

CITY OF MADISON, WISCONSIN

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Glossary

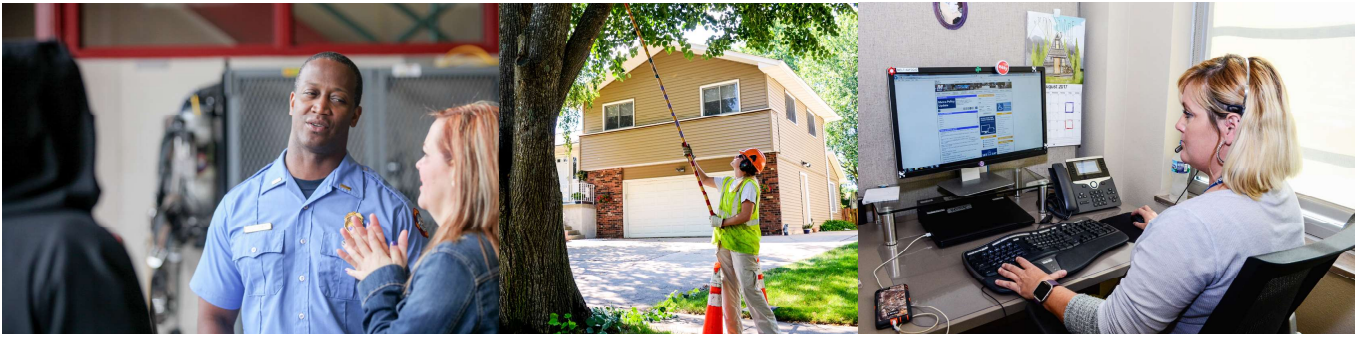
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OUR MADISON

INCLUSIVE, INNOVATIVE & THRIVING

OUR MISSION is to provide the highest quality service for the common good of our residents and visitors.



OUR VALUES



Equity
We are committed to fairness, justice, and equal outcomes for all.



Shared Prosperity
We are dedicated to creating a community where all are able to achieve economic success and social mobility.



Civic Engagement
We believe in transparency, openness, and inclusivity. We will protect freedom of expression and engagement.



Stewardship
We will care for our natural, economic, fiscal, and social resources.



Well-Being
We are committed to creating a community where all can thrive and feel safe.



OUR SERVICE PROMISE

I have the highest expectations for myself and my fellow employees. Every day, I will:

- Serve coworkers and members of the public in a kind and friendly manner.
- Listen actively and communicate clearly.
- Involve those who are impacted before making decisions.
- Collaborate with others to learn, improve, and solve problems.
- Treat everyone as they would like to be treated.



CITY OF MADISON



Introduction & Summaries

2024 Adopted Operating Budget

Operating Budget Overview and Policies

What is included in the Operating Budget?

The City of Madison's Operating Budget is a planning and financial document that pays for daily services for City residents. The Operating Budget appropriates funding to City Agencies to pay for expenses, including but not limited to staff salaries, funding community-based organizations that deliver services on behalf of the City, and other costs such as supplies and equipment. Services included in the operating budget include library and park programs, job training and childcare services, garbage and recycling collection, and public health and public safety.

Financial and Budget Management Policies

To maintain a long-term balanced budget, the City of Madison will avoid using one-time revenue sources to fund ongoing operating expenses.

Consistent with recommended financial and budget management practices, the City of Madison has a goal of maintaining an unassigned general fund balance on December 31st equal to or greater than 15 percent of subsequent year's budgeted general fund appropriations. Excess balances will be used for one-time expenditures and actions will be taken to increase the balance if it falls below the 15 percent goal.

The City will also seek to avoid appropriations outside of its regular budget process other than to respond to emergency situations (as expressed by the Mayor and Common Council through resolution) or to address mid-year and year-end budget sufficiency and expenditure restraint program requirements.

The expenditures within each department for the various major objects of expenditure and capital projects shall not exceed the amounts specified in the budget. The Finance Director is authorized to approve all intradepartmental transfers of unencumbered balances of up to \$50,000, and the Mayor is authorized to approve interdepartmental transfers of up to \$50,000.

Guidelines for Agency Operating Budgets

Base Budget: Agency operating budgets start with a "cost to continue" projection, which is the cost to provide the same level of services in the upcoming year. This projection accounts for factors such as planned salary adjustments (step and longevity increases), changes to interdepartmental billings and cost allocations, updated insurance and workers' compensation expenses, and other agency specific adjustments. From this base budget, agencies were allowed to reallocate funding across services so long as the overall amount was consistent with the budget target.

Reduction Scenarios: As part of the budget request process, all General and Library Fund agencies were required to take a 1% reduction in their base budget. An analysis of actual spending between 2019 and 2022 showed that agencies have consistently underspent their budget by 2%-4%. The 1% reduction allows the City to recognize savings from these expenditure trends, and results in a total expenditure decrease of \$3.0 million.

In addition, the budget increases savings by assuming a higher personnel vacancy rate. Historically, the City budget has included a 2% "salary savings" rate to reflect turnover and vacancies, with a flat rate for all agencies. The 2024 budget introduces a tiered structure for salary savings, with variable rates based on the number of full time equivalent (FTE) positions in an agency. The average salary savings for the City has increased to 3% of permanent wages, resulting in a savings of \$2.4 million. As with the 1% reduction, the new salary savings rates were based on an analysis of historic trends, and agencies should be able to manage the reduction by slight delays in hiring without affecting agency operations.

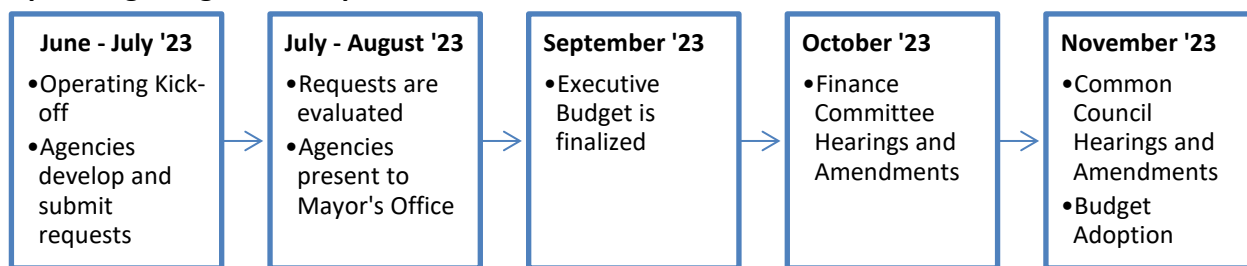
Operating Budget Overview and Policies

Supplemental Requests: Agencies were permitted to submit one supplemental request to address citywide priorities or urgent needs. Before submitting a supplemental request, agencies were asked to examine whether the needs could be addressed through reallocations within the base budget or by implementing operational efficiencies. Supplemental proposals were carefully considered for impact. Requests that were included in the Adopted Budget are described in the highlights for each agency.

Racial Equity and Social Justice: As part of their operating request, agencies were required to articulate: (1) how proposed changes in their budget would align with their 2023-2024 Department Equity Action Plan, (2) whether the changes would address specific inequities or advance other equity goals, and (3) if the changes were related to a Neighborhood Resource Team (NRT) recommendation. Agency requests were submitted to the Finance Department on July 21, 2023, and can be found here:

<https://www.cityofmadison.com/finance/budget/2024-budget/2024-operating-budget>

Operating Budget Development Timeline



Internal Service Funds

The Adopted Budget includes three Internal Service Funds: Fleet Service, Insurance, and Workers Compensation. An Internal Service Fund is used to account for enterprise-like operations that provide services, on a user fee basis, primarily or exclusively to City agencies. Budgets for the internal service funds are presented in the Agency Operating Budgets section, and fund statements for Insurance and Workers Compensation are included in the Special Fund Statement section.

Enterprise Funds

The operating budget includes revenue and expenditure information pertaining to Madison's enterprise funds including:

- Golf Enterprise
- Monona Terrace
- Parking Utility
- Transit Utility (Metro Transit)
- Sewer Utility
- Stormwater Utility
- Water Utility

With the exception of Monona Terrace and Transit Utility, enterprise funds do not receive a subsidy from local sources. Monona Terrace receives a subsidy through the Room Tax Fund as authorized by the Room Tax Commission. The Transit Utility also receives a General Fund subsidy outlined in the proposed budget for Metro Transit. Savings resulting from lower than anticipated expenses and revenues generated in excess of budgeted levels are maintained in the individual enterprise operating funds. This policy affords enterprise managers the opportunity to utilize positive budget variances to benefit future year operations. It also builds capacity to respond to future budget shortfalls from enterprise resources, without affecting General Fund expenditure levels.

American Rescue Plan Act (ARPA)

American Rescue Plan Act (ARPA)

The City of Madison received \$47.2 million of federal funding through the State and Local Recovery Funds component of the American Rescue Plan Act (ARPA) to recover from the negative public health and economic impacts caused by the COVID-19 pandemic. The City adopted a plan in July 2021 ([Legistar 65935](#)) to use ARPA funds to address critical community issues, support an equitable recovery, and continue to provide government services. Funding for projects was appropriated in 2021 and 2022. Information on the original allocations and proposed changes for the 2024 budget are detailed below.

For more information on ARPA, go to www.cityofmadison.com/arpa.

ORIGINAL ARPA ALLOCATIONS – OPERATING BUDGET (RES-21-00487)

Agency	Project	Amount
2021 Appropriations		
COMMUNITY DEVELOPMENT	Connection to Basic Needs	\$ 150,000
COMMUNITY DEVELOPMENT	Emergency Rental Assistance program operations	\$ 400,000
COMMUNITY DEVELOPMENT	Services to Residents who are Undocumented	\$ 700,000
COMMUNITY DEVELOPMENT	Summer Youth Employment - 2021 Youth Reengagement	\$ 120,000
COMMUNITY DEVELOPMENT	Summer Youth Employment - Summer 2021/ Fall Expansion	\$ 465,000
COMMUNITY DEVELOPMENT	Unsheltered Homeless Support	\$ 2,000,000
ECONOMIC DEVELOPMENT	Public Market Foundation Operating Support	\$ 400,000
ECONOMIC DEVELOPMENT	Downtown Vacant Storefront Art Program	\$ 100,000
ECONOMIC DEVELOPMENT	Neighborhood Business District Support	\$ 300,000
PUBLIC HEALTH	PFAS Education, Outreach and Coordination	\$ 50,000
PUBLIC HEALTH	PHMDC Violence Prevention Initiatives	\$ 160,000
PUBLIC HEALTH	CARES Support and Evaluation	\$ 150,000
2022 Appropriations		
COMMUNITY DEVELOPMENT	Healthy Aging Education and Engagement	\$ 50,000
COMMUNITY DEVELOPMENT	Endowment for Homelessness Operating Funds	\$ 2,000,000
COMMUNITY DEVELOPMENT	Renter's Choice	\$ 1,000,000
COMMUNITY DEVELOPMENT	Summer Youth Employment - Summer 2022	\$ 650,000
COMMUNITY DEVELOPMENT	Unsheltered Homeless Support	\$ 1,500,000
PUBLIC HEALTH	PFAS Education, Outreach and Coordination	\$ 50,000
PUBLIC HEALTH	Violence Prevention Initiatives	\$ 1,040,000

2022 ADOPTED BUDGET

The 2022 Adopted Budget transferred funding across two projects:

- Hotels Converted to Housing (Capital): Reduced by \$1.5 million, bringing the total to \$1 million. This change is reflected in the capital budget.
- Unsheltered Homeless Support (Operating): Increased by \$1.5 million, bringing the total budget to \$3.5 million.

American Rescue Plan Act (ARPA)

2023 ADOPTED BUDGET

Many projects are ongoing, multi-year efforts that have not fully expended their original ARPA allocation. The 2023 Adopted Budget carried forward unspent funding, with the following changes:

- Reallocated \$2 million designated for an Endowment for Homelessness Operating Funds to Unsheltered Homeless Support. The City had received additional information on eligible uses of ARPA funds that suggested an endowment is not an allowable expense. The 2023 Adopted Budget shifted ARPA funds to Unsheltered Homeless Support and added \$2.0 million in General Fund monies to seed the endowment.
- The City's original local ARPA allocation included 3 projects for expanding youth employment and engagement opportunities. The 2023 budget made a technical adjustment to consolidate unspent funds from three separate youth employment and engagement projects into one project and extend youth employment funding into 2023 and 2024.

2024 ADOPTED BUDGET

The 2024 Adopted Budget carries forward unspent ARPA funds for all projects and makes additional reallocations to ensure the City expends all operating project funds by the end of 2024. Reallocations to the Capital Budget are detailed in the Capital Budget Overview and in [Common Council Amendment #1](#).

Community Development Division (CDD)

- Reallocates funding from 4 projects that will not be completed as planned to 1 ongoing and 1 new project.
- The projects that will have funding reduced include:
 - Hotels to Housing (-\$1.0 million): The City and Dane County issued developer RFPs for a hotel conversion project and received no responses, indicating this project is not be feasible in 2024.
 - Renter's Choice (-\$1.0 million): This program was initially proposed to help low-income individuals with various barriers to rental. CDD completed initial research and planning for this program and determined that State law would prohibit the implementation of the program. CDD will continue to use Emergency Rental Assistance (ERA) funding to support individuals with rental support.
 - Emergency Rental Assistance (ERA) Program Operations (-\$329,200) and Consumer Lending (-\$500,000): CDD was able to use other federal funds to meet the demands for ERA staffing and consumer lending.
- The projects that will have funding added include:
 - Unsheltered Homeless Support (\$1.6 million): Operating the temporary shelters at Dairy Drive and Zeier Road costs approximately \$3.5 million annually. Additional ARPA funds will support operations through 2024. This allocation will bring the project total to \$7.1 million.
 - Non-profit Support (\$1.2 million): The Adopted Budget creates a new ARPA project to fund contracts for Neighborhood Center Support (\$946,650) and Southwest Madison Employment Center Operations (\$279,000). CDD has existing contracts with these non-profits, which provide critical services in the community. Utilizing ARPA in 2024 allows the City to preserve General Fund resources for community services in future years.

Economic Development Division (EDD)

- Reallocates \$100,000 from the Downtown Vacant Storefront Art program to the Small Business Equity and Recovery (SBER) program. After outreach by the Economic Development and Planning divisions for the Downtown Vacant Storefront Art program, it was determined there was not sufficient property owner interest to implement the project as planned. Reallocating funds to SBER would allow EDD to continue providing financial assistance, resources, and opportunities for small businesses.

Results Madison

Results Madison is a strategic framework intended to align city services with the outcomes that matter most to Madison residents. This initiative includes three primary components: 1) strategic budgeting, 2) agency data engagements, and 3) change management.

Components of Results Madison



Strategic Budgeting: Strategically allocate funding to services that advance City priorities (e.g. equity, sustainability) and strategic plans (e.g. Imagine Madison)

- Re-engage agencies on proposed Munis Service structure
- Rebuild Chart of Accounts with new Services to better budget for priorities
- Use agency indicators to inform budget decisions; develop budget based on goals/ priorities



Agency Data Engagement: Use data to understand current state of City services; support agencies in effectively using data.

- Update dataset & systems inventories for all agencies
- Develop agency-level Service Indicators (including equity indicators); agencies will complete engagement on a rolling basis
- Develop tools/ trainings/ other supports for data use



Change Management: Lead organization-wide efforts to adapt to new ways of working and support continuous improvement.

- Coordinate and create awareness of city-wide initiatives
- Build on TeamCity change leadership and ADKAR model (awareness, desire, knowledge, ability, and reinforcement)
- Support skill development, training, and work planning

Since 2022, the City has been implementing Results Madison in phases. All City agencies reviewed their budget structure in 2022-2023 and proposed changes to make their budget more transparent and accessible to the public and policymakers. The Finance Department is building out these changes in 2024, with the goal of presenting the 2025 budget in the new chart of accounts structure. The 2025 budget book will look significantly different than the 2024 budget. Most agencies will have additional Services to make it clear what activities they perform and how much each Service costs. Additionally, the presentation of prior year expenditures, current year projections, and next year's budget will be adjusted to reflect these changes. Staff will engage the Finance Committee and Common Council throughout 2024 to provide updates on this process.

In addition, ten (10) agencies have started or completed the data engagement, which is a process to identify service indicators and measure progress on the agency's activities. Service indicators can include input measures, output measures, outcome measures, and equity measures. As part of the data engagement, agencies identify indicators, define how to measure the indicator, explain why the indicator is important, and collect and present data on their indicators. The 2023 Adopted Budget included snapshots of service indicators for the [Streets Division](#) and [Library](#).

The City Data Team is currently working on developing a public-facing, interactive dashboard to present service indicators. The dashboard will be available on the Finance Department [website](#) and will be widely shared when available. In 2024, 8 additional agencies are scheduled to begin the data engagement. All agencies are expected to complete the data engagement and publish service indicators by 2026.

How to Read Agency Operating Budgets

The “Agency Operating Budgets” section includes all agency budgets. Budgets are organized by “Functional Area,” or, groupings of agencies that perform similar work. Within the Functional area, budgets are organized in alphabetical order by agency name. The presentation of each agency’s budget includes 2022 Actuals, 2023 Adopted Budget and projected amounts (based on the mid-year projections), 2024 Agency Request, 2024 Executive Budget, and the 2024 Adopted Budget.

Each agency section includes the following components:

1. **Agency Overview:** High level summary of the agency including mission, overview, and highlights/major changes for the 2024 budget.
2. **Budget Overview:** A summary of the agency’s budget by fund, service, and major category of expenditure. Revenues presented for General Fund agencies only include revenue budgeted within the General Fund; expenditure amounts represent all funds.
3. **Service Overview:** Presentation of the agency’s budget by service. Each service includes the following:
 - a. **Service Description:** High level overview of the service and its objectives.
 - b. **Activities Performed by Service:** Description of activities that make up the service’s body of work.
 - c. **Service Budget:** Presentation of the service’s budget by fund and expenditure type. In cases where services are funded by multiple sources, only revenues from the General Fund are presented.
4. **Position Detail:** Includes the count and salary of full-time equivalent (FTE) positions funded in the Adopted Budget.
 - a. The 2024 Adopted Operating Budget includes the following adjustments for general municipal employees: i) a 4% cost of living adjustment effective January 1, 2024, and ii) a 2% pay increase effective July 7, 2024.
5. **Line Item Detail**
 - a. Outlines line item expenditures within the agency’s primary fund.

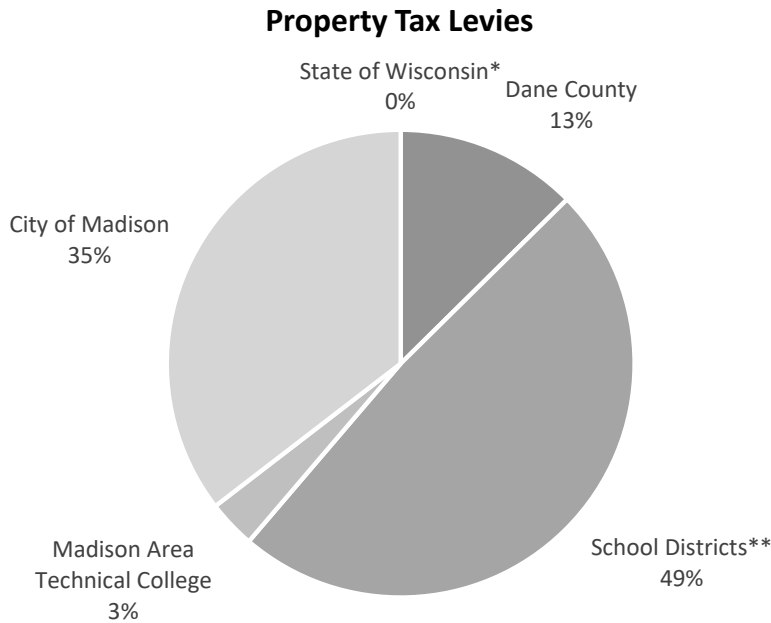
TIP: Refer to the Glossary at the end of the budget book for definitions of key budget terms. Common words like “fund,” “major,” and “service” have specific meanings in the budget book.

SUMMARY OF LOCAL PROPERTY TAX LEVIES

Taxing Jurisdiction	2022		2023		2024	
	Levy	Mills	Levy	Mills	Levy	Mills
State of Wisconsin*	-	-	-	-	-	-
Dane County	83,949,321	2.6949	91,936,234	2.5854	101,905,225	2.5277
School Districts**	354,790,526	11.4997	368,244,826	10.4295	393,378,181	9.8497
Madison Area Technical College	25,292,483	0.8119	26,789,633	0.7534	26,826,420	0.6654
City of Madison	<u>259,044,042</u>	<u>8.3157</u>	<u>273,679,351</u>	<u>7.6962</u>	<u>286,497,699</u>	<u>7.1064</u>
Total Tax Levy	\$ 723,076,373	23.3221	\$ 760,650,044	21.4645	\$ 808,607,525	20.1492
State Tax Credit	<u>(59,705,406)</u>	<u>(1.8241)</u>	<u>(61,634,193)</u>	<u>(1.6491)</u>	<u>(79,306,254)</u>	<u>(1.8697)</u>
Net Tax Levy	<u>\$ 663,370,966</u>	<u>21.4980</u>	<u>\$ 699,015,851</u>	<u>19.8154</u>	<u>\$ 729,301,271</u>	<u>18.2795</u>

*The State of Wisconsin repealed the forestry mill tax, effective for property taxes levied in 2017 and collected in 2018.

**Eight different school districts levy taxes on property within the boundaries of the City of Madison. The levy amount shown is the total of all school levies applicable to property within the City. The mill rate shown is that of the Madison Metropolitan School District.



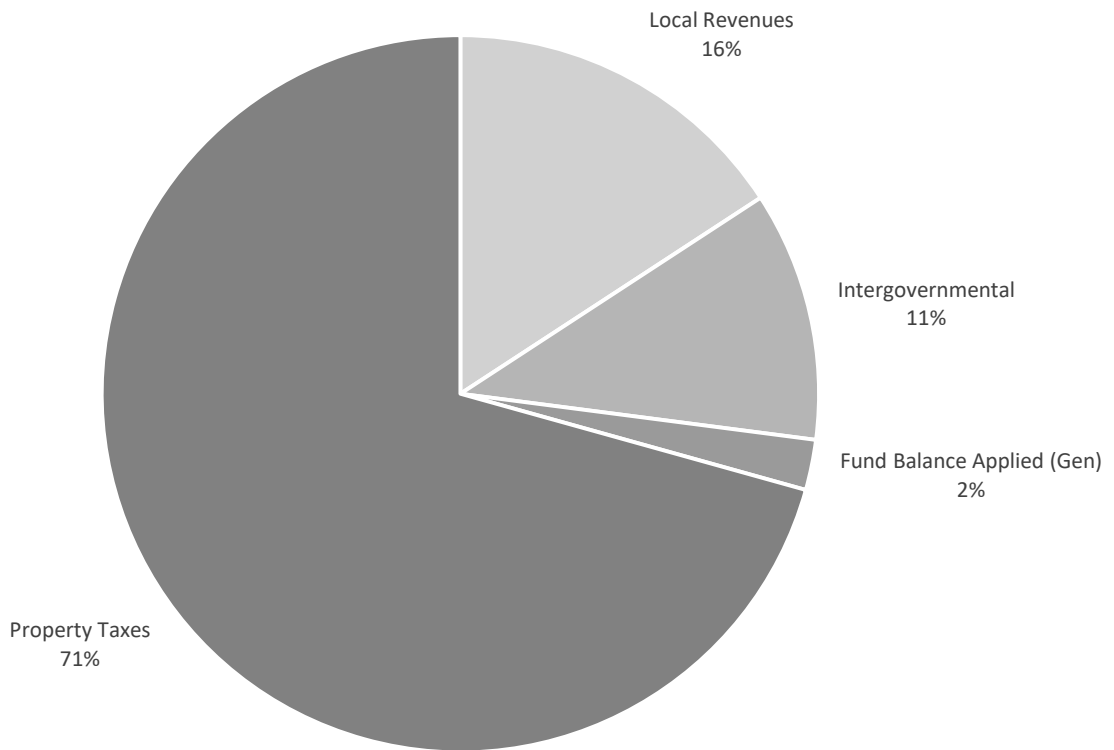
CITY TAX RATE COMPUTATION

	2023 Adopted	2024 Executive	2024 Adopted	\$ Change	Percent Change
ASSESSED VALUE					
Real Property:					
Residential	22,693,088,300	25,820,054,100	25,826,219,000	3,133,130,700	13.81%
Commercial	13,234,201,300	15,578,681,000	15,584,097,900	2,349,896,600	17.76%
Agricultural	12,473,700	27,535,500	14,673,400	2,199,700	17.63%
Manufacturing	378,560,900	449,500,800	446,985,300	68,424,400	18.07%
Total Real Property	\$ 36,318,324,200	\$ 41,875,771,400	\$ 41,871,975,600	\$ 5,553,651,400	15.29%
Personal Property:					
Locally Assessed	584,250,400	457,870,400	458,276,100	(125,974,300)	-21.56%
Manufacturing	71,939,100	85,559,100	85,234,800	13,295,700	18.48%
	656,189,500	543,429,500	543,510,900	(112,678,600)	-17.18%
Town of Madison Assessed Value in City	400,452,900	-	-	(400,452,900)	-100.00%
Manufacturing Adjustments	-	-	-	-	n/a
Board of Review Adjustments	-	(25,000,000)	-	-	n/a
Total Assessable Property	37,374,966,600	42,394,200,900	42,415,486,500	5,040,519,900	13.49%
Less TIF Increment Value	(1,894,740,800)	(2,111,689,500)	(2,111,709,500)	(216,968,700)	11.45%
Net Taxable Property	\$ 35,480,225,800	\$ 40,282,511,400	\$ 40,303,777,000	\$ 4,823,551,200	13.60%
BUDGETED REVENUES AND EXPENDITURES					
General Fund Expenditures	362,559,105	384,028,322	384,620,273	22,061,168	6.08%
Net Library Fund Expenditures	19,770,825	20,748,476	20,748,476	977,651	4.94%
Total Budgeted Expenditures	382,329,930	404,776,799	405,368,750	23,038,820	6.03%
Net Expenditures	\$ 382,329,930	\$ 404,776,799	\$ 405,368,750	\$ 23,038,820	6.03%
Total Revenues	105,250,580	109,303,343	109,671,051	4,420,471	4.20%
Fund Balance Applied	3,400,000	9,200,000	9,200,000	5,800,000	170.59%
Total Revenues and Fund Balance	108,650,580	118,503,343	118,871,051	10,220,471	9.41%
PROPERTY TAX LEVY	\$ 273,679,350	\$ 286,273,456	\$ 286,497,699	\$ 12,818,349	4.68%
MILL RATE					
	<u>7.7136</u>	<u>7.1067</u>	<u>7.1085</u>	<u>-0.6051</u>	-7.84%
General Fund Portion	7.1563	6.5916	6.5936	-0.5627	-7.86%
Library Portion	0.5573	0.5151	0.5149	-0.0424	-7.61%
Average Home Value	376,900	424,400	424,400	47,500	12.60%
Taxes on Average Home	2,907.26	3,016.08	3,016.85	109.59	3.77%

GENERAL FUND FUNDING SOURCE BY MAJOR CATEGORY

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Payments in Lieu of Tax/Transfer In	31,499,945	24,557,600	22,954,100	15,457,600	23,707,600	23,707,600
Other Local Taxes	1,796,728	1,762,000	1,931,609	1,762,000	1,907,000	1,907,000
Fines And Forfeitures	5,419,349	5,650,000	5,331,246	5,650,000	5,250,000	5,250,000
Licenses And Permits	9,182,203	8,664,120	8,704,516	8,164,120	8,382,120	8,382,120
Ungrouped Revenues	(6,071,782)	5,100,000	7,500,000	6,100,000	7,100,000	7,100,000
Charges for Services	18,271,256	17,286,455	16,904,604	17,286,455	17,391,455	17,666,455
<i>Local Revenues</i>	\$ 60,097,699	\$ 63,020,175	\$ 63,326,075	\$ 54,420,175	\$ 63,738,175	\$ 64,013,175
Intergovernmental	40,718,931	42,230,406	42,119,246	45,030,406	45,565,168	45,657,876
Total Revenues	\$ 100,816,630	\$ 105,250,580	\$ 105,445,321	\$ 99,450,580	\$ 109,303,343	\$ 109,671,051
Fund Balance Applied (Gen)	(11,999,706)	3,400,000	3,205,259	-	9,200,000	9,200,000
Total Revenue & Fund Bal	88,816,924	108,650,580	108,650,580	99,450,580	118,503,343	118,871,051
Property Taxes	259,140,742	273,679,349	273,679,350	283,031,698	286,273,456	286,497,699
Total Sources	\$ 347,957,666	\$ 382,329,929	\$ 382,329,930	\$ 382,482,278	\$ 404,776,799	\$ 405,368,750

General Fund Budget by Funding Source



GENERAL FUND REVENUES

Payments in Lieu of Tax/Transfer In

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Room Tax	5,667,799	5,700,000	5,546,500	6,000,000	6,350,000	6,350,000
CDA	204,337	219,400	219,400	219,400	219,400	219,400
Water Utility	6,849,831	7,900,000	6,600,000	7,150,000	6,400,000	6,400,000
Parking Utility	1,550,030	1,300,000	1,150,000	1,550,000	1,500,000	1,500,000
Monona Terrace	338,200	338,200	338,200	338,200	338,200	338,200
Capital (Finance)	-	-	-	-	-	-
Grants Fund (ARPA)	15,686,990	2,000,000	2,000,000	-	5,600,000	5,600,000
Tax Increment Districts	1,000,000	6,900,000	6,900,000	-	3,100,000	3,100,000
Golf Enterprise	202,758	200,000	200,000	200,000	200,000	200,000
Total	\$ 31,499,945	\$ 24,557,600	\$ 22,954,100	\$ 15,457,600	\$ 23,707,600	\$ 23,707,600

Other Local Taxes

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Penalties on Delinquent Taxes	564,171	500,000	725,000	500,000	700,000	700,000
Prior Year Taxes	54,740	80,000	54,740	80,000	55,000	55,000
Payment in Lieu of Taxes	1,047,704	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Mobile Home Tax	130,113	142,000	143,556	142,000	142,000	142,000
Muni Svc Fee	-	40,000	8,313	40,000	10,000	10,000
Other	-	-	-	-	-	-
Total	\$ 1,796,728	\$ 1,762,000	\$ 1,931,609	\$ 1,762,000	\$ 1,907,000	\$ 1,907,000

Fines And Forfeitures

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Moving Violations	408,491	500,000	465,000	500,000	400,000	400,000
Uniform Citations	798,870	900,000	865,000	900,000	850,000	850,000
Parking Violations	4,211,838	4,250,000	4,001,246	4,250,000	4,000,000	4,000,000
Other	150	-	-	-	-	-
Total	\$ 5,419,349	\$ 5,650,000	\$ 5,331,246	\$ 5,650,000	\$ 5,250,000	\$ 5,250,000

Licenses And Permits

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Animal Licenses	107,171	130,000	125,000	130,000	130,000	130,000
Bicycle Licenses	350	-	350	-	-	-
Clerks Licenses	1,140,179	1,000,000	1,150,000	1,000,000	1,150,000	1,150,000
Other Licenses	3,610	29,000	29,000	29,000	20,000	20,000
Building Permits	6,494,484	6,200,000	5,900,000	5,700,000	5,700,000	5,700,000
Street Occupancy Permits	857,789	600,000	789,166	600,000	750,000	750,000
Weights and Measures Permits	171,679	225,000	225,000	225,000	225,000	225,000
Street Opening Permit	344,295	420,000	420,000	420,000	350,000	350,000
Fire Permit	17,793	21,000	21,000	21,000	18,000	18,000
Other Permits	44,853	39,120	45,000	39,120	39,120	39,120
Total	\$ 9,182,203	\$ 8,664,120	\$ 8,704,516	\$ 8,164,120	\$ 8,382,120	\$ 8,382,120

Ungrouped Revenues

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Interest on Investments	3,364,351	4,000,000	6,400,000	5,000,000	6,000,000	6,000,000
Other Interest	(14,429,161)	-	-	-	-	-
P-Card Rebates	365,695	325,000	325,000	325,000	325,000	325,000
Encroachment Revenue	442,000	460,000	460,000	460,000	460,000	460,000
Easement Revenue	18,700	15,000	15,000	15,000	15,000	15,000
Lease Revenues	338,862	-	-	-	-	-
Sale of Surplus Property	1,560,481	50,000	50,000	50,000	50,000	50,000
TIF Reimbursements	553,000	-	-	-	-	-
TOM Balance	1,337,875	-	-	-	-	-
Miscellaneous Revenues	376,415	250,000	250,000	250,000	250,000	250,000
Total	\$ (6,071,782)	\$ 5,100,000	\$ 7,500,000	\$ 6,100,000	\$ 7,100,000	\$ 7,100,000

Intergovernmental Revenues

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
St Municipal Aid Program	4,763,152	5,013,149	4,996,731	7,813,149	8,104,976	8,104,976
St Utility Aid Payment	1,432,011	1,397,615	1,397,615	1,397,615	1,488,349	1,488,349
St Video Service Provider Aid	492,901	492,901	-	492,901	492,901	492,901
St Expenditure Restraint	6,568,366	7,468,562	7,468,562	7,468,562	6,904,080	6,904,080
St Pmt for Municipal Services	7,932,549	7,950,257	8,393,702	7,950,257	7,950,257	8,003,266
St Gen Transportation Aid	11,991,576	12,318,373	12,146,058	12,318,373	12,628,476	12,628,476
St Connecting Highway Aid	567,808	567,806	568,528	567,806	683,008	683,008
St Recycling Aid	806,834	805,000	811,225	805,000	810,000	810,000
St Exempt Computer Reimb	3,729,459	3,729,459	3,748,572	3,729,459	3,748,459	3,788,158
St Personal Property Exempt Aid	1,093,295	987,284	1,038,253	987,284	1,054,662	1,054,662
Fire Insurance Dues Pmt	1,340,980	1,500,000	1,550,000	1,500,000	1,700,000	1,700,000
Other	-	-	-	-	-	-
Total	\$ 40,718,931	\$ 42,230,406	\$ 42,119,246	\$ 45,030,406	\$ 45,565,168	\$ 45,657,876

Charges for Services

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Court Fees	(28,691)	-	-	-	-	-
Misc Charges	49,472	50,000	50,000	50,000	50,000	50,000
Fire Service	1,723,884	900,000	900,000	900,000	900,000	1,175,000
Ambulance Conveyance Fees	11,429,299	11,745,000	11,400,000	11,745,000	11,400,000	11,400,000
Police Service Fees	32,042	25,000	25,000	25,000	25,000	25,000
Engineering Service Charges	1,534,199	1,000,000	1,000,000	1,000,000	1,500,000	1,500,000
Inspection Fees	19,450	10,000	10,000	10,000	10,000	10,000
Cemetery Fees	284,435	300,000	300,000	300,000	300,000	300,000
Parks Use Charges	654,751	600,000	540,000	600,000	600,000	600,000
Program Principal/Appreciation	1,541	-	87,541	-	-	-
Reimbursement of Expenses	3,465	20,000	20,000	20,000	20,000	20,000
Application Fees	112,000	120,000	135,000	120,000	120,000	120,000
Cable Franchise Fees	1,799,494	1,801,455	1,787,063	1,801,455	1,801,455	1,801,455
Broadband Franchise Fees	98,209	90,000	90,000	90,000	105,000	105,000
Rental of City Property	557,706	625,000	560,000	625,000	560,000	560,000
Total	\$ 18,271,256	\$ 17,286,455	\$ 16,904,604	\$ 17,286,455	\$ 17,391,455	\$ 17,666,455

Operating Budget by Function

General & Library Funds

Budget by Function-General & Library Funds

	2023 Adopted	2024 Adopted	Change	% Change
Administration	27,742,871	30,665,782	2,922,911	10.54%
Debt Service	61,587,222	63,879,900	2,292,678	3.72%
General Government	2,717,556	2,981,006	263,450	9.69%
Misc & Dir Approp to Cap	15,834,346	10,076,416	(5,757,930)	-36.36%
Planning & Development	30,474,418	28,351,278	(2,123,140)	-6.97%
Public Facilities	19,770,825	20,748,477	977,652	4.94%
Public Safety & Health	165,144,960	172,427,357	7,282,398	4.41%
Public Works	47,808,168	50,110,608	2,302,440	4.82%
Transportation	11,249,564	26,127,925	14,878,362	132.26%
TOTAL	382,329,929	405,368,750	23,038,821	6.03%

Operating Budget by Function

General & Library Funds

Budget by Function & Agency-General & Library Funds

	2023 Adopted				2024 Agency Request				2024 Executive				2024 Adopted				Overall Change	
	Amount	Amount	Δ from Adopted	% Δ	Amount	Δ from Request	% Δ	Amount	Δ from Exec	% Δ	Amount	Δ from Exec	% Δ	Δ (2023 to 2024)	% Δ			
Administration	27,742,871	30,254,538	2,511,667	9%	30,563,249	308,712	1%	30,665,782	102,533	0%	2,922,911	11%						
Assessor	3,079,070	3,358,467	279,397	9%	3,406,749	48,282	1%	3,406,749	-	0%	327,679	11%						
Attorney	3,209,248	3,383,599	174,351	5%	3,260,760	(122,839)	-4%	3,277,760	17,000	1%	68,512	2%						
Civil Rights	2,399,743	2,498,276	98,533	4%	2,601,856	103,580	4%	2,687,389	85,533	3%	287,646	12%						
Clerk	2,279,693	3,788,862	1,509,169	66%	3,810,472	21,609	1%	3,810,472	-	0%	1,530,779	67%						
Employee Assistance Program	479,113	497,899	18,786	4%	502,281	4,382	1%	502,281	-	0%	23,168	5%						
Finance	4,645,472	5,125,449	479,977	10%	5,333,063	207,614	4%	5,333,063	-	0%	687,591	15%						
Human Resources	2,081,158	2,088,879	7,721	0%	2,095,920	7,040	0%	2,095,920	-	0%	14,762	1%						
Information Technology	9,569,373	9,513,105	(56,268)	-1%	9,552,148	39,043	0%	9,552,148	-	0%	(17,225)	0%						
Debt Service	61,587,222	65,587,222	4,000,000	6%	63,879,900	(1,707,322)	-3%	63,879,900	-	0%	2,292,678	4%						
Gen Fund Debt Service	61,587,222	65,587,222	4,000,000	6%	63,879,900	(1,707,322)	-3%	63,879,900	-	0%	2,292,678	4%						
General Government	2,717,556	2,855,926	138,369	5%	3,068,032	212,107	7%	2,981,006	(87,026)	-3%	263,450	10%						
Common Council	1,196,631	1,121,584	(75,047)	-6%	1,133,870	12,287	1%	1,130,046	(3,824)	0%	(66,584)	-6%						
Mayor	1,259,001	1,429,687	170,686	14%	1,622,566	192,880	13%	1,539,364	(83,202)	-5%	280,363	22%						
Municipal Court	261,925	304,655	42,730	16%	311,596	6,940	2%	311,596	-	0%	49,671	19%						
Misc & Dir Approp to Cap	15,834,346	13,338,517	(2,495,829)	-16%	10,072,592	(3,265,925)	-24%	10,076,416	3,824	0%	(5,757,930)	-36%						
Capital Projects	1,110,000	1,110,000	-	0%	1,233,000	123,000	11%	1,233,000	-	0%	123,000	11%						
Citywide Miscellaneous	14,724,346	12,228,517	(2,495,829)	-17%	8,839,592	(3,388,925)	-28%	8,843,416	3,824	0%	(5,880,930)	-40%						
Planning & Development	30,474,418	27,431,072	(3,043,346)	-10%	28,268,278	837,206	3%	28,351,278	83,000	0%	(2,123,140)	-7%						
Building Inspection	5,116,290	5,541,611	425,321	8%	5,630,509	88,898	2%	5,630,509	-	0%	514,220	10%						
Community Development	18,850,950	14,963,445	(3,887,505)	-21%	15,511,407	547,962	4%	15,594,407	83,000	1%	(3,256,543)	-17%						
Economic Development	2,324,802	2,466,210	141,408	6%	2,500,710	34,499	1%	2,500,710	-	0%	175,908	8%						
PCED Office of Director	620,344	693,543	73,200	12%	703,296	9,752	1%	703,296	-	0%	82,952	13%						
Planning	3,562,032	3,766,262	204,230	6%	3,922,356	156,094	4%	3,922,356	-	0%	360,324	10%						
Public Facilities	19,770,825	20,604,069	833,244	4%	20,748,477	144,408	1%	20,748,477	-	0%	977,652	5%						
Library	19,770,825	20,604,069	833,244	4%	20,748,477	144,408	1%	20,748,477	-	0%	977,652	5%						
Public Safety & Health	165,144,960	169,580,779	4,435,820	3%	172,028,937	2,448,158	1%	172,427,357	398,420	0%	7,282,398	4%						
Fire	68,098,376	69,425,293	1,326,917	2%	70,292,692	867,399	1%	70,567,692	275,000	0%	2,469,316	4%						
Police	86,917,117	89,783,807	2,866,690	3%	91,033,353	1,249,546	1%	91,033,353	-	0%	4,116,236	5%						
Office of Independent Monitor	473,168	505,061	31,893	7%	509,420	4,359	1%	509,420	-	0%	36,252	8%						
Public Health	9,656,299	9,866,618	210,319	2%	10,193,472	326,854	3%	10,316,892	123,420	1%	660,593	7%						
Public Works	47,808,168	50,331,331	2,523,163	5%	50,110,608	(220,723)	0%	50,110,608	-	0%	2,302,440	5%						
Engineering	5,066,401	5,897,330	830,929	16%	5,926,844	29,514	1%	5,926,844	-	0%	860,443	17%						
Parks	16,007,257	16,900,794	893,537	6%	16,616,412	(284,381)	-2%	16,616,412	-	0%	609,156	4%						
Streets	26,734,510	27,533,207	798,697	3%	27,567,351	34,144	0%	27,567,351	-	0%	832,841	3%						
Transportation	11,249,564	23,694,390	12,444,826	111%	26,036,725	2,342,336	10%	26,127,925	91,200	0%	14,878,362	132%						
Metro Transit	2,009,664	14,000,000	11,990,336	597%	15,725,000	1,725,000	12%	15,725,000	-	0%	13,715,336	682%						
Traffic Engineering	8,671,580	9,129,581	458,001	5%	9,705,678	576,097	6%	9,796,878	91,200	1%	1,125,298	13%						
Transportation	568,320	564,809	(3,511)	-1%	606,048	41,239	7%	606,048	-	0%	37,728	7%						

GENERAL OBLIGATION DEBT SERVICE SUMMARY

	2023 ADOPTED			2024 ADOPTED		
	Principal	Interest	Total	Principal	Interest	Total
TYPE OF DEBT						
Promissory Notes	67,705,000	14,192,318	81,897,318	78,779,000	17,285,285	96,064,285
General Obligation Bonds	22,215,000	3,864,295	26,079,295	16,525,000	3,600,440	20,125,440
State Trust Fund Loans***				100,169	25,027	125,196
Paying Agent Fees	-	10,000	10,000	-	10,000	10,000
TOTAL	89,920,000	18,066,613	107,986,613	95,404,169	20,920,752	116,324,921
SOURCE OF FUNDS						
Transit Utility	3,170,503	655,022	3,825,525	3,207,876	582,930	3,790,806
Golf Courses	40,727	3,633	44,361	41,610	2,604	44,214
TIF Districts	7,074,266	993,454	8,067,720	8,533,684	1,714,297	10,247,981
Impact Fee Funds	114,528	617	115,144	62,956	296	63,252
Madison Public Library	2,275,805	391,509	2,667,314	2,190,966	348,661	2,539,627
Room Tax	163,966	43,755	207,721	373,560	136,208	509,768
CDBG	12,938	100	13,038	13,647	64	13,711
Fleet Service	8,706,643	2,009,696	10,716,340	9,464,459	2,292,275	11,756,734
Stormwater Utility	7,169,599	1,319,086	8,488,685	7,335,079	1,599,116	8,934,195
Water Utility	1,843,138	1,048,635	2,891,773	1,891,533	978,460	2,869,993
Monona Terrace	56,503	438	56,941	59,600	280	59,880
**Affordable Housing	504,972	46,100	551,072	504,972	41,751	546,723
CDA Housing Operations	61,519	477	61,997	64,892	305	65,197
*CDA Redevelopment	527,486	97,283	624,769	512,482	82,157	594,639
Madison/Dane Co Health	257,073	45,749	302,822	247,031	36,171	283,202
Special Revenue Fund	200,000	-	200,000	200,000	-	200,000
Special Assessment Fund	200,448	1,468	201,916	192,909	907	193,816
*Debt Service Fund Reserves	162,000	(50,744)	111,256	(165,046)	(48,050)	(213,096)
General Debt Reserves	5,210,223	940,774	6,150,997	6,259,814	1,584,564	7,844,378
Interest Earnings	-	1,100,000	1,100,000	-	2,100,000	2,100,000
TOTAL NON-GENERAL FUND	37,752,338	8,647,053	46,399,391	40,992,026	11,452,994	52,445,020
General Fund Portion	52,167,662	9,419,560	61,587,222	54,412,143	9,467,758	63,879,900

* The Debt Service Fund is paying the Villager debt on the 10 year amortization schedule and CDA Redevelopment is reimbursing the Debt Service Fund on a 20 year amortization schedule.

** The General Fund is paying the debt for the Affordable Housing Fund.

*** State Trust Fund Loans is debt assumed by the City as part of the attachment of former Town of Madison area to the City of Madison.

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal, 2024		Interest	
	Outstanding January 1	Payable	Outstanding December 31	Payable 2024
General Fund G.O. Promissory Notes, G.O. Bonds, G.O. Refunding Bonds, & State Trust Fund Loan				
Streets	\$ 211,258,092	\$ 31,934,417	\$ 179,323,675	\$ 7,201,779
Parks Improvements	30,915,331	5,954,307	24,961,024	930,742
Land Acquisition	2,444	2,444	-	11
Public Buildings	26,472,481	5,715,745	20,756,736	878,282
Equipment Purchase	39,765,884	4,786,829	34,979,055	1,196,509
Planning & Development	31,614,899	4,474,331	27,140,568	1,196,135
Refuse Reduction & Landfill	1,985,533	397,107	1,588,426	67,508
Transportation	24,487,394	2,613,468	21,873,926	1,082,354
Police	9,606,134	2,183,698	7,422,435	292,618
Fire	9,614,103	2,609,612	7,004,490	296,384
Total General Purposes	\$ 385,722,294	\$ 60,671,958	\$ 325,050,336	\$ 13,142,322
Other Funds G.O. Promissory Notes				
TIF Districts	45,300,282	7,802,820	37,497,462	1,710,862
Library	3,768,827	874,218	2,894,609	111,092
Golf Enterprise	98,485	24,621	73,864	2,524
Fleet Service	45,529,220	7,302,659	38,226,562	1,660,725
Transit Utility	8,891,665	1,818,547	7,073,118	282,251
Stormwater Utility	44,604,598	6,885,639	37,718,959	1,597,003
Public Health of Madison and Dane County	1,144,888	238,903	905,985	36,133
Affordable Housing	3,399,945	504,972	2,894,972	41,751
CDA Redevelopment	399,907	79,981	319,925	13,597
Room Tax	3,111,067	354,269	2,756,798	136,117
Brownfield Remediation Revolving Fund	600,000	200,000	400,000	-
Debt Service Reserves	798,769	199,692	599,077	20,192
General Debt Reserves	-	5,886,520	-	1,490,071
Interest Earnings	-	-	-	2,100,000
Total Other Funds G.O. Promissory Notes	\$ 157,647,652	\$ 32,172,842	\$ 131,361,330	\$ 9,202,318
Other Funds G.O. Bonds				
Library	5,458,168	341,136	5,117,033	167,156
Fleet Service	23,980,975	1,454,748	22,526,226	628,227
Transit Utility	11,060,857	674,116	10,386,741	297,317
Water Utility	20,345,000	1,730,000	18,615,000	977,700
Total Other Funds G.O. Bonds	\$ 60,845,000	\$ 4,200,000	\$ 56,645,000	\$ 2,070,400

STATEMENT OF INDEBTEDNESS AND DEBT SERVICE

SUMMARY BY PURPOSE OF ISSUE

Purpose	Principal, 2024		Interest	
	Outstanding January 1	Payable	Outstanding December 31	Payable 2024
Other Funds G.O. Refunding Bonds				
TIF Districts	730,864	730,864	-	3,435
Impact Fees	62,956	62,956	-	296
Library	7,023,826	975,613	6,048,213	70,412
Monona Terrace	59,600	59,600	-	280
Golf Enterprise	16,989	16,989	-	80
Fleet Service	707,052	707,052	-	3,323
Transit Utility	715,213	715,213	-	3,362
Stormwater Utility	449,440	449,440	-	2,112
Water Utility	161,533	161,533	-	760
Public Health of Madison and Dane County	8,128	8,128	-	38
CDBG	13,647	13,647	-	64
CDA Housing Operations	64,892	64,892	-	305
Room Tax	19,291	19,291	-	91
Debt Service Reserve	67,761	67,761	-	318
Special Assessments	192,909	192,909	-	907
Total Other Funds G.O. Refunding Bonds	<u>\$ 10,294,102</u>	<u>\$ 4,245,889</u>	<u>\$ 6,048,213</u>	<u>\$ 85,783</u>
Total Non-General Purposes	<u>\$ 228,786,755</u>	<u>\$ 40,618,731</u>	<u>\$ 194,054,543</u>	<u>\$ 11,358,502</u>
TOTAL G.O. Debt	<u>\$ 614,509,048</u>	<u>\$ 101,290,689</u>	<u>\$ 519,104,879</u>	<u>\$ 24,500,823</u>
Paying Agent Fees	-	-	-	10,000
	<u>\$ 614,509,048</u>	<u>\$ 101,290,689</u>	<u>\$ 519,104,879</u>	<u>\$ 24,510,823</u>
Revenue Debt	191,835,000	31,660,000	160,175,000	6,595,844
TOTAL	<u>\$ 806,344,048</u>	<u>\$ 132,950,689</u>	<u>\$ 679,279,879</u>	<u>\$ 31,106,667</u>



Agency Operating Budgets

2024 Adopted Operating Budget



Administration

(Operating)

Assessor
Attorney
Civil Rights
Clerk
Employee Assistance Program
Finance
Human Resources
Information Technology

Assessor

Agency Overview

Agency Mission

The mission of the Assessor is to establish fair and equitable assessments for all taxable real and personal property and to maintain complete and accurate assessment rolls and property records.

Agency Overview

The Agency assesses all taxable real and personal property and maintains complete and accurate assessment rolls and property information/ownership records. The goal of the Assessor's Office is to determine the most accurate and up-to-date property assessments as possible to ensure the fair and equitable distribution of property taxes. The Assessor's Office advances this goal by maintaining maps with accurate parcel and improvement data, maintaining accurate ownership records, and valuing all taxable property on an annual basis.

2024 Budget Highlights

Service: Assessor

- o Reclassifies a vacant Property Appraiser 3 as a Data Analyst 3 to support the agency's needs with a new software system. (Increase: \$2,971)

Assessor

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,860,300	3,079,070	3,079,007	3,358,467	3,406,749	3,406,749
Total	\$ 2,860,300	\$ 3,079,070	\$ 3,079,007	\$ 3,358,467	\$ 3,406,749	\$ 3,406,749

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Assessor	2,860,300	3,079,070	3,079,007	3,358,467	3,406,749	3,406,749
Total	\$ 2,860,300	\$ 3,079,070	\$ 3,079,007	\$ 3,358,467	\$ 3,406,749	\$ 3,406,749

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	1,917,991	2,108,128	2,060,581	2,295,901	2,321,593	2,321,593
Benefits	677,419	671,088	722,851	771,367	806,005	806,005
Supplies	50,134	52,000	46,907	52,000	52,000	52,000
Purchased Services	178,766	216,355	217,168	221,155	209,107	209,107
Inter Depart Charges	35,990	31,499	31,499	18,044	18,044	18,044
Total	\$ 2,860,300	\$ 3,079,070	\$ 3,079,007	\$ 3,358,467	\$ 3,406,749	\$ 3,406,749

Service Overview

Service: Assessor

Service Description

This service discovers, lists, and values all taxable property within the City of Madison. Activities performed by the service include (1) assessing residential, personal, and commercial properties, (2) listing real property and preparing tax rolls, (3) conducting Boards of Review and Boards of Assessment, and (4) property tax litigation. The goal of this service is to provide accurate, up-to-date property assessments to ensure the fair and equitable distribution of property taxes.

Activities Performed by this Service

- **Discover Property:** Maintain accurate maps identifying each parcel of land in the city, ensure that the data is accurate and up-to-date, and monitor businesses that sell, move, or are created in the City to ensure all property receives an equitable assessment.
- **List Property:** Maintain accurate records of ownership, including contact information, property description, legal description, and the correct classification—Residential, Commercial, Agricultural, Agricultural Forest, Undeveloped, Forest, and Other.
- **Value Property:** Value all taxable property in the City on an annual basis including personal property (e.g., office equipment and fixtures). There are over 75,000 parcels in the City that require accurate valuation each year.
- **Communications and Required Reporting:** Provide effective communications to the public and through required state reporting that includes the Municipal Assessment Report and the Statement of Assessment.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,860,300	3,079,070	3,079,007	3,358,467	3,406,749	3,406,749
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,860,300	\$ 3,079,070	\$ 3,079,007	\$ 3,358,467	\$ 3,406,749	\$ 3,406,749

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	-	-	-	-	-	-
Personnel	2,595,410	2,779,216	2,783,432	3,067,268	3,127,598	3,127,598
Non-Personnel	228,900	268,355	264,076	273,155	261,107	261,107
Agency Charges	35,990	31,499	31,499	18,044	18,044	18,044
Total	\$ 2,860,300	\$ 3,079,070	\$ 3,079,007	\$ 3,358,467	\$ 3,406,749	\$ 3,406,749

Assessor

Function:

Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	1,889,450	2,115,006	2,044,735	2,326,308	2,348,861	2,348,861
Salary Savings	-	(37,889)	-	(11,632)	(11,632)	(11,632)
Pending Personnel	-	15,862	-	-	3,139	3,139
Premium Pay	686	-	-	-	-	-
Compensated Absence	13,881	15,149	-	15,149	15,149	15,149
Hourly Wages	7,150	-	11,000	-	-	-
Overtime Wages Permanent	5,339	-	4,346	-	-	-
Election Officials Wages	1,485	-	500	-	-	-
Budget Efficiencies	-	-	-	(33,924)	(33,924)	(33,924)
Salaries Total	\$ 1,917,991	\$ 2,108,128	\$ 2,060,581	\$ 2,295,901	\$ 2,321,593	\$ 2,321,593
Benefits						
Comp Absence Escrow	61,381	-	-	-	-	-
Health Insurance Benefit	323,420	341,535	407,271	415,371	446,103	446,103
Wage Insurance Benefit	7,881	8,696	6,095	6,114	6,114	6,114
WRS	124,300	143,821	139,407	158,189	162,072	162,072
FICA Medicare Benefits	141,959	158,281	153,222	173,995	174,019	174,019
Post Employment Health Plans	18,478	18,755	16,856	17,698	17,698	17,698
Benefits Total	\$ 677,419	\$ 671,088	\$ 722,851	\$ 771,367	\$ 806,005	\$ 806,005
Supplies						
Office Supplies	3,994	6,000	5,000	6,000	6,000	6,000
Copy Printing Supplies	3,639	5,000	4,000	5,000	5,000	5,000
Furniture	744	-	2,000	-	-	-
Hardware Supplies	6,380	-	-	-	-	-
Postage	30,761	31,000	27,607	31,000	31,000	31,000
Books & Subscriptions	118	1,000	300	1,000	1,000	1,000
Work Supplies	1,624	9,000	2,000	9,000	9,000	9,000
Equipment Supplies	2,875	-	6,000	-	-	-
Supplies Total	\$ 50,134	\$ 52,000	\$ 46,907	\$ 52,000	\$ 52,000	\$ 52,000
Purchased Services						
Telephone	1,001	1,415	1,100	1,415	1,415	1,415
Cellular Telephone	4,464	-	2,880	-	-	-
Systems Comm Internet	904	-	900	-	-	-
Custodial Bldg Use Charges	49,624	55,842	55,842	55,842	43,794	43,794
Equipment Mntc	2,531	100	-	100	100	100
System & Software Mntc	35,979	74,108	25,000	63,908	63,908	63,908
Recruitment	399	-	600	-	-	-
Mileage	7,113	20,000	5,000	5,000	5,000	5,000
Conferences & Training	23,746	20,000	20,000	20,000	20,000	20,000
Memberships	7,640	400	7,500	400	400	400
Legal Services	-	-	10,000	-	-	-
Storage Services	1,360	1,000	2,629	1,000	1,000	1,000
Consulting Services	5,300	-	15,000	30,000	30,000	30,000
Transcription Services	-	500	500	500	500	500
Other Services & Expenses	10,747	14,990	42,637	14,990	14,990	14,990
Taxes & Special Assessments	27,958	28,000	27,580	28,000	28,000	28,000
Purchased Services Total	\$ 178,766	\$ 216,355	\$ 217,168	\$ 221,155	\$ 209,107	\$ 209,107
Inter Depart Charges						
ID Charge From Insurance	23,669	18,694	18,694	5,099	5,099	5,099
ID Charge From Workers Comp	12,321	12,805	12,805	12,945	12,945	12,945
Inter Depart Charges Total	\$ 35,990	\$ 31,499	\$ 31,499	\$ 18,044	\$ 18,044	\$ 18,044

Assessor

Function: Administration

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ANAL 1-18	18	1.00	53,428	-	-	-	-	-	-
ADMIN ANAL 3-18	18	-	-	1.00	81,679	1.00	82,471	1.00	82,471
ADMIN CLK 1-20	20	1.00	63,420	1.00	67,701	1.00	68,357	1.00	68,357
ASSESS TECH 2-16	16	1.00	67,172	1.00	71,707	1.00	72,402	1.00	72,402
ASSESSMENT BUSINESS SYS MGR-18	18	1.00	110,702	1.00	118,175	1.00	119,320	1.00	119,320
ASSESSMENT OPERATIONS MGR-18	18	1.00	123,986	1.00	132,356	1.00	133,639	1.00	133,639
CITY ASSESSOR-21	21	1.00	136,649	1.00	145,874	1.00	147,288	1.00	147,288
DATA ANALYST 2	18	2.00	148,216	2.00	168,259	2.00	169,890	2.00	169,890
DATA ANALYST 3	18	-	-	-	-	1.00	80,846	1.00	80,846
PROPERTY APPRAISER 2-16	16	2.00	118,196	1.00	55,482	1.00	56,020	1.00	56,020
PROPERTY APPRAISER 3-16	16	9.00	717,842	9.00	775,611	8.00	694,398	8.00	694,398
PROPERTY APPRAISER 4-16	16	5.00	443,720	6.00	565,135	6.00	570,614	6.00	570,614
PROPERTY LISTER 2-20	20	1.00	62,854	1.00	70,864	1.00	71,551	1.00	71,551
PROPERTY LISTER 3-20	20	1.00	68,820	1.00	73,466	1.00	74,178	1.00	74,178
		26.00	\$2,115,006	26.00	\$2,326,308	26.00	\$2,340,975	26.00	\$2,340,975

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Attorney

Agency Overview

Agency Mission

The mission of the Attorney's Office is to provide legal services and representation to the City of Madison, including ordinance enforcement, legislative counsel services, and general counsel services.

Agency Overview

The Agency is responsible for drafting, revising, and enforcing City ordinances; providing legislative counsel to the City, Common Council, City Boards, Committees and Commissions; and providing representation to the City in legal matters. The goal of the Attorney's Office is to increase City-wide efficiency through its legal services. The Attorney's Office will advance this goal through the application of the City's Performance Excellence and Results Madison initiatives.

2024 Budget Highlights

Service: Counsel and Representation

- Finance Committee amendment #6 creates a 1.0 FTE Assistant City Attorney position. The position will allocate 40% of its efforts and costs across TIF, affordable housing, and land banking projects. Amendment #6 also updates an existing Attorney position to allocate 40% of its time to similar projects. The net impact of these changes is a \$17,000 increase to the General Fund.

Service: Legislative Services

- Budget maintains current level of service.

Service: Ordinance Enforcement

- Budget maintains current level of service.

Attorney

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	3,014,190	3,209,248	3,240,426	3,383,599	3,260,760	3,277,760
Total	\$ 3,014,190	\$ 3,209,248	\$ 3,240,426	\$ 3,383,599	\$ 3,260,760	\$ 3,277,760

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Counsel And Representation	1,977,729	2,069,915	2,168,747	2,234,999	2,487,469	2,504,469
Legislative Services	151,189	125,896	133,954	170,006	229,139	229,139
Ordinance Enforcement	885,272	1,013,437	937,725	978,594	544,152	544,152
Total	\$ 3,014,190	\$ 3,209,248	\$ 3,240,426	\$ 3,383,599	\$ 3,260,760	\$ 3,277,760

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Misc Revenue	(13,145)	-	-	-	-	-
Total	\$ (13,145)	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	2,303,537	2,434,849	2,400,988	2,588,755	2,492,117	2,505,311
Benefits	685,561	670,102	763,484	705,119	691,931	691,931
Supplies	13,126	18,539	14,994	17,883	17,883	21,689
Purchased Services	152,632	177,896	153,099	182,552	176,838	176,838
Inter Depart Charges	6,097	6,082	6,082	6,913	6,914	6,914
Inter Depart Billing	(133,618)	(98,221)	(98,221)	(117,624)	(124,923)	(124,923)
Total	\$ 3,027,335	\$ 3,209,248	\$ 3,240,426	\$ 3,383,599	\$ 3,260,760	\$ 3,277,760

Attorney

Function:

Administration

*Service Overview***Service:** Counsel And Representation

Service Description

This service assists City officials and agencies with implementing their policies in compliance with legal requirements by preparing, publishing, and distributing formal opinions and reports on legal issues affecting City policy. Specific functions of the service include (1) informing officials and agencies of current legal developments, (2) preparing and presenting formal and informal training sessions for City officials and staff, (3) answering informal legal questions from City officials, staff, and committees, (4) attending meetings of staff teams and public bodies to provide legal advice, and (5) assuring courts uphold the decisions of the Mayor and the Council and of authorized policy decisions made by City agencies that may result in potential liability. The goal of this service is to reduce the City's risk of legal liabilities.

Activities Performed by this Service

- Legal Advice: Provide legal advice to City staff regarding service delivery.
- City Training: Provide training to employees on various topics such as public records, open meetings, and how to conduct employee investigations.
- Contract Development and Review: Assist agencies in drafting of contracts and continuous review of City contracting.
- Labor Law/Equal Employment Opportunity/Affirmative Action: Attend to all aspects of any complaint filed against the City with the Equal Opportunities Commission, Equal Rights Division or Affirmative Action and advise departments regarding the discipline process.
- Public Records: Work with agency records coordinators regarding open records requests.
- Common Council and Mayor's Office Liaison: Attend Common Council, Board, committee and subcommittee meetings as needed
- City Litigator: Attend to all aspects of lawsuits involving the City of Madison.
- Oversee Outside Counsel: Review documents filed by outside counsel, attend meetings and depositions regarding litigation matters, and assist with strategy.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,977,729	2,069,915	2,168,747	2,234,999	2,487,469	2,504,469
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,977,729	\$ 2,069,915	\$ 2,168,747	\$ 2,234,999	\$ 2,487,469	\$ 2,504,469

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	2,008,133	2,059,101	2,200,786	2,266,967	2,535,240	2,548,434
Non-Personnel	101,182	107,013	64,160	83,357	74,852	78,658
Agency Charges	(131,586)	(96,199)	(96,199)	(115,325)	(122,624)	(122,624)
Total	\$ 1,977,729	\$ 2,069,915	\$ 2,168,747	\$ 2,234,999	\$ 2,487,469	\$ 2,504,469

Attorney

Function:

Administration

*Service Overview***Service:** Legislative Services

Service Description

This service ensures that Madison ordinances accurately express Mayoral and Common Council policies, ensures public access to ordinances, advises City officials on legal issues with existing or proposed legislation, and provides parliamentary and procedural advice to the Common Council and other City bodies. The goal of this service is to reduce the City's risk of legal liabilities and improve accessibility to online ordinances.

Activities Performed by this Service

- Write and Review Ordinances: Assist City departments with drafting ordinances.
- Maintain the Code of Ordinances: Provide ordinances for the online tracking system service.
- Legistar Data Entry: Enter legislative data in Legistar for committee and Common Council approval.
- Procedures: Train and advise City staff on proper procedures.
- Research and Analysis: Research ordinance history and provide drafter's analysis on proposed ordinance changes.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	151,189	125,896	133,954	170,006	229,139	229,139
Other-Expenditures	-	-	-	-	-	-
Total	\$ 151,189	\$ 125,896	\$ 133,954	\$ 170,006	\$ 229,139	\$ 229,139

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	130,220	96,668	103,626	111,001	165,061	165,061
Non-Personnel	18,936	27,206	28,305	56,706	61,778	61,778
Agency Charges	2,033	2,022	2,022	2,299	2,300	2,300
Total	\$ 151,189	\$ 125,896	\$ 133,954	\$ 170,006	\$ 229,139	\$ 229,139

Attorney

Function:

Administration

*Service Overview***Service:** Ordinance Enforcement

Service Description

This service seeks to improve the quality of life for residents by helping enforcement agencies deter conduct that is dangerous or interferes with public health and welfare. Specific functions of this service include (1) prosecuting civil enforcement actions, including nuisance and injunctive actions, (2) providing advice and training to enforcement staff, (3) researching legal issues raised by new enforcement techniques, (4) reviewing recent case law developments and changes in state law, (5) identifying legal solutions to enforcement problems and drafting appropriate ordinance amendments, and (6) conducting appellate proceedings. The goal of this service is to reduce the City's risk of legal liabilities and to maintain City services.

Activities Performed by this Service

- Alcohol Enforcement: Advise Alcohol License Review Committee and appear in Municipal and Circuit Court on alcohol related matters.
- Prosecution of Ordinance Violations: Attend to all aspects of prosecuting City of Madison ordinance violations in Municipal and Circuit Court.
- Diversion Programs: Appear in Homeless and Juvenile Courts and attend diversion program meetings.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	885,272	1,013,437	937,725	978,594	544,152	544,152
Other-Expenditures	-	-	-	-	-	-
Total	\$ 885,272	\$ 1,013,437	\$ 937,725	\$ 978,594	\$ 544,152	\$ 544,152

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(13,145)	-	-	-	-	-
Personnel	850,745	949,183	860,060	915,907	483,746	483,746
Non-Personnel	45,639	62,216	75,628	60,372	58,091	58,091
Agency Charges	2,033	2,038	2,038	2,315	2,315	2,315
Total	\$ 885,272	\$ 1,013,437	\$ 937,725	\$ 978,594	\$ 544,152	\$ 544,152

Attorney

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Misc Revenue						
Miscellaneous Revenue	(13,145)	-	-	-	-	-
Misc Revenue Total	\$ (13,145)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,253,110	2,371,741	2,348,309	2,595,913	2,499,274	2,499,274
Salary Savings	-	(45,392)	-	(12,980)	(12,980)	(12,980)
Pending Personnel	-	64,500	-	-	-	13,194
Compensated Absence	36,076	20,000	27,987	20,000	20,000	20,000
Hourly Wages	14,138	24,000	24,000	20,000	20,000	20,000
Election Officials Wages	213	-	691	-	-	-
Budget Efficiencies	-	-	-	(34,178)	(34,178)	(34,178)
Salaries Total	\$ 2,303,537	\$ 2,434,849	\$ 2,400,988	\$ 2,588,755	\$ 2,492,117	\$ 2,505,311
Benefits						
Comp Absence Escrow	49,433	-	99,519	-	-	-
Health Insurance Benefit	286,474	303,606	299,616	306,341	306,133	306,133
Wage Insurance Benefit	9,848	10,054	8,885	8,929	8,968	8,968
WRS	148,237	161,278	158,239	176,522	172,450	172,450
FICA Medicare Benefits	165,125	168,323	171,972	186,811	177,864	177,864
Post Employment Health Plans	26,444	26,841	25,253	26,516	26,516	26,516
Benefits Total	\$ 685,561	\$ 670,102	\$ 763,484	\$ 705,119	\$ 691,931	\$ 691,931
Supplies						
Office Supplies	1,841	3,611	2,000	3,611	3,611	3,611
Copy Printing Supplies	2,993	5,611	3,489	3,611	3,611	3,611
Furniture	1,275	2,317	2,317	3,661	3,661	3,661
Hardware Supplies	3,052	3,000	3,000	3,000	3,000	6,806
Postage	3,050	3,000	3,000	3,000	3,000	3,000
Books & Subscriptions	915	1,000	1,188	1,000	1,000	1,000
Supplies Total	\$ 13,126	\$ 18,539	\$ 14,994	\$ 17,883	\$ 17,883	\$ 21,689
Purchased Services						
Telephone	1,409	1,175	1,409	1,175	1,175	1,175
Cellular Telephone	2,735	-	428	-	-	-
Systems Comm Internet	25,686	28,350	25,686	28,350	28,350	28,350
Custodial Bldg Use Charges	50,273	56,573	56,573	56,573	50,859	50,859
Comm Device Mntc	-	200	-	200	200	200
System & Software Mntc	33,308	38,000	26,742	38,000	38,000	38,000
Mileage	-	-	168	-	-	-
Conferences & Training	11,079	16,528	16,528	16,528	16,528	16,528
Memberships	12,919	14,226	14,226	14,226	14,226	14,226
Legal Services	2,311	8,300	3,000	6,300	6,300	6,300
Delivery Freight Charges	66	500	73	500	500	500
Storage Services	2,295	4,200	2,295	4,200	4,200	4,200
Advertising Services	86	500	645	2,500	2,500	2,500
Printing Services	-	1,344	-	-	-	-
Transcription Services	8,139	3,000	3,000	9,000	9,000	9,000
Other Services & Expenses	2,325	5,000	2,325	5,000	5,000	5,000
Purchased Services Total	\$ 152,632	\$ 177,896	\$ 153,099	\$ 182,552	\$ 176,838	\$ 176,838
Inter Depart Charges						
ID Charge From Insurance	4,599	4,488	4,488	5,315	5,315	5,315
ID Charge From Workers Comp	1,498	1,594	1,594	1,599	1,599	1,599
Inter Depart Charges Total	\$ 6,097	\$ 6,082	\$ 6,082	\$ 6,913	\$ 6,914	\$ 6,914

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Billing						
ID Billing To Monona Terrace	(64,192)	(48,256)	(48,256)	(31,211)	(33,147)	(33,147)
ID Billing to Golf Courses	-	(10,804)	(10,804)	-	-	-
ID Billing To Parking	(16,541)	(10,669)	(10,669)	(22,188)	(23,565)	(23,565)
ID Billing To Sewer	(4,193)	-	-	(2,376)	(2,524)	(2,524)
ID Billing To Stormwater	(4,892)	(341)	(341)	(6,454)	(6,855)	(6,855)
ID Billing To Transit	(32,671)	(23,710)	(23,710)	(46,726)	(49,625)	(49,625)
ID Billing To Water	(11,129)	(4,441)	(4,441)	(8,669)	(9,207)	(9,207)
Inter Depart Billing Total	\$ (133,618)	\$ (98,221)	\$ (98,221)	\$ (117,624)	\$ (124,923)	\$ (124,923)

Attorney

Function: Administration

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN SUPV-18	18	1.00	74,919	1.00	80,697	1.00	81,479	1.00	81,479
ASST CITY ATTY-23	23	15.00	1,993,216	15.00	2,071,658	15.00	2,091,742	16.00	2,177,808
ATTY CITY-21	21	1.00	165,568	1.00	176,745	1.00	178,458	1.00	178,458
CLERK-TYP 2-20	20	1.00	57,879	1.00	61,785	1.00	62,384	1.00	62,384
DEPUTY CITY ATTY-18	18	1.00	169,229	1.00	180,652	1.00	182,403	1.00	182,403
LEGAL ADMIN ASST 2-20	20	3.00	186,794	3.00	201,101	3.00	203,051	3.00	203,051
LEGAL OFFICE ASST-20	20	1.00	48,901	1.00	53,761	1.00	54,282	1.00	54,282
ORD REVISIONS SPEC-20	20	1.00	58,214	1.00	63,842	1.00	64,461	1.00	64,461
PARALEGAL-18	18	1.00	80,661	1.00	86,889	1.00	87,731	1.00	87,731
		25.00	\$2,835,380	25.00	\$2,977,129	25.00	\$3,005,991	26.00	\$3,092,057

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Civil Rights

Agency Overview

Agency Mission

The Department of Civil Rights is responsible for ensuring that the rights of all people are respected and that all persons are given equal opportunities to succeed based upon their personal merits. To this end, the Department of Civil Rights vigorously pursues the policies and principles of affirmative action, equal opportunities, disability rights, racial equity, social justice, and environmental justice as an employer and as a community of people who respect the rights and the contributions of every community member.

Agency Overview

The goals of the Department of Civil Rights are to assist City agencies and contractors to further diversify their workforces and reduce underrepresentation among women, people of color, and individuals with disabilities; provide additional training venues, subjects, and opportunities for City employees, community members, contractors and their employees; provide more direct contact with under-served segments of the community; and reduce case processing time and increase the number of contracted cases from the Equal Employment Opportunity Commission (EEOC). The department will advance these goals by creating inclusion and meaningful access to resources for all; addressing discrimination by education, investigating, and taking corrective action; and advancing shared prosperity by leveraging resources equitably.

2024 Budget Highlights

Service: Civil Rights

- Includes \$85,000 to support a contract and other costs related to the Associates in Commercial Real Estate (ACRE), a program designed to expand and support diversity in commercial real estate. These costs are supported through fund balance amounts set aside for payments Civil Rights received from contractors who failed to meet affirmative action plan requirements.
- Common Council amendment #4 creates a 1.0 FTE Equal Opportunities Investigator 1 position at a cost of \$85,533 in 2024 (Ongoing: \$82,533).

Civil Rights

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,006,074	2,399,743	2,166,025	2,498,276	2,601,856	2,687,389
Other Grants	-	28,760	49,404	40,840	40,840	40,840
Total	\$ 2,006,074	\$ 2,428,503	\$ 2,215,429	\$ 2,539,116	\$ 2,642,696	\$ 2,728,229

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Civil Rights	2,006,074	2,428,503	2,215,429	2,539,116	2,642,696	2,728,229
Total	\$ 2,006,074	\$ 2,428,503	\$ 2,215,429	\$ 2,539,116	\$ 2,642,696	\$ 2,728,229

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib	(100,500)	(85,000)	(85,000)	(85,000)	-	-
Total	\$ (100,500)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	1,551,996	1,830,937	1,623,533	1,922,365	1,937,067	2,019,600
Benefits	437,115	489,301	453,614	518,175	537,780	537,780
Supplies	18,093	12,552	30,267	9,465	9,465	12,465
Purchased Services	304,101	379,789	392,090	382,956	380,659	380,659
Inter Depart Charges	9,147	8,209	8,209	8,094	8,094	8,094
Inter Depart Billing	(213,878)	(207,284)	(207,284)	(216,939)	(230,369)	(230,369)
Total	\$ 2,106,574	\$ 2,513,503	\$ 2,300,429	\$ 2,624,116	\$ 2,642,696	\$ 2,728,229

Civil Rights

Function: Administration

Service Overview

Service: Civil Rights

Service Description

This service is responsible for Affirmative Action, Disability Rights, and Equal Opportunities. The goals of this service are to (1) assist City agencies to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities, (2) assist City contractors to further diversify workforce and reduce under-representation among women, people of color, and individuals with disabilities, (3) provide additional training venues, subjects and opportunities, (4) provide more direct contact with under-served segments of the community, and (5) reduce case processing time and increase the number of contracted cases from the Equal Employment Opportunities Commission.

Activities Performed by this Service

- Administration: Manage Civil Rights personnel, initiatives, and budget.
- Language Access: Implement city-wide language access program and coordinate all language requests.
- Disability Rights Compliance: Ensure Americans with Disabilities Act compliance for City assets including playgrounds, polling places, and Metro Transit.
- Employment Opportunities: Operate internship programs and Job Skills Bank, and report on City employee demographics.
- Contractor Responsibilities: Review Affirmative Action Plans, audit contractor affirmative action compliance, and provide technical assistance on affirmative action contract requirements.
- Racial Equity and Social Justice: Provide equity training to City employees, and develop and maintain tools and policy to advance equity in the City.
- Discrimination Complaints: Investigate and process complaints and appeals, and conduct mediation and hearings.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,006,074	2,399,743	2,166,025	2,498,276	2,601,856	2,687,389
Other-Expenditures	-	28,760	49,404	40,840	40,840	40,840
Total	\$ 2,006,074	\$ 2,428,503	\$ 2,215,429	\$ 2,539,116	\$ 2,642,696	\$ 2,728,229

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(100,500)	(85,000)	(85,000)	(85,000)	-	-
Personnel	1,989,111	2,320,237	2,077,147	2,440,540	2,474,847	2,557,380
Non-Personnel	322,194	392,341	422,357	392,421	390,124	393,124
Agency Charges	(204,731)	(199,075)	(199,075)	(208,845)	(222,275)	(222,275)
Total	\$ 2,006,074	\$ 2,428,503	\$ 2,215,429	\$ 2,539,116	\$ 2,642,696	\$ 2,728,229

Civil Rights

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib						
Contributions & Donations	(100,500)	(85,000)	(85,000)	(85,000)	-	-
Invest Other Contrib Total	\$ (100,500)	\$ (85,000)	\$ (85,000)	\$ (85,000)	\$ -	\$ -
Salaries						
Permanent Wages	1,495,668	1,815,786	1,557,769	1,899,073	1,906,832	1,906,832
Salary Savings	-	(30,872)	-	(9,495)	(9,495)	(9,495)
Pending Personnel	-	-	-	-	7,358	89,891
Premium Pay	2,719	-	500	-	-	-
Compensated Absence	11,506	7,533	11,600	7,533	7,533	7,533
Hourly Wages	41,565	38,489	41,500	38,489	38,489	38,489
Overtime Wages Permanent	84	-	12,065	-	-	-
Overtime Wages Hourly	34	-	100	-	-	-
Election Officials Wages	420	-	-	-	-	-
Budget Efficiencies	-	-	-	(25,235)	(25,235)	(25,235)
Salaries Total	\$ 1,551,996	\$ 1,830,937	\$ 1,623,533	\$ 1,910,365	\$ 1,925,482	\$ 2,008,015
Benefits						
Health Insurance Benefit	207,600	230,808	216,490	237,179	253,759	253,759
Wage Insurance Benefit	7,076	7,446	6,818	6,788	6,720	6,720
WRS	98,283	118,270	107,846	129,137	131,571	131,571
FICA Medicare Benefits	114,026	128,643	118,440	140,851	140,483	140,483
Moving Expenses	6,057	-	-	-	-	-
Post Employment Health Plans	4,073	4,134	4,019	4,220	4,220	4,220
Benefits Total	\$ 437,115	\$ 489,301	\$ 453,614	\$ 518,175	\$ 536,754	\$ 536,754
Supplies						
Office Supplies	1,374	1,700	1,700	1,700	1,700	1,700
Copy Printing Supplies	1,231	2,157	2,200	2,157	2,157	2,157
Hardware Supplies	9,074	600	4,000	600	600	3,600
Software Lic & Supplies	787	400	400	400	400	400
Postage	3,848	3,800	3,800	3,800	3,800	3,800
Books & Subscriptions	-	308	350	308	308	308
Work Supplies	651	500	1,000	500	500	500
Food And Beverage	1,130	-	2,000	-	-	-
Supplies Total	\$ 18,093	\$ 9,465	\$ 15,450	\$ 9,465	\$ 9,465	\$ 12,465

Civil Rights

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	959	820	1,000	820	820	820
Cellular Telephone	1,478	-	1,500	-	-	-
Custodial Bldg Use Charges	34,109	38,383	38,383	38,383	36,698	36,698
Comm Device Mntc	637	2,070	2,070	2,070	2,070	2,070
System & Software Mntc	16,033	7,000	7,000	7,000	7,000	7,000
Recruitment	14	-	100	-	-	-
Mileage	-	50	100	50	50	50
Conferences & Training	28,449	51,000	51,000	51,000	51,000	51,000
Memberships	8,834	4,450	6,000	4,450	4,450	4,450
Legal Services	11,186	-	-	-	-	-
Storage Services	4	150	150	150	150	150
Advertising Services	899	1,193	1,200	1,193	1,193	1,193
Interpreters Signing Services	130,327	132,000	132,000	132,000	132,000	132,000
Program Services	-	85,000	-	85,000	85,000	85,000
Other Services & Expenses	21,173	32,000	32,000	32,000	32,000	32,000
Grants	50,000	-	85,000	-	-	-
Purchased Services Total	\$ 304,101	\$ 354,116	\$ 357,503	\$ 354,116	\$ 352,431	\$ 352,431
Inter Depart Charges						
ID Charge From Insurance	8,195	7,107	7,107	7,101	7,101	7,101
ID Charge From Workers Comp	952	1,102	1,102	993	993	993
Inter Depart Charges Total	\$ 9,147	\$ 8,209	\$ 8,209	\$ 8,094	\$ 8,094	\$ 8,094
Inter Depart Billing						
ID Billing To Landfill	(757)	(754)	(754)	(510)	(542)	(542)
ID Billing To Monona Terrace	(16,589)	(16,527)	(16,527)	(18,432)	(19,573)	(19,573)
ID Billing To Golf Courses	(2,271)	(2,262)	(2,262)	(2,676)	(2,841)	(2,841)
ID Billing To Parking	(20,096)	(27,851)	(27,851)	(27,948)	(29,679)	(29,679)
ID Billing To Sewer	(14,381)	(4,273)	(4,273)	(6,885)	(7,311)	(7,311)
ID Billing To Stormwater	(7,569)	(3,016)	(3,016)	(6,403)	(6,799)	(6,799)
ID Billing To Transit	(117,145)	(117,662)	(117,662)	(120,649)	(128,118)	(128,118)
ID Billing To Water	(35,070)	(34,939)	(34,939)	(33,436)	(35,506)	(35,506)
Inter Depart Billing Total	\$ (213,878)	\$ (207,284)	\$ (207,284)	\$ (216,939)	\$ (230,369)	\$ (230,369)

Civil Rights

Function: Administration

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
AA MGR-18	18	1.00	122,966	1.00	118,175	1.00	119,320	1.00	119,320
ADMIN CLK 1-20	20	1.00	53,428	1.00	53,761	1.00	54,282	1.00	54,282
ADMIN SUPV-18	18	1.00	69,520	1.00	74,212	1.00	74,932	1.00	74,932
AFF ACTION SPEC-18	18	1.00	91,956	1.00	109,943	1.00	111,009	1.00	111,009
CIVIL RIGHTS DIR-21	21	1.00	149,012	1.00	159,070	1.00	160,612	1.00	160,612
COMM RELATIONS SPEC-18 PT	18	-	-	1.80	151,712	1.80	153,182	1.80	153,182
CONTRACT COMP SPEC 3	18	3.00	222,010	3.00	234,620	3.00	236,895	3.00	236,895
DIS RGTS & SVS PRG COORD-18	18	1.00	76,514	1.00	93,729	1.00	94,638	1.00	94,638
*EO INVESTIGATOR 1-18	18	-	-	-	-	-	-	1.00	64,585
EO INVESTIGATOR 3	18	3.00	235,097	3.00	229,270	3.00	231,492	3.00	231,492
EQT SOC JUSTICE MGR-18	18	1.00	105,624	1.00	118,175	1.00	119,320	1.00	119,320
EQUAL OPPT MGR-18	18	1.00	119,486	1.00	127,551	1.00	128,788	1.00	128,788
EQUITY COORD-18	18	1.00	97,474	1.00	104,053	1.00	105,062	1.00	105,062
HEARING EXAM-EOC-23	23	1.00	171,557	1.00	183,137	1.00	184,913	1.00	184,913
MKTG/COMMUN SPEC PT-18	18	1.80	183,372	-	-	-	-	-	-
PARALEGAL-MEDIATOR 2-18	18	1.00	79,954	1.00	87,912	1.00	88,764	-	-
*PARALEGAL-MEDIATOR 3-18	18	-	-	-	-	-	-	1.00	88,764
PROGRAM ASST 1-20	20	2.00	113,136	2.00	128,430	2.00	129,676	2.00	129,676
		20.80	\$1,891,107	20.80	\$1,973,751	20.80	\$1,992,886	21.80	\$2,057,471

*The addition of 1.0 FTE EO Investigator 1 (Compensation Group 18/Range 04) was approved via Common Council Operating Budget Amendment #4. The creation of 1.0 FTE Paralegal-Mediator 3 (Compensation Group 18/Range 09) was approved through Legislative File #80621.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Clerk

Agency Overview

Agency Mission

The mission of the Clerk's Office is to provide equitable access to open government by promoting inclusion and full participation of all residents in the democratic process.

Agency Overview

The Agency facilitates the right to vote, provides access to open meetings and open records, offers impartial license administration, and supports the legislative process. The goal of the Clerk's Office is to increase access to open government. The Clerk's Office will advance this goal by remaining engaged in the Racial Equity and Social Justice Initiative (RESJI) and Neighborhood Resource Teams; streamlining City agency approvals of license applications; continuing computer-free voter registration at community centers, food pantries, and community events; developing informative materials to increase compliance with the city's lobbying ordinance; and posting committee meeting agendas more than 48 hours in advance.

2024 Budget Highlights

Service: Clerk

- Annualizes the 1.0 FTE Bilingual (Spanish) Municipal Clerk position created in the 2023 Adopted Operating Budget. (Increase: \$37,000 based on mid-year hire in 2023)
- Salaries increased in 2024 due to staffing the polls and absentee voting sites for four elections instead of two elections in 2023. (Net increase: \$1.45 million)
- Supplies increased by \$70,000 (elections supplies) and Purchased Services decreased by \$35,000 (advertising for voter outreach) in 2024.
- Finance Committee Amendment #1 increased Revenues and Expenditures by \$1,004,800 to recognize one-time grant funds from the U.S. Alliance for Election Excellence in the Clerk's 2024 Operating Budget. These funds were adopted via RES-23-00052 (Legistar #75287) on January 17, 2023. The funds will be used for an absentee ballot mailing machine (\$1,000,000) and membership dues (\$4,800).

Clerk

Function:

Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,957,859	2,279,693	2,272,081	3,788,862	3,810,472	3,810,472
Other Grants	-	-	-	-	-	1,004,800
Total	\$ 2,957,859	\$ 2,279,693	\$ 2,272,081	\$ 3,788,862	\$ 3,810,472	\$ 4,815,272

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Clerk	2,957,859	2,279,693	2,272,081	3,788,862	3,810,472	4,815,272
Total	\$ 2,957,859	\$ 2,279,693	\$ 2,272,081	\$ 3,788,862	\$ 3,810,472	\$ 4,815,272

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(27,397)	-	-	-	-	-
Total	\$ (27,397)	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	1,896,946	1,353,490	1,441,190	2,792,762	2,805,232	2,805,232
Benefits	292,055	244,365	299,407	277,258	289,024	289,024
Supplies	579,897	404,000	291,367	474,333	474,333	1,474,333
Purchased Services	164,371	265,755	228,034	233,421	230,794	235,594
Debt Othr Financing	39,347	-	-	-	-	-
Inter Depart Charges	12,641	12,083	12,083	11,088	11,088	11,088
Total	\$ 2,985,256	\$ 2,279,693	\$ 2,272,081	\$ 3,788,862	\$ 3,810,472	\$ 4,815,272

Clerk

Function:

Administration

Service Overview

Service: Clerk

Service Description

This service administers elections for the City of Madison and processes license applications for alcohol sales, bartenders, health licenses, and other City licenses. Campaign finance reports, lobbyist filings, and any claims or lawsuits filed against the City are filed with the Clerk's Office. The goal of this service is to improve access to the democratic process, open government, and licensed business establishments.

Activities Performed by this Service

- **Election Administration:** Administer elections for the City of Madison, including voter registration, issuing absentee ballots, hiring and training poll workers, setting up polling locations, testing election equipment to ensure accurate vote counts, certifying local nomination papers, auditing campaign finance reports, certifying local election results, and managing the quality of data within the state's voter registration system.
- **Council and Committee Support:** Provide impartial staff support to the Common Council, Alcohol License Review Committee, and Police & Fire Commission; post City meeting agendas to comply with the open meetings law; and train committee staff on how use the legislative software.
- **Licensing Administration:** Act as the filing officer for many types of city licenses, including alcohol sales, secondhand stores, door-to-door salespersons, taxicab companies, theaters, tobacco sales, and transient merchants; and process license applications for Public Health for Madison and Dane County, including restaurants, hotels, swimming pools, campground sites, temporary food establishments, and tattoo and body piercing establishments.
- **Public Records Retention:** Act as records custodian for City records, including contracts, Council proceedings, and the minutes of committee, board, and commission meetings.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,957,859	2,279,693	2,272,081	3,788,862	3,810,472	3,810,472
Other-Expenditures	-	-	-	-	-	1,004,800
Total	\$ 2,957,859	\$ 2,279,693	\$ 2,272,081	\$ 3,788,862	\$ 3,810,472	\$ 4,815,272

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(27,397)	-	-	-	-	-
Personnel	2,189,000	1,597,855	1,740,597	3,070,020	3,094,257	3,094,257
Non-Personnel	783,615	669,755	519,401	707,754	705,127	1,709,927
Agency Charges	12,641	12,083	12,083	11,088	11,088	11,088
Total	\$ 2,957,859	\$ 2,279,693	\$ 2,272,081	\$ 3,788,862	\$ 3,810,472	\$ 4,815,272

Clerk

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Reimbursement Of Expense	(27,397)	-	-	-	-	-
Charges For Services Total	\$ (27,397)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	702,074	696,300	666,393	851,033	859,284	859,284
Salary Savings	-	(12,814)	-	-	-	-
Pending Personnel	-	35,004	-	-	4,220	4,220
Premium Pay	2,543	-	1,500	-	-	-
Compensated Absence	14,060	-	-	-	-	-
Hourly Wages	298,690	100,000	184,290	350,000	350,000	350,000
Overtime Wages Permanent	107,415	30,000	47,000	30,000	30,000	30,000
Overtime Wages Hourly	34,334	5,000	18,010	-	-	-
Election Officials Wages	737,828	500,000	523,997	1,600,000	1,600,000	1,600,000
Budget Efficiencies	-	-	-	(38,271)	(38,271)	(38,271)
Salaries Total	\$ 1,896,946	\$ 1,353,490	\$ 1,441,190	\$ 2,792,762	\$ 2,805,232	\$ 2,805,232
Benefits						
Health Insurance Benefit	123,723	129,524	121,384	137,479	147,670	147,670
Wage Insurance Benefit	3,672	3,693	3,514	3,499	3,499	3,499
IATSE Health Benefit	8,884	5,000	5,860	5,000	5,000	5,000
WRS	56,506	47,349	57,344	57,871	59,291	59,291
FICA Medicare Benefits	92,412	51,838	101,885	63,518	63,673	63,673
Post Employment Health Plans	6,859	6,962	9,421	9,892	9,892	9,892
Benefits Total	\$ 292,055	\$ 244,365	\$ 299,407	\$ 277,258	\$ 289,024	\$ 289,024
Supplies						
Office Supplies	4,102	2,500	2,500	4,000	4,000	4,000
Copy Printing Supplies	93,912	50,000	40,000	85,830	85,830	85,830
Election Supplies	145,175	200,000	135,000	50,000	50,000	50,000
Hardware Supplies	12,578	1,500	1,500	1,500	1,500	1,500
Postage	323,961	150,000	112,000	333,003	333,003	333,003
Work Supplies	169	-	107	-	-	-
Equipment Supplies	-	-	260	-	-	-
Supplies Total	\$ 579,897	\$ 404,000	\$ 291,367	\$ 474,333	\$ 474,333	\$ 474,333

Clerk

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	683	978	978	978	978	978
Cellular Telephone	11,798	13,310	8,000	13,310	13,310	13,310
Facility Rental	90	41,775	41,775	39,192	39,192	39,192
Custodial Bldg Use Charges	43,527	48,981	48,981	48,981	46,354	46,354
Equipment Mntc	15,885	19,566	18,390	20,015	20,015	20,015
System & Software Mntc	32,945	32,945	32,945	32,945	32,945	32,945
Rental Of Equipment	-	30,000	33,000	30,000	30,000	30,000
Mileage	1,418	-	1,620	-	-	-
Conferences & Training	7,215	8,500	8,500	12,000	12,000	12,000
Memberships	1,381	1,700	782	1,000	1,000	1,000
Delivery Freight Charges	21,453	-	3	-	-	-
Storage Services	4,117	3,000	3,000	3,000	3,000	3,000
Advertising Services	21,993	45,000	30,000	30,000	30,000	30,000
Other Services & Expenses	1,866	20,000	60	2,000	2,000	2,000
Purchased Services Total	\$ 164,371	\$ 265,755	\$ 228,034	\$ 233,421	\$ 230,794	\$ 230,794
Debt Othr Financing						
Principal Leases	34,768	-	-	-	-	-
Interest Leases	4,578	-	-	-	-	-
Debt Othr Financing Total	\$ 39,347	\$ -	\$ -	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From Traffic Eng	1,237	1,000	1,000	1,000	1,000	1,000
ID Charge From Insurance	9,793	10,237	10,237	8,754	8,754	8,754
ID Charge From Workers Comp	1,611	846	846	1,334	1,334	1,334
Inter Depart Charges Total	\$ 12,641	\$ 12,083	\$ 12,083	\$ 11,088	\$ 11,088	\$ 11,088

Clerk

Function: Administration

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CERT MUNI CLK-20	20	4.00	251,778	4.00	300,173	4.00	303,083	4.00	303,083
CITY CLERK-21	21	1.00	136,326	1.00	145,528	1.00	146,939	1.00	146,939
DEPUTY CITY CLERK-18	18	1.00	78,810	1.00	87,912	1.00	88,764	1.00	88,764
MUNI CLK 1-20	20	1.00	47,857	-	-	-	-	-	-
MUNI CLK 2-20	20	4.00	229,386	5.00	317,421	5.00	320,498	5.00	320,498
		11.00	\$744,157	11.00	\$851,033	11.00	\$859,284	11.00	\$859,284

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Employee Assistance Program

Agency Overview

Agency Mission

The mission of the Employee Assistance Program is to provide free, confidential services to help prevent or resolve personal, family, and workplace problems affecting employee wellbeing and job performance.

Agency Overview

The Agency offers confidential assistance through external and internal staff to provide coverage and resources for current and retired City of Madison employees, families of employees, and significant others of employees at no charge for use of services. Services provided by the agency include, but are not limited to, critical incident stress management services, consultation services for managers and union stewards, and ongoing education and training. The goal of the agency is to collaborate with other City agencies, insurance providers, and the external EAP provider to improve service delivery. The Employee Assistance Program will advance this goal by improving technological tools and data, continuing support of First Responder Peer Support Teams, and expanding training.

2024 Budget Highlights

Service: EAP Services

- Budget maintains current level of service.

Employee Assistance Program

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	463,180	479,113	564,483	497,899	502,281	502,281
Total	\$ 463,180	\$ 479,113	\$ 564,483	\$ 497,899	\$ 502,281	\$ 502,281

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
EAP Services	463,180	479,113	564,483	497,899	502,281	502,281
Total	\$ 463,180	\$ 479,113	\$ 564,483	\$ 497,899	\$ 502,281	\$ 502,281

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	326,934	352,767	344,731	374,748	378,401	378,401
Benefits	111,683	118,997	213,284	114,438	119,298	119,298
Supplies	3,746	3,250	2,929	3,250	3,250	3,250
Purchased Services	57,169	66,445	65,884	71,045	71,045	71,045
Debt Othr Financing	6,560	-	-	-	-	-
Inter Depart Charges	924	932	932	1,008	1,008	1,008
Inter Depart Billing	(43,836)	(63,277)	(63,277)	(66,589)	(70,720)	(70,720)
Total	\$ 463,180	\$ 479,113	\$ 564,483	\$ 497,899	\$ 502,281	\$ 502,281

Employee Assistance Program

Function: Administration

Service Overview

Service: EAP Services

Service Description

This service provides 24-hour professional and confidential assistance, information, resource referral, and support. Key activities performed by the service include, but are not limited to, critical incident stress management services (CISM), consultation services for supervisors and union stewards, ongoing education and training, and supervision of Madison Police and Fire Peer Support Teams and the EAP Facilitator Network. The goals of this service are to increase employee productivity, attendance, and overall well-being, encourage a culture of wellness and prevention among Madison's First Responders, and provide equitable access to EAP service for city staff.

Activities Performed by this Service

- Employee Assistance Program (EAP): Provides 24-hour professional and confidential assistance, information, resource referral, and support to employees and their families. The purpose is to ensure a productive workforce that can do their best work for stakeholders and community members.
- Critical Incident Stress Management (CISM): Helps employees prepare for, and recover from, traumatic events at work. Activities include pre-incident education and training, defusing, debriefing, follow up, management consultation, and policy and procedure development.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	463,180	479,113	564,483	497,899	502,281	502,281
Other-Expenditures	-	-	-	-	-	-
Total	\$ 463,180	\$ 479,113	\$ 564,483	\$ 497,899	\$ 502,281	\$ 502,281

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	438,617	471,763	558,015	489,185	497,698	497,698
Non-Personnel	67,476	69,695	68,813	74,295	74,295	74,295
Agency Charges	(42,912)	(62,345)	(62,345)	(65,581)	(69,712)	(69,712)
Total	\$ 463,180	\$ 479,113	\$ 564,483	\$ 497,899	\$ 502,281	\$ 502,281

Employee Assistance Program

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	325,643	349,767	322,088	376,777	380,430	380,430
Compensated Absence	817	3,000	22,643	3,000	3,000	3,000
Overtime Wages Permanent	474	-	-	-	-	-
Budget Efficiencies	-	-	-	(5,029)	(5,029)	(5,029)
Salaries Total	\$ 326,934	\$ 352,767	\$ 344,731	\$ 374,748	\$ 378,401	\$ 378,401
Benefits						
Comp Absence Escrow	-	-	95,816	-	-	-
Health Insurance Benefit	63,511	66,577	65,251	58,621	62,950	62,950
Wage Insurance Benefit	1,438	1,182	2,006	1,265	1,265	1,265
WRS	21,352	23,784	21,945	25,621	26,250	26,250
FICA Medicare Benefits	23,757	25,805	27,507	28,134	28,037	28,037
Post Employment Health Plans	1,625	1,649	759	797	797	797
Benefits Total	\$ 111,683	\$ 118,997	\$ 213,284	\$ 114,438	\$ 119,298	\$ 119,298
Supplies						
Office Supplies	147	350	350	350	350	350
Copy Printing Supplies	96	500	179	500	500	500
Hardware Supplies	317	-	-	-	-	-
Postage	2,400	2,400	2,400	2,400	2,400	2,400
Work Supplies	786	-	-	-	-	-
Supplies Total	\$ 3,746	\$ 3,250	\$ 2,929	\$ 3,250	\$ 3,250	\$ 3,250
Purchased Services						
Telephone	239	-	239	-	-	-
Cellular Telephone	700	720	720	720	720	720
Systems Comm Internet	1,485	-	-	-	-	-
Facility Rental	-	6,757	6,757	6,757	6,757	6,757
Custodial Bldg Use Charges	2,100	2,280	2,285	2,280	2,280	2,280
System & Software Mntc	7,840	-	-	-	-	-
Recruitment	-	-	7	-	-	-
Mileage	-	250	80	250	250	250
Conferences & Training	1,712	8,335	8,335	8,335	8,335	8,335
Memberships	723	1,365	723	1,365	1,365	1,365
Consulting Services	40,688	46,000	46,000	50,600	50,600	50,600
Security Services	1,682	558	558	558	558	558
Permits & Licenses	-	180	180	180	180	180
Purchased Services Total	\$ 57,169	\$ 66,445	\$ 65,884	\$ 71,045	\$ 71,045	\$ 71,045
Debt Othr Financing						
Principal Leases	5,982	-	-	-	-	-
Interest Leases	579	-	-	-	-	-
Debt Othr Financing Total	\$ 6,560	\$ -	\$ -	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From Insurance	759	757	757	807	807	807
ID Charge From Workers Comp	165	175	175	201	201	201
Inter Depart Charges Total	\$ 924	\$ 932	\$ 932	\$ 1,008	\$ 1,008	\$ 1,008

Employee Assistance Program

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Billing						
ID Billing To Landfill	(159)	(190)	(190)	(134)	(143)	(143)
ID Billing To Monona Terrace	(6,121)	(11,391)	(11,391)	(10,820)	(11,491)	(11,491)
ID Billing To Golf Courses	(476)	(571)	(571)	(706)	(749)	(749)
ID Billing To Parking	(3,680)	(7,744)	(7,744)	(8,014)	(8,511)	(8,511)
ID Billing To Sewer	(3,013)	(1,079)	(1,079)	(1,815)	(1,928)	(1,928)
ID Billing To Stormwater	(1,586)	(762)	(762)	(1,688)	(1,793)	(1,793)
ID Billing To Transit	(21,453)	(32,715)	(32,715)	(34,595)	(36,741)	(36,741)
ID Billing To Water	(7,348)	(8,825)	(8,825)	(8,817)	(9,364)	(9,364)
Inter Depart Billing Total	\$ (43,836)	\$ (63,277)	\$ (63,277)	\$ (66,589)	\$ (70,720)	\$ (70,720)

Employee Assistance Program

Function: Administration

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
EAP PROG MGR-18	18	1.00	127,606	1.00	136,220	1.00	137,540	1.00	137,540
EAP SPECIALIST 3-18	18	0.00	-	0.00	-	0.00	-	2.00	172,627
EMP ASST SPEC 2-18	18	2.00	156,973	2.00	170,970	2.00	172,627	0.00	-
PROGRAM ASST 1-20	20	1.00	65,187	1.00	69,587	1.00	70,262	1.00	70,262
		4.00	\$349,767	4.00	\$376,777	4.00	\$380,430	4.00	\$380,430

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Finance

Agency Overview

Agency Mission

The Agency's mission is to enhance the financial health of Madison and serve as the steward of the City's resources through financial information, advice and support to the public, employees, City agencies and policymakers.

Agency Overview

The Agency is responsible for citywide financial services including general accounting, financial reporting, budgeting, internal audit, risk management, purchasing, payroll, treasury services, investment management, and debt management. The goal of the Finance Department is to provide quality services to City agencies and facilitate processes that contribute to the quality of financial information for internal and external stakeholders. The Finance Department will advance this goal by continuing to support full implementation of enterprise resources planning system modules, fulfilling the reporting requirements of updated Governmental Accounting Standards Board (GASB) standards, continuing transition to more transparency and equity in budget decision-making and resource allocation, strengthening internal audit and grants management procedures, mitigating citywide risk and ensuring employee safety, and assisting agencies with administrative support and document services needs.

2024 Budget Highlights

Service: Accounting

- Increases the ambulance billing provider's transaction fee by \$68,000 based on estimated ambulance revenues.

Service: Administrative Support

- Budget maintains current level of service.

Service: Budget & Program Management

- Budget maintains current level of service.

Service: Internal Audit and Grants

- Removes the transfer in from the Grants Special Revenue fund (-\$178,200). Indirect costs for audit and grant staff will be covered through the Cost Allocation Plan (no general fund impact).

Service: Risk Management

- Budget maintains current level of service.

Service: Treasury

- Adds \$45,000 in purchased services for credit card processing fees to address higher usage of credit card payment options across multiple City agencies.

Finance

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	4,222,539	4,645,472	4,182,186	5,125,449	5,333,063	5,333,063
Other Grants	-	178,200	178,200	-	-	-
Total	\$ 4,222,539	\$ 4,823,672	\$ 4,360,386	\$ 5,125,449	\$ 5,333,063	\$ 5,333,063

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Accounting	2,501,190	2,450,113	2,281,254	2,607,231	2,616,111	2,616,111
Administrative Support	357,000	414,787	386,977	465,731	472,611	472,611
Budget & Prgm Mgmt	557,266	723,036	538,866	811,356	807,525	807,525
Internal Audit	3,310	424,410	274,121	294,730	479,819	479,819
Risk Mgmt	3,006	0	3,409	1,885	-	-
Treasury	800,768	811,326	875,759	944,516	956,997	956,997
Total	\$ 4,222,539	\$ 4,823,672	\$ 4,360,386	\$ 5,125,449	\$ 5,333,063	\$ 5,333,063

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Misc Revenue	(16,500)	(38,000)	(38,000)	(36,500)	(36,500)	(36,500)
Transfer In	-	(178,200)	(178,200)	(178,200)	-	-
Total	\$ (16,500)	\$ (216,200)	\$ (216,200)	\$ (214,700)	\$ (36,500)	\$ (36,500)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	3,296,019	3,890,208	3,450,796	4,148,686	4,173,463	4,173,463
Benefits	1,044,721	1,076,988	963,630	1,104,626	1,167,182	1,167,182
Supplies	140,315	141,610	139,909	125,610	125,610	125,610
Purchased Services	1,147,599	1,178,996	1,270,180	1,256,243	1,279,221	1,279,221
Inter Depart Charges	9,900	10,211	10,211	10,459	10,459	10,459
Inter Depart Billing	(1,399,515)	(1,436,341)	(1,436,341)	(1,305,475)	(1,386,372)	(1,386,372)
Transfer Out	-	178,200	178,200	-	-	-
Total	\$ 4,239,039	\$ 5,039,872	\$ 4,576,586	\$ 5,340,149	\$ 5,369,563	\$ 5,369,563

Service Overview

Service: Accounting

Service Description

This service is responsible for the accounting, payroll, and procurement operations of the City of Madison. The service develops and maintains accounting-related internal controls, oversees the annual financial statement and audit preparation, and develops, coordinates and implements the City's accounting and financial reporting systems. The goal of the service is to mitigate risk for financial losses and to ensure adherence to Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standards Board Statements (GASB).

Activities Performed by this Service

- **Accounting:** Responsible for overseeing, approving, and processing financial transactions according to GAAP and GASB reporting standards. Prepares the Annual Comprehensive Financial Report and liaisons to external audit teams. Ensure debit and arbitrage compliance for the governmental funds including payments for debt service principal and interest. Administer Tyler MUNIS city-wide.
- **Payroll Accounting:** Process bi-weekly payroll, approve time entry batches for agency staff. Assist HR staff to administer benefits and annual enrollments. Administer the Tyler MUNIS Employee Self Service portal.
- **Procurement and Contracting:** Assist city staff to procure and contract for goods and services. Administer the Vendor Self Service portal of the financial system.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,501,190	2,450,113	2,281,254	2,607,231	2,616,111	2,616,111
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,501,190	\$ 2,450,113	\$ 2,281,254	\$ 2,607,231	\$ 2,616,111	\$ 2,616,111

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(16,500)	(38,000)	(38,000)	(36,500)	(36,500)	(36,500)
Personnel	2,430,209	2,412,318	2,236,115	2,583,148	2,637,520	2,637,520
Non-Personnel	752,375	772,444	779,788	808,691	810,203	810,203
Agency Charges	(664,894)	(696,649)	(696,649)	(748,107)	(795,112)	(795,112)
Total	\$ 2,501,190	\$ 2,450,113	\$ 2,281,254	\$ 2,607,231	\$ 2,616,111	\$ 2,616,111

Service Overview

Service: Administrative Support

Service Description

This service provides clerical and office services to City agencies. In addition to the Administrative Support Team staff who are assigned to various City agencies to assist with both special projects and day-to-day operations, a centralized Document Services Unit provides confidential word processing services, as well as software support to City agencies, application conversion, website administration, and assistance with agency budget preparation. This Unit develops and prepares newsletters and brochures, complex financial schedules, database management, routine documents, and can provide Braille output of a variety of documents upon request.

Activities Performed by this Service

- Administrative Support Team: Centralized team that provides administrative support to City agencies upon request.
- Document Services: Provides assistance to City agencies in document presentation, database management, and website administration.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	357,000	414,787	386,977	465,731	472,611	472,611
Other-Expenditures	-	-	-	-	-	-
Total	\$ 357,000	\$ 414,787	\$ 386,977	\$ 465,731	\$ 472,611	\$ 472,611

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	329,627	413,338	377,243	444,941	451,568	451,568
Non-Personnel	30,962	23,367	31,652	23,367	23,779	23,779
Agency Charges	(3,589)	(21,918)	(21,918)	(2,577)	(2,736)	(2,736)
Total	\$ 357,000	\$ 414,787	\$ 386,977	\$ 465,731	\$ 472,611	\$ 472,611

Service Overview

Service: Budget & Prgm Mgmt

Service Description

This service is responsible for preparing the City's annual capital and operating budgets, as well as providing assistance to City agencies with budget development and analysis. The service performs financial, compliance and performance reviews of City agencies, and supports city-wide efforts to coordinate, manage and use data effectively in support of racial equity, social justice, and performance goals. The goal of the service is to continue to expand data management, analysis and visualization tools allowing staff, policymakers and residents to understand and interact with data, implement a new service structure for budget development, and execute projects as part of the Data Governance work plan and an annual data research agenda.

Activities Performed by this Service

- **Operating & Capital Budget Development:** Facilitate all phases of the budget planning and development process including: forecasting budget trends for the upcoming year, establishing processes for agency proposals, analyzing budget data to develop finance recommendations, and facilitating the legislative amendment process.
- **Budget Monitoring:** Conduct mid-year and year-end projections to monitor actual expenditures and revenues against the adopted budget. This work effort allows City policymakers and Managers to make necessary adjustments throughout the year based on actual budgetary trends. In addition to projections, review and approve budget amendments and transfers throughout the year to ensure agency compliance with the adopted budget and the State Expenditure Restraint program.
- **Fiscal Analysis:** Perform fiscal analysis on all legislation introduced to the Common Council.
- **Data Governance:** Serve as staff to the City's Data Governance Team, lead efforts around citywide data collection and quality, and convene data users from City departments.
- **Ad Hoc Data Projects:** Perform ad hoc research at the request of policy makers and agencies. Examples of projects include analyzing the City CARES program, eviction trends, and housing data.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	557,266	723,036	538,866	811,356	807,525	807,525
Other-Expenditures	-	-	-	-	-	-
Total	\$ 557,266	\$ 723,036	\$ 538,866	\$ 811,356	\$ 807,525	\$ 807,525

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	916,395	1,052,647	876,814	1,056,578	1,071,062	1,071,062
Non-Personnel	57,717	59,459	51,122	59,459	60,009	60,009
Agency Charges	(416,846)	(389,070)	(389,070)	(304,681)	(323,546)	(323,546)
Total	\$ 557,266	\$ 723,036	\$ 538,866	\$ 811,356	\$ 807,525	\$ 807,525

Service Overview

Service: Internal Audit & Grants

Service Description

This service is responsible for developing and administering the City’s comprehensive internal audit and grant programs. This includes assessing the internal control systems, the efficiency and effectiveness of the City’s agencies programs as directed or approved by the Common Council, facilitating grants for programs, identifying ways to improve services and operations, making recommendations that strengthen and promote city government accountability; and overseeing the single audit preparation activities.

Activities Performed by this Service

- Plan, supervise and perform internal audit activities to assess the efficiency and effectiveness of the city’s internal controls.
- Perform the internal audits in accordance with the Generally Accepted Government Auditing Standards (GAGAS) and the annual audit work plan approved by the Finance Committee.
- Prepare audit risk assessment to identify and assess City’s inherent risks, ensure that legal and procedural requirements are met to promote the financial accountability of city departments, manage grants applications to support funding of City operations, and confirm that programs are functioning as intended by the Common Council.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	3,310	246,210	95,921	294,730	479,819	479,819
Other-Expenditures	-	178,200	178,200	-	-	-
Total	\$ 3,310	\$ 424,410	\$ 274,121	\$ 294,730	\$ 479,819	\$ 479,819

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	-	(178,200)	(178,200)	(178,200)	-	-
Personnel	1,656	409,410	261,335	457,930	464,819	464,819
Non-Personnel	1,654	193,200	190,985	15,000	15,000	15,000
Total	\$ 3,310	\$ 424,410	\$ 274,121	\$ 294,730	\$ 479,819	\$ 479,819

Service Overview

Service: Risk Mgmt

Service Description

This service is responsible for administration of the City's general liability, auto liability, property and other miscellaneous insurance programs, and acts as the liaison between the City and the Wisconsin Municipal Mutual Insurance Company (WMMIC). Risk Management also monitors the insurance requirements of City contracts and investigates the appropriateness of claims against the City. Risk Management is also responsible for the implementation, administration and continued enhancement of the City Safety and Workers' Compensation programs.

Activities Performed by this Service

- Claim payment: Payment of City liability property and subrogation claims.
- Safety Program: Administer the City's Safety program focused on ensuring the City is providing a safe workspace for all employees.
- Workers' Compensation & Insurance Fund Administration: Administer funds including setting annual rates billed to agencies, and coordinate with insurers, agents, and outside providers.
- Risk Management Services: Contract review, employee trainings, policy development and other risk services.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	3,006	-	3,409	1,885	-	-
Other-Expenditures	-	-	-	-	-	-
Total	\$ 3,006	\$ -	\$ 3,409	\$ 1,885	\$ -	\$ -

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	541	-	3,409	1,885	-	-
Non-Personnel	2,465	-	-	-	-	-
Total	\$ 3,006	\$ -	\$ 3,409	\$ 1,885	\$ -	\$ -

Service Overview

Service: Treasury

Service Description

This service processes over one million payments per year with an increasing number of payments received through electronic payment channels which requires the development of new processes and procedures. The primary customers of this service are the general public and City agencies that rely on the service. The goals of this service are to enhance the ability of the taxpayer to avoid delinquency, while at the same time maximizing the collection of delinquent taxes by July 31st; and to meet or exceed the budget goal for interest earnings. The major initiatives planned for this service include the continued development and expansion of electronic payments.

Activities Performed by this Service

- Revenue Processing: Calculate and receipt all revenue including personal and real estate tax bills.
- Citywide Investments and Reconciliation: Oversee citywide investments, reconciliation of bank accounts and report of investment holdings and revenue earnings.
- Parking Revenue Processing: Receive and count all Parking Utility receipts.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	800,768	811,326	875,759	944,516	956,997	956,997
Other-Expenditures	-	-	-	-	-	-
Total	\$ 800,768	\$ 811,326	\$ 875,759	\$ 944,516	\$ 956,997	\$ 956,997

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	662,312	679,483	659,510	708,831	715,676	715,676
Non-Personnel	442,742	450,336	534,741	475,336	495,840	495,840
Agency Charges	(304,286)	(318,493)	(318,493)	(239,651)	(254,519)	(254,519)
Total	\$ 800,768	\$ 811,326	\$ 875,759	\$ 944,516	\$ 956,997	\$ 956,997

Finance

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Misc Revenue						
Miscellaneous Revenue	(16,500)	(38,000)	(38,000)	(36,500)	(36,500)	(36,500)
Misc Revenue Total	\$ (16,500)	\$ (38,000)	\$ (38,000)	\$ (36,500)	\$ (36,500)	\$ (36,500)
Transfer In						
Transfer In From Grants	-	(178,200)	(178,200)	(178,200)	-	-
Transfer In Total	\$ -	\$ (178,200)	\$ (178,200)	\$ (178,200)	\$ -	\$ -
Salaries						
Permanent Wages	3,208,563	3,725,331	3,404,363	4,072,694	4,200,703	4,200,703
Salary Savings	-	(71,260)	-	(40,727)	(40,727)	(40,727)
Pending Personnel	-	180,137	-	111,452	8,220	8,220
Premium Pay	96	-	40	-	-	-
Compensated Absence	40,639	22,500	20,646	22,500	22,500	22,500
Hourly Wages	19,140	25,000	22,347	31,000	31,000	31,000
Overtime Wages Permanent	27,581	8,500	2,700	2,500	2,500	2,500
Election Officials Wages	-	-	700	-	-	-
Budget Efficiencies	-	-	-	(50,732)	(50,732)	(50,732)
Salaries Total	\$ 3,296,019	\$ 3,890,208	\$ 3,450,796	\$ 4,148,686	\$ 4,173,463	\$ 4,173,463
Benefits						
Comp Absence Escrow	87,738	-	-	-	-	-
Health Insurance Benefit	476,693	519,764	470,260	497,210	539,110	539,110
Wage Insurance Benefit	14,616	15,163	14,126	13,261	13,401	13,401
IATSE Health Benefit	33	-	-	-	-	-
WRS	212,203	253,323	222,468	276,945	289,848	289,848
FICA Medicare Benefits	241,412	276,532	244,106	303,906	311,519	311,519
Post Employment Health Plans	12,026	12,207	12,670	13,304	13,304	13,304
Benefits Total	\$ 1,044,721	\$ 1,076,988	\$ 963,630	\$ 1,104,626	\$ 1,167,182	\$ 1,167,182
Supplies						
Office Supplies	5,699	7,400	4,900	7,400	7,400	7,400
Copy Printing Supplies	17,127	19,375	18,175	19,375	19,375	19,375
Furniture	11,641	5,300	2,800	5,300	5,300	5,300
Hardware Supplies	5,693	16,845	12,228	1,845	1,845	1,845
Software Lic & Supplies	567	1,100	1,050	1,100	1,100	1,100
Postage	97,121	86,105	97,505	86,105	86,105	86,105
Books & Subscriptions	1,282	1,950	1,200	950	950	950
Work Supplies	1,185	3,535	2,051	3,535	3,535	3,535
Supplies Total	\$ 140,315	\$ 141,610	\$ 139,909	\$ 125,610	\$ 125,610	\$ 125,610

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	2,728	1,600	5,285	1,600	1,600	1,600
Custodial Bldg Use Charges	105,020	118,180	115,379	118,180	116,158	116,158
Comm Device Mntc	-	555	-	555	555	555
Equipment Mntc	-	1,200	-	1,200	1,200	1,200
System & Software Mntc	81,163	85,210	91,994	54,550	54,550	54,550
Recruitment	343	1,500	100	1,000	1,000	1,000
Mileage	69	100	100	100	100	100
Conferences & Training	35,659	33,621	36,172	48,621	48,621	48,621
Memberships	6,855	3,533	6,468	3,033	3,033	3,033
Financial Actuary Services	4,150	10,000	9,250	4,300	4,300	4,300
Audit Services	85,039	104,570	94,039	103,455	103,455	103,455
Bank Services	99,125	95,000	99,000	95,000	95,000	95,000
Credit Card Services	172,813	155,000	190,000	175,000	200,000	200,000
Collection Services	80,460	90,000	90,000	92,400	92,400	92,400
Armored Car Services	12,628	8,000	16,000	13,000	13,000	13,000
Storage Services	6,572	6,135	800	6,135	6,135	6,135
Management Services	417,777	404,678	430,000	473,000	473,000	473,000
Consulting Services	20,122	20,000	64,592	25,000	25,000	25,000
Advertising Services	1,654	200	-	200	200	200
Printing Services	14,153	38,520	20,000	38,520	38,520	38,520
Other Services & Expenses	1,269	1,244	1,002	1,244	1,244	1,244
Permits & Licenses	-	150	-	150	150	150
Purchased Services Total	\$ 1,147,599	\$ 1,178,996	\$ 1,270,180	\$ 1,256,243	\$ 1,279,221	\$ 1,279,221
Inter Depart Charges						
ID Charge From Insurance	7,865	8,060	8,060	8,051	8,051	8,051
ID Charge From Workers Comp	2,035	2,151	2,151	2,408	2,408	2,408
Inter Depart Charges Total	\$ 9,900	\$ 10,211	\$ 10,211	\$ 10,459	\$ 10,459	\$ 10,459
Inter Depart Billing						
ID Billing to Capital	(370,000)	(370,000)	(370,000)	(418,017)	(443,911)	(443,911)
ID Billing To Landfill	(10,240)	(9,994)	(9,994)	(14,417)	(15,311)	(15,311)
ID Billing To Monona Terrace	(59,417)	(63,664)	(63,664)	(48,546)	(51,555)	(51,555)
ID Billing To Golf Courses	(42,994)	(40,676)	(40,676)	(37,180)	(39,485)	(39,485)
ID Billing To Parking	(215,903)	(257,150)	(257,150)	(150,747)	(160,094)	(160,094)
ID Billing To Sewer	(136,686)	(116,633)	(116,633)	(93,350)	(99,135)	(99,135)
ID Billing To Stormwater	(128,296)	(99,533)	(99,533)	(78,743)	(83,623)	(83,623)
ID Billing To Transit	(210,024)	(248,889)	(248,889)	(219,576)	(233,178)	(233,178)
ID Billing To Water	(225,955)	(229,802)	(229,802)	(244,899)	(260,080)	(260,080)
Inter Depart Billing Total	\$ (1,399,515)	\$ (1,436,341)	\$ (1,436,341)	\$ (1,305,475)	\$ (1,386,372)	\$ (1,386,372)

Finance

Function: Administration

Position Summary

Classification	CG	2023 Budget		Request	2024 Budget				
		Adopted			Executive		Adopted		
ACCOUNTANT 2-18	18	3.00	223,623	2.00	161,341	2.00	162,905	2.00	162,905
ACCOUNTANT 3-18	18	5.00	416,214	5.00	444,492	4.00	346,713	3.00	244,624
ACCOUNTANT 4-18	18	6.00	572,803	6.00	651,202	7.00	759,604	8.00	861,692
ACCT CLERK 3-20	20	2.00	111,369	2.00	122,591	2.00	123,779	2.00	123,779
ACCT SERVICES MGR-18	18	1.00	141,395	1.00	150,939	1.00	152,402	1.00	152,402
ACCT TECH 3-20	20	5.00	336,862	5.00	364,556	5.00	368,090	5.00	368,090
ADMIN ANAL 3-18	18	1.00	83,645	2.00	173,409	2.00	174,360	2.00	174,360
ADMIN ANAL 4-18	18	2.00	201,016	2.00	186,870	2.00	188,682	2.00	188,682
ADMIN ASST-20	20	1.00	69,736	1.00	74,443	1.00	75,165	1.00	75,165
ADMIN CLK 1-20	20	2.00	103,790	2.00	112,201	2.00	113,288	2.00	113,288
ADMIN SUPPORT CLK 2-20	20	2.00	109,035	2.00	103,624	2.00	104,628	2.00	104,628
BUDGET/PROG EVAL MGR-18	18	1.00	121,693	1.00	135,981	1.00	137,299	1.00	137,299
BUYER 2-16	16	2.00	143,766	2.00	155,672	2.00	157,181	2.00	157,181
BUYER 3-16	16	1.00	85,849	1.00	91,644	1.00	92,533	1.00	92,533
DATA ANALYST 3	18	2.00	136,575	2.00	144,616	2.00	146,018	2.00	146,018
DATA ANALYST 4	18	1.00	100,981	1.00	107,797	1.00	108,843	1.00	108,843
DOC SERVS LDWKR-20	20	1.00	70,714	1.00	75,488	1.00	76,219	1.00	76,219
DOC SERVS SPEC 2-20	20	1.00	55,034	1.00	64,008	1.00	64,628	1.00	64,628
FIN OPER LDWKR-20	20	1.00	68,759	1.00	58,440	1.00	59,006	1.00	59,006
FINANCE DIR-21	21	1.00	187,834	1.00	200,513	1.00	202,457	1.00	202,457
GRANT WRITER-18	18	1.00	66,981	1.00	75,245	1.00	75,975	1.00	75,975
INTERNAL AUDIT MGR-18	18	1.00	96,348	1.00	112,754	1.00	113,847	1.00	113,847
PRINCIPAL ACCOUNTANT-18	18	3.00	344,741	3.00	373,433	3.00	377,053	3.00	377,053
PROGRAM ASST 1-20	20	2.00	118,018	2.00	130,035	2.00	131,295	2.00	131,295
RISK MANAGER-18	18	1.00	125,286	1.00	134,982	1.00	136,290	1.00	136,290
SAFETY COORDINATOR 2-18	18	-	-	-	-	-	-	1.00	88,764
SAFETY COORDINATOR-18	18	1.00	76,514	1.00	87,912	1.00	88,764	-	-
TREASURY REV MGR-18	18	1.00	136,297	1.00	145,497	1.00	146,907	1.00	146,907
		51.00	\$4,304,878	51.00	\$4,639,682	51.00	\$4,683,933	51.00	\$4,683,933

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Human Resources

Agency Overview

Agency Mission

The mission of Human Resources is to move Our Madison forward by hiring, developing, and sustaining a diverse and engaged workforce.

Agency Overview

The Agency supports other City agencies in recruiting, hiring, training, and retaining the City's active workforce. Human Resources' goal is to support agencies in organizational development to ensure quality City services, oversee compliance with Madison's personnel rules, and support agencies in recruitment efforts. Human Resources works to advance this goal by continuing to build programs and cultivate relationships in order to develop city staff as well as make investments to reward and retain personnel.

2024 Budget Highlights

Agency-Wide Changes

- Inter-Departmental Billings for Human Resources are determined through an external cost allocation plan. The methodology for allocating ID Billings was updated in 2024. As a result, the Service-level budgets show significant variances compared to the 2023 Adopted Budget. These variances are technical adjustments to ID Billings and do not reflect major changes in the activities performed by Service.

Service: Employee & Labor Relations

- Recreates one HR Analyst 1 to an HR analyst 4 to address needs related to research, design, development, and implementation of the City's employee Benefits Program. The position upgrade will be cost neutral in 2024, with the cost of the higher classification offset by savings from an anticipated retirement.
- Net budget is \$293,700 higher than the 2023 adopted budget. This reflects a change in Inter-Departmental Billings and does not reflect a significant change in the service budget.

Service: HR Services

- Budget maintains current level of service. Net budget is \$479,900 lower than the 2023 adopted budget. This reflects a change in Inter-Departmental Billings and does not reflect a significant change in the service budget.

Service: Organizational and Health Development

- Reclassifies one Leading and Development Specialist to an HR Analyst 3.
- Reclassifies one Program Assistant to an HR Analyst Trainee.
- These position changes are intended to balance the programmatic work in the section as the department shifts to a learning management platform.
- Net budget is \$201,000 lower than the 2023 adopted budget. This reflects a change in Inter-Departmental Billings and does not reflect a significant change in the service budget.

Human Resources

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,921,041	2,081,158	1,785,920	2,088,879	2,095,920	2,095,920
Total	\$ 1,921,041	\$ 2,081,158	\$ 1,785,920	\$ 2,088,879	\$ 2,095,920	\$ 2,095,920

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Employee & Labor Relations	763,704	700,304	550,096	877,183	993,978	993,978
HR Services	538,487	680,376	603,612	321,080	200,462	200,462
Organizational & Health Devel	618,850	700,478	632,213	890,617	901,480	901,480
Total	\$ 1,921,041	\$ 2,081,158	\$ 1,785,920	\$ 2,088,879	\$ 2,095,920	\$ 2,095,920

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(25)	-	-	-	-	-
Total	\$ (25)	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	1,707,128	1,874,395	1,647,877	1,915,541	1,943,994	1,943,994
Benefits	571,256	503,864	430,989	507,605	528,221	528,221
Supplies	29,194	18,950	23,950	18,950	18,950	18,950
Purchased Services	175,837	242,951	242,107	253,151	253,151	253,151
Debt Othr Financing	7,212	-	-	-	-	-
Inter Depart Charges	108,464	71,253	71,253	70,599	70,599	70,599
Inter Depart Billing	(678,025)	(630,255)	(630,255)	(676,967)	(718,995)	(718,995)
Total	\$ 1,921,066	\$ 2,081,158	\$ 1,785,920	\$ 2,088,879	\$ 2,095,920	\$ 2,095,920

Service Overview

Service: Employee & Labor Relations

Service Description

This service fulfills the City’s obligations for contract negotiation and management; works with Employee Associations in developing and implementing employee handbooks; administers the Family and Medical Leave Act (FMLA), disability leave, layoffs, and occupational accommodations; and develops and implements the employee benefits program. The goals of this service are effective use of the Meet and Confer process with employee associations, successful negotiation of all outstanding labor contracts, and effective implementation of employee benefits programs.

Activities Performed by this Service

- Employee Benefits Planning and Implementation: Research, develop, and maintain the employee benefits package for City staff, including insurance, retirement, and wellness programs.
- Occupational Accommodations and Disability Leave: Administration of the occupational accommodations program and tracking employee leave and layoff processes due to disabilities.
- Administration of Family Medical Leave Act (FMLA) Requests: Consult with employees on the FMLA process, review FMLA requests for eligibility, contact medical providers for required information, and coordinate with employees and departments as staff resume their duties.
- Meet and Confer with Employee Groups: Negotiate with employee unions and work with employee associations to develop and implement employee handbooks and contracts.
- Coordinating Grievance Investigations: Review complaints and coordinate investigation of grievances filed against City employees and work with Attorney’s Office to negotiate separation agreements, when necessary.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	763,704	700,304	550,096	877,183	993,978	993,978
Other-Expenditures	-	-	-	-	-	-
Total	\$ 763,704	\$ 700,304	\$ 550,096	\$ 877,183	\$ 993,978	\$ 993,978

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	931,619	815,000	670,775	870,903	885,396	885,396
Non-Personnel	60,827	104,616	98,632	104,616	104,616	104,616
Agency Charges	(228,742)	(219,312)	(219,312)	(98,336)	3,966	3,966
Total	\$ 763,704	\$ 700,304	\$ 550,096	\$ 877,183	\$ 993,978	\$ 993,978

Human Resources

Function: Administration

Service Overview

Service: HR Services

Service Description

This service provides Human Resources support to all City departments, helping them achieve their goals by developing and implementing recruitment and selection strategies; assisting in the implementation of organizational changes, including the classification and reclassification of employees and positions; working with the Personnel Board; and providing general human resources support. The goals of this service are to increase diversity of applicants for City jobs across all classifications, identify positions struggling to attract qualified applicants, and implement strategies to increase the number of qualified applicants.

Activities Performed by this Service

- **Workforce Recruitment:** Developing and implementing strategies to recruit and select diverse and appropriately skilled new staff members.
- **Workforce Modification:** Assist City departments with modifications to their staffing structure through reclassifications, internal promotions, and development of new employment exams and position descriptions.
- **Maintain Position Control:** Assist the Personnel Board and Finance Committee with answers to inquiries and maintain control of positions allocated throughout the year, ensuring departments do not recruit for positions which have not been approved by the Personnel Board and Finance Committee.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	538,487	680,376	603,612	321,080	200,462	200,462
Other-Expenditures	-	-	-	-	-	-
Total	\$ 538,487	\$ 680,376	\$ 603,612	\$ 321,080	\$ 200,462	\$ 200,462

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	721,008	887,601	798,477	826,214	849,927	849,927
Non-Personnel	69,039	54,835	67,195	65,035	65,035	65,035
Agency Charges	(251,560)	(262,060)	(262,060)	(570,170)	(714,500)	(714,500)
Total	\$ 538,487	\$ 680,376	\$ 603,612	\$ 321,080	\$ 200,462	\$ 200,462

Service Overview

Service: Organizational & Health Devel

Service Description

This service works with key stakeholders to develop a healthy, high-performing, self-renewing organization that successfully manages change by integrating results oriented capacity building. This includes: systems decision making, continuous improvement, employee learning and development and growth and asset based best practices.

Activities Performed by this Service

- **Organizational Capacity:** Build and support organizational capacity through a focus on the organization’s: health; effectiveness; ability to create a positive employee experience; ability to adapt, change and self-renew; and capacity to solve problems.
- **Employee & Leadership Development:** Build leadership through five key components: communicating and sharing a vision and framework for what good leadership (and followership) looks like within the City; build key management and supervisory skills; orienting and connecting leaders to the City’s vision, mission, values, and service promise; cultivating leader identity and capacity; and creating support and growth networks for current and emerging leaders.
- **Employee Learning & Development:** Help employees become better at their job and improve confidence and performance throughout the entire employee lifecycle.
- **Performance Excellence:** Support Performance Excellence to collaboratively design the City of Madison’s integrated approach to organizational performance management to deliver standardized processes that lead to organizational sustainability, improvement of overall organizational effectiveness, and improved organizational capacity for meeting its vision.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	618,850	700,478	632,213	890,617	901,480	901,480
Other-Expenditures	-	-	-	-	-	-
Total	\$ 618,850	\$ 700,478	\$ 632,213	\$ 890,617	\$ 901,480	\$ 901,480

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(25)	-	-	-	-	-
Personnel	625,756	675,658	609,614	726,029	736,892	736,892
Non-Personnel	82,377	102,450	100,230	102,450	102,450	102,450
Agency Charges	(89,259)	(77,630)	(77,630)	62,138	62,138	62,138
Total	\$ 618,850	\$ 700,478	\$ 632,213	\$ 890,617	\$ 901,480	\$ 901,480

Human Resources

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(25)	-	-	-	-	-
Charges For Services Total	\$ (25)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	1,547,420	1,720,306	1,504,207	1,905,994	1,924,472	1,924,472
Salary Savings	-	(32,088)	-	(9,530)	(9,530)	(9,530)
Pending Personnel	-	146,000	73,000	-	9,975	9,975
Premium Pay	-	8,661	3,832	8,661	8,661	8,661
Workers Compensation Wages	-	-	134	-	-	-
Compensated Absence	107,970	13,000	12,634	13,000	13,000	13,000
Hourly Wages	43,224	18,516	47,786	18,516	18,516	18,516
Overtime Wages Permanent	6,218	-	5,194	-	-	-
Election Officials Wages	2,297	-	1,090	-	-	-
Budget Efficiencies	-	-	-	(21,100)	(21,100)	(21,100)
Salaries Total	\$ 1,707,128	\$ 1,874,395	\$ 1,647,877	\$ 1,915,541	\$ 1,943,994	\$ 1,943,994
Benefits						
Comp Absence Escrow	113,669	-	-	-	-	-
Health Insurance Benefit	224,565	247,463	200,433	227,922	244,822	244,822
Wage Insurance Benefit	7,342	9,079	5,456	5,498	5,498	5,498
WRS	97,702	116,981	103,058	129,608	132,789	132,789
FICA Medicare Benefits	124,195	128,228	120,036	142,470	143,005	143,005
Moving Expenses	1,699	-	-	-	-	-
Post Employment Health Plans	2,084	2,115	2,006	2,107	2,107	2,107
Benefits Total	\$ 571,256	\$ 503,864	\$ 430,989	\$ 507,605	\$ 528,221	\$ 528,221
Supplies						
Office Supplies	9,302	5,200	7,400	5,200	5,200	5,200
Copy Printing Supplies	3,690	5,500	5,040	5,500	5,500	5,500
Hardware Supplies	6,217	-	1,360	-	-	-
Software Lic & Supplies	685	-	140	-	-	-
Postage	2,499	1,000	2,460	1,000	1,000	1,000
Books & Subscriptions	238	1,750	880	1,750	1,750	1,750
Work Supplies	6,032	5,500	4,320	5,500	5,500	5,500
Food And Beverage	530	-	2,350	-	-	-
Supplies Total	\$ 29,194	\$ 18,950	\$ 23,950	\$ 18,950	\$ 18,950	\$ 18,950

Human Resources

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	2,161	2,700	1,970	2,700	2,700	2,700
Cellular Telephone	38	-	900	-	-	-
Facility Rental	135	10,456	8,600	10,456	10,456	10,456
Comm Device Mntc	1,074	6,500	1,200	6,500	6,500	6,500
System & Software Mntc	26,319	64,100	68,203	74,300	74,300	74,300
Recruitment	1,211	1,000	5,000	1,000	1,000	1,000
Mileage	-	-	480	-	-	-
Conferences & Training	60,400	60,160	84,770	60,160	60,160	60,160
Memberships	3,997	4,200	3,240	4,200	4,200	4,200
Medical Services	29,617	36,000	28,488	36,000	36,000	36,000
Arbitrator	-	1,000	-	1,000	1,000	1,000
Storage Services	1,426	2,500	2,256	2,500	2,500	2,500
Consulting Services	46,959	50,835	37,000	50,835	50,835	50,835
Advertising Services	2,500	3,500	-	3,500	3,500	3,500
Purchased Services Total	\$ 175,837	\$ 242,951	\$ 242,107	\$ 253,151	\$ 253,151	\$ 253,151
Debt Othr Financing						
Principal Leases	7,112	-	-	-	-	-
Interest Leases	100	-	-	-	-	-
Debt Othr Financing Total	\$ 7,212	\$ -	\$ -	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From Engineering	66,104	66,104	66,104	66,104	66,104	66,104
ID Charge From Insurance	41,428	4,118	4,118	3,453	3,453	3,453
ID Charge From Workers Comp	932	1,031	1,031	1,042	1,042	1,042
Inter Depart Charges Total	\$ 108,464	\$ 71,253	\$ 71,253	\$ 70,599	\$ 70,599	\$ 70,599
Inter Depart Billing						
ID Billing To Landfill	(1,335)	(904)	(904)	(1,351)	(1,435)	(1,435)
ID Billing To Monona Terrace	(93,770)	(98,265)	(98,265)	(49,884)	(52,981)	(52,981)
ID Billing To Golf Courses	(20,485)	(4,287)	(4,287)	(7,088)	(7,528)	(7,528)
ID Billing To Parking	(63,936)	(62,373)	(62,373)	(80,384)	(85,375)	(85,375)
ID Billing To Sewer	(26,623)	(5,124)	(5,124)	(18,238)	(19,370)	(19,370)
ID Billing To Stormwater	(12,544)	(3,617)	(3,617)	(16,961)	(18,014)	(18,014)
ID Billing To Transit	(376,982)	(374,019)	(374,019)	(408,139)	(433,477)	(433,477)
ID Billing To Water	(82,350)	(81,666)	(81,666)	(94,922)	(100,815)	(100,815)
Inter Depart Billing Total	\$ (678,025)	\$ (630,255)	\$ (630,255)	\$ (676,967)	\$ (718,995)	\$ (718,995)

Human Resources

Function: Administration

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLK 1-20	20	1.00	50,362	1.00	64,079	1.00	64,700	1.00	64,700
COMM RELATIONS SPEC-18	18	-	-	1.00	65,251	1.00	65,883	1.00	65,883
DATA ANALYST 2	18	1.00	79,954	-	-	-	-	-	-
DATA ANALYST 3	18	-	-	1.00	101,108	1.00	102,089	1.00	102,089
EE & LABOR MGR-18	18	1.00	135,026	1.00	119,519	1.00	120,678	1.00	120,678
HR SERV MGR-18	18	1.00	122,966	1.00	140,300	1.00	141,660	1.00	141,660
HRA 2-18	18	1.00	82,636	1.00	89,030	-	-	-	-
*HRA 3-18	18	4.00	358,445	4.00	350,816	6.00	503,380	6.00	503,380
**HRA 4-18	18	-	-	-	-	1.00	89,893	1.00	89,893
HUMAN RESOURCE DIR-21	21	1.00	156,008	1.00	174,766	1.00	176,460	1.00	176,460
LABOR RELATIONS SPEC-18	18	1.00	113,099	1.00	105,937	1.00	106,964	1.00	106,964
NEW POSITION	18	2.00	112,523	-	-	-	-	-	-
OCC/ACC SPEC 3-18	18	1.00	102,991	1.00	75,245	1.00	75,975	1.00	75,975
ORG HEALTH/DEV MGR-18	18	1.00	110,702	1.00	123,836	1.00	125,037	1.00	125,037
ORGAN DEV/TRAIN OFF-18	18	3.00	298,063	3.00	316,744	2.00	229,658	2.00	229,658
PROGRAM ASST 1-20	20	2.00	110,053	3.00	179,362	2.00	122,095	2.00	122,095
		20.00	\$1,832,829	20.00	\$1,905,994	20.00	\$1,924,472	20.00	\$1,924,472

*The increase in 2.0 FTE HR Analyst 3s includes 1) reclassifying a program assistant as an HR analyst, which will be underfilled as a trainee, and 2) reclassifying a Learning and Development Specialist as an HR analyst.

**The classification of the 1.0 FTE HR Analyst (HRA) 4 (Compensation Group 18, Range 12) was approved through Legislative File #80624.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations

Information Technology

Agency Overview

Agency Mission

The mission of the Information Technology (IT) Department is to provide IT services to all City agencies and connect the public to City of Madison services and information through people-focused technology solutions.

Agency Overview

The Agency supports the City's hardware, software, and telecommunications network. The goal of the agency is to provide a forum for residents and IT customers to engage with the City in an efficient, equitable manner with positive outcomes. Information Technology will advance this goal by supporting the City's network operations, security, risk and compliance, fiber and wireless, workstation equipment, and database infrastructure and provide more opportunities for digital engagement and access to City services, creating a more connected, equitable Madison.

2024 Budget Highlights

Agency-wide Changes

- The Parking Division's budget recreates a vacant 1.0 FTE Parking GIS Coordinator position to a 1.0 FTE IT Specialist 2 position within Information Technology. The position will be located in Information Technology and will be funded by Parking, Traffic Engineering, and the Transportation Department.
- Increases budget for system and software maintenance costs by \$132,000. Increases include contracts in both IT Services.

Service: Application Development and Support

- Adds \$180,000 in funding for Microsoft Unified support to assist with the implementation of Microsoft 365.

Service: Technical Services

- Budget maintains current level of service.

Information Technology

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	7,769,179	9,569,373	9,308,362	9,513,105	9,552,148	9,552,148
Total	\$ 7,769,179	\$ 9,569,373	\$ 9,308,362	\$ 9,513,105	\$ 9,552,148	\$ 9,552,148

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Application Dev And Support	4,000,187	4,397,855	4,353,693	4,240,016	4,256,739	4,256,739
Technical Services	3,768,993	5,171,518	4,954,669	5,273,089	5,295,408	5,295,408
Total	\$ 7,769,179	\$ 9,569,373	\$ 9,308,362	\$ 9,513,105	\$ 9,552,148	\$ 9,552,148

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(5,675)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Charges For Services	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Other Finance Source	(16,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Transfer In	(493)	-	-	-	-	-
Total	\$ (22,168)	\$ (18,000)	\$ (18,000)	\$ (18,000)	\$ (18,000)	\$ (18,000)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	4,322,894	4,746,427	4,571,787	4,893,824	4,937,797	4,937,797
Benefits	1,251,656	1,311,884	1,242,615	1,352,169	1,416,986	1,416,986
Supplies	17,381	23,850	23,850	18,850	18,850	18,850
Purchased Services	3,128,437	4,727,290	4,710,188	5,024,815	5,025,768	5,025,768
Debt Othr Financing	20,965	-	-	-	-	-
Inter Depart Charges	26,180	27,954	27,954	28,299	28,317	28,317
Inter Depart Billing	(976,166)	(1,250,032)	(1,250,032)	(1,786,852)	(1,857,571)	(1,857,571)
Total	\$ 7,791,347	\$ 9,587,373	\$ 9,326,362	\$ 9,531,105	\$ 9,570,148	\$ 9,570,148

Service Overview

Service: Application Dev And Support

Service Description

This service provides management, support and maintenance of critical enterprise and department software application systems. These range from large enterprise-wide systems such as City’s financial system (MUNIS), property management system (CAMA), the centralized Geographic Information System (GIS), licensing, asset management, and land/planning system (Accela), workforce management (Kronos and Telestaff), to the City’s website and ePayment system, and collaboration tools such as Microsoft 365, Sharepoint and Zoom. The goal of this service is increase focus on the use of new application and data analysis to integrate systems and provide new, online services and digital information for residents and customers to engage with the City in an efficient, equitable manner with positive outcomes.

Activities Performed by this Service

- **Application Development and Support:** This service is responsible for maintaining database management, developing and supporting enterprise applications, and maintaining enterprise web application infrastructure.
- **Project Management:** This service provides the project management and process and business analysis for Information Technology related projects.
- **Security:** This service protects the City’s information technology assets and systems by training employees, establishing secure practices and processes, and overseeing technologies to detect, analyze, respond, report, and prevent Cyber security incidents.
- **Administration:** This service provides all administrative functions to the Information Technology department, such as legal and contract compliance, purchasing, payroll, budget, records management, and implementation of Racial Equity and Social Justice Initiative (RESJI) analysis.
- **IT Infrastructure:** This service delivers, maintains, and supports the City’s network infrastructure, servers, backup, recovery, storage, firewalls, data center operations, user directory and Exchange, domain name system (DNS), fiber and wireless, telephony, upgrades/ patching, and system administration and configuration.
- **Customer Service and Communication:** This service manages the IT Help Desk that provides onsite and remote support for staff, oversees the Workstation Lifecycle Management Program, supports hybrid and virtual meetings, camera management program, Madison City Channel, and the AV lifecycle management program.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	4,000,187	4,397,855	4,353,693	4,240,016	4,256,739	4,256,739
Other-Expenditures	-	-	-	-	-	-
Total	\$ 4,000,187	\$ 4,397,855	\$ 4,353,693	\$ 4,240,016	\$ 4,256,739	\$ 4,256,739

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	2,889,370	2,975,658	2,932,432	3,254,765	3,311,450	3,311,450
Non-Personnel	1,487,074	1,843,825	1,842,889	2,072,027	2,060,071	2,060,071
Agency Charges	(376,258)	(421,628)	(421,628)	(1,086,776)	(1,114,782)	(1,114,782)
Total	\$ 4,000,187	\$ 4,397,855	\$ 4,353,693	\$ 4,240,016	\$ 4,256,739	\$ 4,256,739

Service Overview

Service: Technical Services

Service Description

This service delivers, maintains and supports the City’s network and fiber and wireless network infrastructure, provides the overall architecture and standards for network security, manages data center operations, system administration and configuration, and is responsible for managing the Help Desk that provides both onsite and remote support and oversees the Workstation Lifecycle Management Program. These funds also support the delivery of hybrid and virtual meetings, the camera management program, Madison City Channel, and the management of the AV Lifecycle Management Program. The goal of this service is to provide a secure digital workplace, for continual improvement of processes, tools, and operational efficiencies to meet our employees’ and residents needs, as well as, support the City’s strategic priorities through technology.

Activities Performed by this Service

- **IT Infrastructure:** This service delivers, maintains, and supports the City's network infrastructure, servers, backup, recovery, storage, firewalls, data center operations, user directory and Exchange, domain name system (DNS), fiber and wireless, telephony, upgrades/ patching, and system administration and configuration.
- **Customer Service and Communication:** This service manages the IT Help Desk that provides onsite and remote support for staff, oversees the Workstation Lifecycle Management Program, supports hybrid and virtual meetings, camera management program, Madison City Channel, and the AV lifecycle management program.
- **Security:** This service protects the City’s information technology assets and systems by training employees, establishing secure practices and processes, and overseeing technologies to detect, analyze, respond, report, and prevent Cyber security incidents.
- **Administration:** This service provides all administrative functions to the Information Technology department, such as legal and contract compliance, purchasing, payroll, budget, records management, and implementation of Racial Equity and Social Justice Initiative (RESJI) analysis.
- **Application Development and Support:** This service is responsible for maintaining database management, developing and supporting enterprise applications, and maintaining enterprise web application infrastructure.
- **Project Management:** This service provides the project management and process and business analysis for Information Technology related projects.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	3,768,993	5,171,518	4,954,669	5,273,089	5,295,408	5,295,408
Other-Expenditures	-	-	-	-	-	-
Total	\$ 3,768,993	\$ 5,171,518	\$ 4,954,669	\$ 5,273,089	\$ 5,295,408	\$ 5,295,408

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(22,168)	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)
Personnel	2,685,180	3,082,653	2,881,970	2,991,228	3,043,334	3,043,334
Non-Personnel	1,679,708	2,907,315	2,891,149	2,971,638	2,984,547	2,984,547
Agency Charges	(573,728)	(800,450)	(800,450)	(671,777)	(714,472)	(714,472)
Total	\$ 3,768,993	\$ 5,171,518	\$ 4,954,669	\$ 5,273,089	\$ 5,295,408	\$ 5,295,408

Information Technology

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Other Unit Of Gov Revenues Op	(5,675)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Intergov Revenues Total	\$ (5,675)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)
Charges For Services						
Miscellaneous Chrgs For Servic	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Charges For Services Total	\$ -	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)
Other Finance Source						
Sale Of Assets	(16,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Other Finance Source Total	\$ (16,000)	\$ (8,000)	\$ (8,000)	\$ (8,000)	\$ (8,000)	\$ (8,000)
Transfer In						
Transfer In From Insurance	(493)	-	-	-	-	-
Transfer In Total	\$ (493)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	4,207,215	4,568,925	4,440,419	4,874,123	4,916,081	4,916,081
Salary Savings	-	(88,579)	-	(48,742)	(48,742)	(48,742)
Pending Personnel	-	143,681	-	19,110	21,125	21,125
Premium Pay	13,347	14,000	12,056	14,000	14,000	14,000
Compensated Absence	36,862	43,400	43,400	43,400	43,400	43,400
Hourly Wages	40,913	30,000	40,913	53,025	53,025	53,025
Overtime Wages Permanent	22,915	35,000	35,000	35,000	35,000	35,000
Election Officials Wages	1,643	-	-	-	-	-
Budget Efficiencies	-	-	-	(96,092)	(96,092)	(96,092)
Salaries Total	\$ 4,322,894	\$ 4,746,427	\$ 4,571,787	\$ 4,893,824	\$ 4,937,797	\$ 4,937,797
Benefits						
Comp Absence Escrow	34,335	-	-	-	-	-
Health Insurance Benefit	603,826	643,390	615,972	635,860	692,289	692,289
Wage Insurance Benefit	17,111	17,400	16,022	15,613	15,238	15,238
WRS	275,724	306,497	289,432	331,442	339,211	339,211
FICA Medicare Benefits	316,483	340,356	316,453	364,281	365,275	365,275
Post Employment Health Plans	4,178	4,241	4,736	4,973	4,973	4,973
Benefits Total	\$ 1,251,656	\$ 1,311,884	\$ 1,242,615	\$ 1,352,169	\$ 1,416,986	\$ 1,416,986

Information Technology

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	2,429	10,000	10,000	5,000	5,000	5,000
Copy Printing Supplies	140	1,050	1,050	1,050	1,050	1,050
Hardware Supplies	12,123	4,500	4,500	4,500	4,500	4,500
Software Lic & Supplies	430	2,700	2,700	2,700	2,700	2,700
Postage	2,205	900	900	900	900	900
Books & Subscriptions	53	500	500	500	500	500
Work Supplies	-	4,200	4,200	4,200	4,200	4,200
Supplies Total	\$ 17,381	\$ 23,850	\$ 23,850	\$ 18,850	\$ 18,850	\$ 18,850
Purchased Services						
Telephone	11,089	15,625	11,225	17,625	17,625	17,625
Cellular Telephone	4,282	5,100	3,461	5,500	5,500	5,500
Television	1,018	1,500	509	1,500	1,500	1,500
Systems Comm Internet	7,270	7,500	14,540	8,500	8,500	8,500
Custodial Bldg Use Charges	145,918	164,203	164,203	164,203	165,156	165,156
Comm Device Mntc	-	-	1,767	-	-	-
System & Software Mntc	2,909,300	4,485,507	4,485,507	4,797,533	4,797,533	4,797,533
Recruitment	42	1,000	279	1,000	1,000	1,000
Conferences & Training	21,824	30,000	22,413	21,000	21,000	21,000
Memberships	5,738	2,955	2,772	3,080	3,080	3,080
Storage Services	53	500	48	500	500	500
Consulting Services	898	-	-	-	-	-
Other Services & Expenses	21,007	13,400	3,463	4,375	4,375	4,375
Purchased Services Total	\$ 3,128,437	\$ 4,727,290	\$ 4,710,188	\$ 5,024,815	\$ 5,025,768	\$ 5,025,768
Debt Othr Financing						
Principal Leases	20,591	-	-	-	-	-
Interest Leases	374	-	-	-	-	-
Debt Othr Financing Total	\$ 20,965	\$ -	\$ -	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From Engineering	969	969	969	969	969	969
ID Charge From Fleet Services	5,224	7,173	7,173	6,260	6,278	6,278
ID Charge From Insurance	15,557	15,261	15,261	16,065	16,065	16,065
ID Charge From Workers Comp	4,430	4,551	4,551	5,005	5,005	5,005
Inter Depart Charges Total	\$ 26,180	\$ 27,954	\$ 27,954	\$ 28,299	\$ 28,317	\$ 28,317
Inter Depart Billing						
ID Billing To Landfill	(1,460)	(2,514)	(2,514)	(4,019)	(4,173)	(4,173)
ID Billing To Monona Terrace	(65,215)	(92,449)	(92,449)	(147,822)	(153,582)	(153,582)
ID Billing To Golf Courses	(14,420)	(18,328)	(18,328)	(24,748)	(25,789)	(25,789)
ID Billing To Parking	(193,249)	(227,229)	(227,229)	(253,359)	(263,911)	(263,911)
ID Billing To Sewer	(39,156)	(28,374)	(28,374)	(58,199)	(60,534)	(60,534)
ID Billing To Stormwater	(28,423)	(25,796)	(25,796)	(49,120)	(50,983)	(50,983)
ID Billing To Transit	(347,279)	(534,871)	(534,871)	(930,427)	(965,825)	(965,825)
ID Billing To Water	(286,964)	(320,471)	(320,471)	(319,158)	(332,774)	(332,774)
Inter Depart Billing Total	\$ (976,166)	\$ (1,250,032)	\$ (1,250,032)	\$ (1,786,852)	\$ (1,857,571)	\$ (1,857,571)

Information Technology

Function: Administration

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ASSISTANT IT DIRECTOR-18	18	-	-	1.00	152,299	1.00	153,775	1.00	153,775
CC ENGR-16	16	1.00	69,367	1.00	76,271	1.00	77,011	1.00	77,011
DIGITAL MEDIA SPECIALIST-16	16	4.00	280,827	5.00	353,650	5.00	357,078	5.00	357,078
DIGITAL MEDIA SPECIALIST-16 PT	16	1.00	61,626	-	-	-	-	-	-
DIGITAL MEDIA SUPERVISOR-18	18	1.00	102,072	1.00	108,961	1.00	110,018	1.00	110,018
IT ADMIN SERV MGR-18	18	1.00	90,437	1.00	69,371	1.00	112,108	1.00	112,108
IT APP DEV MGR-18	18	1.00	136,297	-	-	-	-	-	-
IT DIRECTOR-21	21	1.00	153,731	1.00	164,108	1.00	165,699	1.00	165,699
IT PROJ & REC COORD	18	-	-	-	-	1.00	92,367	1.00	92,367
IT SPEC 2-18	18	9.00	716,214	9.00	803,587	10.00	887,352	10.00	887,352
IT SPEC 3-18	18	16.00	1,433,260	16.00	1,538,492	16.00	1,553,407	16.00	1,553,407
IT SPEC 4-18	18	15.00	1,439,343	15.00	1,579,423	15.00	1,557,479	15.00	1,557,479
IT TECH SERV MGR-18	18	1.00	100,981	1.00	111,032	1.00	133,639	1.00	133,639
PRINCIPAL IT SPEC-18	18	4.00	488,197	4.00	521,151	4.00	526,203	4.00	526,203
PROGRAM ASST 2-20	20	1.00	59,805	1.00	65,536	1.00	66,172	1.00	66,172
RECORDS MGT COORD 2-18	18	1.00	84,931	1.00	91,481	-	-	-	-
		57.00	\$5,217,087	57.00	\$5,635,360	58.00	\$5,792,308	58.00	\$5,792,308

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



General Government *(Operating)*

Common Council
Mayor
Municipal Court

Common Council

Agency Overview

Agency Mission

The mission of the Common Council is to represent the residents of Madison by promoting the safety, health, and general well-being of the community by incorporating the City's core values into their work with currently available resources. The Council Office staff supports the alders in these efforts.

Agency Overview

Alders represent the City's 20 aldermanic districts and are led by a Council President and Council Vice President that are elected annually in the spring.

2024 Budget Highlights

Service: Common Council

- Increases hourly wages to reflect a pay raise for Alders in accordance with Madison General Ordinances Subchapter 3C, Section 3.50. Highlight added through Finance Committee amendment #2. (Increase: \$4,537)
- Reduces the consulting budget by \$3,824 through Common Council amendment #6-SUB to fund the League of Wisconsin Municipalities membership. (Ongoing decrease: \$3,824)
- Removes funding for an alder pay increase added in the 2023 adopted budget, which was intended to be effective April 18, 2023. While the budget included funding for the pay increase, per Wisconsin Statutes, the increase must also be codified in an ordinance passed by a three-fourths vote of all members of the Council. Passage of the ordinance failed, therefore, alder pay rates were not increased. (Ongoing decrease: \$91,078)
- Removes one-time funding for a University of Wisconsin UniverCity Alliance student affordable housing study. (One-time decrease: \$9,300)

Common Council

Function: General Government

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	769,109	1,196,631	933,680	1,121,584	1,133,870	1,130,046
Total	\$ 769,109	\$ 1,196,631	\$ 933,680	\$ 1,121,584	\$ 1,133,870	\$ 1,130,046

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Common Council	769,109	1,196,631	933,680	1,121,584	1,133,870	1,130,046
Total	\$ 769,109	\$ 1,196,631	\$ 933,680	\$ 1,121,584	\$ 1,133,870	\$ 1,130,046

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Misc Revenue	(21,804)	(14,000)	(22,000)	(20,000)	(20,000)	(20,000)
Total	\$ (21,804)	\$ (14,000)	\$ (22,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	568,870	887,101	683,067	831,680	835,861	835,861
Benefits	113,670	146,668	137,172	113,073	117,196	117,196
Supplies	65,700	62,065	42,490	75,300	75,300	75,300
Purchased Services	31,003	68,452	46,606	59,152	63,135	59,311
Inter Depart Charges	11,670	46,345	46,345	62,378	62,378	62,378
Total	\$ 790,914	\$ 1,210,631	\$ 955,680	\$ 1,141,584	\$ 1,153,870	\$ 1,150,046

Common Council

Function:

General Government

*Service Overview***Service:** Common Council*Service Description*

This service, established by State Statute, is responsible for policy determination for the City of Madison. The Council is comprised of 20 elected members, meets generally on the first and third Tuesdays of each month, and acts on proposed legislation, policy matters, and other City business. Council members also meet many times throughout the month in board, commission, and committee meetings. Information is received from and disseminated to constituents through meetings, newsletters, correspondence, phone calls, surveys, and questionnaires. The Council Office includes administrative staff who perform various administrative, management, and clerical functions for Council members.

Activities Performed by this Service

- Policy and Budget Authorization: Adopt policies and budgets that support the Imagine Madison - Comprehensive Plan.
- Staff Committee and Work Group Meetings: Disseminate agendas and meeting information, schedule and mail notices for neighborhood meetings.
- Legislative Research and Analysis: Conducted by Council Chief of Staff and Council Legislative Analyst per the request of Council Members.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	769,109	1,196,631	933,680	1,121,584	1,133,870	1,130,046
Other-Expenditures	-	-	-	-	-	-
Total	\$ 769,109	\$ 1,196,631	\$ 933,680	\$ 1,121,584	\$ 1,133,870	\$ 1,130,046

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(21,804)	(14,000)	(22,000)	(20,000)	(20,000)	(20,000)
Personnel	682,540	1,033,769	820,239	944,753	953,057	953,057
Non-Personnel	96,703	130,517	89,096	134,452	138,435	134,611
Agency Charges	11,670	46,345	46,345	62,378	62,378	62,378
Total	\$ 769,109	\$ 1,196,631	\$ 933,680	\$ 1,121,584	\$ 1,133,870	\$ 1,130,046

Common Council

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Misc Revenue						
Miscellaneous Revenue	(21,804)	(14,000)	(22,000)	(20,000)	(20,000)	(20,000)
Misc Revenue Total	\$ (21,804)	\$ (14,000)	\$ (22,000)	\$ (20,000)	\$ (20,000)	\$ (20,000)
Salaries						
Permanent Wages	250,890	405,004	367,000	431,235	435,416	435,416
Salary Savings	-	(6,723)	-	-	-	-
Pending Personnel	-	172,678	-	80,000	80,000	80,000
Premium Pay	-	25	-	25	25	25
Workers Compensation Wages	-	232	-	-	-	-
Compensated Absence	9,336	5,700	7,082	5,700	5,700	5,700
Hourly Wages	307,144	308,985	308,985	313,520	313,520	313,520
Overtime Wages Permanent	1,500	1,200	-	1,200	1,200	1,200
Salaries Total	\$ 568,870	\$ 887,101	\$ 683,067	\$ 831,680	\$ 835,861	\$ 835,861
Benefits						
Health Insurance Benefit	43,814	81,362	42,530	43,407	46,635	46,635
Wage Insurance Benefit	903	907	1,080	1,080	1,080	1,080
WRS	25,524	27,540	32,078	29,324	30,044	30,044
FICA Medicare Benefits	41,869	30,274	52,255	32,446	32,621	32,621
Moving Expenses	-	-	2,500	-	-	-
Tuition	-	5,000	5,000	5,000	5,000	5,000
Post Employment Health Plans	1,561	1,584	1,729	1,816	1,816	1,816
Benefits Total	\$ 113,670	\$ 146,668	\$ 137,172	\$ 113,073	\$ 117,196	\$ 117,196
Supplies						
Office Supplies	8,293	26,500	8,000	26,500	26,500	26,500
Copy Printing Supplies	4,941	5,800	4,000	5,800	5,800	5,800
Furniture	445	-	-	-	-	-
Hardware Supplies	6,092	2,800	500	2,800	2,800	2,800
Software Lic & Supplies	653	-	2,500	-	-	-
Postage	45,097	26,765	26,765	40,000	40,000	40,000
Books & Subscriptions	11	200	225	200	200	200
Food And Beverage	169	-	500	-	-	-
Supplies Total	\$ 65,700	\$ 62,065	\$ 42,490	\$ 75,300	\$ 75,300	\$ 75,300

Common Council

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	416	820	315	820	820	820
Cellular Telephone	638	-	1,697	-	-	-
Facility Rental	-	-	500	-	-	-
Custodial Bldg Use Charges	11,314	12,732	12,732	12,732	16,715	16,715
System & Software Mntc	2,320	-	-	-	-	-
Recruitment	2,776	-	-	-	-	-
Mileage	36	-	200	-	-	-
Conferences & Training	11,849	19,500	10,000	19,500	19,500	19,500
Memberships	507	750	750	750	750	750
Delivery Freight Charges	773	250	350	250	250	250
Storage Services	44	100	100	100	100	100
Consulting Services	130	25,000	10,000	25,000	25,000	21,176
Advertising Services	-	-	165	-	-	-
Other Services & Expenses	201	9,300	9,797	-	-	-
Purchased Services Total	\$ 31,003	\$ 68,452	\$ 46,606	\$ 59,152	\$ 63,135	\$ 59,311
Inter Depart Charges						
ID Charge From Insurance	11,296	46,058	46,058	62,008	62,008	62,008
ID Charge From Workers Comp	374	287	287	370	370	370
Inter Depart Charges Total	\$ 11,670	\$ 46,345	\$ 46,345	\$ 62,378	\$ 62,378	\$ 62,378

Common Council

Function: General Government

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CC CHIEF OF STAFF-21	21	1.00	128,951	1.00	141,125	1.00	142,493	1.00	142,493
COMM CO LEG ANAL-18	18	1.00	83,645	1.00	75,245	1.00	75,975	1.00	75,975
LEGIS MGMT SYSTEM SPEC-20	20	1.00	63,138	1.00	63,842	1.00	64,461	1.00	64,461
PROGRAM ASST 2-20	20	1.00	68,145	1.00	72,745	1.00	73,450	1.00	73,450
PUBLIC INFORMATION OFF 1-18	18	1.00	61,125	1.00	78,278	1.00	79,037	1.00	79,037
		5.00	\$405,004	5.00	\$431,235	5.00	\$435,416	5.00	\$435,416

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Mayor

Agency Overview

Agency Mission

The mission of the Mayor's Office is to provide leadership for the organization to deliver the highest quality services and provide a fair and orderly system of governance for residents and visitors.

Agency Overview

The Agency ensures and directs the provision of municipal services by proposing, promoting, and reviewing policies to be adopted by the City, establishing administrative procedures, and providing direction for existing City procedures and policies.

2024 Budget Highlights

Service: Mayor

- Adds a 1.0 FTE Public Information Officer (PIO) position to act as a city-wide PIO and coordinate other public information positions throughout the city. This position was included in the 2024 Executive Budget. Common Council amendment #11 eliminated the PIO position from the Mayor's Office budget and re-appropriated the funds to create a 1.0 FTE Traffic Signal Electrician 2 position within Traffic Engineering's budget. The remaining funds from this change, \$28,650, were unallocated in the General Fund. The Executive Budget also included \$75,000 in consulting services to augment the capacity of the city-wide PIO and PIO team. Common Council Floor amendment #1 re-instated the PIO position by changing the funding level of the PIO position from Step 3 to Step 1, reducing funding for PIO non-personnel expenses, and re-appropriating those funds and the remaining levy limit to salaries and benefits to fund the position. (Increase: \$111,648)
- Includes a pay raise for the Mayor in accordance with Madison General Ordinances Subchapter 3C, Section 3.50. (Increase: \$5,260)

Service: Sustainability

- Budget maintains current level of service.

Mayor**Function: General Government***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,162,542	1,259,001	1,318,892	1,429,687	1,622,566	1,539,364
Total	\$ 1,162,542	\$ 1,259,001	\$ 1,318,892	\$ 1,429,687	\$ 1,622,566	\$ 1,539,364

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Mayor	1,001,592	1,088,519	1,172,817	1,147,956	1,337,135	1,253,933
Sustainability	160,950	170,481	146,075	281,731	285,431	285,431
Total	\$ 1,162,542	\$ 1,259,001	\$ 1,318,892	\$ 1,429,687	\$ 1,622,566	\$ 1,539,364

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	1,172,643	1,204,858	1,265,613	1,379,807	1,511,533	1,501,483
Benefits	294,872	313,796	318,264	342,896	355,931	355,931
Supplies	6,423	8,818	5,900	8,818	8,818	8,818
Purchased Services	56,847	75,892	73,479	75,892	147,654	74,502
Inter Depart Charges	2,956	30,038	30,038	3,163	3,163	3,163
Inter Depart Billing	(371,198)	(374,402)	(374,402)	(380,890)	(404,533)	(404,533)
Total	\$ 1,162,542	\$ 1,259,001	\$ 1,318,892	\$ 1,429,687	\$ 1,622,566	\$ 1,539,364

Service Overview

Service: Mayor

Service Description

This service provides overall administrative guidance for City officers and agencies. The service submits an annual Executive Budget to the Common Council, encourages citizen participation in City government, monitors State and national issues that affect the welfare of City residents, and provides public information for various organizations and individuals.

Activities Performed by this Service

- Administration: Specific functions of this service include: (1) direct City officers in the performance of their duties and responsibilities, (2) supervise the development and implementation of operational goals, (3) appoint and evaluate agency heads as provided by ordinance, (4) review agency plans, policies and procedures for soundness and proper coordination, and (5) provide direct guidance to agencies experiencing significant policy or organizational difficulties.
- Inter-Agency Staff Teams: Direct inter-agency staff teams in the identification and resolution of management problems that affect more than one City agency.
- Budget Development: Submit an annual Executive Budget to the Common Council after establishing guidelines and considering the capital and operating budget requests of City agencies.
- Resident Participation: Specific functions include: (1) encouraging resident participation in City government by making resident appointments to City committees, (2) training committee members on "open meetings" requirements, parliamentary procedure, and ethics requirements, (3) maintaining a database of resident candidates interested in appointment to City committees, and (4) responding to concerns and initiatives presented by residents and assisting them in their relations with City agencies.
- State and Federal Monitoring: Monitor State and national issues that affect the welfare of City residents including representing the City's interests in the State budget process, legislation, and administration, acting as liaison with the City's State legislative delegation, and maintaining contact with State and Federal legislators and administrators.
- Public Information: Provide public information through the preparation and distribution of press releases, position papers and correspondence, scheduling and conducting press conferences and interviews, representing the City at civic meetings and official functions and responding to inquiries from the press, organizations, and individuals.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,001,592	1,088,519	1,172,817	1,147,956	1,337,135	1,253,933
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,001,592	\$ 1,088,519	\$ 1,172,817	\$ 1,147,956	\$ 1,337,135	\$ 1,253,933

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	1,313,314	1,358,579	1,448,208	1,451,379	1,592,439	1,582,389
Non-Personnel	56,520	74,304	68,973	74,304	146,066	72,914
Agency Charges	(368,242)	(344,364)	(344,364)	(377,727)	(401,370)	(401,370)
Total	\$ 1,001,592	\$ 1,088,519	\$ 1,172,817	\$ 1,147,956	\$ 1,337,135	\$ 1,253,933

Service Overview

Service: Sustainability

Service Description

This service is for implementation of the City of Madison's sustainability and climate resilience projects. This program's goals include: (1) reaching the City's goal of 100% renewable energy and net zero carbon emissions for City operations by 2030 and communitywide by 2050; (2) improving the City's resilience to the direct and indirect impacts of climate change; (3) and reducing the City's overall environmental impact, all while centering equity and environmental justice. Projects funded in this program are included in the City's Sustainability Plan, recommendations of the 100% Renewable Madison Report, and the Climate Forward agenda.

Activities Performed by this Service

- Sustainability Policy and Plan Development and Implementation: Plan and direct the programs, services, and staff to implement City sustainability, climate, and resilience goals. Oversee implementation of the Sustainability Plan and the 100% Renewable Energy Plan.
- Outreach, Engagement, and Citywide Programs: Coordinate with City staff and community partners to develop sustainability initiatives.
- Sustainable Madison Committee Administration: Provide staff support, including meeting minutes and agendas, for this Committee.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	160,950	170,481	146,075	281,731	285,431	285,431
Other-Expenditures	-	-	-	-	-	-
Total	\$ 160,950	\$ 170,481	\$ 146,075	\$ 281,731	\$ 285,431	\$ 285,431

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	154,200	160,075	135,669	271,325	275,025	275,025
Non-Personnel	6,750	10,406	10,406	10,406	10,406	10,406
Total	\$ 160,950	\$ 170,481	\$ 146,075	\$ 281,731	\$ 285,431	\$ 285,431

Mayor

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	1,169,202	1,234,717	1,262,691	1,394,248	1,406,124	1,406,124
Salary Savings	-	(29,859)	-	-	-	-
Pending Personnel	-	-	-	-	119,850	109,800
Compensated Absence	3,338	-	-	-	-	-
Overtime Wages Permanent	102	-	2,922	-	-	-
Budget Efficiencies	-	-	-	(14,441)	(14,441)	(14,441)
Salaries Total	\$ 1,172,643	\$ 1,204,858	\$ 1,265,613	\$ 1,379,807	\$ 1,511,533	\$ 1,501,483
Benefits						
Health Insurance Benefit	124,528	131,065	130,345	139,021	149,346	149,346
Wage Insurance Benefit	6,124	6,847	4,438	4,353	4,353	4,353
WRS	76,193	83,961	86,062	94,809	97,023	97,023
FICA Medicare Benefits	87,368	91,254	96,819	104,085	104,581	104,581
Post Employment Health Plans	660	669	600	629	629	629
Benefits Total	\$ 294,872	\$ 313,796	\$ 318,264	\$ 342,896	\$ 355,931	\$ 355,931
Supplies						
Office Supplies	1,151	1,736	1,200	1,736	1,736	1,736
Copy Printing Supplies	1,084	3,082	700	3,082	3,082	3,082
Postage	3,205	3,000	3,000	3,000	3,000	3,000
Books & Subscriptions	867	1,000	1,000	1,000	1,000	1,000
Work Supplies	0	-	-	-	-	-
Food And Beverage	115	-	-	-	-	-
Supplies Total	\$ 6,423	\$ 8,818	\$ 5,900	\$ 8,818	\$ 8,818	\$ 8,818
Purchased Services						
Telephone	730	1,300	750	1,300	1,300	1,300
Custodial Bldg Use Charges	33,072	37,216	37,216	37,216	33,978	33,978
Office Equipment Repair	-	144	-	144	144	144
Comm Device Mntc	-	226	-	226	226	226
Mileage	-	-	7	-	-	-
Conferences & Training	12,459	24,156	24,156	24,156	24,156	24,156
Memberships	7,250	6,250	6,250	6,250	6,250	6,250
Storage Services	55	500	100	500	500	500
Consulting Services	-	-	-	-	75,000	1,848
Advertising Services	1,264	-	-	-	-	-
Security Services	-	600	-	600	600	600
Other Services & Expenses	2,016	5,500	5,000	5,500	5,500	5,500
Purchased Services Total	\$ 56,847	\$ 75,892	\$ 73,479	\$ 75,892	\$ 147,654	\$ 74,502
Inter Depart Charges						
ID Charge From Insurance	2,264	29,355	29,355	2,413	2,413	2,413
ID Charge From Workers Comp	692	683	683	750	750	750
Inter Depart Charges Total	\$ 2,956	\$ 30,038	\$ 30,038	\$ 3,163	\$ 3,163	\$ 3,163
Inter Depart Billing						
ID Billing To Landfill	(1,314)	(1,362)	(1,362)	(895)	(951)	(951)
ID Billing To Monona Terrace	(28,791)	(29,851)	(29,851)	(32,362)	(34,371)	(34,371)
ID Billing To Golf Courses	(3,941)	(4,086)	(4,086)	(4,698)	(4,989)	(4,989)
ID Billing To Parking	(34,878)	(50,305)	(50,305)	(49,070)	(52,116)	(52,116)
ID Billing To Sewer	(24,960)	(7,718)	(7,718)	(12,088)	(12,838)	(12,838)
ID Billing To Stormwater	(13,137)	(5,448)	(5,448)	(11,242)	(11,940)	(11,940)
ID Billing To Transit	(203,311)	(212,524)	(212,524)	(211,829)	(224,978)	(224,978)
ID Billing To Water	(60,866)	(63,108)	(63,108)	(58,706)	(62,350)	(62,350)
Inter Depart Billing Total	\$ (371,198)	\$ (374,402)	\$ (374,402)	\$ (380,890)	\$ (404,533)	\$ (404,533)

Mayor

Function: General Government

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DEPUTY MAYOR 2-19	19	5.00	661,051	5.00	711,788	5.00	718,689	5.00	718,689
FAC/SUS MGR-18	18	1.00	110,702	1.00	123,836	1.00	125,037	1.00	125,037
MAYOR'S OFF ADMIN COORD-18	18	1.00	88,663	1.00	94,648	1.00	95,566	1.00	95,566
MAYOR-19	19	1.00	162,669	1.00	169,247	1.00	167,926	1.00	167,926
MAYORAL OFF CLK-17	17	1.00	59,942	1.00	63,989	1.00	64,609	1.00	64,609
MAYORAL OFF CLK-20	20	1.00	51,677	1.00	57,035	1.00	57,588	1.00	57,588
*PUBLIC INFORMATION OFFICER	18	-	-	-	-	1.00	97,161	1.00	88,380
SECY TO MAYOR-19	19	1.00	65,474	1.00	69,893	1.00	70,571	1.00	70,571
SUSTAIN PROG COORD-18	18	2.00	160,510	2.00	163,358	2.00	164,942	2.00	164,942
		13.00	\$1,360,688	13.00	\$1,453,795	14.00	\$1,562,088	14.00	\$1,553,307

* The classification of the 1.0 FTE Citywide PIO (Compensation Group 18, Range 12) was approved through Legislative File #80626.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Municipal Court

Agency Overview

Agency Mission

The mission of the Municipal Court is to provide an independent and neutral forum for resolution of alleged ordinance violations where the penalty includes primarily a forfeiture.

Agency Overview

The Agency represents the judicial branch of government and provides a neutral setting for resolving alleged City ordinance violations. The goal of the Court is to provide an impartial forum for hearing cases brought by the City for violations of the Madison General Ordinances. The Court will advance this goal by using restorative practices to effect positive change with the individuals charged with violations and the community as a whole.

2024 Budget Highlights

Service: Court Services

- Budget maintains current level of service.

Municipal Court

Function: General Government

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	207,778	261,925	297,869	304,655	311,596	311,596
Total	\$ 207,778	\$ 261,925	\$ 297,869	\$ 304,655	\$ 311,596	\$ 311,596

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Court Services	207,778	261,925	297,869	304,655	311,596	311,596
Total	\$ 207,778	\$ 261,925	\$ 297,869	\$ 304,655	\$ 311,596	\$ 311,596

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(422,004)	(430,000)	(385,000)	(430,000)	(430,000)	(430,000)
Fine Forfeiture Asmt	9,702	6,500	9,000	11,500	11,500	11,500
Misc Revenue	130	-	36	-	-	-
Total	\$ (412,172)	\$ (423,500)	\$ (375,964)	\$ (418,500)	\$ (418,500)	\$ (418,500)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	376,923	391,021	398,646	424,533	427,336	427,336
Benefits	150,063	157,187	159,045	161,214	168,890	168,890
Supplies	23,148	23,000	21,268	30,000	30,000	30,000
Purchased Services	68,628	113,042	93,699	106,042	102,503	102,503
Inter Depart Charges	1,189	1,175	1,175	1,366	1,366	1,366
Total	\$ 619,950	\$ 685,425	\$ 673,833	\$ 723,155	\$ 730,096	\$ 730,096

Service Overview

Service: Court Services

Service Description

This service adjudicates, processes and maintains cases involving traffic and non-traffic violations including parking, first offense Operating While Intoxicated, disorderly conduct, trespass, retail theft, battery, building and health code violations and juvenile violations.

Activities Performed by this Service

- Court Appearances, Motions, and Trials: Provide a neutral forum for hearing ordinance violation cases.
- Court Administration: Respond to and manage communications relating to case dispositions and the tasks involved in the day-to-day operation of the court.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	207,778	261,925	297,869	304,655	311,596	311,596
Other-Expenditures	-	-	-	-	-	-
Total	\$ 207,778	\$ 261,925	\$ 297,869	\$ 304,655	\$ 311,596	\$ 311,596

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(412,172)	(423,500)	(375,964)	(418,500)	(418,500)	(418,500)
Personnel	526,986	548,208	557,691	585,747	596,227	596,227
Non-Personnel	91,776	136,042	114,967	136,042	132,503	132,503
Agency Charges	1,189	1,175	1,175	1,366	1,366	1,366
Total	\$ 207,778	\$ 261,925	\$ 297,869	\$ 304,655	\$ 311,596	\$ 311,596

Municipal Court

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Court Fees	(422,004)	(430,000)	(385,000)	(430,000)	(430,000)	(430,000)
Charges For Services Total	\$ (422,004)	\$ (430,000)	\$ (385,000)	\$ (430,000)	\$ (430,000)	\$ (430,000)
Fine Forfeiture Asmt						
Moving Violations	640	1,500	2,000	1,500	1,500	1,500
Uniform Citations	8,868	5,000	7,000	10,000	10,000	10,000
Parking Violations	194	-	-	-	-	-
Fine Forfeiture Asmt Total	\$ 9,702	\$ 6,500	\$ 9,000	\$ 11,500	\$ 11,500	\$ 11,500
Misc Revenue						
Miscellaneous Revenue	130	-	36	-	-	-
Misc Revenue Total	\$ 130	\$ -	\$ 36	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	365,409	383,831	384,691	411,095	413,899	413,899
Salary Savings	-	(7,325)	-	-	-	-
Pending Personnel	-	-	-	2,000	2,000	2,000
Premium Pay	1,723	2,015	1,741	2,015	2,015	2,015
Compensated Absence	9,143	11,000	11,000	11,000	11,000	11,000
Hourly Wages	648	1,000	714	1,000	1,000	1,000
Overtime Wages Permanent	-	500	500	500	500	500
Budget Efficiencies	-	-	-	(3,077)	(3,077)	(3,077)
Salaries Total	\$ 376,923	\$ 391,021	\$ 398,646	\$ 424,533	\$ 427,336	\$ 427,336
Benefits						
Health Insurance Benefit	93,179	97,702	97,702	97,702	104,916	104,916
Wage Insurance Benefit	2,035	2,048	2,005	2,004	2,004	2,004
WRS	24,522	26,101	25,866	27,955	28,559	28,559
FICA Medicare Benefits	27,182	28,143	30,420	30,348	30,206	30,206
Post Employment Health Plans	3,146	3,193	3,052	3,205	3,205	3,205
Benefits Total	\$ 150,063	\$ 157,187	\$ 159,045	\$ 161,214	\$ 168,890	\$ 168,890
Supplies						
Office Supplies	2,038	4,000	2,500	4,000	4,000	4,000
Copy Printing Supplies	2,069	4,000	2,500	4,000	4,000	4,000
Furniture	414	1,000	-	1,000	1,000	1,000
Postage	17,582	13,000	15,268	20,000	20,000	20,000
Books & Subscriptions	1,045	1,000	1,000	1,000	1,000	1,000
Supplies Total	\$ 23,148	\$ 23,000	\$ 21,268	\$ 30,000	\$ 30,000	\$ 30,000

Municipal Court

Function: General Government

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	676	850	850	850	850	850
Custodial Bldg Use Charges	23,172	26,076	26,076	26,076	22,537	22,537
System & Software Mntc	24,826	27,000	25,573	27,000	27,000	27,000
Conferences & Training	1,224	1,500	1,500	1,500	1,500	1,500
Memberships	664	1,300	1,300	1,300	1,300	1,300
Legal Services	-	-	150	-	-	-
Collection Services	9,772	20,000	20,000	20,000	20,000	20,000
Storage Services	937	1,000	1,000	1,000	1,000	1,000
Security Services	7,207	33,216	15,000	26,216	26,216	26,216
Interpreters Signing Services	-	2,000	2,000	2,000	2,000	2,000
Transcription Services	-	100	100	100	100	100
Other Services & Expenses	150	-	150	-	-	-
Purchased Services Total	\$ 68,628	\$ 113,042	\$ 93,699	\$ 106,042	\$ 102,503	\$ 102,503
Inter Depart Charges						
ID Charge From Insurance	981	952	952	1,135	1,135	1,135
ID Charge From Workers Comp	208	223	223	231	231	231
Inter Depart Charges Total	\$ 1,189	\$ 1,175	\$ 1,175	\$ 1,366	\$ 1,366	\$ 1,366

Municipal Court

Function: General Government

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN ASST-20	20	-	-	1.00	77,201	1.00	77,949	1.00	77,949
JUD SUPPORT CLK 1-20	20	2.00	124,009	-	-	-	-	-	-
JUD SUPPORT CLK 2-20	20	1.00	66,383	3.00	211,954	3.00	214,009	3.00	214,009
JUD SUPPORT CLK 3-20	20	1.00	70,714	-	-	-	-	-	-
MUNI JUDGE-19	19	1.00	122,725	1.00	121,941	1.00	121,941	1.00	121,941
		5.00	\$383,831	5.00	\$411,095	5.00	\$413,899	5.00	\$413,899

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



Other *(Operating)*

Debt Service
Direct Appropriations
Insurance
Room Tax Commission
Workers Compensation

Debt Service

Agency Overview

Agency Overview

The agency accounts for citywide appropriations that support general obligation loan authorization principal and interest payments for the City other than Tax Increment District (TID) or enterprise debt. All general obligation notes and bonds payable are backed by the full faith and credit of the City. Notes and bonds in the governmental funds will be retired by future property tax levies or tax increments accumulated by the debt service fund. General obligation long-term debt comprises the largest share of outstanding debt to the City.

The 2024 Adopted Budget appropriation for general obligation borrowing for new projects is \$153.4 million, \$34.0 million less than the 2023 appropriation. The General Fund general obligation debt service for 2024 is \$54,412,143 in principal and \$9,467,758 in interest for a total of \$63,879,900, a \$2,292,678 increase from 2023, or 3.7 %. The General Fund general obligation debt service for 2023 was \$52,167,662 in principal and \$9,419,560 in interest for a total of \$61,587,222.

As a result of the annual debt review by rating agencies, the City has a Aaa bond rating, the highest quality rating available with Moody's Investors Services.

The debt service fund has advanced amounts to various enterprise funds and component units to fund the repayment of long-term liabilities. Repayment schedules have been established and interest is being charged based on the repayment schedules.

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3).

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Under Wisconsin State Statutes, the outstanding general obligation long-term debt of a municipality may not exceed 5% of the equalized property value of all taxable property within the city's jurisdiction. At the end of 2022, applicable debt of the City totaled \$588.1 million or 30.5% of the maximum legal limit of \$1.9 billion.

Revenue bonds are payable only from revenues derived from the operation of the responsible fund. This agency does not include revenue obligations for the enterprise operations of the Water Utility or the Sewer Utility. Revenue obligations of the City's enterprise operations are provided in the respective budgets for these funds.

2024 Budget Highlights

Service: Debt Service

- Includes General Fund general obligation debt service of \$54,412,143 in principal and \$9,467,758 in interest for a total of \$63,879,900.
- Under the General Obligation Debt Service Schedule, general debt reserves reflect \$7.8 million of reoffering premium received from the 2023 debt issuance. Under Wisconsin Statutes, reoffering premium amounts must be used to pay debt service. The \$7.8 million of 2023 premium is allocated in the Debt Service Schedule to pay General Fund debt service in 2024.
- Under MGO 4.17, whenever an amount is applied in general debt reserves to reduce general fund debt service, an equal amount must be directly appropriated in the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds of all members during approval of the budget, votes to do otherwise. The 2024 Adopted Operating Budget appropriates \$1,233,000 from the general fund for capital projects (see Direct Appropriations). This is \$6.61 million less than the amount applied in general debt reserves to reduce general fund debt service. As such, approval of the lower direct appropriation amount for capital projects was adopted by a separate two-thirds vote of the Council during adoption of the 2024 operating budget.

Debt Service

Function: Debt Service

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Service	85,864,626	107,986,613	107,986,613	107,986,613	116,324,921	116,324,921
Total	\$ 85,864,626	\$ 107,986,613	\$ 107,986,613	\$ 107,986,613	\$ 116,324,921	\$ 116,324,921

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Service	85,864,626	107,986,613	107,986,613	107,986,613	116,324,921	116,324,921
	\$ 85,864,626	\$ 107,986,613	\$ 107,986,613	\$ 107,986,613	\$ 116,324,921	\$ 116,324,921

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib	(651,842)	(1,100,000)	(1,100,000)	(1,100,000)	(2,100,000)	(2,100,000)
Other Finance Source	(12,854,059)	(6,262,253)	(6,262,253)	(6,262,253)	(7,631,282)	(7,631,282)
Transfer In	(72,358,726)	(100,624,360)	(100,624,360)	(100,624,360)	(106,593,639)	(106,593,639)
Total	\$ (85,864,626)	\$ (107,986,613)	\$ (107,986,613)	\$ (107,986,613)	\$ (116,324,921)	\$ (116,324,921)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services	160,475	-	-	-	-	-
Debt Othr Financing	85,704,151	107,986,613	107,986,613	107,986,613	116,324,921	116,324,921
Total	\$ 85,864,626	\$ 107,986,613	\$ 107,986,613	\$ 107,986,613	\$ 116,324,921	\$ 116,324,921

Debt Service

Function:

Debt Service

Service Overview

Service: Debt Service

Service Description

This service accounts for the interest and principal costs and payments of the general obligation notes and bonds issued by the City to fund capital projects other than TID or enterprise debt.

Activities Performed by this Service

- Details of the projects funded by the Debt Service Fund are included in the 2024 Adopted Capital Budget.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	85,864,626	107,986,613	107,986,613	107,986,613	116,324,921	116,324,921
Total	\$ 85,864,626	\$ 107,986,613	\$ 107,986,613	\$ 107,986,613	\$ 116,324,921	\$ 116,324,921

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(85,864,626)	(107,986,613)	(107,986,613)	(107,986,613)	(116,324,921)	(116,324,921)
Non-Personnel	85,864,626	107,986,613	107,986,613	107,986,613	116,324,921	116,324,921
Total	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -

Debt Service

Function:

Debt Service

Line Item Detail

Agency Primary Fund: Debt Service

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib						
Interest	(651,842)	(1,100,000)	(1,100,000)	(1,100,000)	(2,100,000)	(2,100,000)
Invest Other Contrib Total	\$ (651,842)	\$ (1,100,000)	\$ (1,100,000)	\$ (1,100,000)	\$ (2,100,000)	\$ (2,100,000)
Other Finance Source						
General Obligation Bond Alloc	(290,087)	-	-	-	-	-
Premium On Bonds Sold	(6,310,064)	-	-	-	-	-
Fund Balance Applied	(6,253,908)	(6,262,253)	(6,262,253)	(6,262,253)	(7,631,282)	(7,631,282)
Other Finance Source Total	\$ (12,854,059)	\$ (6,262,253)	\$ (6,262,253)	\$ (6,262,253)	\$ (7,631,282)	\$ (7,631,282)
Transfer In						
Transfer In From General	(56,108,323)	(61,587,222)	(61,587,222)	(61,587,222)	(63,879,900)	(63,879,900)
Transfer In From Library	(2,804,419)	(2,667,314)	(2,667,314)	(2,667,314)	(2,539,627)	(2,539,627)
Transfer In From CDBG	(12,406)	(13,038)	(13,038)	(13,038)	(13,711)	(13,711)
Transfer In From Loans	(100,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Transfer In From Other Restrict	(567,296)	(758,793)	(758,793)	(758,793)	(1,056,491)	(1,056,491)
Transfer In From Impact Fees	(140,789)	(115,144)	(115,144)	(115,144)	(63,252)	(63,252)
Transfer In From Capital Proj	(190,760)	-	-	-	-	-
Transfer In From Special Asses	(209,933)	(201,916)	(201,916)	(201,916)	(193,816)	(193,816)
Transfer In From Tax Incremen	(12,224,800)	(8,067,720)	(8,067,720)	(8,067,720)	(10,247,982)	(10,247,982)
Transfer In From Water Utility	-	(2,891,773)	(2,891,773)	(2,891,773)	(2,869,993)	(2,869,993)
Transfer In From Stormwater	-	(8,488,685)	(8,488,685)	(8,488,685)	(8,934,195)	(8,934,195)
Transfer In From Cnvt Center	-	(56,941)	(56,941)	(56,941)	(59,880)	(59,880)
Transfer In From Transit	-	(3,825,525)	(3,825,525)	(3,825,525)	(3,790,806)	(3,790,806)
Transfer In From Golf Courses	-	(44,361)	(44,361)	(44,361)	(44,214)	(44,214)
Transfer In From Fleet Service	-	(10,716,340)	(10,716,340)	(10,716,340)	(11,756,734)	(11,756,734)
Transfer In From CDA	-	(686,766)	(686,766)	(686,766)	(659,836)	(659,836)
Transfer In From Public Health	-	(302,822)	(302,822)	(302,822)	(283,202)	(283,202)
Transfer In Total	\$ (72,358,726)	\$ (100,624,360)	\$ (100,624,360)	\$ (100,624,360)	\$ (106,593,639)	\$ (106,593,639)
Purchased Services						
Financial Actuary Services	84,500	-	-	-	-	-
Audit Services	2,000	-	-	-	-	-
Legal Services	73,975	-	-	-	-	-
Purchased Services Total	\$ 160,475	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Othr Financing						
Principal	73,808,452	89,920,000	89,920,000	89,920,000	95,404,169	95,404,169
Interest	11,686,883	18,056,613	18,056,613	18,056,613	20,910,752	20,910,752
Bond Notes Issuance Services	194,067	-	-	-	-	-
Paying Agent Services	14,750	10,000	10,000	10,000	10,000	10,000
Debt Othr Financing Total	\$ 85,704,151	\$ 107,986,613	\$ 107,986,613	\$ 107,986,613	\$ 116,324,921	\$ 116,324,921

Direct Appropriations

Agency Overview

Agency Overview

This Agency includes funding for various benefits that are not included in the individual agency budgets. These include Compensated Absence Escrow (sick leave payouts), Flexible Spending, Unemployment Insurance, Life Insurance, and the Bus Pass Subsidy. The Agency also includes funding for various costs that are not readily identifiable with a single agency, including the Contingent Reserve.

2024 Budget Highlights

Benefits

- Increases Compensated Absence Escrow to reflect current trends. (Increase: \$300,000)

Purchased Services

- Increases funding for prior year encumbrances to reflect current trends. (Increase: \$166,400)
- Removes funding for transition costs associated with the Town of Madison attachment. (Reduction: \$60,000)
- Reduces revenue sharing payments to other municipalities, based on current agreements. (Reduction: \$185,200)
- Continues funding for a compensation study to evaluate the city's compensation policies and procedures, including market and peer government comparisons, position reclassification, benefit structure, and administrative review processes. Funding was included in the 2023 Adopted Budget. As of January 2024, the Human Resources department has completed preliminary planning work and has selected a vendor through a competitive RFP. Additional funding is needed to complete the study in 2024. The study will be conducted with input and consultation with labor unions and associations. (\$350,000)
- Decreases the General Fund contribution for Henry Vilas Zoo due to an increase in the use of Room Tax funding. (Decrease: \$97,200)
- Common Council Amendment #6-SUBSTITUTE shifted funding from State Liaison to Memberships to fund the League of Wisconsin Municipalities (LWM) membership. Additionally, the amendment reallocates \$3,824 from the Common Council budget to Direct appropriations to fully fund the LWM membership cost. (Increase: \$3,824)

Contingent Reserve

- Increases the Contingent Reserve to maintain 0.5% of budgeted expenditures in accordance with City policy. Funding budgeted here may be reallocated to various agencies throughout the year to fund unanticipated expenses or revenue shortfalls. Use of this funds requires Common Council approval. (Increase: \$168,000)

Transfers Out to Other Funds

- Increases the transfer to Debt Service to reflect projected 2024 General Fund debt service payments (Increase: \$2.3 million).
- Includes a \$551,000 transfer to the Affordable Housing Fund to cover debt service payments in 2024. The 2023 Adopted budget included a \$1.1 million transfer for debt service payments in 2022 and 2023. GO debt issued for the Affordable Housing fund in 2021 does not have an on-going revenue source to support the debt service. Debt service for GO debt issued after 2021 has been General Fund-supported. (Decrease: \$551,000)
- Includes \$1.2 million for capital projects funded by a Direct Appropriation from the General Fund. These projects are outlined in the Adopted Capital Budget. (Increase \$123,000)
- Includes a \$15.7 million General Fund subsidy to Metro Transit. In 2023, the transfer to Metro was reduced from \$9.7 million to \$2.0 million to allow Metro to utilize its remaining federal economic recovery funds in 2023. The 2024 budget restores Metro's subsidy, includes the first year of a three-year repayment of the 2024 reduction, and increases the base amount for the subsidy to account for increasing expenses. (Increase: \$13.7 million)

Transfers Out to Other Funds (continued)

- Removes a one-time transfer to the Insurance Fund included in the 2023 Adopted Budget to help with the cash balance in the fund. (Decrease: \$1.5 million)
- Increases the transfer to the Public Health for a total City contribution of \$10.3 million. City levy support reflects the City's share of expenses based on equalized values and fully funding City priorities, including funding for a Violence Prevention Team and community contracts for violence prevention programming. In addition, this amount reflects funding added through Finance Committee amendment #15 to fund an additional Public Health nurse position to reduce wait lists for Prenatal Care Coordination and Finance Committee amendment #17-SUB to fund additional violence prevention services. (Increase: City Share \$660,600)

Direct Appropriations

Function: Administration

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	58,393,086	77,421,568	70,930,523	78,925,739	73,952,492	73,956,316
Total	\$ 58,393,086	\$ 77,421,568	\$ 70,930,523	\$ 78,925,739	\$ 73,952,492	\$ 73,956,316

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Direct Appropriations	58,393,086	77,421,568	70,930,523	78,925,739	73,952,492	73,956,316
Total	\$ 58,393,086	\$ 77,421,568	\$ 70,930,523	\$ 78,925,739	\$ 73,952,492	\$ 73,956,316

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Fine Forfeiture Asmt	(346,038)	-	-	-	-	-
Total	\$ (346,038)	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	28,010	4,118,024	2,892,628	-	-	-
Benefits	292,733	4,381,226	846,387	7,948,172	4,681,226	4,681,226
Supplies	12,448	-	237	-	-	-
Purchased Services	1,531,650	1,793,596	1,962,548	1,900,028	1,617,592	1,621,416
Debt Othr Financing	-	1,900,000	-	1,900,000	2,068,000	2,068,000
Inter Depart Billing	(124,041)	(120,500)	(120,500)	(120,683)	(128,226)	(128,226)
Transfer Out	56,998,323	65,349,222	65,349,222	67,298,222	65,713,900	65,713,900
Total	\$ 58,739,123	\$ 77,421,568	\$ 70,930,523	\$ 78,925,739	\$ 73,952,492	\$ 73,956,316

Direct Appropriations

Function:

Administration

Service Overview

Service: Direct Appropriations

Service Description

This service provides funding for activities that do not relate to any specific agency or service. Highlights of what is included here are outlined below.

	2023 Adopted	2024 Adopted	\$ Change
Misc Employee Compensation			
Compensation	4,118,024	-	(4,118,024)
Compensated Absence Escrow	4,000,000	4,300,000	300,000
Flexible Spending	35,600	35,600	-
Unemployment	150,000	150,000	-
Life Insurance	45,626	45,626	-
Bus Pass Subsidy	150,000	150,000	-
Citywide Expenses			
City Memberships	103,157	106,981	3,824
Compensation Study	350,000	350,000	-
Cost Allocation Charges	(120,500)	(128,226)	(7,726)
Federal Liaison	36,000	36,000	-
Henry Vilas Zoo	588,548	491,352	(97,196)
Legal Services	100,000	100,000	-
License Suspension	55,000	55,000	-
Martin Luther King Awards	600	600	-
Martin Luther King Holiday	7,100	7,100	-
Prior Year Encumbrances	233,568	400,000	166,432
Revenue Sharing Payments	222,623	37,383	(185,240)
Special Assessments	50,000	50,000	-
State Liaison	37,000	37,000	-
Town of Madison Final Attachment	60,000	-	(60,000)
Debt Service, Capital, & Contingent Reserve			
Debt Service	61,587,222	63,879,900	2,292,678
Transfer to Affordable Housing	1,102,000	551,000	(551,000)
Transfer to Capital	1,110,000	1,233,000	123,000
Transfer to Insurance	1,500,000	-	(1,500,000)
Contingent Reserve	1,900,000	2,068,000	168,000
TOTAL	\$ 77,421,568	\$ 73,956,316	\$ (3,465,252)

Employee Benefits & Compensation

- **Compensated Absence Escrow:** These funds are for the City's contribution for retiree health insurance when employees retire converting sick leave into health insurance coverage. General Fund costs associated with this expense are budgeted centrally and distributed to agencies in the mid-year and year-end appropriation adjustments based on actual expenditures. Actual expenditures for this benefit appear in agency budgets. This amount was increased to reflect current trends.
- **Bus Pass Subsidy:** This funding represents the City share of providing bus passes for City employees.
- **Miscellaneous Benefits:** Flexible Spending, Unemployment and Life Insurance. This amount represents miscellaneous benefit charges that are budgeted centrally. This amount was increased to reflect current trends.
- **Salaries:** The 2023 Adopted budget included funding for cost-of-living adjustments (COLAs) and retroactive pay for Police and Fire supervisor bargaining groups for 2022-2024 contracts not settled by the time the budget was adopted, COLAs for overtime, premium pay, and hourly wages that will be allocated to agencies as needed, and funding for a one-time \$1,000 bonus per employee. The 2024 adopted budget includes COLA adjustments for general municipal employees and protective service within agency budgets.

Citywide Expenses

- City Memberships: Specific memberships include: Dane County Cities and Villages Association, League of Wisconsin Municipalities, Mayor’s Innovation Project, National League of Cities, US Conference of Mayors, Wheeler Report, WI Coalition Against Homelessness, and the WI Diversity Procurement Network.
- Compensation Study: The 2024 Adopted Budget continues funding for a compensation study to evaluate the city's compensation policies and procedures, including market and peer government comparisons, position reclassification, benefit structure, and administrative review processes. Funding was included in the 2023 Adopted Budget. As of January 2024, the Human Resources department has completed preliminary planning work and has selected a vendor through a competitive RFP. Additional funding is needed to complete the study in 2024. The study will be conducted with input and consultation with labor unions and associations.
- Cost Allocation: This represents interdepartmental billings charged to enterprise agencies for building and equipment depreciation. The 2024 amounts are based on the update to the cost allocation plan that was performed in 2023.
- Federal & State Liaisons: These funds support contracts with firms that represent the City’s legislative interests at the state and federal levels.
- Henry Vilas Zoo: These funds are for the City’s share of costs at the Henry Vilas Zoo. The annual amount is driven by a formula that shares costs between the City and Dane County. The change in 2024 is driven by an increase in 2024 operating costs and a reduction in City cost due to Room Tax funding.
- Legal Services: These funds are for legal services for the Police and Fire Commission and for appraisal consulting services for the Assessor’s Office.
- License Suspension: The City pays fees to the Wisconsin Department of Transportation to suspend licenses as a method to collect on delinquent accounts.
- Martin Luther King Awards: The Rev. Dr. Martin Luther King Jr. Humanitarian Award is presented annually to the person or persons who have demonstrated leadership and volunteerism while making significant contributions in the areas of: promoting peace, understanding, and improving communication and cooperation between diverse populations in Dane County. The award process is overseen by the Department of Civil Rights.
- Martin Luther King Holiday: These funds provide transportation services and child care for the Martin Luther King Jr Holiday celebration.
- Prior Year Encumbrances: Financial reporting standards require that annual budget comparison reports include a carry-over budget to recognize the expenditure of funds encumbered at the end of the previous year but spent in the current year. To achieve conformance with this requirement, the budget includes an appropriation of funds for the payment of prior year encumbrances. This spending authority is later reallocated to the various agencies with prior year encumbrances through a Common Council resolution, and the corresponding expenditures are recorded in the appropriate agencies.
- Revenue Sharing Payments: When municipalities are annexed to the City the agreements include revenue sharing for a period of time (usually five years) during which the City pays a portion of the city taxes to the annexed municipality. The amount was decreased based on estimates for 2024 including the end of Town of Madison revenue sharing agreements due to its dissolution and attachment to the City of Madison.
- Special Assessments: Funding is for assessments levied on city-owned property. Funding is consistent with the 2023 Adopted Budget.

Debt Service, Contingent Reserve, & Capital

- Debt Service: This amount represents the estimated General Fund portion of debt service payments for 2024.
- Transfer to Affordable Housing: Funding for the Affordable Housing fund's 2024 debt service.
- Transfer to Capital: The 2024 Adopted Budget includes \$1,233,000 for projects funded by a Direct Appropriation from the General Fund. These projects are outlined in the Adopted Capital Budget.
- Contingent Reserve: It is the City’s policy to appropriate 0.5% of budget expenditures in the Contingent Reserve. Funding budgeted here may be reallocated to various agencies throughout the year to fund unanticipated expenses or revenue shortfalls. Use of these funds requires Common Council approval.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	58,393,086	77,421,568	70,930,523	78,925,739	73,952,492	73,956,316
Other-Expenditures	-	-	-	-	-	-
Total	\$ 58,393,086	\$ 77,421,568	\$ 70,930,523	\$ 78,925,739	\$ 73,952,492	\$ 73,956,316

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(346,038)	-	-	-	-	-
Personnel	320,743	8,499,250	3,739,015	7,948,172	4,681,226	4,681,226
Non-Personnel	58,542,421	69,042,818	67,312,008	71,098,250	69,399,492	69,403,316
Agency Charges	(124,041)	(120,500)	(120,500)	(120,683)	(128,226)	(128,226)
Total	\$ 58,393,086	\$ 77,421,568	\$ 70,930,523	\$ 78,925,739	\$ 73,952,492	\$ 73,956,316

Direct Appropriations

Function: Administration

Line Item Detail

Agency Primary Fund:	General					
	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Fine Forfeiture Asmt						
Spec Assessments Service	(346,038)	-	-	-	-	-
Fine Forfeiture Asmt Total	\$ (346,038)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	4,405	-	-	-	-	-
Pending Personnel	-	4,118,024	2,867,400	-	-	-
Hourly Wages	23,603	-	25,228	-	-	-
Overtime Wages Permanent	2	-	-	-	-	-
Salaries Total	\$ 28,010	\$ 4,118,024	\$ 2,892,628	\$ -	\$ -	\$ -
Benefits						
Comp Absence Escrow	-	4,000,000	-	4,000,000	4,300,000	4,300,000
Flexible Spending Benefits	32,777	35,600	35,600	35,600	35,600	35,600
Unemployment Benefits	30,392	150,000	150,000	150,000	150,000	150,000
Health Insurance Benefit	331	-	131	2,610,862	-	-
Life Insurance Benefit	39,952	45,626	45,626	45,626	45,626	45,626
Wage Insurance Benefit	35,556	-	(11,059)	-	-	-
Health Insurance Retiree	11,891	-	-	-	-	-
WRS	288	-	271,388	956,084	-	-
FICA Medicare Benefits	38,015	-	204,701	-	-	-
Bus Pass Subsidy	103,531	150,000	150,000	150,000	150,000	150,000
Benefits Total	\$ 292,733	\$ 4,381,226	\$ 846,387	\$ 7,948,172	\$ 4,681,226	\$ 4,681,226
Supplies						
Office Supplies	13	-	-	-	-	-
Work Supplies	12,135	-	237	-	-	-
Building Supplies	301	-	-	-	-	-
Supplies Total	\$ 12,448	\$ -	\$ 237	\$ -	\$ -	\$ -
Purchased Services						
Building Improv Repair Maint	18,555	-	-	-	-	-
Conferences & Training	-	-	530	-	-	-
Memberships	91,001	103,157	103,157	103,157	53,237	106,981
Legal Services	77,401	100,000	100,000	100,000	100,000	100,000
Collection Services	38,268	55,000	55,000	55,000	55,000	55,000
Consulting Services	77,250	423,000	423,000	423,000	472,920	423,000
Other Services & Expenses	28,462	293,568	293,568	400,000	400,000	400,000
Grants	891,049	596,248	596,248	596,248	499,052	499,052
Taxes & Special Assessments	8,671	-	168,422	-	-	-
Tax Revenue Sharing	300,995	222,623	222,623	222,623	37,383	37,383
Purchased Services Total	\$ 1,531,650	\$ 1,793,596	\$ 1,962,548	\$ 1,900,028	\$ 1,617,592	\$ 1,621,416
Debt Othr Financing						
Contingent Reserve	-	1,900,000	-	1,900,000	2,068,000	2,068,000
Debt Othr Financing Total	\$ -	\$ 1,900,000	\$ -	\$ 1,900,000	\$ 2,068,000	\$ 2,068,000

Direct Appropriations

Function: Administration

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Billing						
ID Billing To Landfill	(25,104)	(14,086)	(14,086)	(15,177)	(16,126)	(16,126)
ID Billing To Golf Courses	(10,724)	(10,724)	(10,724)	(10,724)	(11,394)	(11,394)
ID Billing To Parking	(53,833)	(53,836)	(53,836)	(53,968)	(57,341)	(57,341)
ID Billing To Sewer	(30,665)	(38,138)	(38,138)	(37,098)	(39,417)	(39,417)
ID Billing To Stormwater	(413)	(413)	(413)	(413)	(439)	(439)
ID Billing To Water	(3,302)	(3,303)	(3,303)	(3,303)	(3,509)	(3,509)
Inter Depart Billing Total	\$ (124,041)	\$ (120,500)	\$ (120,500)	\$ (120,683)	\$ (128,226)	\$ (128,226)
Transfer Out						
Transfer Out To Other Restrictec	-	1,102,000	1,102,000	551,000	551,000	551,000
Transfer Out To Debt Service	56,108,323	61,587,222	61,587,222	65,587,222	63,879,900	63,879,900
Transfer Out To Capital	840,000	1,110,000	1,110,000	1,110,000	1,233,000	1,233,000
Transfer Out To Special Assess	50,000	50,000	50,000	50,000	50,000	50,000
Transfer Out To Insurance	-	1,500,000	1,500,000	-	-	-
Transfer Out Total	\$ 56,998,323	\$ 65,349,222	\$ 65,349,222	\$ 67,298,222	\$ 65,713,900	\$ 65,713,900

Insurance

Agency Overview

Agency Mission

The mission of the Insurance Fund is to protect the assets of the City through the purchase of insurance and the utilization of other risk management techniques such as loss control, risk transfer, and avoidance.

Agency Overview

The Insurance Fund is one of the City's three Internal Service Funds and is overseen by Risk Management in the Finance Department. Through this fund the City purchases insurance and implements other risk management techniques to protect the assets of the City. The goal of the Insurance Fund is to provide a cost-effective manner of protecting the assets of the City. The Insurance Fund advances this goal through risk transfer, where the City shifts exposure/risk to another entity either through purchase of insurance or in a contract. If neither of those techniques are possible or reasonable, risk avoidance or loss control techniques (i.e., training and other programs designed to mitigate risk) may be used.

2024 Budget Highlights

Service: Insurance

- Increases the rates charged to agencies based on anticipated claims. (Increase: \$400,000)
- Increases funding for general liability insurance, property, and other insurance premiums. (Increase: \$312,500)
- Assumes utilizing \$492,636 in fund balance in 2024.
- The Insurance Fund Cash Flow Statement indicates an increase in the net asset goal from \$1,550,000 to \$1,875,000 to reflect a higher annual aggregate deductible for the City from its insurer.

Insurance

Function: Internal Services

Budget Overview

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib	(149,387)	(128,000)	(128,000)	(88,000)	(88,000)	(88,000)
Misc Revenue	(77,017)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Other Finance Source	(122,995)	-	-	(483,407)	(492,636)	(492,636)
Transfer In	-	(1,500,000)	(2,000,000)	-	-	-
Total	\$ (349,399)	\$ (1,828,000)	\$ (2,328,000)	\$ (771,407)	\$ (780,636)	\$ (780,636)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	199,646	220,750	220,750	220,127	225,215	225,215
Benefits	50,774	267,489	267,489	270,649	274,792	274,792
Supplies	342	10,250	10,250	10,250	10,250	10,250
Purchased Services	2,801,595	3,091,880	2,973,970	3,420,380	3,420,380	3,420,380
Debt Othr Financing	-	987,632	1,605,542	-	-	-
Transfer Out	47,043	-	-	-	-	-
Total	\$ 3,099,400	\$ 4,578,000	\$ 5,078,000	\$ 3,921,406	\$ 3,930,636	\$ 3,930,636

Agency Billings

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2023 Request	2024 Executive	2024 Adopted
Inter Depart Billing	(2,750,000)	(2,750,000)	(2,750,000)	(3,149,999)	(3,150,000)	(3,150,000)
Total	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (3,149,999)	\$ (3,150,000)	\$ (3,150,000)

NET BUDGET \$ - \$ - \$ - \$ - \$ - \$ -

Insurance

Function:

Internal Services

Service Overview

Service: Insurance

Service Description

This service purchases insurance and implements other risk management techniques to protect the assets of the City. Protection of City assets is accomplished by minimizing the City's exposure/risk by purchasing insurance or through a contract. If neither option is possible or reasonable, risk avoidance and loss control techniques (i.e., training and other programs designed to mitigate risk) may be used.

Activities Performed by this Service

- Insurance premiums: Payment of City property and liability premiums.

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(349,399)	(1,828,000)	(2,328,000)	(771,407)	(780,636)	(780,636)
Personnel	250,420	488,238	488,238	490,776	500,006	500,006
Non-Personnel	2,848,980	4,089,762	4,589,762	3,430,630	3,430,630	3,430,630
Total	\$ 2,750,000	\$ 2,750,000	\$ 2,750,000	\$ 3,149,999	\$ 3,150,000	\$ 3,150,000

Agency Billings

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Agency Charges	(2,750,000)	(2,750,000)	(2,750,000)	(3,149,999)	(3,150,000)	(3,150,000)
Total	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (3,149,999)	\$ (3,150,000)	\$ (3,150,000)

Insurance

Function: Internal Services

Line Item Detail

Agency Primary Fund: Insurance

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib						
Interest	(7,267)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
Dividend	(142,120)	(120,000)	(120,000)	(80,000)	(80,000)	(80,000)
Invest Other Contrib Total	\$ (149,387)	\$ (128,000)	\$ (128,000)	\$ (88,000)	\$ (88,000)	\$ (88,000)
Misc Revenue						
Insurance Recoveries	(76,581)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Miscellaneous Revenue	(436)	-	-	-	-	-
Misc Revenue Total	\$ (77,017)	\$ (200,000)	\$ (200,000)	\$ (200,000)	\$ (200,000)	\$ (200,000)
Other Finance Source						
Fund Balance Applied	(122,995)	-	-	(483,407)	(492,636)	(492,636)
Other Finance Source Total	\$ (122,995)	\$ -	\$ -	\$ (483,407)	\$ (492,636)	\$ (492,636)
Transfer In						
Transfer In From General	-	(1,500,000)	(2,000,000)	-	-	-
Transfer In Total	\$ -	\$ (1,500,000)	\$ (2,000,000)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	185,926	194,660	194,660	210,037	215,125	215,125
Pending Personnel	-	16,000	16,000	-	-	-
Compensated Absence	9,934	-	-	-	-	-
Hourly Wages	3,747	10,090	10,090	10,090	10,090	10,090
Overtime Wages Hourly	40	-	-	-	-	-
Salaries Total	\$ 199,646	\$ 220,750	\$ 220,750	\$ 220,127	\$ 225,215	\$ 225,215
Benefits						
Health Insurance Benefit	37,652	39,479	39,479	39,479	42,821	42,821
Wage Insurance Benefit	625	632	632	609	633	633
WRS	12,279	13,237	13,237	14,283	14,844	14,844
FICA Medicare Benefits	13,779	14,141	14,141	15,442	15,655	15,655
Post Employment Health Plans	-	-	-	838	838	838
Other Post Emplmnt Benefit	6,753	-	-	-	-	-
Loss Runs	-	200,000	200,000	200,000	200,000	200,000
Pension Expense	(20,314)	-	-	-	-	-
Benefits Total	\$ 50,774	\$ 267,489	\$ 267,489	\$ 270,649	\$ 274,792	\$ 274,792
Supplies						
Office Supplies	226	2,250	2,250	2,250	2,250	2,250
Work Supplies	-	8,000	8,000	8,000	8,000	8,000
Safety Supplies	116	-	-	-	-	-
Supplies Total	\$ 342	\$ 10,250	\$ 10,250	\$ 10,250	\$ 10,250	\$ 10,250

Insurance

Function: Internal Services

Line Item Detail

Agency Primary Fund: Insurance

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	122	250	250	250	250	250
Cellular Telephone	115	130	130	130	130	130
Conferences & Training	(184)	1,000	1,000	1,000	1,000	1,000
Memberships	(308)	1,000	1,000	1,000	1,000	1,000
Medical Services	4,731	7,500	7,500	7,500	7,500	7,500
Audit Services	1,000	-	-	-	-	-
Consulting Services	3,190	8,000	8,000	8,000	8,000	8,000
Other Services & Expenses	3,900	4,000	4,000	20,000	20,000	20,000
General Liability Insurance	922,722	1,150,000	1,011,811	1,265,000	1,265,000	1,265,000
Property Insurance	769,119	850,000	848,854	1,047,500	1,047,500	1,047,500
Other Insurance	6,826	120,000	141,425	120,000	120,000	120,000
Insurance Claims	1,090,362	950,000	950,000	950,000	950,000	950,000
Purchased Services Total	\$ 2,801,595	\$ 3,091,880	\$ 2,973,970	\$ 3,420,380	\$ 3,420,380	\$ 3,420,380
Debt Othr Financing						
Fund Balance Generated	-	987,632	1,605,542	-	-	-
Debt Othr Financing Total	\$ -	\$ 987,632	\$ 1,605,542	\$ -	\$ -	\$ -

Insurance

Function: Internal Services

Line Item Detail

Agency Primary Fund: Insurance

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Billing						
ID Billing To Assessor	(23,669)	(18,694)	(18,694)	(5,099)	(5,099)	(5,099)
ID Billing To Attorney	(4,599)	(4,488)	(4,488)	(5,315)	(5,315)	(5,315)
ID Billing To Civil Rights	(8,195)	(7,107)	(7,107)	(7,101)	(7,101)	(7,101)
ID Billing To Clerk	(9,793)	(10,237)	(10,237)	(8,754)	(8,754)	(8,754)
ID Billing To Common Council	(11,296)	(46,058)	(46,058)	(62,008)	(62,008)	(62,008)
ID Billing To Finance	(7,865)	(8,060)	(8,060)	(8,051)	(8,051)	(8,051)
ID Billing To Human Resources	(41,428)	(4,118)	(4,118)	(3,453)	(3,453)	(3,453)
ID Billing To Information Tec	(15,557)	(15,261)	(15,261)	(16,065)	(16,065)	(16,065)
ID Billing To Mayor	(2,264)	(29,355)	(29,355)	(2,413)	(2,413)	(2,413)
ID Billing To Municipal Court	(981)	(952)	(952)	(1,135)	(1,135)	(1,135)
ID Billing To EAP	(759)	(757)	(757)	(807)	(807)	(807)
ID Billing To Fire	(223,847)	(197,822)	(197,822)	(205,995)	(205,995)	(205,995)
ID Billing To Police	(611,746)	(859,703)	(859,703)	(1,062,497)	(1,062,497)	(1,062,497)
ID Billing to OIM	(670)	(666)	(666)	(784)	(784)	(784)
ID Billing To Engineering	(142,220)	(123,719)	(123,719)	(124,466)	(124,466)	(124,466)
ID Billing To Fleet Services	(69,534)	(64,768)	(64,768)	(28,021)	(28,021)	(28,021)
ID Billing To Landfill	(2,703)	(5,284)	(5,284)	(4,740)	(4,740)	(4,740)
ID Billing To Public Works	(722)	(769)	(769)	(941)	(941)	(941)
ID Billing To Streets	(302,976)	(272,245)	(272,245)	(276,969)	(276,970)	(276,970)
ID Billing To Traffic Eng	(43,346)	(33,140)	(33,140)	(38,717)	(38,717)	(38,717)
ID Billing To Library	(100,082)	(95,900)	(95,900)	(109,530)	(109,530)	(109,530)
ID Billing To Parks	(193,546)	(120,775)	(120,775)	(132,006)	(132,006)	(132,006)
ID Billing To Bldg Inspection	(80,095)	(61,311)	(61,311)	(161,380)	(161,380)	(161,380)
ID Billing To Community Dev	(29,044)	(27,941)	(27,941)	(42,607)	(42,607)	(42,607)
ID Billing To Economic Dev	(4,073)	(4,255)	(4,255)	(9,614)	(9,614)	(9,614)
ID Billing To Office Of Dir PI	(783)	(898)	(898)	(1,027)	(1,027)	(1,027)
ID Billing To Planning	(6,810)	(6,208)	(6,208)	(6,863)	(6,863)	(6,863)
ID Billing To Monona Terrace	(101,633)	(95,813)	(95,813)	(109,672)	(109,672)	(109,672)
ID Billing To Golf Courses	(10,165)	(9,872)	(9,872)	(11,371)	(11,371)	(11,371)
ID Billing To Parking	(111,584)	(101,073)	(101,073)	(113,693)	(113,693)	(113,693)
ID Billing To Sewer	(81,301)	(75,859)	(75,859)	(96,368)	(96,368)	(96,368)
ID Billing To Stormwater	(41,211)	(35,493)	(35,493)	(38,456)	(38,456)	(38,456)
ID Billing To Transit	(167,149)	(162,476)	(162,476)	(195,574)	(195,574)	(195,574)
ID Billing To Water	(160,779)	(161,740)	(161,740)	(173,978)	(173,978)	(173,978)
ID Billing To CDA Management	(137,575)	(87,183)	(87,183)	(84,529)	(84,529)	(84,529)
Inter Depart Billing Total	\$ (2,750,000)	\$ (2,750,000)	\$ (2,750,000)	\$ (3,149,999)	\$ (3,150,000)	\$ (3,150,000)
Transfer Out						
Transfer Out To General	38,498	-	-	-	-	-
Transfer Out To Water	3,916	-	-	-	-	-
Transfer Out To Parking	80	-	-	-	-	-
Transfer Out To Fleet Services	4,548	-	-	-	-	-
Transfer Out Total	\$ 47,043	\$ -	\$ -	\$ -	\$ -	\$ -

Room Tax Commission

Agency Overview

Agency Mission

The agency's mission is to promote Madison as a destination through marketing and promotional efforts.

Agency Overview

Starting in 2017, Room Tax revenues are allocated through the Room Tax Commission. Under Wisconsin state law, 70% of total revenue must be utilized for tourism and marketing efforts and tangible municipal development. The budget outlined in the Adopted Budget reflects the budget adopted by the Room Tax Commission.

2024 Budget Highlights

The 2024 Adopted Budget reflects funding allocations adopted by the Room Tax Commission. These adjustments reflect an overall \$2.2 million increase in Room Tax revenues when compared to the 2023 Adopted Budget. Budget increases will be implemented by:

- Budgeting \$21.2 million in Room Tax receipts, a \$2.2 million increase from the 2023 Adopted Budget.
- Allocating \$5.9 million to the Greater Madison Convention and Visitors Bureau, a \$327,000 increase from the 2023 Adopted Budget.
- Allocating \$297,500 for City Tourism Marketing Activities, a \$75,000 increase from the 2023 Adopted Budget.
- Allocating \$5.4 million to fund operating costs at Monona Terrace, a \$566,300 increase from the 2023 Adopted Budget.
- Allocating \$2.2 million to the Overture Center, an \$85,000 increase from the 2023 Adopted Budget.
- Allocating \$1.4 million to the Alliant Energy Center, Henry Vilas Zoo and Olbrich Gardens, a \$647,800 increase from the 2023 Adopted Budget.
- Budgeting \$6.4 million of Room Tax revenue to be retained by the General Fund, a \$650,000 increase from the 2023 Adopted Budget.
- See the Room Tax Fund in the Special Fund Statements section for a full breakout of 2024 expenditures authorized by the Room Tax Commission.

Room Tax CommissionFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Other Restricted	18,645,087	21,018,135	21,018,135	21,018,135	22,322,200	22,415,268
Total	\$ 18,645,087	\$ 21,018,135	\$ 21,018,135	\$ 21,018,135	\$ 22,322,200	\$ 22,415,268

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Room Tax Commission	18,645,087	21,018,135	21,018,135	21,018,135	22,322,200	22,415,268
Total	\$ 18,645,087	\$ 21,018,135	\$ 21,018,135	\$ 21,018,135	\$ 22,322,200	\$ 22,415,268

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General Revenues	(18,600,540)	(19,000,000)	(19,000,000)	(19,000,000)	(21,165,000)	(21,165,000)
Invest Other Contrib	(44,547)	(40,247)	(40,247)	(40,247)	(41,930)	(41,930)
Other Finance Source	-	(1,977,888)	(1,977,888)	(1,977,888)	(1,115,270)	(1,208,338)
Total	\$ (18,645,087)	\$ (21,018,135)	\$ (21,018,135)	\$ (21,018,135)	\$ (22,322,200)	\$ (22,415,268)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services	5,821,438	8,629,689	8,629,689	8,629,689	9,764,500	9,764,500
Debt Othr Financing	3,005,277	-	-	-	-	-
Transfer Out	9,818,372	12,388,446	12,388,446	12,388,446	12,557,700	12,650,768
Total	\$ 18,645,087	\$ 21,018,135	\$ 21,018,135	\$ 21,018,135	\$ 22,322,200	\$ 22,415,268

Room Tax Commission

Function:

Planning & Development

*Service Overview***Service:** Room Tax Commission

Service Description

This service is responsible for administering the Room Tax fund as prescribed by the Room Tax Commission, which is fully supported by revenues from Room Tax receipts. The goal of the service is to promote Madison as a destination through marketing and tourism related activities and tangible municipal development.

Activities Performed by this Service

- Support operations for Monona Terrace.
- Continue current contract with the Greater Madison Visitors Bureau, which was amended in 2020 in wake of reduced Room Tax revenue.
- Provide funding for tourism related efforts, including Sister Cities, firework events, civic conferences and fairs, and arts events.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	18,645,087	21,018,135	21,018,135	21,018,135	22,322,200	22,415,268
Total	\$ 18,645,087	\$ 21,018,135	\$ 21,018,135	\$ 21,018,135	\$ 22,322,200	\$ 22,415,268

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(18,645,087)	(21,018,135)	(21,018,135)	(21,018,135)	(22,322,200)	(22,415,268)
Personnel	-	-	-	-	-	-
Non-Personnel	18,645,087	21,018,135	21,018,135	21,018,135	22,322,200	22,415,268
Agency Charges	-	-	-	-	-	-
Total	\$ 0	\$ -	\$ -	\$ -	\$ -	\$ -

Room Tax Commission

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: Other Restricted

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General Revenues						
Room Tax	(18,488,410)	(19,000,000)	(19,000,000)	(19,000,000)	(21,165,000)	(21,165,000)
Pen Int Delinq Other Tax	(112,131)	-	-	-	-	-
General Revenues Total	\$ (18,600,540)	\$ (19,000,000)	\$ (19,000,000)	\$ (19,000,000)	\$ (21,165,000)	\$ (21,165,000)
Invest Other Contrib						
Interest	(44,547)	(40,247)	(40,247)	(40,247)	(41,930)	(41,930)
Invest Other Contrib Total	\$ (44,547)	\$ (40,247)	\$ (40,247)	\$ (40,247)	\$ (41,930)	\$ (41,930)
Other Finance Source						
Fund Balance Applied	-	(1,977,888)	(1,977,888)	(1,977,888)	(1,115,270)	(1,208,338)
Other Finance Source Total	\$ -	\$ (1,977,888)	\$ (1,977,888)	\$ (1,977,888)	\$ (1,115,270)	\$ (1,208,338)
Purchased Services						
Conferences & Training	2,176	35,000	35,000	35,000	35,000	35,000
Memberships	1,000	15,000	15,000	15,000	-	-
Consulting Services	14,064	-	-	-	-	-
Program Services	-	20,000	20,000	20,000	20,000	20,000
Other Services & Expenses	8,784	15,000	15,000	15,000	30,000	30,000
Grants	5,795,414	8,544,689	8,544,689	8,544,689	9,679,500	9,679,500
Purchased Services Total	\$ 5,821,438	\$ 8,629,689	\$ 8,629,689	\$ 8,629,689	\$ 9,764,500	\$ 9,764,500
Debt Othr Financing						
Fund Balance Generated	3,005,277	-	-	-	-	-
Debt Othr Financing Total	\$ 3,005,277	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer Out						
Transfer Out To General	5,667,799	5,700,000	5,700,000	5,700,000	6,350,000	6,350,000
Transfer Out To Debt Service	-	207,721	207,721	207,721	416,700	509,768
Transfer Out To Capital	-	1,655,000	1,655,000	1,655,000	399,000	399,000
Transfer Out To Cnvt Center	4,150,573	4,825,725	4,825,725	4,825,725	5,392,000	5,392,000
Transfer Out Total	\$ 9,818,372	\$ 12,388,446	\$ 12,388,446	\$ 12,388,446	\$ 12,557,700	\$ 12,650,768

Worker's Compensation

Agency Overview

Agency Mission

The mission of Worker's Compensation is to protect the interests of City workers who are injured or become ill on the job by making timely, appropriate, and accurate decisions on claims, providing prompt payment of benefits, and assisting injured workers in returning to work as soon as is feasible.

Agency Overview

The Worker's Compensation fund is one of the City's three Internal Service Funds and is overseen by Risk Management in the Finance Department. Staff administering this fund are responsible for retaining a third party administrator to handle the City's workers' compensation claims, providing safety services, managing the City's return-to-work program, and purchasing of stop loss coverage. Staff manages the City's safety program and operates as the City liaison with its third party administrator. The goal of Worker's Compensation is to provide injured or ill employees with the provision of appropriate and timely benefits as provided under the Worker's Compensation laws of Wisconsin.

2024 Budget Highlights

Service: Workers Compensation

- Increases the rates charged to agencies based on anticipated claims. (Increase: \$250,000)
- Assumes utilizing \$127,196 in fund balance in 2024.

Workers Compensation

Function: Internal Services

Budget Overview

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib	(106)	-	-	-	-	-
Misc Revenue	(39,475)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Other Finance Source	-	(576,552)	(576,552)	(124,618)	(127,196)	(127,196)
Total	\$ (39,581)	\$ (616,552)	\$ (616,552)	\$ (164,618)	\$ (167,196)	\$ (167,196)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	101,626	103,660	103,660	115,351	116,392	116,392
Benefits	22,962	33,903	33,903	35,478	37,016	37,016
Supplies	480	10,000	10,000	10,000	10,000	10,000
Purchased Services	2,726,906	4,218,988	4,218,988	4,003,788	4,003,788	4,003,788
Debt Othr Financing	937,607	-	-	-	-	-
Total	\$ 3,789,581	\$ 4,366,552	\$ 4,366,552	\$ 4,164,618	\$ 4,167,196	\$ 4,167,196

Agency Billings

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2023 Request	2024 Executive	2024 Adopted
Inter Depart Billing	(3,750,000)	(3,750,000)	(3,750,000)	(4,000,000)	(4,000,000)	(4,000,000)
Total	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (4,000,000)	\$ (4,000,000)	\$ (4,000,000)

NET BUDGET \$ - \$ - \$ - \$ - \$ - \$ -

Workers Compensation

Function:

Internal Services

Service Overview

Service: Workers Comp

Service Description

This service coordinates citywide programs with safety committees, managers, and employees to provide a safe working environment for City employees. If an employee becomes injured or ill on the job, staff work with providers to provide appropriate and timely benefits as provided under the Worker's Compensation laws established by the State of Wisconsin.

Activities Performed by this Service

- Claim payments: Payment of worker's compensation claims.
- Administration: Insurance premiums, third-party administrator (TPA) fees, assessments, and administrative expenses.

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(39,581)	(616,552)	(616,552)	(164,618)	(167,196)	(167,196)
Personnel	124,588	137,564	137,564	150,830	153,408	153,408
Non-Personnel	3,664,993	4,228,988	4,228,988	4,013,788	4,013,788	4,013,788
Total	\$ 3,750,000	\$ 3,750,000	\$ 3,750,000	\$ 4,000,000	\$ 4,000,000	\$ 4,000,000

Agency Billings

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Agency Charges	(3,750,000)	(3,750,000)	(3,750,000)	(4,000,000)	(4,000,000)	(4,000,000)
Total	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (4,000,000)	\$ (4,000,000)	\$ (4,000,000)

Workers Compensation

Function: Internal Services

Line Item Detail

Agency Primary Fund: Worker's Compensation

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Invest Other Contrib						
Interest	(106)	-	-	-	-	-
Invest Other Contrib Total	\$ (106)	\$ -	\$ -	\$ -	\$ -	\$ -
Misc Revenue						
Miscellaneous Revenue	(39,475)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Misc Revenue Total	\$ (39,475)	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)	\$ (40,000)
Other Finance Source						
Fund Balance Applied	-	(576,552)	(576,552)	(124,618)	(127,196)	(127,196)
Other Finance Source Total	\$ -	\$ (576,552)	\$ (576,552)	\$ (124,618)	\$ (127,196)	\$ (127,196)
Salaries						
Permanent Wages	92,153	95,660	95,660	107,351	108,392	108,392
Compensated Absence	7,522	-	-	-	-	-
Hourly Wages	1,950	8,000	8,000	8,000	8,000	8,000
Salaries Total	\$ 101,626	\$ 103,660	\$ 103,660	\$ 115,351	\$ 116,392	\$ 116,392
Benefits						
Health Insurance Benefit	19,016	19,938	19,938	19,938	21,411	21,411
Wage Insurance Benefit	537	581	581	431	431	431
WRS	6,047	6,505	6,505	7,300	7,479	7,479
FICA Medicare Benefits	6,817	6,879	6,879	7,809	7,695	7,695
Other Post Emplmnt Benefit	707	-	-	-	-	-
Pension Expense	(10,162)	-	-	-	-	-
Benefits Total	\$ 22,962	\$ 33,903	\$ 33,903	\$ 35,478	\$ 37,016	\$ 37,016
Supplies						
Office Supplies	399	1,000	1,000	1,000	1,000	1,000
Work Supplies	81	9,000	9,000	9,000	9,000	9,000
Supplies Total	\$ 480	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Purchased Services						
Telephone	99	250	250	250	250	250
Cellular Telephone	29	50	50	50	50	50
Custodial Bldg Use Charges	-	8,988	8,988	8,988	8,988	8,988
Conferences & Training	-	1,000	1,000	1,000	1,000	1,000
Memberships	348	1,000	1,000	1,000	1,000	1,000
Audit Services	1,000	-	-	-	-	-
Management Services	277,195	187,200	187,200	154,500	154,500	154,500
Consulting Services	118,691	115,500	115,500	123,000	123,000	123,000
Other Services & Expenses	4,369	5,000	5,000	5,000	5,000	5,000
Other Insurance	433,017	400,000	400,000	460,000	460,000	460,000
Insurance Claims	1,892,157	3,500,000	3,500,000	3,250,000	3,250,000	3,250,000
Purchased Services Total	\$ 2,726,906	\$ 4,218,988	\$ 4,218,988	\$ 4,003,788	\$ 4,003,788	\$ 4,003,788

Workers Compensation

Function: Internal Services

Line Item Detail

Agency Primary Fund: Worker's Compensation

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Othr Financing						
Fund Balance Generated	937,607	-	-	-	-	-
Debt Othr Financing Total	\$ 937,607	\$ -	\$ -	\$ -	\$ -	\$ -
Inter Depart Billing						
ID Billing To Assessor	(12,321)	(12,805)	(12,805)	(12,945)	(12,945)	(12,945)
ID Billing To Attorney	(1,498)	(1,595)	(1,595)	(1,599)	(1,599)	(1,599)
ID Billing To Civil Rights	(952)	(1,102)	(1,102)	(993)	(993)	(993)
ID Billing To Clerk	(1,611)	(846)	(846)	(1,334)	(1,334)	(1,334)
ID Billing To Common Council	(374)	(287)	(287)	(370)	(370)	(370)
ID Billing To Finance	(2,035)	(2,151)	(2,151)	(2,408)	(2,408)	(2,408)
ID Billing To Human Resources	(932)	(1,031)	(1,031)	(1,042)	(1,042)	(1,042)
ID Billing To Information Tec	(4,430)	(4,551)	(4,551)	(5,005)	(5,005)	(5,005)
ID Billing To Mayor	(692)	(683)	(683)	(750)	(750)	(750)
ID Billing To Municipal Court	(208)	(223)	(223)	(231)	(231)	(231)
ID Billing To EAP	(165)	(175)	(175)	(201)	(201)	(201)
ID Billing To Fire	(914,933)	(939,136)	(939,136)	(1,002,841)	(1,002,837)	(1,002,837)
ID Billing To Police	(817,980)	(790,269)	(790,269)	(880,387)	(880,387)	(880,387)
ID Billing to OIM	-	-	-	2	(2)	(2)
ID Billing To Engineering	(159,163)	(170,003)	(170,003)	(198,740)	(198,740)	(198,740)
ID Billing To Fleet Services	(32,462)	(29,988)	(29,988)	(31,035)	(31,035)	(31,035)
ID Billing To Landfill	(407)	(691)	(691)	(757)	(757)	(757)
ID Billing To Public Works	(218)	(200)	(200)	(217)	(217)	(217)
ID Billing To Streets	(422,148)	(417,321)	(417,321)	(380,492)	(380,492)	(380,492)
ID Billing To Traffic Eng	(73,337)	(90,750)	(90,750)	(101,043)	(101,043)	(101,043)
ID Billing To Library	(16,386)	(15,102)	(15,102)	(17,421)	(17,421)	(17,421)
ID Billing To Parks	(235,606)	(194,906)	(194,906)	(208,074)	(208,074)	(208,074)
ID Billing To Bldg Inspection	(26,321)	(24,433)	(24,433)	(26,775)	(26,775)	(26,775)
ID Billing To Community Dev	(2,689)	(3,002)	(3,002)	(2,666)	(2,666)	(2,666)
ID Billing To Economic Dev	(1,412)	(1,566)	(1,566)	(1,653)	(1,653)	(1,653)
ID Billing To Office Of Dir PI	(247)	(171)	(171)	(196)	(196)	(196)
ID Billing To Planning	(2,581)	(2,629)	(2,629)	(2,791)	(2,791)	(2,791)
ID Billing To Monona Terrace	(29,104)	(25,363)	(25,363)	(37,422)	(37,422)	(37,422)
ID Billing To Golf Courses	(20,863)	(24,350)	(24,350)	(27,521)	(27,521)	(27,521)
ID Billing To Parking	(51,334)	(46,678)	(46,678)	(49,459)	(49,459)	(49,459)
ID Billing To Sewer	(37,600)	(35,357)	(35,357)	(37,637)	(37,637)	(37,637)
ID Billing To Stormwater	(17,638)	(14,666)	(14,666)	(14,908)	(14,908)	(14,908)
ID Billing To Transit	(684,003)	(708,686)	(708,686)	(752,959)	(752,959)	(752,959)
ID Billing To Water	(150,088)	(164,054)	(164,054)	(171,103)	(171,103)	(171,103)
ID Billing To CDA Management	(28,262)	(25,230)	(25,230)	(27,027)	(27,027)	(27,027)
Inter Depart Billing Total	\$ (3,750,000)	\$ (3,750,000)	\$ (3,750,000)	\$ (4,000,000)	\$ (4,000,000)	\$ (4,000,000)



Planning & Development *(Operating)*

Building Inspection
CDA Housing Operations
CDA Redevelopment
Community Development Division (CDD)
Economic Development Division (EDD)
PCED Office of the Director
Planning Division

Building Inspection

Agency Overview

Agency Mission

The mission of Building Inspection is to ensure the wellbeing of people through ensuring the safety of property. The agency seeks to maintain public trust and confidence by improving the construction and maintenance of structures and property, administering codes and ordinances, continually improving codes, procedures, and regulations, providing information to its customers, and providing high quality services.

Agency Overview

The Agency is responsible for inspection, zoning and code enforcement, and consumer protection. The goal of Building Inspection is to ensure services are efficiently delivered and accessible to residents. Building Inspection will advance this goal by reviewing and updating Madison General Ordinances, proactively completing field observations of blighted areas, maximizing capacity by utilizing inspectors for less traditional roles, and standardizing processes.

2024 Budget Highlights

Service: Consumer Protection

- Budget maintains current level of service.

Service: Health and Welfare

- Removes \$20,000 in purchased services for blight study in the Allied Drive area completed in 2023.

Service: Inspection

- Budget maintains current level of service.

Service: Systematic Code Enforcement

- Budget maintains current level of service.

Service: Zoning and Signs

- Budget maintains current level of service.

Building InspectionFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	4,868,278	5,116,290	4,787,509	5,541,611	5,630,509	5,630,509
Total	\$ 4,868,278	\$ 5,116,290	\$ 4,787,509	\$ 5,541,611	\$ 5,630,509	\$ 5,630,509

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Consumer Protection	237,995	250,912	240,957	283,172	286,805	286,805
Health And Welfare	406,097	466,342	431,383	484,221	492,063	492,063
Inspection	2,530,145	2,585,334	2,407,327	2,802,094	2,847,904	2,847,904
Systematic Code Enforcement	1,002,011	1,062,581	963,617	1,138,798	1,157,200	1,157,200
Zoning And Signs	692,030	751,120	744,225	833,326	846,539	846,539
Total	\$ 4,868,278	\$ 5,116,290	\$ 4,787,509	\$ 5,541,611	\$ 5,630,509	\$ 5,630,509

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(42,151)	(76,000)	(44,000)	(46,000)	(46,000)	(46,000)
Licenses And Permits	(8,283)	(10,000)	(8,712)	(10,000)	(10,000)	(10,000)
Transfer In	-	(18,000)	(6,000)	(6,000)	(6,000)	(6,000)
Total	\$ (50,434)	\$ (104,000)	\$ (58,712)	\$ (62,000)	\$ (62,000)	\$ (62,000)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	3,290,406	3,563,617	3,305,782	3,817,273	3,855,084	3,855,084
Benefits	1,194,212	1,152,416	1,090,518	1,198,516	1,249,578	1,249,578
Supplies	50,109	71,273	32,261	71,273	71,273	71,273
Purchased Services	169,557	223,502	208,179	203,385	203,385	203,385
Inter Depart Charges	232,428	209,481	209,481	313,164	313,190	313,190
Inter Depart Billing	(18,000)	-	-	-	-	-
Total	\$ 4,918,712	\$ 5,220,290	\$ 4,846,221	\$ 5,603,611	\$ 5,692,509	\$ 5,692,509

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Consumer Protection

Service Description

This service is responsible for inspecting packaging, weighing, and measuring devices in gas stations, grocery stores, pharmacies, bakeries, taxis, fuel trucks, etc. The goal of this service is to complete full inspection and licensure of every business and commerce operation under the City's authority in order to ensure Madison consumers receive the correct amount of product for which they pay.

Activities Performed by this Service

- Scanner Inspection: Annual review of scanners at the point of sale throughout Madison to ensure products are billed at the advertised price and totals calculated represent the correct amount.
- Gas Pump Inspection: Annual review of gas pumps throughout Madison to ensure pumps are delivering correct quantity of fuel and operating in a proper and secure manner.
- Weighing Scale Inspection: Annual review of scales for trade throughout Madison to ensure products weighed for sale are functioning correctly and within appropriate tolerance to be used for trade.
- Packaging Inspection: Continual review of packaging methods throughout establishments in Madison verifying store packaged products on site conform to the appropriate labeling and distribution standards.
- Miscellaneous: Respond to consumer complaints regarding products purchased and method of sale business operations. Interact with state and federal bodies to ensure uniformity in code regulation and enforcement.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	237,995	250,912	240,957	283,172	286,805	286,805
Total	\$ 237,995	\$ 250,912	\$ 240,957	\$ 283,172	\$ 286,805	\$ 286,805

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	206,772	217,615	211,688	228,122	231,729	231,729
Non-Personnel	3,510	8,162	4,134	8,162	8,162	8,162
Agency Charges	27,713	25,135	25,135	46,888	46,914	46,914
Total	\$ 237,995	\$ 250,912	\$ 240,957	\$ 283,172	\$ 286,805	\$ 286,805

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Health And Welfare

Service Description

This service addresses community standards in regard to property maintenance, to ensure a pleasant and safe setting for City residents and visitors. Responsibilities include enforcement and education efforts regarding sidewalk snow removal, trash, junk, and debris removal, tall grass and weed mitigation, and graffiti removal. This service provides property maintenance inspections for all buildings, including owner-occupied residential properties, rental residential properties, and commercial properties. The goal of this service is to enhance the public and private benefits resulting from safe and sanitary maintenance of properties.

Activities Performed by this Service

- Snow Enforcement: Inspect and issue tickets for violations of the snow removal ordinance, MGO 10.28. Coordinate snow and ice removal when the violation persists, resulting in the billing of the property owner.
- Tall Grass and Weeds Enforcement: Inspect and issue an official notice for violations of tall grass and noxious weeds ordinances, MGOs 27.05 (2)(f) and 23.29. Coordinate grass cutting on vacant properties when the violation persists, resulting in the billing of the property owner.
- Erosion Control Enforcement: Ensure compliance with MGO Chapter 37 and SPS 321.125 to prevent disturbed soils from leaving a construction site.
- Junk, Trash, and Debris Enforcement: Inspect and issue an official notice for violations of junk, trash, and debris ordinance, MGO's 27.05 (2)(c). Continue with enforcement actions until the violation is corrected.
- Miscellaneous: Enforce vision clearance issues, tree concerns, graffiti, inoperable cars, and the abatement of public nuisances.
- Respond to complaints from residents and referrals from the Mayor's office, Alders, and other agencies regarding inspection and enforcement of the violations listed above; answer questions regarding violations and ordinance enforcement.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	406,097	466,342	431,383	484,221	492,063	492,063
Total	\$ 406,097	\$ 466,342	\$ 431,383	\$ 484,221	\$ 492,063	\$ 492,063

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(2,000)	(1,000)	(2,000)	(2,000)	(2,000)	(2,000)
Personnel	338,743	372,544	347,725	391,058	398,899	398,899
Non-Personnel	23,615	48,906	39,766	28,789	28,789	28,789
Agency Charges	45,739	45,892	45,892	66,374	66,375	66,375
Total	\$ 406,097	\$ 466,342	\$ 431,383	\$ 484,221	\$ 492,063	\$ 492,063

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Inspection

Service Description

This service ensures compliance with Madison's building and mechanical system ordinances by reviewing and inspecting construction projects, contractor licensing, permit records, preoccupancy inspections, and underground utilities. The process ensures buildings are constructed according to all applicable codes (zoning, building, plumbing, heating, and electrical) and the building is safe to occupy when the project is completed. This service also ensures copies of all building floor and elevation plans are attached to the building archives and provides access to plans for external customers, including home and building owners, builders, and realtors.

Activities Performed by this Service

- Plan Review and Approval: Review proposed construction projects for compliance with building code and issue permits for work to be completed.
- Building, Electrical, Plumbing, and HVAC Component Inspection: Inspect permitted work to verify construction is in accordance with the approved plans and conforms to applicable codes.
- Contractor Training: Provide contractors the ability to obtain continuing education credits required for maintaining state issued licenses and create a forum for educating individuals about developing industry practices.
- Complaint and Public Inquiry Response: Investigate and answer public questions regarding applicable code and construction practices.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,530,145	2,585,334	2,407,327	2,802,094	2,847,904	2,847,904
Total	\$ 2,530,145	\$ 2,585,334	\$ 2,407,327	\$ 2,802,094	\$ 2,847,904	\$ 2,847,904

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(48,434)	(103,000)	(56,712)	(60,000)	(60,000)	(60,000)
Personnel	2,379,182	2,504,379	2,261,196	2,657,655	2,703,465	2,703,465
Non-Personnel	157,797	137,552	156,439	137,552	137,552	137,552
Agency Charges	41,599	46,403	46,403	66,887	66,887	66,887
Total	\$ 2,530,145	\$ 2,585,334	\$ 2,407,327	\$ 2,802,094	\$ 2,847,904	\$ 2,847,904

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Systematic Code Enforcement

Service Description

This service inspects commercial and residential properties and provides routine building services, ensuring properties and buildings are in compliance with the City's Minimum Housing and Property Maintenance Code (MGO Chapter 27). Inspection activities are scheduled through the Community Development Authority (CDA) using data gathered by Building Inspection staff and input from the Neighborhood Resource Teams. This service is also responsible for heating and water leakage corrections, infestation eradication, repair of broken railings, windows, and doors, and dozens of other problems associated with keeping the City's housing stock habitable. The goal of this service is to preserve public health, safety, and general welfare of all residents and to help maintain property values by eliminating blighting influences.

Activities Performed by this Service

- Tenant Complaint Response: Inspect and issue official notice after verifying violations in tenant's apartment. Follow-up after due date to ensure compliance. Process rent abatement documents when appropriate.
- General Building Condition Complaint Response: Inspect and issue official notice after verifying violations. Follow-up after due date to ensure compliance.
- Systematic Inspection: Perform systematic inspections in a specified blighted area approved by Common Council in compliance with state requirements. Issue official notices when appropriate and follow-up to ensure compliance.
- Community Team and Committee Staffing: Serve as members and leaders on various teams including Neighborhood Resource Teams.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,002,011	1,062,581	963,617	1,138,798	1,157,200	1,157,200
Total	\$ 1,002,011	\$ 1,062,581	\$ 963,617	\$ 1,138,798	\$ 1,157,200	\$ 1,157,200

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	919,222	938,668	884,395	994,403	1,012,806	1,012,806
Non-Personnel	29,154	77,595	32,905	77,595	77,595	77,595
Agency Charges	53,635	46,318	46,318	66,800	66,799	66,799
Total	\$ 1,002,011	\$ 1,062,581	\$ 963,617	\$ 1,138,798	\$ 1,157,200	\$ 1,157,200

Building Inspection

Function:

Planning & Development*Service Overview***Service:** Zoning And Signs

Service Description

This service reviews and regulates Madison's Zoning and Sign Control ordinances. The goal of the service is to provide timely resolution of land use issues for developers, property owners and the general public. This service provides approvals, inspections, investigation, and maintenance of records, zoning changes, and street sign ordinance administration. The service provides review and approvals prior to issuance of a permit as well as post-construction inspection services to ensure the project was completed in accordance with the approvals.

Activities Performed by this Service

- Zoning Code Review for Proposed Projects: Serve as intake point for Plan Commission and Zoning Board of Appeals requests. Review minor alteration requests for zoning compliance and process director approvals. Review commercial and residential building permit requests along with minor improvements not requiring permits but requiring zoning compliance.
- Citywide Site Plan Review Management: Intake requests, copies, and digital plans for site plan review and process fees. Coordinate plan distribution and approval to other City agencies.
- Zoning and Sign Complaint Response: Investigate complaints, prepare and send notices of violation. Facilitate the process to resolve violations, including re-inspection, citations, and legal intervention when necessary.
- Sign Application Review: Intake and process sign permit requests and review for compliance with sign code. Collect fees, issue permits, and inspect for installation compliance.
- Requests for Information Response, Records Research, and Zoning Letters: Records research for open records and similar requests, prepare zoning letters, process requests, and collect fees.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	692,030	751,120	744,225	833,326	846,539	846,539
Total	\$ 692,030	\$ 751,120	\$ 744,225	\$ 833,326	\$ 846,539	\$ 846,539

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	640,698	682,827	691,296	744,551	757,764	757,764
Non-Personnel	5,590	22,560	7,196	22,560	22,560	22,560
Agency Charges	45,741	45,733	45,733	66,215	66,215	66,215
Total	\$ 692,030	\$ 751,120	\$ 744,225	\$ 833,326	\$ 846,539	\$ 846,539

Building Inspection

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(40,151)	(75,000)	(42,000)	(44,000)	(44,000)	(44,000)
Graffiti Removal	(2,000)	(1,000)	(2,000)	(2,000)	(2,000)	(2,000)
Charges For Services Total	\$ (42,151)	\$ (76,000)	\$ (44,000)	\$ (46,000)	\$ (46,000)	\$ (46,000)
Licenses And Permits						
Other Permits	(8,283)	(10,000)	(8,712)	(10,000)	(10,000)	(10,000)
Licenses And Permits Total	\$ (8,283)	\$ (10,000)	\$ (8,712)	\$ (10,000)	\$ (10,000)	\$ (10,000)
Transfer In						
Transfer In From CDBG	-	(18,000)	(6,000)	(6,000)	(6,000)	(6,000)
Transfer In Total	\$ -	\$ (18,000)	\$ (6,000)	\$ (6,000)	\$ (6,000)	\$ (6,000)
Salaries						
Permanent Wages	3,225,862	3,602,155	3,248,840	3,839,093	3,876,312	3,876,312
Salary Savings	-	(68,189)	-	(19,195)	(19,195)	(19,195)
Pending Personnel	-	6,300	-	-	592	592
Premium Pay	1,988	16,796	2,344	16,796	16,796	16,796
Compensated Absence	28,542	-	30,000	30,000	30,000	30,000
Overtime Wages Permanent	32,132	6,555	22,873	6,555	6,555	6,555
Election Officials Wages	1,881	-	1,725	-	-	-
Budget Efficiencies	-	-	-	(55,976)	(55,976)	(55,976)
Salaries Total	\$ 3,290,406	\$ 3,563,617	\$ 3,305,782	\$ 3,817,273	\$ 3,855,084	\$ 3,855,084
Benefits						
Comp Absence Escrow	141,065	-	-	-	-	-
Health Insurance Benefit	545,569	588,302	576,020	599,887	644,290	644,290
Wage Insurance Benefit	16,464	16,868	15,507	15,450	15,450	15,450
WRS	214,029	244,948	223,232	261,059	267,466	267,466
FICA Medicare Benefits	242,324	267,097	241,004	285,628	285,879	285,879
Licenses & Certifications	82	-	-	-	-	-
Post Employment Health Plans	34,680	35,201	34,755	36,493	36,493	36,493
Benefits Total	\$ 1,194,212	\$ 1,152,416	\$ 1,090,518	\$ 1,198,516	\$ 1,249,578	\$ 1,249,578
Supplies						
Office Supplies	8,913	13,363	4,463	13,363	13,363	13,363
Copy Printing Supplies	9,072	13,960	5,078	13,960	13,960	13,960
Furniture	-	2,500	-	2,500	2,500	2,500
Hardware Supplies	4,772	4,500	-	4,500	4,500	4,500
Postage	14,738	20,000	15,647	20,000	20,000	20,000
Books & Subscriptions	1,377	1,450	607	1,450	1,450	1,450
Work Supplies	3,962	3,500	1,000	3,500	3,500	3,500
Safety Supplies	670	2,000	700	2,000	2,000	2,000
Inventory	6,605	10,000	4,766	10,000	10,000	10,000
Supplies Total	\$ 50,109	\$ 71,273	\$ 32,261	\$ 71,273	\$ 71,273	\$ 71,273

Building Inspection

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	1,367	3,856	1,239	3,856	3,856	3,856
Cellular Telephone	6,332	7,362	9,377	7,362	7,362	7,362
Graffiti Removal	8,733	6,500	4,455	6,500	6,500	6,500
Comm Device Mntc	-	3,400	-	3,400	3,400	3,400
System & Software Mntc	1,749	7,183	-	7,183	7,183	7,183
Recruitment	21	-	118	-	-	-
Mileage	112,448	128,860	107,077	128,860	128,860	128,860
Conferences & Training	3,166	6,750	3,007	6,750	6,750	6,750
Memberships	4,038	1,200	1,608	1,200	1,200	1,200
Legal Services	5,787	6,500	7,680	6,500	6,500	6,500
Storage Services	2,141	1,500	-	1,500	1,500	1,500
Consulting Services	-	1,221	1,221	1,221	1,221	1,221
Advertising Services	4,860	7,808	5,000	7,808	7,808	7,808
Interpreters Signing Services	-	500	-	500	500	500
Other Services & Expenses	18,916	39,912	66,447	19,795	19,795	19,795
Permits & Licenses	-	950	950	950	950	950
Purchased Services Total	\$ 169,557	\$ 223,502	\$ 208,179	\$ 203,385	\$ 203,385	\$ 203,385
Inter Depart Charges						
ID Charge From Engineering	113,620	113,620	113,620	113,620	113,620	113,620
ID Charge From Fleet Services	10,377	7,901	7,901	9,172	9,199	9,199
ID Charge From Traffic Eng	2,016	2,216	2,216	2,216	2,216	2,216
ID Charge From Insurance	80,095	61,311	61,311	161,380	161,380	161,380
ID Charge From Workers Comp	26,321	24,433	24,433	26,775	26,775	26,775
Inter Depart Charges Total	\$ 232,428	\$ 209,481	\$ 209,481	\$ 313,164	\$ 313,190	\$ 313,190
Inter Depart Billing						
ID Billing To Community Dev	(18,000)	-	-	-	-	-
Inter Depart Billing Total	\$ (18,000)	\$ -	\$ -	\$ -	\$ -	\$ -

Building Inspection

Function: **Planning & Development**

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLK 1-20	20	5.00	278,728	5.00	297,172	5.00	300,052	5.00	300,052
ADMIN SUPV-18	18	1.00	69,520	1.00	74,212	1.00	74,932	1.00	74,932
BLDG INSPECT DIV DIR-21	21	1.00	136,193	1.00	145,386	1.00	146,796	1.00	146,796
CODE ENFORCE OFF 3-16	16	12.00	942,414	12.00	1,018,517	12.00	1,028,391	12.00	1,028,391
CODE ENFORCE OFF 4-16	16	1.00	85,849	1.00	91,644	1.00	92,533	1.00	92,533
ELEC/HEAT INSPECTOR-16	16	4.00	342,473	4.00	351,192	4.00	354,596	4.00	354,596
HSG INSPECTION SUPV-18	18	1.00	107,040	1.00	114,265	1.00	115,373	1.00	115,373
INFORMATION CLERK-20	20	1.00	56,637	1.00	60,460	1.00	61,047	1.00	61,047
PLAN REV & INSP SUPV-18	18	1.00	122,966	1.00	131,267	1.00	132,539	1.00	132,539
PLAN REVIEW SPEC 2-16	16	1.00	73,580	1.00	67,760	1.00	68,416	1.00	68,416
PLAN REVIEW SPEC 3-16	16	1.00	92,517	1.00	98,762	1.00	99,719	1.00	99,719
PLAN REVIEW SPEC 4-16	16	1.00	97,177	1.00	83,802	1.00	84,614	1.00	84,614
PLUMB/HEAT INSPECTOR-16	16	3.00	260,047	3.00	280,270	3.00	282,988	3.00	282,988
PROPERTY CODE INSP 1-16	16	2.00	131,263	2.00	140,782	2.00	142,147	2.00	142,147
PROPERTY CODE INSP 3-16	16	1.00	68,902	1.00	73,553	1.00	74,266	1.00	74,266
WGTS MEASURES INSP 3-16	16	2.00	167,044	2.00	178,319	2.00	180,048	2.00	180,048
ZONING ADMIN ASST-16	16	2.00	179,199	2.00	192,185	2.00	194,049	2.00	194,049
ZONING ADMINISTRATOR-18	18	1.00	100,981	1.00	112,754	1.00	113,847	1.00	113,847
ZONING CODE OFF 2-16	16	4.00	289,624	4.00	326,791	4.00	329,959	4.00	329,959
		45.00	\$3,602,155	45.00	\$3,839,093	45.00	\$3,876,312	45.00	\$3,876,312

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

CDA Housing Operations

Agency Overview

Agency Mission

The mission of the Community Development Authority (CDA) Housing Operations is to provide affordable and well-maintained housing for eligible families and individuals in an environment that promotes personal safety, independence, and a sense of community.

Agency Overview

The Agency provides property management, maintenance, and resident supportive services to CDA Public Housing units. The CDA also administers the Section 8 Housing Choice Voucher program. The goal of Housing Operations is to provide stable and safe housing to low-income families throughout the city. This goal is accomplished by increasing the Section 8 Housing Choice Voucher participation to the maximum level as supported by HUD funding and maintaining high public housing occupancy.

2024 Budget Highlights

Agency-Wide Changes

- Adds Client Services Manager position (CG18/R12) due to agency-wide reorganization approved by the CDA Board (\$119,850).

Service: Housing Vouchers

- Increases Section 8 Housing Assistance Payments based on HUD's funding formula (\$1.1 million).
- Increases interest income to closer reflect actuals (\$16,000).
- Decreases supply purchases due to large software and furniture purchases being completed in 2023 (\$13,347).

Service: Public Housing

- Increases federal government funding based on the Department of Housing and Urban Development's (HUD) funding formula for the Operational Subsidy and Capital Fund grants (\$940,941).
- Increases HUD's Capital Grant Award amount (\$56,701).
- Decreases rent revenues due to higher level of delinquent rent (\$212,941).
- Increases interest income to closer reflect actuals (\$11,676).
- Increases revenue due to the potential sale of single family homes as part of a homeownership program (\$350,925)
- Increases consulting services for Triangle, Parkside, and Karabis redevelopment (\$698,330).
- Increases supplies budget for replacement of service truck in 2024 (\$61,000).
- Increases purchased services due to significant increase in utilities, property insurance, property taxes, construction rates, and contractual services (\$717,307).
- Increases billing to CDA properties due to the HUD-approved increase in Management & Bookkeeping fees (\$70,097).

CDA Housing Operations

Function: **Planning & Development**

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
CDA	26,500,881	30,113,693	31,290,129	33,593,670	33,687,249	33,688,445
Total	\$ 26,500,881	\$ 30,113,693	\$ 31,290,129	\$ 33,593,670	\$ 33,687,249	\$ 33,688,445

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Housing Vouchers	17,995,516	19,753,795	21,924,672	21,708,725	21,735,782	21,735,602
Public Housing	8,505,365	10,359,898	9,365,457	11,884,945	11,951,466	11,952,842
Total	\$ 26,500,881	\$ 30,113,693	\$ 31,290,129	\$ 33,593,670	\$ 33,687,249	\$ 33,688,445

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(20,633,736)	(23,808,081)	(26,051,788)	(26,682,485)	(26,682,485)	(26,682,485)
Charges For Services	(3,666,472)	(4,198,677)	(3,748,983)	(4,023,371)	(4,023,371)	(4,023,371)
Invest Other Contrib	(126,303)	(39,531)	(43,965)	(58,317)	(58,317)	(58,317)
Misc Revenue	(442,705)	(46,853)	(45,871)	(60,529)	(60,529)	(60,529)
Other Finance Source	(1,069,200)	(1,374,815)	(709,248)	(2,066,530)	(2,160,109)	(2,161,305)
Transfer In	(562,465)	(645,737)	(690,274)	(702,438)	(702,438)	(702,438)
Total	\$ (26,500,881)	\$ (30,113,693)	\$ (31,290,129)	\$ (33,593,670)	\$ (33,687,249)	\$ (33,688,445)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	3,362,724	3,931,795	3,345,288	4,146,130	4,217,458	4,217,458
Benefits	1,254,658	1,304,763	1,459,495	1,393,427	1,414,576	1,414,576
Supplies	584,077	698,798	714,103	710,426	710,426	710,426
Purchased Services	20,037,217	22,486,412	24,079,318	25,606,472	25,606,472	25,606,472
Debt Othr Financing	385,228	499,600	499,600	489,345	489,345	490,541
Inter Depart Charges	902,290	1,003,118	1,003,118	1,092,103	1,057,112	1,057,112
Inter Depart Billing	(587,777)	(704,216)	(704,216)	(810,405)	(774,312)	(774,312)
Transfer Out	562,465	893,424	893,424	966,172	966,172	966,172
Total	\$ 26,500,881	\$ 30,113,693	\$ 31,290,129	\$ 33,593,670	\$ 33,687,249	\$ 33,688,445

CDA Housing Operations

Function:

Planning & Development

*Service Overview***Service:** Housing Vouchers

Service Description

This service provides Section 8 Housing Vouchers across the City of Madison. The housing vouchers provide rental assistance to fill the gap between what low-income tenants can afford to pay and the actual cost of decent, safe, and sanitary housing. The voucher program serves households with incomes below the area median income: priority is given to the elderly, disabled, families with minor children, chronically homeless veterans, and other targeted groups. The number of households receiving Section 8 housing varies based on the area's market rate rent and HUD's available funding. It has been averaging upwards of 1900 households. The goal of this service is to provide individuals and families who are at risk of becoming homeless or are currently rent burdened afford stable housing.

Activities Performed by this Service

- Housing Assistance Payments: Direct Payments made to landlords to subsidize the market rent to an affordable level based on the participant's income.
- Voucher Administration: Expenses incurred to administer the Section 8 program.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Other-Expenditures	17,995,516	19,753,795	21,924,672	21,708,725	21,735,782	21,735,602
Total	\$ 17,995,516	\$ 19,753,795	\$ 21,924,672	\$ 21,708,725	\$ 21,735,782	\$ 21,735,602

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(18,399,503)	(19,753,795)	(21,924,672)	(21,708,725)	(21,708,725)	(21,708,725)
Personnel	1,311,038	1,391,453	1,476,190	1,654,370	1,683,856	1,683,856
Non-Personnel	16,604,303	18,294,384	20,380,524	19,985,640	19,985,640	19,985,460
Agency Charges	80,175	67,958	67,958	68,715	66,287	66,287
Total	\$ (403,986)	\$ -	\$ (0)	\$ -	\$ 27,057	\$ 26,877

Service Overview

Service: Public Housing

Service Description

This service provides public housing assistance across the City of Madison through Community Development Authority (CDA) owned and operated developments. The CDA owns, manages, and maintains 742 units of Low Rent Public Housing with funding from the Federal Department of Housing and Urban Development (HUD). It also owns, manages, and maintains 114 multi-family units with funding from Wisconsin Housing and Economic Development Authority (WHEDA) and 24 Project-Based Voucher Units. This service is available to residents with income below 80 percent of area median income, with priority given to the elderly, disabled, and families with minor children and operates within strict compliance of the Fair Housing Act. Residents in CDA housing pay 30 percent of adjusted gross income for rent and utilities.

Activities Performed by this Service

- Central Operating Cost Center (COCC): Provides administrative support to the Public Housing program. The COCC collects and screens all program applications and provides policy, procurement, and financial oversight.
- The East Asset Management Project (AMP) comprises 163 units at 4 different physical locations. This activity includes all expenses to manage and maintain the physical property in accordance with federal regulations.
- The West AMP is made up of 269 units in 15 different physical locations. This activity includes all expenses to manage and maintain these properties in accordance with federal regulations.
- The Triangle AMP comprises 224 units in 7 buildings at 1 physical location. This activity includes all expenses to manage and maintain these properties in accordance with federal regulations.
- Karabis Apartments comprises 20 units in 1 building located at the Triangle Site. All of the units in this building are handicapped accessible. This activity includes all expenses needed to manage and maintain this building in accordance with the contract agreement with the Wisconsin Housing and Economic Development Authority (WHEDA).
- Parkside Apartments is made up of 94 units and 1 commercial space in 5 buildings at the Triangle Site. The commercial space is currently leased to Asian Foods. This activity includes all expenses needed to manage and maintain these buildings in accordance with contract agreements with WHEDA.
- The Truax Phase 1 AMP is made up of 71 units in 6 buildings located on the East site and bordering Wright and Straubel Streets. This property includes 47 public housing units and 24 Project Based Section 8 voucher units, all of which are managed by the East Site Manager. This activity includes all tax credit compliance activities as well as all expenses needed to manage and maintain these properties in accordance with federal regulations.
- The Truax Phase 2 AMP comprises 48 units in 3 buildings located on the East Site. This property includes 40 public housing units and 8 Project Based Section 8 Voucher units. The CDA manages 40 units and Porchlight manages 8 units. This activity includes all tax credit compliance activities as well as all expenses needed to manage and maintain these properties in accordance with federal regulations.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Other-Expenditures	8,505,365	10,359,898	9,365,457	11,884,945	11,951,466	11,952,842
Total	\$ 8,505,365	\$ 10,359,898	\$ 9,365,457	\$ 11,884,945	\$ 11,951,466	\$ 11,952,842

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(8,101,378)	(10,359,898)	(9,365,457)	(11,884,945)	(11,978,523)	(11,979,719)
Personnel	3,306,345	3,845,104	3,328,592	3,885,187	3,948,178	3,948,178
Non-Personnel	4,964,683	6,283,850	5,805,921	7,786,775	7,786,775	7,788,151
Agency Charges	234,338	230,944	230,944	212,983	216,514	216,514
Total	\$ 403,987	\$ 0	\$ 0	\$ 0	\$ (27,057)	\$ (26,877)

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Federal Revenues Operating	(20,140,190)	(20,524,216)	(22,724,216)	(23,188,024)	(23,188,024)	(23,188,024)
Federal Revenues Capital	-	(2,713,865)	(2,752,570)	(2,891,461)	(2,891,461)	(2,891,461)
State Revenues Operating	(468,752)	(570,000)	(570,000)	(598,000)	(598,000)	(598,000)
Local Revenues Operating	(1,064)	-	(1,047)	(1,000)	(1,000)	(1,000)
Other Unit Of Gov Revenues O	(23,729)	-	(3,955)	(4,000)	(4,000)	(4,000)
Intergov Revenues Total	\$ (20,633,736)	\$ (23,808,081)	\$ (26,051,788)	\$ (26,682,485)	\$ (26,682,485)	\$ (26,682,485)
Charges For Services						
Miscellaneous Chrgs For Servic	(60,135)	(70,170)	(70,170)	(105,600)	(105,600)	(105,600)
Reimbursement Of Expense	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Dwelling Rent	(3,513,809)	(3,977,151)	(3,572,593)	(3,764,210)	(3,764,210)	(3,764,210)
Non Dwelling Rent	(92,528)	(150,356)	(105,220)	(152,561)	(152,561)	(152,561)
Charges For Services Total	\$ (3,666,472)	\$ (4,198,677)	\$ (3,748,983)	\$ (4,023,371)	\$ (4,023,371)	\$ (4,023,371)
Invest Other Contrib						
Interest	(106,051)	(39,531)	(43,965)	(58,317)	(58,317)	(58,317)
Interest on Leases	(252)	-	-	-	-	-
Contributions & Donations	(20,000)	-	-	-	-	-
Invest Other Contrib Total	\$ (126,303)	\$ (39,531)	\$ (43,965)	\$ (58,317)	\$ (58,317)	\$ (58,317)
Misc Revenue						
Insurance Recoveries	(383,712)	-	(16,457)	-	-	-
Lease Revenue	(16,623)	-	-	-	-	-
Miscellaneous Revenue	(42,370)	(46,853)	(29,414)	(60,529)	(60,529)	(60,529)
Misc Revenue Total	\$ (442,705)	\$ (46,853)	\$ (45,871)	\$ (60,529)	\$ (60,529)	\$ (60,529)
Other Finance Source						
Sale Of Assets	-	-	(1,870)	-	-	-
(Gain) Loss On Sale Of Asset	-	-	-	(350,925)	(350,925)	(350,925)
Tax Credit Funding	(25,394)	(25,394)	(25,394)	(25,394)	(25,394)	(25,394)
Fund Balance Applied	(1,043,806)	(1,349,421)	(681,984)	(1,690,211)	(1,783,790)	(1,784,986)
Other Finance Source Total	\$ (1,069,200)	\$ (1,374,815)	\$ (709,248)	\$ (2,066,530)	\$ (2,160,109)	\$ (2,161,305)
Transfer In						
Transfer In From CDA	(562,465)	(645,737)	(690,274)	(702,438)	(702,438)	(702,438)
Transfer In Total	\$ (562,465)	\$ (645,737)	\$ (690,274)	\$ (702,438)	\$ (702,438)	\$ (702,438)

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	3,197,633	3,697,826	3,222,637	4,101,976	3,970,519	3,970,519
Salary Savings	-	(114,432)	-	(240,153)	(41,020)	(41,020)
Pending Personnel	-	233,838	-	172,464	176,115	176,115
Premium Pay	15,514	14,184	9,617	12,900	12,900	12,900
Workers Compensation						
Wages	338	700	700	700	700	700
Compensated Absence	36,899	20,000	43,534	20,000	20,000	20,000
Hourly Wages	49,708	20,413	9,585	34,493	34,493	34,493
Overtime Wages Permanent	59,260	59,215	59,215	43,600	43,600	43,600
Overtime Wages Hourly	3,371	-	-	100	100	100
Election Officials Wages	-	50	-	50	50	50
Salaries Total	\$ 3,362,724	\$ 3,931,795	\$ 3,345,288	\$ 4,146,130	\$ 4,217,458	\$ 4,217,458
Benefits						
Comp Absence Escrow	123,536	-	173,038	-	-	-
Health Insurance Benefit	632,673	683,192	650,439	713,865	752,891	752,891
Wage Insurance Benefit	12,479	11,707	11,529	11,275	11,131	11,131
WRS	213,185	251,451	223,426	278,935	273,966	273,966
FICA Medicare Benefits	247,304	272,548	241,526	303,485	290,721	290,721
Post Employment Health Plans	25,481	25,864	26,886	25,866	25,866	25,866
Other Post Emplmnt Benefit	-	60,000	132,650	60,000	60,000	60,000
Benefits Total	\$ 1,254,658	\$ 1,304,763	\$ 1,459,495	\$ 1,393,427	\$ 1,414,576	\$ 1,414,576
Supplies						
Office Supplies	20,580	22,832	22,832	18,375	18,375	18,375
Copy Printing Supplies	18,505	21,255	21,255	23,998	23,998	23,998
Furniture	19,214	3,915	8,664	5,900	5,900	5,900
Hardware Supplies	60,840	66,799	66,799	77,747	77,747	77,747
Software Lic & Supplies	27,193	30,984	30,984	28,115	28,115	28,115
Postage	43,596	58,415	45,404	57,206	57,206	57,206
Program Supplies	699	750	1,854	1,200	1,200	1,200
Books & Subscriptions	-	100	100	125	125	125
Work Supplies	17,860	22,868	17,383	21,700	21,700	21,700
Asphalt Repair Materials	1,221	100	100	400	400	400
Janitorial Supplies	34,192	31,500	21,402	29,550	29,550	29,550
Safety Supplies	14,271	16,450	16,450	17,550	17,550	17,550
Snow Removal Supplies	2,955	12,850	3,942	10,500	10,500	10,500
Uniform Clothing Supplies	4,248	6,400	6,400	8,200	8,200	8,200
Food And Beverage	1,113	1,485	1,485	1,720	1,720	1,720
Building Supplies	75,477	74,000	74,000	84,500	84,500	84,500
Electrical Supplies	29,379	26,490	26,490	25,490	25,490	25,490
HVAC Supplies	34,163	27,750	27,750	26,250	26,250	26,250
Plumbing Supplies	97,866	82,600	108,500	94,100	94,100	94,100
Landscaping Supplies	5,125	4,585	4,585	3,800	3,800	3,800
Machinery And Equipment	14,280	127,270	134,819	53,600	53,600	53,600
Equipment Supplies	61,302	59,400	72,904	120,400	120,400	120,400
Supplies Total	\$ 584,077	\$ 698,798	\$ 714,103	\$ 710,426	\$ 710,426	\$ 710,426

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	270,779	253,584	324,138	368,302	368,302	368,302
Electricity	384,321	375,930	291,745	383,693	383,693	383,693
Water	212,049	244,760	274,011	283,915	283,915	283,915
Sewer	207,970	207,675	234,426	268,483	268,483	268,483
Stormwater	62,873	72,124	67,747	82,116	82,116	82,116
Telephone	45,736	47,217	47,217	43,713	43,713	43,713
Cellular Telephone	31,407	37,146	37,146	33,340	33,340	33,340
Systems Comm Internet	2,619	2,220	2,228	3,070	3,070	3,070
Building Improv Repair Maint	240,527	1,571,905	733,066	1,880,403	1,880,403	1,880,403
Waste Disposal	165,592	143,900	145,781	187,036	187,036	187,036
Fire Protection	29,942	42,700	38,579	35,700	35,700	35,700
Pest Control	110,354	102,500	101,393	125,740	125,740	125,740
Elevator Repair	49,035	45,000	45,000	60,600	60,600	60,600
Grounds Improv Repair Maint	102,139	9,500	9,500	5,500	5,500	5,500
Landscaping	16,284	85,940	85,940	69,300	69,300	69,300
Comm Device Mntc	(52)	-	-	-	-	-
Equipment Mntc	35,947	24,000	24,000	20,500	20,500	20,500
System & Software Mntc	55,208	81,192	81,192	92,414	92,414	92,414
Rental Of Equipment	1,769	-	-	-	-	-
Street Mntc	4,250	-	-	-	-	-
Recruitment	254	750	151	450	450	450
Mileage	907	1,502	1,079	1,864	1,864	1,864
Conferences & Training	35,204	63,462	63,462	94,450	94,450	94,450
Memberships	14,990	14,433	14,433	17,250	17,250	17,250
Audit Services	39,895	41,042	44,382	46,460	46,460	46,460
Bank Services	58	60	60	60	60	60
Legal Services	172	5,500	5,755	4,875	4,875	4,875
Credit Card Services	4,728	-	-	-	-	-
Collection Services	-	100	100	100	100	100
Storage Services	2,827	7,020	6,040	5,140	5,140	5,140
Consulting Services	447,033	307,970	618,386	1,008,100	1,008,100	1,008,100
Advertising Services	61	550	150	500	500	500
Inspection Services	8,170	4,565	5,055	5,315	5,315	5,315
Investigative Services	32,861	16,350	26,099	22,800	22,800	22,800
Security Services	154,024	229,830	237,339	226,905	226,905	226,905
Interpreters Signing Services	-	650	650	650	650	650
Transportation Services	-	-	353	350	350	350
Program Services	3,548	870	870	990	990	990
Other Services & Expenses	486,553	43,420	42,821	63,210	63,210	63,210
Grants	5,278	-	5,300	-	-	-
Comm Agency Contracts	472,015	525,000	525,260	550,000	550,000	550,000
Port Housing Assistance Pmts	528,967	-	663,996	550,000	550,000	550,000
Housing Assistance Payments	15,405,939	17,600,000	19,000,000	18,700,000	18,700,000	18,700,000
Portable Voucher Adm Fees	37,511	24,000	24,000	30,000	30,000	30,000
Bad Debt Expense	20,929	47,250	47,250	44,500	44,500	44,500
Property Insurance	227,303	203,945	202,371	227,329	227,329	227,329
Taxes & Special Assessments	77,658	-	-	60,000	60,000	60,000
Permits & Licenses	1,581	850	850	1,350	1,350	1,350
Purchased Services Total	\$ 20,037,217	\$ 22,486,412	\$ 24,079,318	\$ 25,606,472	\$ 25,606,472	\$ 25,606,472

CDA Housing Operations

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Othr Financing						
Principal	-	61,519	61,519	61,519	61,519	64,892
Interest	165,743	162,477	162,477	167,482	167,482	165,305
Paying Agent Services	15,108	14,400	14,400	14,880	14,880	14,880
PILOT	204,377	219,400	219,400	229,400	229,400	229,400
Contingent Reserve	-	41,804	41,804	16,064	16,064	16,064
Debt Othr Financing Total	\$ 385,228	\$ 499,600	\$ 499,600	\$ 489,345	\$ 489,345	\$ 490,541
Inter Depart Charges						
ID Charge From Engineering	80,430	80,430	80,430	80,430	80,430	80,430
ID Charge From Fleet Services	68,246	106,059	106,059	97,318	90,814	90,814
ID Charge From Insurance	137,575	87,183	87,183	126,212	84,529	84,529
ID Charge From Workers Comp	28,262	25,230	25,230	28,285	27,027	27,027
ID Charge From CDA Managem	521,297	636,655	636,655	692,058	706,752	706,752
ID Charge From CDA Bookkeep	66,480	67,561	67,561	67,800	67,560	67,560
Inter Depart Charges Total	\$ 902,290	\$ 1,003,118	\$ 1,003,118	\$ 1,092,103	\$ 1,057,112	\$ 1,057,112
Inter Depart Billing						
ID Billing To CDA Management	(521,297)	(636,655)	(636,655)	(742,845)	(706,752)	(706,752)
ID Billing To CDA Bookkeeping	(66,480)	(67,561)	(67,561)	(67,560)	(67,560)	(67,560)
Inter Depart Billing Total	\$ (587,777)	\$ (704,216)	\$ (704,216)	\$ (810,405)	\$ (774,312)	\$ (774,312)
Transfer Out						
Transfer Out To CDA	562,465	893,424	893,424	966,172	966,172	966,172
Transfer Out Total	\$ 562,465	\$ 893,424	\$ 893,424	\$ 966,172	\$ 966,172	\$ 966,172

CDA Housing Operations

Function: Planning & Development

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 3-18	18	-	-	1.00	101,108	1.00	102,089	1.00	102,089
ADMIN ANAL 2-18	18	1.00	83,645	-	-	-	-	-	-
ADMIN SUPV-18	18	4.00	251,149	3.00	195,745	3.00	197,642	3.00	197,642
BUILDING MAINT COORD-16	16	3.00	226,852	3.00	246,942	3.00	249,336	3.00	249,336
CDA ADMISSION-ELIGIBILITY SUP	18	-	-	1.00	80,626	1.00	81,408	1.00	81,408
CLERK-TYP 2-20	20	1.00	48,901	-	-	-	-	-	-
*CLIENT SERVICES MANAGER-18	18	-	-	1.00	97,162	1.00	97,162	1.00	97,162
CUSTODIAL WKR 2-16	16	4.00	235,232	4.00	241,558	4.00	243,900	4.00	243,900
HEARINGS/ACCOM SPEC2-18	18	1.00	73,329	1.00	81,679	1.00	82,471	1.00	82,471
HSG ASST PROGRAM SUPV-18	18	1.00	90,336	1.00	97,327	1.00	98,271	1.00	98,271
HSG MAINT WKR-16	16	5.00	305,440	-	-	-	-	-	-
HSG MOD GRTS MGR-18	18	1.00	79,954	1.00	89,291	1.00	90,157	1.00	90,157
HSG OPER ANALYST-18	18	1.00	92,009	1.00	119,655	1.00	120,815	1.00	120,815
HSG OPER PROG MGR-18	18	1.00	116,006	1.00	129,908	1.00	131,167	1.00	131,167
HSG SITE MGR-18	18	3.00	258,518	3.00	284,234	3.00	286,989	3.00	286,989
HSG SPEC 2-20	20	6.00	365,523	6.00	372,602	6.00	376,214	6.00	376,214
HSG SPEC 3-20	20	1.00	58,324	1.00	62,143	1.00	62,746	1.00	62,746
HSG SPEC OUTREACH COORD-20	20	0.50	35,086	0.50	37,455	0.50	37,818	0.50	37,818
INFORMATION CLERK-20	20	3.00	143,640	4.00	207,716	4.00	209,730	4.00	209,730
MAINT MECH 1-16	16	1.00	56,837	6.00	418,962	6.00	423,024	6.00	423,024
MAINT MECH 2-16	16	3.00	187,255	3.00	183,523	3.00	185,303	3.00	185,303
PAINTER-71	71	1.00	69,249	1.00	73,924	1.00	74,640	1.00	74,640
PROGRAM ASST 1-20	20	5.00	304,922	5.00	330,571	5.00	333,776	5.00	333,776
PROP OPERATIONS MGR	18	1.00	108,079	1.00	98,163	1.00	99,115	1.00	99,115
SECTION 8 INSPECTOR-16	16	2.00	132,060	2.00	152,924	2.00	154,406	2.00	154,406
TENANT SOC SERV COORD-18	18	1.00	71,842	1.00	65,251	1.00	65,883	1.00	65,883
TENANT SVS AIDE-20	20	4.00	239,467	4.00	260,990	4.00	263,520	4.00	263,520
		54.50	\$3,633,655	55.50	\$4,029,458	55.50	\$4,067,580	55.50	\$4,067,580

*The classification of the 1.0 FTE Client Services Manager (Compensation Group 18, Range 12) was approved through Legislative File #80620.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

CDA Redevelopment

Agency Overview

Agency Mission

The mission of Community Development Authority (CDA) Redevelopment is to carry out various housing and redevelopment initiatives on behalf of the City, with powers and duties provided by State Statutes.

Agency Overview

The Agency provides housing development, management, financing, redevelopment, and rehabilitation as well as neighborhood revitalization. As the City's Housing Authority, the CDA is charged with redeveloping areas of unsafe housing to provide appropriate dwelling accommodations for people of various income levels.

2024 Budget Highlights

Service: Redevelopment

- Increases in revenue from third-party managed properties for Redevelopment activities and increases in reimbursements for debt service for the Village on Park (\$204,086).
- Reduces interest income to be more in line with actuals (\$30,218).
- Reduces miscellaneous revenue due to the Madison Revitalization and Community Development Corporation (MRCDC) management agreement. Revenues include reimbursement for CDA staff time and property insurance payments (\$105,697).
- Final sales at Allied Drive will occur in 2023. Reflects lower revenue than the 2023 Adopted Budget due to the end of sales (\$431,976).
- Increase in purchased services to accommodate staff training needs and increase in property insurance (\$36,256).
- Decrease debt service financing due to property expenses incurred by third party-managed properties being billed directly to the third party and a decrease in debt principal and interest as outlined in Finance Committee amendment #4 (overall decrease: \$110,362).

CDA RedevelopmentFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
CDA	1,376,638	1,232,636	1,676,515	864,900	868,831	1,441,470
Total	\$ 1,376,638	\$ 1,232,636	\$ 1,676,515	\$ 864,900	\$ 868,831	\$ 1,441,470

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Redevelopment	1,376,638	1,232,636	1,676,515	864,900	868,831	1,441,470
Total	\$ 1,376,638	\$ 1,232,636	\$ 1,676,515	\$ 864,900	\$ 868,831	\$ 1,441,470

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(91,792)	(116,317)	(146,082)	(536,403)	(536,403)	(536,403)
Invest Other Contrib	(89,725)	(100,218)	(100,218)	(70,000)	(70,000)	(70,000)
Misc Revenue	(1,279,139)	(164,933)	(164,933)	(59,236)	(59,236)	(59,236)
Other Finance Source	84,017	(635,168)	(1,049,281)	(199,261)	(203,192)	(775,831)
Transfer In	-	(216,000)	(216,000)	-	-	-
Total	\$ (1,376,638)	\$ (1,232,636)	\$ (1,676,515)	\$ (864,900)	\$ (868,831)	\$ (1,441,470)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	227,090	328,920	198,632	385,311	387,813	387,813
Benefits	51,780	74,056	46,663	96,475	97,903	97,903
Supplies	24	1,300	1,300	1,500	1,500	1,500
Purchased Services	36,546	72,859	674,419	109,115	109,115	109,115
Debt Othr Financing	1,061,198	755,501	755,501	72,500	72,500	645,139
Inter Depart Charges	-	-	-	-	-	-
Transfer Out	-	-	-	200,000	200,000	200,000
Total	\$ 1,376,638	\$ 1,232,636	\$ 1,676,515	\$ 864,900	\$ 868,831	\$ 1,441,470

CDA Redevelopment

Function:

Planning & Development*Service Overview***Service:** Redevelopment*Service Description*

This service is responsible for the Community Development Authority's (CDA) housing, economic, and redevelopment initiatives in the City of Madison. CDA Redevelopment is the managing member for Burr Oaks Senior Housing and Revival Ridge Apartments. The CDA is the sole owner of Monona Shores Apartments, Reservoir Apartments, and the Village on Park. The CDA Redevelopment also undertakes Public Housing redevelopment activities through its non-profit arm, Madison Revitalization and Community Development Corporation (MRCDC). The goal of this service is to provide high-quality housing for low income households to strengthen low and moderate income neighborhoods.

Activities Performed by this Service

- Housing Asset Management: Oversee contracts with property managers to administer housing projects.
- Commercial Asset Management: Oversee operations at The Village on Park by managing a contract with a property management company.
- Staffing the CDA Board: As a separate public entity, the CDA is governed by a Board of Commissioners. CDA staff and assigned City staff support the operation of the Board and its committees.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Other-Expenditures	1,376,638	1,232,636	1,676,515	864,900	868,831	1,441,470
Total	\$ 1,376,638	\$ 1,232,636	\$ 1,676,515	\$ 864,900	\$ 868,831	\$ 1,441,470

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(1,376,638)	(1,232,636)	(1,676,515)	(864,900)	(868,831)	(1,441,470)
Personnel	278,870	402,976	245,294	481,785	485,716	485,716
Non-Personnel	1,097,768	829,660	1,431,220	383,115	383,115	955,754
Agency Charges	-	-	-	-	-	-
Total	\$ -	\$ -	\$ (0)	\$ -	\$ -	\$ -

CDA Redevelopment

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(82,000)	(39,317)	(59,000)	(276,403)	(276,403)	(276,403)
Development Fees	(9,792)	-	(10,082)	-	-	-
Reimbursement Of Expense	-	(77,000)	(77,000)	(260,000)	(260,000)	(260,000)
Charges For Services Total	\$ (91,792)	\$ (116,317)	\$ (146,082)	\$ (536,403)	\$ (536,403)	\$ (536,403)
Invest Other Contrib						
Interest	(89,725)	(100,218)	(100,218)	(70,000)	(70,000)	(70,000)
Invest Other Contrib Total	\$ (89,725)	\$ (100,218)	\$ (100,218)	\$ (70,000)	\$ (70,000)	\$ (70,000)
Misc Revenue						
Awards and Damages	(1,200,000)	-	-	-	-	-
Miscellaneous Revenue	(79,139)	(164,933)	(164,933)	(59,236)	(59,236)	(59,236)
Misc Revenue Total	\$ (1,279,139)	\$ (164,933)	\$ (164,933)	\$ (59,236)	\$ (59,236)	\$ (59,236)
Other Finance Source						
Sale Of Assets	(1,098,005)	(100,000)	(100,000)	-	-	-
(Gain) Loss On Sale Of Asset	1,182,022	100,000	100,000	-	-	-
General Obligation Bond Issue	-	(2,066)	(2,066)	-	-	-
General Obligation Bond Alloc	-	2,066	2,066	-	-	-
Fund Balance Applied	-	(635,168)	(1,049,281)	(199,261)	(203,192)	(775,831)
Other Finance Source Total	\$ 84,017	\$ (635,168)	\$ (1,049,281)	\$ (199,261)	\$ (203,192)	\$ (775,831)
Transfer In						
Transfer In From CDA	-	(216,000)	(216,000)	-	-	-
Transfer In Total	\$ -	\$ (216,000)	\$ (216,000)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	213,605	293,320	185,032	390,383	383,091	383,091
Salary Savings	-	-	-	(12,172)	-	-
Pending Personnel	-	35,000	-	6,850	4,472	4,472
Premium Pay	0	-	-	50	50	50
Compensated Absence	12,932	-	13,000	-	-	-
Overtime Wages Permanent	552	600	600	200	200	200
Salaries Total	\$ 227,090	\$ 328,920	\$ 198,632	\$ 385,311	\$ 387,813	\$ 387,813
Benefits						
Health Insurance Benefit	22,791	30,802	19,299	39,210	41,475	41,475
Wage Insurance Benefit	1,145	1,224	983	1,372	1,353	1,353
WRS	12,976	19,946	12,585	26,546	26,433	26,433
FICA Medicare Benefits	14,868	22,084	13,796	29,346	28,643	28,643
Benefits Total	\$ 51,780	\$ 74,056	\$ 46,663	\$ 96,475	\$ 97,903	\$ 97,903

CDA Redevelopment

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: CDA

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Supplies						
Copy Printing Supplies	24	100	100	500	500	500
Hardware Supplies	-	1,000	1,000	1,000	1,000	1,000
Work Supplies	-	200	200	-	-	-
Supplies Total	\$ 24	\$ 1,300	\$ 1,300	\$ 1,500	\$ 1,500	\$ 1,500
Purchased Services						
Purchased Services						
Water	3,058	-	852	200	200	200
Stormwater	1,195	400	966	600	600	600
Cellular Telephone	45	55	40	195	195	195
Building Improv Repair Maint	-	4	600,004	-	-	-
Landscaping	-	-	-	3,000	3,000	3,000
System & Software Mntc	1,760	1,800	1,895	2,000	2,000	2,000
Recruitment	-	-	-	200	200	200
Conferences & Training	1,100	3,000	3,000	15,500	15,500	15,500
Appraisal Services	-	2,000	2,000	5,000	5,000	5,000
Audit Services	13,000	14,000	14,000	14,420	14,420	14,420
Other Services & Expenses	18,938	25,000	25,062	-	-	-
Grants	480	11,600	11,600	-	-	-
Property Insurance	(4,890)	15,000	15,000	68,000	68,000	68,000
Taxes & Special Assessments	1,861	-	-	-	-	-
Purchased Services Total	\$ 36,546	\$ 72,859	\$ 674,419	\$ 109,115	\$ 109,115	\$ 109,115
Debt Othr Financing						
Debt Othr Financing						
Principal	-	527,486	527,486	-	-	512,482
Interest	65,594	130,741	130,741	72,000	72,000	132,157
Paying Agent Services	500	1,500	1,500	500	500	500
PILOT	-	62,000	62,000	-	-	-
Fund Balance Generated	995,104	33,774	33,774	-	-	-
Debt Othr Financing Total	\$ 1,061,198	\$ 755,501	\$ 755,501	\$ 72,500	\$ 72,500	\$ 645,139
Inter Depart Charges						
Inter Depart Charges						
ID Charge From CDA Managem	-	-	-	-	-	-
Inter Depart Charges Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer Out						
Transfer Out						
Transfer Out To Debt Service	-	-	-	200,000	200,000	200,000
Transfer Out Total	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000

CDA Redevelopment

Function: Planning & Development

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CDA EXECUTIVE DIR-21	21	1.00	96,348	1.00	102,852	1.00	103,849	1.00	103,849
REAL ESTATE DEV SPEC 4-18	18	1.00	91,956	1.00	102,852	1.00	103,849	1.00	103,849
		2.00	\$188,304	2.00	\$205,703	2.00	\$207,697	2.00	\$207,697

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Community Development Division

Agency Overview

Agency Mission

The mission of the Community Development Division (CDD) is to collaborate with residents, neighborhoods, and other community stakeholders to remove barriers to opportunity in order to support a more vibrant community, shared prosperity, and resident and community wellbeing.

Agency Overview

The Agency accomplishes this mission by helping to expand access to affordable housing, improving economic opportunities, promoting and supporting healthy, thriving neighborhoods; expanding access to quality childcare for all children; supporting programming designed to enhance the quality of life for children and families; and promoting successful aging of Madison's older adults.

2024 Budget Highlights

Service: Affordable Housing

- Adds \$300,000 in General Fund support to continue shelter operations. Also reflects the end of one-time \$2.0 million General Fund seed money allocated in the 2023 Adopted Operating Budget for the endowment to continuously fund operational costs relating to services for unsheltered individuals (Net decrease: \$1.7 million).
- Includes \$100,000 for homeownership classes in south Madison. Classes are funded through a transfer in from the capital fund, using proceeds from Owl Creek lot sales that have been deposited in the General Land Acquisition Fund. Proceeds for homeownership classes will be available through 2024.
- Reduces grant funding to reflect the end of one-time \$35.0 million appropriation from the U.S. Treasury for the Emergency Rental Assistance 2 Program (ERA2) allocated in 2023. Any unexpended funds will continue to be used for direct rental assistance, housing stability services, and program administration, as allowable under Treasury guidelines.
- Reduces the number of full-time, limited term Clerk positions by 2.00 due to the administration of emergency rental assistance being centered in community agencies. Total number of FTEs reduced to 43.00.
- Finance Committee amendment #3 authorizes the use of \$43,000 in 2023 Community Development Block Grant and HOME Investment Partnership carry forward funds to support an internship position in 2024.
- Common Council amendment #2 reauthorizes \$5,076,197 in HOME-ARP granted to the City by the U.S. Department of Housing and Urban Development (HUD) for use in 2024. The original award and corresponding expenditures were approved by Council in March 2023 (Legislative file 76395, RES-23-00192).

Service: Community Support Services

- Executive budget increases the community agency contract allocation by 5% in each of the following areas: Early Child Care, School-Age Youth, and Older Adults Services. Finance Committee amendment #8 authorizes an additional \$73,000 to support contracts in these areas (Net increase: \$219,000).
- Decreases contributions and miscellaneous revenue from the Senior Center Foundation (\$27,000).
- Reallocates funds from purchased services to supplies for the installation of IT equipment at the Madison Senior Center (\$15,800).
- Common Council amendment #5 adds \$10,000 to support 10-15 driver's education course scholarships for youth living in low-income neighborhoods (specifically areas with Neighborhood Resource Teams (NRTs)) and those qualifying for free and reduced lunch.

Service: Economic Development & Employment Opportunities

- Decreases revenues and expenses related to the 2024 allocation of the Cities for Financial Empowerment Youth Employment grant (Net decrease: \$20,000).

Service: Overall Program Administration

- Budget maintains current level of service.

Service: Strong Healthy Neighborhoods

- Budget maintains current level of service.

American Rescue Plan Act (ARPA): See Overview section for reallocations of ARPA funding within CDD.

Community DevelopmentFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	13,852,413	18,850,950	18,657,236	14,963,445	15,511,407	15,594,407
Community Development Grants	6,511,531	9,098,745	19,404,182	8,506,336	8,523,738	13,643,608
Other Grants	49,151,907	31,160,920	35,378,161	179,926	183,008	183,008
Total	\$ 69,515,851	\$ 59,110,616	\$ 73,439,579	\$ 23,649,707	\$ 24,218,153	\$ 29,421,023

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Affordable Housing	55,229,546	44,575,622	57,363,500	9,254,488	9,572,697	14,648,894
Community Support Services	8,532,491	8,258,097	8,866,928	8,304,578	8,489,988	8,572,988
Econ Dev And Emp Opportunities	3,047,410	3,027,538	3,647,046	2,948,431	2,991,997	2,991,997
Overall Program Administration	1,131,954	1,122,249	1,520,002	1,227,753	1,243,900	1,287,573
Strong Healthy Neighborhoods	1,574,451	2,127,110	2,042,103	1,914,456	1,919,570	1,919,570
Total	\$ 69,515,851	\$ 59,110,616	\$ 73,439,579	\$ 23,649,707	\$ 24,218,153	\$ 29,421,023

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(233,103)	(84,643)	(84,643)	(84,643)	(84,643)	(84,643)
Charges For Services	(11,100)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
Invest Other Contrib	(163,478)	(196,280)	(253,280)	(98,480)	(98,480)	(98,480)
Misc Revenue	(94,746)	(113,000)	(124,700)	(113,000)	(73,000)	(73,000)
Transfer In	(1,502)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total	\$ (503,928)	\$ (514,923)	\$ (583,623)	\$ (417,123)	\$ (377,123)	\$ (377,123)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	2,974,500	3,488,102	3,337,411	3,571,902	3,608,255	3,651,255
Benefits	985,362	1,069,094	973,060	1,072,896	1,118,989	1,118,989
Supplies	(2,774)	40,400	7,197,227	55,950	55,950	55,950
Purchased Services	65,973,191	54,937,840	62,425,402	19,273,650	19,719,650	24,878,847
Debt Othr Financing	15,184	48,286	48,286	48,286	48,286	48,959
Inter Depart Charges	545,467	291,142	291,142	441,384	441,384	441,384
Inter Depart Billing	(527,557)	(279,732)	(279,732)	(415,644)	(415,644)	(415,644)
Transfer Out	56,406	30,406	30,406	18,406	18,406	18,406
Total	\$ 70,019,779	\$ 59,625,539	\$ 74,023,202	\$ 24,066,830	\$ 24,595,276	\$ 29,798,146

Service Overview

Service: Affordable Housing

Service Description

This service supports partnerships between the City and both non-profit and for-profit partners in efforts to preserve, improve, and expand the supply of affordable housing for homeowners and for renters. Funds are made available to support the rehabilitation of existing owner-occupied housing and to develop new owner-occupied and rental housing. Funds are also used to help improve housing stability for homebuyers, renters, persons experiencing homelessness, and special needs populations through homebuyer assistance, homeless services, and other housing resources. The goal of this service is to ensure that decent, safe, sanitary, and affordable housing opportunities are available to low- and moderate-income households; part of a broader strategy to enhance the stability of households, neighborhoods, and communities.

Activities Performed by this Service

- Housing Supply: Provide loans to help finance the development of new rental and owner-occupied housing and rehabilitation of existing housing stock.
- Housing Assistance: Offer support for home purchases, homebuyer education, tenant services fair housing practices, and other services that assist tenants, homeless, and special needs populations.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,108,062	6,399,749	6,395,625	2,463,635	2,769,333	2,769,333
Other-Expenditures	53,121,484	38,175,873	50,967,875	6,790,854	6,803,364	11,879,561
Total	\$ 55,229,546	\$ 44,575,622	\$ 57,363,500	\$ 9,254,488	\$ 9,572,697	\$ 14,648,894

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(280,438)	(229,643)	(241,343)	(189,643)	(189,643)	(189,643)
Personnel	797,771	1,100,024	998,731	1,046,341	1,064,550	1,064,550
Non-Personnel	54,712,213	43,705,241	56,606,112	8,397,790	8,697,790	13,773,987
Total	\$ 55,229,546	\$ 44,575,622	\$ 57,363,500	\$ 9,254,488	\$ 9,572,697	\$ 14,648,894

Service Overview

Service: Community Support Services

Service Description

This service supports the network of community services providers in Madison and, primarily through them, seeks to improve residents' access to resources and opportunities that can help them reach their full potential. The service includes multiple program areas: (1) Early Childhood Care Services and Support, (2) Child and Youth Programming, (3) Madison Senior Center and Older Adult Services, (4) Crisis Intervention and Prevention Services, and (5) Community Engagement efforts such as those connected to targeted funding, like that awarded by the Department of Justice's Bureau of Justice Assistance (BJA) to support data-driven, comprehensive, and community-oriented strategies to reduce crime. Agencies funded under this service also receive technical assistance, collaborative planning, and consultative support from CDD staff. Through this service, CDD seeks to foster and support a continuum of services that promote positive youth development, enhance individual and household stability, and ensure equitable access to resources.

Activities Performed by this Service

- **Crisis Intervention & Prevention:** Offer financial and other support to community-based organizations that provide services and resources to persons affected by domestic violence, childhood trauma, sexual assault, youth homelessness, chronic impoverishment or past incarceration.
- **Child Care:** Work with local child care providers to improve the quality and capacity of early childhood care services through on-site accreditation, support and training, and provide financial subsidies to help low-income households pay for quality child care.
- **Children and Families:** Offer financial and other support to community-based organizations that provide early childhood and elementary school aged programming.
- **Youth Services:** Administer contracts with community partners to provide out-of-school time programming for middle and high school youth and coordinate the Madison-Area Out-of-School Time (MOST) initiative.
- **Older Adults and Aging:** Offer financial and other assistance to community-based organizations that provide essential services to older adults.
- **Madison Senior Center:** Operate a facility devoted to supporting activities, events, and services that promote successful aging to Madison's population of older adults.
- **Byrne Criminal Justice Initiative:** In partnership with Madison Dane County Public Health, and the Madison Police Department, administer a U.S. Department of Justice grant to develop a multi-stakeholder, cross-sector plan to improve public safety in Downtown Madison and to implement evidence-based programming & activities to achieve project goals.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	7,981,108	8,154,756	7,826,181	8,191,536	8,374,571	8,457,571
Other-Expenditures	551,383	103,341	1,040,747	113,042	115,417	115,417
Total	\$ 8,532,491	\$ 8,258,097	\$ 8,866,928	\$ 8,304,578	\$ 8,489,988	\$ 8,572,988

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(43,795)	(138,030)	(138,030)	(126,480)	(126,480)	(126,480)
Personnel	1,929,169	2,127,123	2,037,788	2,169,884	2,209,294	2,209,294
Non-Personnel	6,639,240	6,261,127	6,959,293	6,253,297	6,399,297	6,482,297
Agency Charges	7,877	7,877	7,877	7,877	7,877	7,877
Total	\$ 8,532,491	\$ 8,258,097	\$ 8,866,928	\$ 8,304,578	\$ 8,489,988	\$ 8,572,988

Community Development

Function:

Planning & Development

*Service Overview***Service:** Econ Dev And Emp Opportunities

Service Description

This service offers financial and technical assistance to small businesses and entrepreneurs. It also assists youth and adults who face barriers to employment by supporting a network of local agencies that offer job and career training, skill development, and other related services. The goal of this service is to improve economic opportunities for job seekers, entrepreneurs, and small business owners.

Activities Performed by this Service

- Job Creation and Community Business Development: Offer loans to small businesses to help finance projects that create new jobs.
- Small Business (Micro-enterprise) Development: Provide technical assistance and small loans to entrepreneurs seeking to start new businesses.
- Adult Employment & Training: Support community partners that offer a range of employment training, job readiness and career development services to adults who face obstacles to gainful employment.
- Young Adult Employment & Training: Support community partners that provide young adults (ages 18-26) with age-appropriate employment, employment training, and job coaching opportunities.
- Youth Employment & Training: Support community partners that provide youth (ages 14-21) with age-appropriate employment, employment training, and job coaching opportunities.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,874,917	2,220,442	2,222,600	2,137,017	2,179,879	2,179,879
Other-Expenditures	1,172,493	807,096	1,424,446	811,414	812,118	812,118
Total	\$ 3,047,410	\$ 3,027,538	\$ 3,647,046	\$ 2,948,431	\$ 2,991,997	\$ 2,991,997

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(118,074)	(126,250)	(183,250)	(80,000)	(40,000)	(40,000)
Personnel	180,031	194,475	192,894	189,708	193,274	193,274
Non-Personnel	3,138,453	3,123,023	3,801,112	3,002,433	3,002,433	3,002,433
Agency Charges	(153,000)	(163,710)	(163,710)	(163,710)	(163,710)	(163,710)
Total	\$ 3,047,410	\$ 3,027,538	\$ 3,647,046	\$ 2,948,431	\$ 2,991,997	\$ 2,991,997

Community Development

Function:

Planning & Development

*Service Overview***Service:** Overall Program Administration

Service Description

This service supports general management and administrative functions within the Community Development Division, including staff's participation in citywide efforts and initiatives not specifically tied to one of the other services. The goal of this service is to respond to community needs by strengthening collaboration among community partners and providing effective and efficient coordination of City funding and resources.

Activities Performed by this Service

- Direct Administration & Support Services: Provide overall staffing, budgeting, and operational support to the Division within the Community Development Block Grant (CDBG), Child Care, Community Resources, and Administration units.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	739,145	794,331	972,633	885,051	897,127	897,127
Other-Expenditures	392,808	327,918	547,369	342,702	346,773	390,446
Total	\$ 1,131,954	\$ 1,122,249	\$ 1,520,002	\$ 1,227,753	\$ 1,243,900	\$ 1,287,573

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(39,000)	-	-	-	-	-
Personnel	844,917	845,155	874,747	940,184	956,331	999,331
Non-Personnel	204,504	156,351	524,512	152,496	152,496	153,169
Agency Charges	121,533	120,743	120,743	135,073	135,073	135,073
Total	\$ 1,131,954	\$ 1,122,249	\$ 1,520,002	\$ 1,227,753	\$ 1,243,900	\$ 1,287,573

Community Development

Function:

Planning & Development

*Service Overview***Service:** Strong Healthy Neighborhoods

Service Description

This service focuses on strengthening neighborhoods through strategic investments in physical assets and amenities, including neighborhood centers, and other facilities that provide public benefit. It also supports other neighborhood-based planning and revitalization efforts. The goal of the service is to strengthen neighborhoods and build community by bringing people of diverse backgrounds together.

Activities Performed by this Service

- Neighborhood Centers: Provide non-program specific support to neighborhood centers and for other community focal points.
- Capital Improvements for Community Organizations: Offer loans to non-profit community partners to help finance capital projects that create, expand or improve community facilities that benefit public users.
- Neighborhood Revitalization Plans and Projects: Work with neighborhood residents to develop specialized neighborhood plans that contribute to revitalization efforts and/or community improvements.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,149,181	1,281,672	1,240,197	1,286,205	1,290,496	1,290,496
Other-Expenditures	425,270	845,438	801,906	628,251	629,074	629,074
Total	\$ 1,574,451	\$ 2,127,110	\$ 2,042,103	\$ 1,914,456	\$ 1,919,570	\$ 1,919,570

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(22,622)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
Personnel	207,975	290,419	206,311	298,680	303,794	303,794
Non-Personnel	1,347,598	1,811,191	1,810,293	1,590,276	1,590,276	1,590,276
Agency Charges	41,500	46,500	46,500	46,500	46,500	46,500
Total	\$ 1,574,451	\$ 2,127,110	\$ 2,042,103	\$ 1,914,456	\$ 1,919,570	\$ 1,919,570

Community Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Other Unit Of Gov Revenues O	(233,103)	(84,643)	(84,643)	(84,643)	(84,643)	(84,643)
Intergov Revenues Total	\$ (233,103)	\$ (84,643)	\$ (84,643)	\$ (84,643)	\$ (84,643)	\$ (84,643)
Charges For Services						
Facility Rental	(3,765)	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)
Application Service Fees	(7,335)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Charges For Services Total	\$ (11,100)	\$ (21,000)	\$ (21,000)	\$ (21,000)	\$ (21,000)	\$ (21,000)
Invest Other Contrib						
Contributions & Donations	(163,478)	(196,280)	(253,280)	(98,480)	(98,480)	(98,480)
Invest Other Contrib Total	\$ (163,478)	\$ (196,280)	\$ (253,280)	\$ (98,480)	\$ (98,480)	\$ (98,480)
Misc Revenue						
Miscellaneous Revenue	(94,746)	(113,000)	(124,700)	(113,000)	(73,000)	(73,000)
Misc Revenue Total	\$ (94,746)	\$ (113,000)	\$ (124,700)	\$ (113,000)	\$ (73,000)	\$ (73,000)
Transfer In						
Transfer In From Capital Proj	-	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer In From Insurance	(1,502)	-	-	-	-	-
Transfer In Total	\$ (1,502)	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)	\$ (100,000)
Salaries						
Permanent Wages	2,270,107	2,551,055	2,364,487	2,742,269	2,768,855	2,768,855
Salary Savings	-	(63,589)	-	(17,691)	(17,691)	(17,691)
Pending Personnel	-	-	-	-	695	695
Premium Pay	1,862	-	5,285	-	-	-
Compensated Absence	20,663	-	-	-	-	-
Hourly Wages	44,867	55,000	50,000	55,000	55,000	55,000
Overtime Wages Permanent	1,246	7,618	619	7,618	7,618	7,618
Election Officials Wages	306	-	321	-	-	-
Budget Efficiencies	-	-	-	(151,146)	(151,146)	(151,146)
Salaries Total	\$ 2,339,050	\$ 2,550,084	\$ 2,420,712	\$ 2,636,050	\$ 2,663,331	\$ 2,663,331
Benefits						
Comp Absence Escrow	39,556	-	-	-	-	-
Health Insurance Benefit	365,076	396,427	375,178	397,817	427,285	427,285
Wage Insurance Benefit	10,030	10,681	8,920	8,888	8,888	8,888
WRS	149,331	173,472	161,719	186,475	191,051	191,051
FICA Medicare Benefits	173,184	189,881	175,629	204,796	205,433	205,433
Post Employment Health Plans	7,385	7,495	7,204	7,564	7,564	7,564
Benefits Total	\$ 744,563	\$ 777,956	\$ 728,649	\$ 805,539	\$ 840,220	\$ 840,220

Community Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	2,596	2,650	2,157	2,350	2,350	2,350
Copy Printing Supplies	5,573	2,700	8,202	2,700	2,700	2,700
Furniture	97	250	-	250	250	250
Hardware Supplies	11,210	14,500	14,500	14,500	14,500	14,500
Software Lic & Supplies	500	100	-	-	-	-
Postage	4,328	3,400	4,780	3,000	3,000	3,000
Program Supplies	2,099	2,200	2,297	2,200	2,200	2,200
Books & Subscriptions	611	1,000	1,000	900	900	900
Work Supplies	1,266	1,100	1,100	1,200	1,200	1,200
Janitorial Supplies	3,423	3,200	3,200	3,200	3,200	3,200
Food And Beverage	972	1,200	1,200	1,200	1,200	1,200
Building Supplies	621	550	550	17,150	17,150	17,150
Equipment Supplies	33	-	-	-	-	-
Supplies Total	\$ 33,330	\$ 32,850	\$ 38,985	\$ 48,650	\$ 48,650	\$ 48,650
Purchased Services						
Natural Gas	3,985	2,660	4,245	3,059	3,059	3,059
Electricity	26,323	27,825	27,825	27,866	27,866	27,866
Water	3,162	3,000	3,416	3,930	3,930	3,930
Stormwater	41	-	1,314	-	-	-
Telephone	2,456	1,500	2,937	1,000	1,000	1,000
Cellular Telephone	2,033	-	2,009	-	-	-
Building Improv Repair Maint	17,030	15,500	19,283	11,000	11,000	11,000
Waste Disposal	613	1,596	1,106	2,313	2,313	2,313
Pest Control	373	360	154	360	360	360
Elevator Repair	1,876	1,920	3,453	1,920	1,920	1,920
Facility Rental	-	82,957	63,202	86,113	86,113	86,113
Custodial Bldg Use Charges	14,400	14,688	14,400	14,400	14,400	14,400
Process Fees Recyclables	-	-	1,111	-	-	-
Equipment Mntc	4,801	4,000	2,156	4,000	4,000	4,000
System & Software Mntc	6,025	1,780	1,845	5,290	5,290	5,290
Rental Of Equipment	73	50	58	80	80	80
Recruitment	539	4,100	700	4,100	4,100	4,100
Mileage	-	50	-	-	-	-
Conferences & Training	25,453	23,394	23,318	22,994	22,994	22,994
Memberships	1,852	1,650	618	900	900	900
Credit Card Services	261	180	311	180	180	180
Storage Services	851	285	-	1,200	1,200	1,200
Consulting Services	864	360	150,684	290	290	290
Advertising Services	1,272	7,000	403	4,000	4,000	4,000
Printing Services	2,485	1,600	2,973	1,600	1,600	1,600
Parking Towing Services	399	500	225	750	750	750
Transportation Services	675	3,000	-	3,000	3,000	3,000
Catering Vending Services	1,158	2,000	-	1,700	1,700	1,700
Program Services	551,868	549,500	400,373	550,500	550,500	550,500
Other Services & Expenses	119,702	2,050,900	2,108,900	11,700	11,700	11,700
Grants	160,763	2,208,007	2,208,007	181,007	181,007	181,007
Comm Agency Contracts	10,286,919	10,888,894	10,888,894	10,824,539	11,270,539	11,353,539
Loans	-	100,000	100,000	100,000	100,000	100,000
Taxes & Special Assessments	8,540	-	12,570	-	-	-
Permits & Licenses	1,015	570	865	1,050	1,050	1,050
Purchased Services Total	\$ 11,247,804	\$ 15,999,826	\$ 16,047,355	\$ 11,870,841	\$ 12,316,841	\$ 12,399,841

Community Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Othr Financing						
Interest	15,184	35,248	35,248	35,248	35,248	35,248
Debt Othr Financing Total	\$ 15,184	\$ 35,248	\$ 35,248	\$ 35,248	\$ 35,248	\$ 35,248
Inter Depart Charges						
ID Charge From Engineering	97,677	102,677	102,677	102,677	102,677	102,677
ID Charge From Insurance	29,044	27,941	27,941	42,607	42,607	42,607
ID Charge From Workers Comp	2,689	3,002	3,002	2,665	2,666	2,666
Inter Depart Charges Total	\$ 129,410	\$ 133,620	\$ 133,620	\$ 147,950	\$ 147,950	\$ 147,950
Inter Depart Billing						
ID Billing To Stormwater	(153,000)	(163,710)	(163,710)	(163,710)	(163,710)	(163,710)
Inter Depart Billing Total	\$ (153,000)	\$ (163,710)	\$ (163,710)	\$ (163,710)	\$ (163,710)	\$ (163,710)

Community Development

Function: Planning & Development

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 3-20	20	1.00	77,627	1.00	82,866	1.00	83,670	1.00	83,670
ADMIN SUPV-18	18	1.00	74,919	1.00	79,976	1.00	80,752	1.00	80,752
CHILD CARE PROG SPEC 2-18	18	4.00	344,338	4.00	361,353	4.00	364,856	4.00	364,856
CHILD CARE PROG SPEC 3-18	18	2.00	169,799	2.00	183,939	2.00	185,723	2.00	185,723
CLERK 1-20	20	2.00	82,356	-	-	-	-	-	-
CLERK-TYP 2-20	20	1.00	55,812	1.00	60,131	1.00	60,714	1.00	60,714
COM DEV TECH 2-20	20	3.00	225,256	3.00	241,200	3.00	243,538	3.00	243,538
COMM DEV DIV DIR-21	21	1.00	144,238	1.00	158,742	1.00	160,281	1.00	160,281
COMM DEV GRTS SUPV-18	18	1.00	122,966	1.00	133,743	1.00	135,040	1.00	135,040
COMM DEV PROG MGR-18	18	2.00	197,329	2.00	220,551	2.00	222,689	2.00	222,689
COMM DEV SPEC 1-18	18	2.00	129,969	2.00	144,616	2.00	146,018	2.00	146,018
COMM DEV SPEC 2-18	18	10.00	751,570	10.00	833,474	10.00	841,554	10.00	841,554
COMM DEV SPEC 3-18	18	3.00	240,437	3.00	259,347	3.00	261,861	3.00	261,861
COMM DEV SPEC 4-18	18	1.00	113,099	1.00	120,733	1.00	121,904	1.00	121,904
CUSTODIAL WKR 2-16	16	1.00	50,656	1.00	55,493	1.00	56,031	1.00	56,031
HSG REHAB SPEC-18	18	2.00	164,170	2.00	178,284	2.00	180,012	2.00	180,012
MENTAL HEALTH SPECIALIST	18	1.00	76,514	1.00	89,291	1.00	90,157	1.00	90,157
PLANNER 2-18	18	1.00	83,645	1.00	91,970	1.00	92,861	1.00	92,861
PROGRAM ASST 1-20	20	3.00	176,437	3.00	191,447	3.00	193,303	3.00	193,303
S.C. VOLUNTEER COORD-20	20	1.00	63,234	1.00	67,502	1.00	68,157	1.00	68,157
SENIOR CTR DIR-18	18	1.00	112,089	1.00	89,291	1.00	90,157	1.00	90,157
SR CTR PROG COORD-18	18	1.00	72,602	1.00	77,503	1.00	78,254	1.00	78,254
		45.00	\$3,529,061	43.00	\$3,721,453	43.00	\$3,757,532	43.00	\$3,757,532

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Economic Development Division

Agency Overview

Agency Mission

The mission of the Economic Development Division is to promote the economic growth and competitiveness of the City of Madison to maintain and enhance the City's fiscal sustainability, job base, and business environment. This work aims to foster prosperity and ensure it is broadly shared.

Agency Overview

The Agency is responsible for overseeing all City real estate transactions and providing financial and technical assistance to businesses. The goal of the Economic Development Division is to manage City real estate projects and the expansion of economic development initiatives. The Economic Development Division will advance this goal by improving business assistance programs, particularly in response to economic effects of COVID-19, and supporting an increasing number of real estate projects.

2024 Budget Highlights

Service: Food Policy & Programming

- Budget maintains current level of service.

Service: Office of Business Resources

- Budget maintains current level of service.

Service: Office of Real Estate Services

- Budget maintains current level of service.

American Rescue Plan Act (ARPA): See Overview section for reallocations of ARPA funding within EDD.

Economic DevelopmentFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,928,991	2,324,802	1,954,467	2,466,210	2,500,710	2,500,710
Total	\$ 1,928,991	\$ 2,324,802	\$ 1,954,467	\$ 2,466,210	\$ 2,500,710	\$ 2,500,710

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Food Policy & Programming	286,625	330,234	299,025	331,996	335,113	335,113
Office Of Business Resources	839,353	961,152	901,764	1,023,181	1,037,386	1,037,386
Office Of Real Estate Services	803,013	1,033,416	753,677	1,111,033	1,128,210	1,128,210
Total	\$ 1,928,991	\$ 2,324,802	\$ 1,954,467	\$ 2,466,210	\$ 2,500,710	\$ 2,500,710

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	1,220,980	1,503,182	1,219,527	1,627,378	1,643,503	1,643,503
Benefits	356,730	434,054	345,468	445,821	464,195	464,195
Supplies	10,501	17,100	11,599	14,100	14,100	14,100
Purchased Services	279,900	309,250	316,656	312,250	312,250	312,250
Inter Depart Charges	60,880	61,216	61,216	66,661	66,662	66,662
Total	\$ 1,928,991	\$ 2,324,802	\$ 1,954,467	\$ 2,466,210	\$ 2,500,710	\$ 2,500,710

Service Overview

Service: Food Policy & Programming

Service Description

This service oversees food policy and programming for the City, including the Summer Meals program, Community Gardens Partnership, the Madison Food Policy Council, MadMarket, and the SEED Grants. The goal of the service is to improve food access and the food system in the City.

Activities Performed by this Service

- Summer Meals Program: Provide support for summer food programming offered through the Parks system.
- Community Gardens Partnership: Work with Community GroundWorks and Dane County UW-Extension to provide operations and support of community gardens programming.
- Double Dollar Program: Oversee the contract to administer Electronic Benefits Transfer (EBT) programming for Supplemental Nutritional Assistance Program (SNAP) participants at farmers’ markets and the MadMarket Double Dollars program at participating markets. This service is carried out through a partnership with Dane County. Community Action Coalition is the current vendor.
- SEED Grants: Coordinate with the Madison Food Policy Council’s grant program providing funding for projects geared towards improving Madison’s regional food system through improving food access.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	286,625	330,234	299,025	331,996	335,113	335,113
Total	\$ 286,625	\$ 330,234	\$ 299,025	\$ 331,996	\$ 335,113	\$ 335,113

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	-	-	-	-	-	-
Personnel	145,805	158,459	132,885	166,221	169,338	169,338
Non-Personnel	140,820	171,775	166,140	165,775	165,775	165,775
Agency Charges	-	-	-	-	-	-
Total	\$ 286,625	\$ 330,234	\$ 299,025	\$ 331,996	\$ 335,113	\$ 335,113

Economic Development

Function:

Planning & Development*Service Overview***Service:** Office Of Business Resources*Service Description*

This service helps businesses locate, open, or expand within the City of Madison by directing businesses toward financial and technical assistance programs available through the City and other sources. This service also guides businesses through City permitting and approval processes, facilitates appropriate space for business development through participation in City land-use planning efforts, and maintains and provides demographic/community information to businesses. The goal of this service is to be a point of contact for all businesses, assist in economic development programs and initiatives, and grow the local economy.

Activities Performed by this Service

- Vending: Management of the City's Street Vending and Sidewalk Cafe programs.
- Economic Development Assistance: Direct work with entrepreneurs and businesses interested in investing in Madison, as well as managing economic development programs and projects.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	839,353	961,152	901,764	1,023,181	1,037,386	1,037,386
Total	\$ 839,353	\$ 961,152	\$ 901,764	\$ 1,023,181	\$ 1,037,386	\$ 1,037,386

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	692,614	818,978	745,371	875,007	889,212	889,212
Non-Personnel	122,365	117,800	132,019	123,800	123,800	123,800
Agency Charges	24,374	24,374	24,374	24,374	24,374	24,374
Total	\$ 839,353	\$ 961,152	\$ 901,764	\$ 1,023,181	\$ 1,037,386	\$ 1,037,386

Economic Development

Function:

Planning & Development*Service Overview***Service:** Office Of Real Estate Services

Service Description

This service acquires all real estate needed by City agencies, including real estate for road construction projects. This service also leases property needed for City services, provides relocation assistance to individuals and businesses displaced by acquisitions, manages private use of public property (often street right of way) through leases, easements, and encroachment agreements, maintains and sells property within City business parks, manages and sells surplus City property, and administers the City's Tax Incremental Financing (TIF) program. The goals of this service are transparent and efficient acquisition and management of property for City purposes, maximizing return on investment of public dollars (e.g., tax base, jobs, and infrastructure), and balancing the needs and wants of businesses, developers, residents, and policy makers.

Activities Performed by this Service

- Real Estate Acquisition and Disposal: Acquire all real estate needed by City agencies; expedite the implementation of redevelopment activities; lease and manage City buildings and land held for future projects; inventory City lands and sell surplus properties in concert with neighborhood sale criteria committees; investigate, evaluate, and protect the titles to City lands through numerous permitting, appraisal, and authorization procedures.
- Tax Incremental Financing (TIF) Administration: Coordinate the City's TIF program and the financial assistance towards public infrastructure construction and development opportunities.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	803,013	1,033,416	753,677	1,111,033	1,128,210	1,128,210
Total	\$ 803,013	\$ 1,033,416	\$ 753,677	\$ 1,111,033	\$ 1,128,210	\$ 1,128,210

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	739,291	959,799	686,739	1,031,971	1,049,147	1,049,147
Non-Personnel	27,216	36,775	30,096	36,775	36,775	36,775
Agency Charges	36,506	36,842	36,842	42,287	42,288	42,288
Total	\$ 803,013	\$ 1,033,416	\$ 753,677	\$ 1,111,033	\$ 1,128,210	\$ 1,128,210

Economic Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	1,202,967	1,513,725	1,184,396	1,641,297	1,657,209	1,657,209
Salary Savings	-	(29,741)	-	(8,206)	(8,206)	(8,206)
Pending Personnel	-	-	-	-	213	213
Premium Pay	31	17,090	17,108	17,090	17,090	17,090
Compensated Absence	7,971	-	8,000	-	-	-
Overtime Wages Permanent	9,252	2,108	9,636	2,108	2,108	2,108
Election Officials Wages	758	-	388	-	-	-
Budget Efficiencies	-	-	-	(24,911)	(24,911)	(24,911)
Salaries Total	\$ 1,220,980	\$ 1,503,182	\$ 1,219,527	\$ 1,627,378	\$ 1,643,503	\$ 1,643,503
Benefits						
Health Insurance Benefit	179,093	209,977	170,014	203,549	218,626	218,626
Wage Insurance Benefit	4,258	5,064	3,253	3,967	3,967	3,967
WRS	79,605	102,934	80,669	111,609	114,348	114,348
FICA Medicare Benefits	90,502	112,758	87,637	122,607	123,165	123,165
Post Employment Health Plans	3,272	3,321	3,894	4,089	4,089	4,089
Benefits Total	\$ 356,730	\$ 434,054	\$ 345,468	\$ 445,821	\$ 464,195	\$ 464,195
Supplies						
Office Supplies	1,239	2,750	750	3,750	3,750	3,750
Copy Printing Supplies	968	1,350	1,226	2,350	2,350	2,350
Furniture	3,502	1,500	-	1,500	1,500	1,500
Hardware Supplies	-	1,100	350	1,100	1,100	1,100
Software Lic & Supplies	62	700	700	700	700	700
Postage	4,730	3,700	8,573	4,700	4,700	4,700
Work Supplies	-	6,000	-	-	-	-
Supplies Total	\$ 10,501	\$ 17,100	\$ 11,599	\$ 14,100	\$ 14,100	\$ 14,100

Economic Development

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Electricity	312	-	227	-	-	-
Stormwater	39	-	206	-	-	-
Telephone	702	-	559	-	-	-
Cellular Telephone	480	480	432	480	480	480
System & Software Mntc	7,565	6,300	4,374	6,300	6,300	6,300
Recruitment	50	1,000	-	1,000	1,000	1,000
Mileage	56	325	805	325	325	325
Conferences & Training	11,339	17,425	26,078	19,425	19,425	19,425
Memberships	26,009	24,400	24,656	24,400	24,400	24,400
Storage Services	2,611	3,000	3,000	3,000	3,000	3,000
Mortgage & Title Services	6,705	6,000	6,000	6,000	6,000	6,000
Management Services	757	1,275	1,275	1,275	1,275	1,275
Advertising Services	4,673	7,820	7,820	7,820	7,820	7,820
Printing Services	-	1,500	1,500	2,500	2,500	2,500
Other Services & Expenses	206,101	189,725	169,725	189,725	189,725	189,725
Grants	12,500	50,000	70,000	50,000	50,000	50,000
Purchased Services Total	\$ 279,900	\$ 309,250	\$ 316,656	\$ 312,250	\$ 312,250	\$ 312,250
Inter Depart Charges						
ID Charge From Engineering	55,395	55,395	55,395	55,395	55,395	55,395
ID Charge From Insurance	4,073	4,255	4,255	9,614	9,614	9,614
ID Charge From Workers Comp	1,412	1,566	1,566	1,653	1,653	1,653
Inter Depart Charges Total	\$ 60,880	\$ 61,216	\$ 61,216	\$ 66,661	\$ 66,662	\$ 66,662

Economic Development

Function: **Planning & Development**

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 3-20	20	1.00	75,547	1.00	80,647	1.00	81,428	1.00	81,428
*BUSINESS DEV SPEC 2-18	18	-	-	-	-	-	-	1.00	85,360
BUSINESS DEV SPEC 3-18	18	1.00	97,474	1.00	106,017	1.00	107,044	1.00	107,044
BUSINESS DEV SPEC 4-18	18	1.00	107,040	1.00	114,265	1.00	115,373	1.00	115,373
CLERK-TYP 2-20	20	1.00	53,228	1.00	56,821	1.00	57,372	1.00	57,372
ECON DEV DIV DIR-21	21	1.00	144,205	1.00	153,939	1.00	155,431	1.00	155,431
ECON DEV SPEC-18	18	1.00	104,011	1.00	111,032	1.00	112,108	1.00	112,108
ECONOMIC DEVELOPMENT PROG COOR	16	1.00	79,195	1.00	84,541	1.00	85,360	-	-
FOOD POLICY ADMIN-18	18	1.00	94,715	1.00	101,108	1.00	102,089	1.00	102,089
PRINCIPAL PLANNER-18	18	1.00	110,702	1.00	123,836	1.00	125,037	1.00	125,037
REAL ESTATE DEV SPEC 3-18	18	1.00	94,715	1.00	101,108	1.00	102,089	1.00	102,089
REAL ESTATE DEV SPEC 4-18	18	2.00	223,169	2.00	238,232	2.00	240,542	2.00	240,542
REAL ESTATE SPECIALIST 2-18	18	4.00	322,750	4.00	365,200	4.00	368,740	4.00	368,740
REAL ESTATE SPECIALIST 4-18	18	1.00	107,040	1.00	114,265	1.00	115,373	1.00	115,373
REAL ESTATE SUPERV-18	18	2.00	189,743	2.00	184,531	2.00	186,320	2.00	186,320
STREET VENDING MONITOR-16	16	1.00	63,629	1.00	67,924	1.00	68,582	1.00	68,582
		20.00	\$1,867,163	20.00	\$2,003,465	20.00	\$2,022,888	20.00	\$2,022,888

*The recreation of 1.0 FTE Economic Development Program Coordinator position (Compensation Group 16/Range 17) into 1.0 FTE Business Development Specialist 2 position (Compensation Group 18/Range 08) was approved through Legislative File #80622.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

PCED Office of the Director

Agency Overview

Agency Mission

The mission of the Office of the Director (OOD) is to provide leadership to the Department of Planning, Community, and Economic Development (PCED).

Agency Overview

The Agency is responsible for the overall leadership and management of PCED divisions (Building Inspection, CDA Housing Operations, CDA Redevelopment, Community Development, Economic Development, and Planning). The PCED Director also serves as the Executive Director of the Community Development Authority (CDA). The Office supports the Director and department initiatives. The goal of PCED Office of the Director is to enhance the efficient, effective, and equitable operation of the department. The agency will advance this goal by assisting divisions with implementing the City's Performance Excellence system, advancing the community priorities defined in the Comprehensive Plan, supporting racial equity initiatives, and leading the City's response to COVID-19 with colleagues across the department and City.

2024 Budget Highlights

Service: PCED Administration

- Increases the Graphics Tech position from 0.6 FTE to 1.0 FTE to accommodate increased project requests for public-facing informational products. Budget reallocated from hourly wages to permanent wages to make the FTE adjustment cost neutral.

PCED Office Of DirectorFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	435,559	620,344	620,298	693,543	703,296	703,296
Total	\$ 435,559	\$ 620,344	\$ 620,298	\$ 693,543	\$ 703,296	\$ 703,296

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
PCED Administration	435,559	620,344	620,298	693,543	703,296	703,296
Total	\$ 435,559	\$ 620,344	\$ 620,298	\$ 693,543	\$ 703,296	\$ 703,296

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	293,045	424,005	439,704	477,212	481,640	481,640
Benefits	79,281	106,595	117,257	126,433	131,758	131,758
Supplies	5,369	5,504	3,038	5,604	5,604	5,604
Purchased Services	41,445	67,783	43,842	67,683	67,683	67,683
Inter Depart Charges	16,418	16,457	16,457	16,611	16,611	16,611
Total	\$ 435,559	\$ 620,344	\$ 620,298	\$ 693,543	\$ 703,296	\$ 703,296

Service Overview

Service: PCED Administration

Service Description

The Office of the Director (OOD) is responsible for the overall leadership and management of the Department and aligning the activities of the agency’s divisions in the pursuit of the Department’s mission and community-building goals set by the Mayor and Common Council. The Director of Planning, Community and Economic Development leads this Division and serves as the Executive Director of the Community Development Authority. The goal is to reduce the time that department heads and professional staff spend on administrative functions such as marketing and communications support, consultation, consolidated administrative services and engagement activities.

Activities Performed by this Service

- Communications and Marketing Support: Support the communication and design needs for DPCED divisions, prioritizing projects that engage residents, improve access to City services, and increase transparency.
- Department Leadership: The DPCED Director leads, facilitates, and coordinates the strategic direction and vision of the five divisions. This activity includes staff administrative support for the director.
- Supporting DPCED Projects and Activities: As needed, Office of the Director (OOD) staff provide additional administrative support for projects led by DPCED divisions. This may include meeting scheduling, clerical responsibilities, communication, and meeting logistics.
- Operations and Development: This category includes efforts invested in professional development, new employee on boarding, processing financial transactions, and other professional activities.
- Supporting Citywide Initiatives: The OOD provides coordination, leadership, and staff to support citywide initiatives like the annual budget process, Results Madison, Performance Excellence, Data Governance, and Recovery efforts.
- Racial Equity and Social Justice Initiative (RESJI) Team and Civil Rights Coordinators: OOD will continue its work on this initiative and look to further incorporate equity into the work it performs.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	435,559	620,344	620,298	693,543	703,296	703,296
Other-Expenditures	-	-	-	-	-	-
Total	\$ 435,559	\$ 620,344	\$ 620,298	\$ 693,543	\$ 703,296	\$ 703,296

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	372,327	530,600	556,961	603,645	613,398	613,398
Non-Personnel	46,814	73,287	46,880	73,287	73,287	73,287
Agency Charges	16,418	16,457	16,457	16,611	16,611	16,611
Total	\$ 435,559	\$ 620,344	\$ 620,298	\$ 693,543	\$ 703,296	\$ 703,296

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	293,045	395,540	403,921	448,434	452,782	452,782
Salary Savings	-	(7,318)	-	-	-	-
Pending Personnel	-	-	-	28,490	28,571	28,571
Compensated Absence	-	2,935	2,935	2,935	2,935	2,935
Hourly Wages	-	31,848	31,848	3,358	3,358	3,358
Overtime Wages Permanent	-	1,000	1,000	1,000	1,000	1,000
Budget Efficiencies	-	-	-	(7,005)	(7,005)	(7,005)
Salaries Total	\$ 293,045	\$ 424,005	\$ 439,704	\$ 477,212	\$ 481,640	\$ 481,640
Benefits						
Health Insurance Benefit	36,921	49,130	57,609	60,715	65,205	65,205
Wage Insurance Benefit	1,389	1,188	1,809	1,809	1,809	1,809
WRS	19,166	26,897	27,520	30,494	31,242	31,242
FICA Medicare Benefits	21,419	28,989	29,778	32,848	32,933	32,933
Post Employment Health Plans	386	392	541	568	568	568
Benefits Total	\$ 79,281	\$ 106,595	\$ 117,257	\$ 126,433	\$ 131,758	\$ 131,758
Supplies						
Office Supplies	94	1,704	212	1,604	1,604	1,604
Copy Printing Supplies	51	500	26	400	400	400
Furniture	-	500	-	400	400	400
Hardware Supplies	4,046	2,250	2,250	2,250	2,250	2,250
Software Lic & Supplies	898	400	400	400	400	400
Postage	91	150	150	150	150	150
Food And Beverage	189	-	-	400	400	400
Supplies Total	\$ 5,369	\$ 5,504	\$ 3,038	\$ 5,604	\$ 5,604	\$ 5,604
Purchased Services						
Telephone	234	-	186	-	-	-
Cellular Telephone	765	765	995	900	900	900
System & Software Mntc	787	2,300	2,300	2,450	2,450	2,450
Recruitment	367	2,000	2,000	2,000	2,000	2,000
Conferences & Training	608	5,000	5,000	5,000	5,000	5,000
Memberships	200	165	165	165	165	165
Storage Services	66	76	76	76	76	76
Consulting Services	17,659	47,477	30,000	47,477	47,477	47,477
Printing Services	13,759	-	(6,879)	-	-	-
Other Services & Expenses	7,000	10,000	10,000	9,615	9,615	9,615
Purchased Services Total	\$ 41,445	\$ 67,783	\$ 43,842	\$ 67,683	\$ 67,683	\$ 67,683
Inter Depart Charges						
ID Charge From Engineering	15,388	15,388	15,388	15,388	15,388	15,388
ID Charge From Insurance	783	898	898	1,027	1,027	1,027
ID Charge From Workers Comp	247	171	171	196	196	196
Inter Depart Charges Total	\$ 16,418	\$ 16,457	\$ 16,457	\$ 16,611	\$ 16,611	\$ 16,611

PCED Office Of Director

Function: Planning & Development

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN SUPV-18	18	1.00	59,191	1.00	60,447	1.00	61,033	1.00	61,033
DIRECTOR PLAN COMM ECON DEV-21	21	1.00	163,432	1.00	174,464	1.00	176,155	1.00	176,155
DPCED ADMIN SERVS MGR-18	18	1.00	110,702	1.00	123,836	1.00	125,037	1.00	125,037
GRAPHICS TECH-20	20	-	-	1.00	59,256	1.00	59,831	1.00	59,831
GRAPHICS TECH-20 PT	20	0.60	32,847	-	-	-	-	-	-
PUBLIC INFORMATION OFF 2-18	18	1.00	70,487	1.00	98,163	1.00	99,115	1.00	99,115
		4.60	\$436,660	5.00	\$516,167	5.00	\$521,172	5.00	\$521,172

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Planning Division

Agency Overview

Agency Mission

The mission of the Planning Division is to develop and recommend urban development policies, improve the quality of the downtown and existing neighborhoods, and plan for new neighborhoods and peripheral growth management.

Agency Overview

The Agency compiles and analyzes statistical data relating to urban planning and management and implements adopted City land-use and development policies through maintaining development regulations and reviewing specific development proposals. The goal of the Planning Division is to prepare and maintain plan elements as guidance and management for City growth and development and to manage long-range transportation planning and programming for the City and metropolitan area. Planning will advance this goal by monitoring progress on Comprehensive Plan recommendations and continuing a Citywide long-range facilities plan.

2024 Budget Highlights

Service: Comprehensive Planning and Development Review

- Budget maintains current level of service.

Service: Metropolitan Planning Organization

- Provides additional General Fund support of \$30,000 to the Metropolitan Planning Organization (MPO) to leverage an additional \$120,000 in newly available federal funds added via Common Council amendment #3. The City's additional contribution will be reduced if the MPO receives additional support from other municipalities. Additional funds will be used to support multiple activities within the MPO's 2024 Unified Planning Work Program, the most significant being consultant services for the 5-year update to the Regional Transportation Plan.

Service: Neighborhood Planning, Preservation and Design

- Includes \$30,000 to fund the experimental closure of the 400 - 600 blocks of State Street as a pedestrian mall in 2024. This will complement funding in the Economic Development Division's capital budget and will be used for expenses that cannot be charged to TID 50.
- Includes anticipated Wisconsin Arts Grants revenues and expenditures (\$11,000)
- Continues funding for the following programs:
 - Placemaking activities (\$7,000)
 - Neighborhood Grant Program (\$30,000)
 - Annual Municipal Arts Grant Program (\$80,500)
 - BLINK temporary art program (\$10,000)
 - Poet Laureate Program (\$1,500)

PlanningFunction: **Planning & Development***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	3,390,893	3,562,032	3,503,214	3,766,262	3,922,356	3,922,356
Other Grants	1,558,377	1,402,742	1,409,289	1,436,411	1,433,232	1,553,232
Total	\$ 4,949,270	\$ 4,964,774	\$ 4,912,502	\$ 5,202,674	\$ 5,355,589	\$ 5,475,588

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Comp Planning And Dev Review	2,061,926	1,972,866	2,019,710	2,214,850	2,266,941	2,266,941
Metropolitan Planning Org	1,400,133	1,585,630	1,585,630	1,626,019	1,645,625	1,765,625
Neigh Planning Pres And Design	1,487,210	1,406,278	1,307,163	1,361,805	1,443,022	1,443,022
Total	\$ 4,949,270	\$ 4,964,774	\$ 4,912,502	\$ 5,202,674	\$ 5,355,589	\$ 5,475,588

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	-	(36,748)	(36,748)	(36,748)	(36,748)	(36,748)
Charges For Services	(37,261)	-	(5,000)	-	-	-
Invest Other Contrib	(28,629)	(1,500)	(2,046)	(1,500)	(1,500)	(1,500)
Total	\$ (65,890)	\$ (38,248)	\$ (43,794)	\$ (38,248)	\$ (38,248)	\$ (38,248)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	2,958,154	3,078,755	3,095,791	3,302,533	3,395,848	3,395,848
Benefits	913,367	897,717	834,310	883,085	942,792	942,792
Supplies	68,223	77,130	62,500	77,130	77,130	77,130
Purchased Services	737,172	672,201	793,682	678,307	670,029	790,029
Debt Othr Financing	106,768	-	(106,572)	-	-	-
Inter Depart Charges	89,695	89,140	88,506	93,607	89,958	89,958
Inter Depart Billing	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)
Transfer Out	183,280	229,580	229,580	247,759	259,580	259,580
Total	\$ 5,015,160	\$ 5,003,022	\$ 4,956,297	\$ 5,240,922	\$ 5,393,837	\$ 5,513,836

Planning

Function:

Planning & Development*Service Overview***Service:** Comp Planning And Dev Review

Service Description

This service maintains the City's urban development and growth management policy through the preparation and maintenance of long-range and Comprehensive Plan elements and subarea plans, maintains the City's land development regulations (primarily zoning and subdivision regulations) through the review and evaluation of specific land development proposals, and provides data, information, and mapping services, and maintains the City's geographic database. The goal of this service is to plan for equitable and sustainable growth, efficient use of land, efficient and equitable transportation systems, and complete neighborhoods.

Activities Performed by this Service

- Plan Creation: Creation of citywide and subarea plans to guide development and manage growth and change.
- Plan Implementation and Design: Implementation of recommendations in the Comprehensive Plan and other adopted plans, including coordination with and support for the work of other City agencies.
- Development Review: Review and evaluation of development proposals, support for development teams and others interested in development review processes, and staff support for the Plan Commission and Urban Design Commission.
- Data and Mapping: Maintenance of GIS data for the Planning Division and provision of maps, data, and data analysis to internal and external partners.
- Community Connections and Partnerships: Coordination of planning efforts with surrounding cities, villages, and towns, Dane County, the Capital Area Regional Planning Commission (CARPC), UW-Madison, area school districts, and other regional partners.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,007,250	1,972,866	2,019,710	2,214,850	2,266,941	2,266,941
Other-Expenditures	54,677	-	-	-	-	-
Total	\$ 2,061,926	\$ 1,972,866	\$ 2,019,710	\$ 2,214,850	\$ 2,266,941	\$ 2,266,941

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	1,951,491	1,848,746	1,905,488	2,089,730	2,141,821	2,141,821
Non-Personnel	66,403	81,775	71,876	82,275	82,275	82,275
Agency Charges	44,033	42,345	42,345	42,845	42,845	42,845
Total	\$ 2,061,926	\$ 1,972,866	\$ 2,019,710	\$ 2,214,850	\$ 2,266,941	\$ 2,266,941

Service Overview

Service: Metropolitan Planning Org

Service Description

This service provides staff for the Metropolitan Planning Organization (MPO), which is the designated policy body responsible for cooperative and comprehensive regional transportation planning and decision making for the Madison Metropolitan Planning Area. The responsibilities of the MPO include conducting a planning process for making transportation investment decisions in the metropolitan area, preparing and maintaining a long-range multi-modal transportation plan, and preparing a five-year transportation improvement program to provide transportation investments that meet metropolitan transportation needs. The role of the MPO is to facilitate coordinated and comprehensive regional transportation planning and decision-making that is fair and impartial.

Activities Performed by this Service

- Long-range Multimodal System Wide Planning: Maintain and refine the Regional Transportation Plan through more detailed studies, including sub-elements of the plan such as the Bicycle Transportation Plan, as part of the continuing, comprehensive, multimodal transportation process for the metro area in accordance with federal rules.
- Data Collection and Analysis: Collect, monitor, and analyze data related to land use development, socioeconomic characteristics of the population, travel patterns, and other factors affecting travel, as well as environmental indicators and issues.
- Transportation System/Congestion Management Planning: Monitor transportation system performance and plan and prioritize investments to improve overall system efficiency and safety with an emphasis on use of technology and lower cost strategies.
- Short-range Transit and Specialized Transportation Planning: Plan near term (5-10 years) improvements to the public transit system as well as specialized transportation services designed to meet the needs of the elderly and persons with disabilities. Assist in coordinating transit and specialized transportation services provided by Metro Transit, Dane County, and other public and private providers.
- Transportation Improvement Program: Approve use of federal funding for transportation projects and services in the metro area through the TIP, which is updated annually. Monitor other major transportation projects and assist in coordinating projects where needed.
- Roadway and Transit Corridor and Special Studies: Lead or assist in planning for roadway and transit investments in major corridors or undertaking special studies that result in more detailed, project specific recommendations that refine the Regional Transportation Plan.
- Ridesharing/Travel Demand Management: Coordinate and implement programs and services designed to promote and encourage increased use of transit, car/vanpooling, bicycling, and walking.
- Administration: Manage the transportation planning program, including program development, administration, and reporting, staffing the MPO Board and committees, and involving policymakers and the public in the planning process.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	146,017	193,398	187,841	215,607	223,393	223,393
Other-Expenditures	1,254,116	1,392,232	1,397,789	1,410,411	1,422,232	1,542,232
Total	\$ 1,400,133	\$ 1,585,630	\$ 1,585,630	\$ 1,626,019	\$ 1,645,625	\$ 1,765,625

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(37,261)	(36,748)	(41,748)	(36,748)	(36,748)	(36,748)
Personnel	884,821	956,152	963,492	985,278	1,019,991	1,019,991
Non-Personnel	550,944	661,776	660,070	669,571	658,114	778,114
Agency Charges	1,629	4,450	3,816	7,917	4,268	4,268
Total	\$ 1,400,133	\$ 1,585,630	\$ 1,585,630	\$ 1,626,019	\$ 1,645,625	\$ 1,765,625

Planning

Function:

Planning & Development*Service Overview***Service:** Neigh Planning Pres And Design*Service Description*

This service maintains and strengthens existing residential and commercial neighborhoods focusing on the downtown, isthmus, and central city, as well as protecting and enhancing the City's natural, cultural, aesthetic, and historic resources. This service provides neighborhood planning services and technical services to neighborhoods, carries out the City's preservation planning program, administers the Madison Arts program, develops and maintains urban design guidelines, prepares development concept plans, and monitors and recommends changes to the City's land development regulations. The goals of this service is to plan for efficient and equitable land use and complete neighborhoods in developed, mature parts of the City, balancing growth and change in Madison with integration of art and cultural/historic preservation, and to support neighborhood inclusivity and leadership capacity, particularly within historically underrepresented groups.

Activities Performed by this Service

- Plan Creation: Creation of citywide topic area plans and subarea plans to guide development and manage growth and change, particularly in existing neighborhoods.
- Plan Implementation and Design: Implementation of recommendations in adopted plans, including coordination with and support for the work of other city agencies.
- Development Review: Review and evaluation of proposals for development and modifications, particularly to historic properties. Support for property owners, developers, and others interested in development review processes, and staff support for the Landmarks Commission.
- Support for the Arts: Administration of the Municipal Art Fund, Art Grant Program, Percent for the Arts, and staff support for the Madison Arts Commission.
- Community Connections and Partnerships: Support for and coordination of planning efforts with community organizations such as neighborhood associations, non-profit organizations, and other groups of residents and business owners across the city.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,237,626	1,395,768	1,295,663	1,335,805	1,432,022	1,432,022
Other-Expenditures	249,584	10,510	11,500	26,000	11,000	11,000
Total	\$ 1,487,210	\$ 1,406,278	\$ 1,307,163	\$ 1,361,805	\$ 1,443,022	\$ 1,443,022

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(28,629)	(1,500)	(2,046)	(1,500)	(1,500)	(1,500)
Personnel	1,035,209	1,171,573	1,061,121	1,110,610	1,176,827	1,176,827
Non-Personnel	478,096	235,360	247,243	251,350	266,350	266,350
Agency Charges	2,534	845	845	1,345	1,345	1,345
Total	\$ 1,487,210	\$ 1,406,278	\$ 1,307,163	\$ 1,361,805	\$ 1,443,022	\$ 1,443,022

Planning

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Local Revenues Operating	-	(36,748)	(36,748)	(36,748)	(36,748)	(36,748)
Intergov Revenues Total	\$ -	\$ (36,748)	\$ (36,748)	\$ (36,748)	\$ (36,748)	\$ (36,748)
Charges For Services						
Reimbursement Of Expense	(37,261)	-	(5,000)	-	-	-
Charges For Services Total	\$ (37,261)	\$ -	\$ (5,000)	\$ -	\$ -	\$ -
Invest Other Contrib						
Contributions & Donations	(28,629)	(1,500)	(2,046)	(1,500)	(1,500)	(1,500)
Invest Other Contrib Total	\$ (28,629)	\$ (1,500)	\$ (2,046)	\$ (1,500)	\$ (1,500)	\$ (1,500)
Salaries						
Permanent Wages	2,159,216	2,339,966	2,266,653	2,516,360	2,563,847	2,563,847
Salary Savings	-	(53,465)	-	(12,582)	(12,582)	(12,582)
Pending Personnel	-	15,964	-	-	39,059	39,059
Premium Pay	1,565	-	1,915	-	-	-
Compensated Absence	39,218	24,001	28,364	24,001	24,001	24,001
Hourly Wages	9,698	14,000	14,000	14,000	14,000	14,000
Overtime Wages Permanent	6,880	-	3,008	-	-	-
Overtime Wages Hourly	120	-	-	-	-	-
Election Officials Wages	1,067	-	718	-	-	-
Budget Efficiencies	-	-	-	(35,865)	(35,865)	(35,865)
Salaries Total	\$ 2,217,764	\$ 2,340,466	\$ 2,314,658	\$ 2,505,914	\$ 2,592,460	\$ 2,592,460
Benefits						
Comp Absence Escrow	60,908	-	-	-	-	-
Health Insurance Benefit	324,614	326,852	317,135	315,665	339,055	339,055
Wage Insurance Benefit	10,930	11,404	10,872	11,408	11,408	11,408
WRS	143,253	159,119	154,617	171,114	176,906	176,906
FICA Medicare Benefits	162,307	180,149	167,094	194,200	196,781	196,781
Post Employment Health Plans	2,424	2,460	2,062	2,165	2,165	2,165
Benefits Total	\$ 704,437	\$ 679,985	\$ 651,781	\$ 694,552	\$ 726,315	\$ 726,315
Supplies						
Office Supplies	979	2,500	1,088	2,500	2,500	2,500
Copy Printing Supplies	4,820	7,500	2,939	7,500	7,500	7,500
Furniture	220	500	360	500	500	500
Hardware Supplies	371	3,500	4,015	3,500	3,500	3,500
Software Lic & Supplies	769	1,000	650	1,000	1,000	1,000
Postage	28,802	24,000	27,411	24,000	24,000	24,000
Program Supplies	1,448	-	-	-	-	-
Books & Subscriptions	-	250	125	250	250	250
Food And Beverage	103	500	572	500	500	500
Building Supplies	-	1,500	1,500	1,500	1,500	1,500
Supplies Total	\$ 37,512	\$ 41,250	\$ 38,660	\$ 41,250	\$ 41,250	\$ 41,250

Planning

Function: **Planning & Development**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Telephone	1,094	2,450	838	2,450	2,450	2,450
Cellular Telephone	575	500	476	500	500	500
Facility Rental	-	3,000	-	3,000	3,000	3,000
System & Software Mntc	10,251	12,000	8,436	13,000	13,000	13,000
Street Mntc	27,495	-	-	-	-	-
Recruitment	247	1,200	94	1,200	1,200	1,200
Conferences & Training	4,947	15,500	11,640	15,500	15,500	15,500
Memberships	6,237	6,435	7,518	6,435	6,435	6,435
Storage Services	459	725	725	725	725	725
Consulting Services	83,994	90,000	87,660	90,000	120,000	120,000
Advertising Services	5,744	5,000	4,936	5,000	5,000	5,000
Other Services & Expenses	13,248	7,000	21,075	7,000	7,000	7,000
Grants	112,932	122,000	125,741	122,000	122,000	122,000
Purchased Services Total	\$ 267,223	\$ 265,810	\$ 269,140	\$ 266,810	\$ 296,810	\$ 296,810
Inter Depart Charges						
ID Charge From Engineering	80,304	80,304	80,304	80,304	80,304	80,304
ID Charge From Insurance	5,826	2,558	2,558	6,863	2,828	2,828
ID Charge From Workers Comp	1,936	1,828	1,828	2,557	2,558	2,558
Inter Depart Charges Total	\$ 88,066	\$ 84,690	\$ 84,690	\$ 89,725	\$ 85,690	\$ 85,690
Inter Depart Billing						
ID Billing To Community Dev	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)	(41,500)
Inter Depart Billing Total	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)	\$ (41,500)
Transfer Out						
Transfer Out To Grants	183,280	229,580	229,580	247,759	259,580	259,580
Transfer Out Total	\$ 183,280	\$ 229,580	\$ 229,580	\$ 247,759	\$ 259,580	\$ 259,580

Planning

Function: Planning & Development

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ADMIN CLK 1-20	20	2.00	121,744	2.00	121,462	2.00	122,639	2.00	122,639
ADMIN CLK 1-20 PT	20	0.50	50,362	0.50	53,761	0.50	54,282	0.50	54,282
ARTS & CULTURE ADMINISTRATOR	18	-	-	1.00	117,499	1.00	118,638	1.00	118,638
*GIS SPECIALIST 2-18	18	-	-	-	-	-	-	1.00	100,073
GIS SPECIALIST 3-18	18	-	-	-	-	1.00	94,638	1.00	94,638
GIS SPECIALIST 4-18	18	-	-	1.00	119,655	1.00	120,815	1.00	120,815
MAD ARTS PROG ADMIN-18	18	1.00	100,232	-	-	-	-	-	-
PLAN GIS SPECIALIST-18	18	2.00	187,897	1.00	93,729	-	-	-	-
PLANNER 1-18	18	1.00	84,931	1.00	99,113	1.00	100,073	-	-
PLANNER 2-18	18	9.00	754,219	7.00	627,063	5.00	450,125	5.00	450,125
PLANNER 3-18	18	8.00	713,385	10.00	963,743	11.00	1,044,279	11.00	1,044,279
PLANNER 4-18	18	4.00	381,642	4.00	412,959	5.00	526,981	5.00	526,981
PLANNING DIV DIR-21	21	1.00	144,205	1.00	153,939	1.00	155,431	1.00	155,431
PRINCIPAL PLANNER-18	18	3.00	381,659	3.00	408,660	3.00	412,622	3.00	412,622
PROGRAM ASST 2-20	20	1.00	68,759	1.00	69,469	1.00	70,142	1.00	70,142
PUBLIC INFORMATION OFF 2-18	18	1.00	60,000	1.00	81,679	1.00	82,471	1.00	82,471
TRANSP PLANNING MGR-18	18	1.00	135,080	1.00	111,032	1.00	112,108	1.00	112,108
		34.50	\$3,184,116	34.50	\$3,433,763	34.50	\$3,465,245	34.50	\$3,465,245

*The recreation of 1.0 FTE Planner 1-18 position (Compensation Group 18/Range 06) to 1.0 FTE GIS Specialist 2-18 (Compensation Group 18/Range 08) was approved through Legislative File #80343.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



Public Facilities *(Operating)*

Library
Monona Terrace

Library

Agency Overview

Agency Mission

The mission of the Madison Public Library is to provide free and equitable access to cultural and educational experiences.

Agency Overview

The Agency is responsible for the operation of Madison's nine library branches and the Library Maintenance Support Center. The Agency's goal is to support literacy and community engagement opportunities. The Library will advance this goal by providing programming, including maintaining book collections and reference services, access to technology and training, online branch services, and literacy programming.

2024 Budget Highlights

Service: Admin & Marketing

- Librarian's Toolkit: The final year of a three year federal grant from the Institute for Museum and Library Services funds the development, testing, and iterative design process of the Librarian's Toolkit for Digital Observation, Assessment and Analysis of Library program participation, for which there currently is no digital observation solution. The resulting application will be available for use by librarians nation-wide. (\$56,348)
- Includes 1.0 FTE Library Program Coordinator position added in 2023 by resolution (Legistar #78884) to supervise the hourly Library Security Monitor staff, create relationships with local social services agencies, and provide guidance to Library staff so they may better serve a wide range of patrons with varying needs and challenges. The cost of the position (\$81,000) is offset by a decrease in Hourly Wages. (Net neutral)

Service: Collection Resources & Access

- Budget maintains current level of service.

Service: Community Engagement

- Recreates a 1.0 Program Assistant 1 FTE in the new classification of Library Program Administrator in 2023 by resolution (Legistar #79882). (Net neutral)

Service: Facilities:

- Includes 0.6 FTE Custodial Worker (\$43,250) added in 2023 by resolution (Legistar #75516) offset by a decrease in Hourly Wages. (Net neutral)

Service: Public Service

- Maintains the use of Library reserves to allow the Monroe Street Branch to be open five days per week. (\$70,000)

Library

Function: Public Facilities

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Library	18,903,787	19,770,825	19,310,061	20,604,069	20,748,477	20,748,477
Permanent	16,178	9,000	35,250	9,000	9,000	9,000
Total	\$ 18,919,965	\$ 19,779,825	\$ 19,345,311	\$ 20,613,069	\$ 20,757,477	\$ 20,757,477

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Admin & Marketing	4,271,426	4,251,531	4,207,054	4,341,719	4,248,603	4,248,603
Col Res & Access	2,779,318	3,044,024	2,871,756	3,093,053	3,129,378	3,129,378
Community Engagement	1,915,124	2,011,836	2,073,519	2,288,542	2,327,278	2,327,278
Facilities	2,589,266	2,491,738	2,455,383	2,700,239	2,721,356	2,721,356
Public Service	7,364,831	7,980,696	7,737,600	8,189,516	8,330,862	8,330,862
Total	\$ 18,919,965	\$ 19,779,825	\$ 19,345,311	\$ 20,613,069	\$ 20,757,477	\$ 20,757,477

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(1,348,996)	(1,331,460)	(1,328,054)	(1,389,148)	(1,389,148)	(1,389,148)
Charges For Services	(781,800)	(743,939)	(756,714)	(758,439)	(758,439)	(758,439)
Fine Forfeiture Asmt	(38,528)	(30,000)	(38,775)	(38,700)	(38,700)	(38,700)
Invest Other Contrib	(922,044)	(349,380)	(604,224)	(558,800)	(558,800)	(558,800)
Misc Revenue	(167)	(250)	(250)	(100)	(100)	(100)
Other Finance Source	-	(70,000)	(476,669)	(70,000)	(70,000)	(70,000)
Transfer In	(16,000)	(29,034)	(29,034)	(65,048)	(65,048)	(65,048)
Total	\$ (3,107,534)	\$ (2,554,063)	\$ (3,233,720)	\$ (2,880,235)	\$ (2,880,235)	\$ (2,880,235)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	10,583,852	11,232,332	10,765,227	11,803,444	11,927,873	11,927,873
Benefits	3,365,802	3,264,628	3,340,281	3,383,582	3,531,192	3,531,192
Supplies	1,084,507	884,103	1,245,856	1,054,372	1,054,372	1,054,372
Purchased Services	3,816,120	4,141,175	4,389,580	4,422,961	4,422,961	4,422,961
Debt Othr Financing	222,730	-	26,436	-	-	-
Inter Depart Charges	134,069	135,636	135,636	152,931	152,986	152,986
Transfer Out	2,820,419	2,676,014	2,676,014	2,676,014	2,548,327	2,548,327
Total	\$ 22,027,499	\$ 22,333,888	\$ 22,579,031	\$ 23,493,304	\$ 23,637,712	\$ 23,637,712

Library

Function:

Public Facilities

*Service Overview***Service:** Admin & Marketing

Service Description

This service provides for the system-wide leadership of the library across all departments, along with marketing and web services promoting the library's nine locations. The goal of this service is to provide strategic direction, fiscal responsibility, and general leadership and management to all areas of library operations.

Activities Performed by this Service

- **Budget and Fiscal Management:** Prepare and monitor the capital and operating budgets for the Library; prepare financial reports for the Library Board, management staff, and the MPL Foundation; process billing, receipts, and payroll; and review and maintain Library projects.
- **System-wide Management:** Oversee system-wide services; participate in City programs and committees; oversee Library policies and procedures; oversee personnel, including hiring, training, and performance management; and represent Madison in the South Central Library System and Statewide projects and services.
- **Marketing and Web Services:** Prepare print and online marketing of Library services, programs, and events; maintain Library public and internal websites and social media outlets; and perform in-house printing for advertising and marketing purposes.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	4,271,426	4,251,531	4,207,054	4,341,719	4,248,603	4,248,603
Other-Expenditures	-	-	-	-	-	-
Total	\$ 4,271,426	\$ 4,251,531	\$ 4,207,054	\$ 4,341,719	\$ 4,248,603	\$ 4,248,603

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(36,015)	(43,334)	(183,173)	(86,548)	(86,548)	(86,548)
Personnel	1,289,236	1,414,631	1,364,538	1,490,565	1,525,136	1,525,136
Non-Personnel	2,901,737	2,769,232	2,914,686	2,810,751	2,683,064	2,683,064
Agency Charges	116,468	111,002	111,002	126,951	126,951	126,951
Total	\$ 4,271,426	\$ 4,251,531	\$ 4,207,054	\$ 4,341,719	\$ 4,248,603	\$ 4,248,603

Library

Function:

Public Facilities

*Service Overview***Service:** Col Res & Access

Service Description

This service is responsible for the acquisition, cataloging, and processing of all materials in all formats in the library collection. The Madison Public Library is the resource library and largest member of the South Central Library System (SCLS). SCLS libraries share their collection resources through an integrated library system that provides access to the public through the LINKcat online library catalog.

Activities Performed by this Service

- Collection Ordering: Select materials using data from a variety of sources and place orders with vendors.
- Collection Cataloging: Provide access to the collection through cataloging and classification according to national and local standards.
- Collection Processing: Perform online receipt, linking and invoicing of collection items and prepare the items for lending by applying jackets, cases, labels, etc.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,779,318	3,044,024	2,871,756	3,093,053	3,129,378	3,129,378
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,779,318	\$ 3,044,024	\$ 2,871,756	\$ 3,093,053	\$ 3,129,378	\$ 3,129,378

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(2,244,953)	(1,986,051)	(2,133,440)	(2,075,839)	(2,075,839)	(2,075,839)
Personnel	2,079,170	1,998,579	2,001,316	2,062,876	2,099,200	2,099,200
Non-Personnel	2,945,100	3,031,496	3,003,880	3,106,017	3,106,017	3,106,017
Total	\$ 2,779,318	\$ 3,044,024	\$ 2,871,756	\$ 3,093,053	\$ 3,129,378	\$ 3,129,378

Service Overview

Service: Community Engagement

Service Description

This service is responsible for program providers and performers associated with community engagement activities and collaborative projects for all ages. The goal of the service is to foster a diverse patron and partner base and programs and services that are based directly on residents' needs and wants.

Activities Performed by this Service

- **Programming:** Manage contracts with local artists, entrepreneurs, experts, and organizations to provide classes and procure supplies for programs. The Bubbler program is part of this service.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,915,124	2,011,836	2,073,519	2,288,542	2,327,278	2,327,278
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,915,124	\$ 2,011,836	\$ 2,073,519	\$ 2,288,542	\$ 2,327,278	\$ 2,327,278

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(420,835)	(187,203)	(375,003)	(303,962)	(303,962)	(303,962)
Personnel	1,822,652	1,884,083	1,905,494	2,094,344	2,133,080	2,133,080
Non-Personnel	513,306	314,955	543,027	498,159	498,159	498,159
Total	\$ 1,915,124	\$ 2,011,836	\$ 2,073,519	\$ 2,288,542	\$ 2,327,278	\$ 2,327,278

Library

Function:

Public Facilities

*Service Overview***Service:** Facilities

Service Description

This service is responsible for all activities and services associated with the operation of Madison Public Library's nine public libraries and the Library Maintenance Support Center. The goal of this service is to provide a safe, pleasant, and welcoming environment at the Central and neighborhood libraries.

Activities Performed by this Service

- **Building Maintenance:** Perform repairs, respond to user requests, coordinate preventative maintenance, and coordinate vendor assistance.
- **Custodial Tasks:** Clean Central Library, maintain janitorial supplies, and respond to custodial emergencies at Central and neighborhood libraries.
- **Building Projects:** Schedule, coordinate, and complete major building projects such as renovations, refurbishments, and new construction.
- **Planning:** Plan and design new facilities and engage the public and staff on future library facility needs.
- **Library Technology Infrastructure:** Maintain and replace library technology infrastructure and systems.
- **Central Library Events Management and Planning:** Manage paid and unpaid events at Central Library.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,589,266	2,491,738	2,455,383	2,700,239	2,721,356	2,721,356
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,589,266	\$ 2,491,738	\$ 2,455,383	\$ 2,700,239	\$ 2,721,356	\$ 2,721,356

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(64,477)	(15,500)	(107,337)	(81,000)	(81,000)	(81,000)
Personnel	1,265,266	1,145,996	1,132,361	1,260,202	1,281,264	1,281,264
Non-Personnel	1,370,877	1,336,608	1,405,724	1,495,057	1,495,057	1,495,057
Agency Charges	17,601	24,634	24,634	25,981	26,035	26,035
Total	\$ 2,589,266	\$ 2,491,738	\$ 2,455,383	\$ 2,700,239	\$ 2,721,356	\$ 2,721,356

Library**Function:****Public Facilities***Service Overview***Service:** Public Service*Service Description*

This service is responsible for the delivery of services to the Library's patrons and members of the community both in and outside of library facilities. Public Service focuses on direct provision of reference and research assistance, reader's advisory, literacy support, technology training, referral to social services and community organizations, and participatory learning and creation. The goal of the service is to provide individualized library services to meet patrons' needs.

Activities Performed by this Service

- Reference and User Services: Provide reference services, reader's advisory services, referral to social services and community organizations, and program planning for adults.
- Circulation: Check materials in and out, help customers with library cards and problem items, and handle other library material procedures.
- Neighborhood Library Management: Supervise nine Library locations.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	7,348,653	7,971,696	7,702,350	8,180,516	8,321,862	8,321,862
Other-Expenditures	16,178	9,000	35,250	9,000	9,000	9,000
Total	\$ 7,364,831	\$ 7,980,696	\$ 7,737,600	\$ 8,189,516	\$ 8,330,862	\$ 8,330,862

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(341,255)	(321,975)	(434,768)	(332,886)	(332,886)	(332,886)
Personnel	7,493,330	8,053,671	7,701,799	8,279,039	8,420,385	8,420,385
Non-Personnel	212,756	249,001	470,569	243,363	243,363	243,363
Total	\$ 7,364,831	\$ 7,980,696	\$ 7,737,600	\$ 8,189,516	\$ 8,330,862	\$ 8,330,862

Library

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Library

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Federal Revenues Operating	(18,614)	-	-	(15,000)	(15,000)	(15,000)
Other Unit Of Gov Revenues Oj	(1,330,382)	(1,331,460)	(1,328,054)	(1,374,148)	(1,374,148)	(1,374,148)
Intergov Revenues Total	\$ (1,348,996)	\$ (1,331,460)	\$ (1,328,054)	\$ (1,389,148)	\$ (1,389,148)	\$ (1,389,148)
Charges For Services						
Reproduction Services	(67,705)	(58,000)	(56,431)	(57,000)	(57,000)	(57,000)
Appliance Collection	(8)	-	-	-	-	-
Catering Concessions	(7,543)	(500)	(6,757)	(7,000)	(7,000)	(7,000)
Facility Rental	(31,930)	(15,000)	(23,600)	(24,000)	(24,000)	(24,000)
Southcentral Library Services	(266,184)	(266,184)	(266,184)	(266,184)	(266,184)	(266,184)
Cataloging Services	(404,255)	(404,255)	(404,255)	(404,255)	(404,255)	(404,255)
Reimbursement Of Expense	(4,175)	-	513	-	-	-
Charges For Services Total	\$ (781,800)	\$ (743,939)	\$ (756,714)	\$ (758,439)	\$ (758,439)	\$ (758,439)
Fine Forfeiture Asmt						
Library Lost And Damaged Fees	(38,528)	(30,000)	(38,775)	(38,700)	(38,700)	(38,700)
Fine Forfeiture Asmt Total	\$ (38,528)	\$ (30,000)	\$ (38,775)	\$ (38,700)	\$ (38,700)	\$ (38,700)
Invest Other Contrib						
Contributions & Donations	(922,044)	(349,380)	(604,224)	(558,800)	(558,800)	(558,800)
Invest Other Contrib Total	\$ (922,044)	\$ (349,380)	\$ (604,224)	\$ (558,800)	\$ (558,800)	\$ (558,800)
Misc Revenue						
Miscellaneous Revenue	(167)	(250)	(250)	(100)	(100)	(100)
Misc Revenue Total	\$ (167)	\$ (250)	\$ (250)	\$ (100)	\$ (100)	\$ (100)
Other Finance Source						
Fund Balance Applied	-	(70,000)	(476,669)	(70,000)	(70,000)	(70,000)
Other Finance Source Total	\$ -	\$ (70,000)	\$ (476,669)	\$ (70,000)	\$ (70,000)	\$ (70,000)
Transfer In						
Transfer In From Grants	-	(20,334)	(20,334)	(56,348)	(56,348)	(56,348)
Transfer In From Permanent	(16,000)	(8,700)	(8,700)	(8,700)	(8,700)	(8,700)
Transfer In Total	\$ (16,000)	\$ (29,034)	\$ (29,034)	\$ (65,048)	\$ (65,048)	\$ (65,048)
Salaries						
Permanent Wages	8,864,105	9,472,181	9,015,196	10,196,798	10,304,925	10,304,925
Salary Savings	-	(224,944)	-	(371,666)	(385,214)	(385,214)
Pending Personnel	-	206,614	-	266,600	371,694	371,694
Premium Pay	48,667	48,589	49,958	53,100	53,100	53,100
Compensated Absence	86,056	70,000	70,000	76,500	76,500	76,500
Hourly Wages	1,486,050	1,572,948	1,543,129	1,695,010	1,619,766	1,619,766
Overtime Wages Permanent	97,137	86,944	86,944	95,000	95,000	95,000
Overtime Wages Hourly	1,837	-	-	-	-	-
Budget Efficiencies	-	-	-	(207,898)	(207,898)	(207,898)
Salaries Total	\$ 10,583,852	\$ 11,232,332	\$ 10,765,227	\$ 11,803,444	\$ 11,927,873	\$ 11,927,873

Library

Function:

Public Facilities

Line Item Detail

Agency Primary Fund: Library

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Benefits						
Comp Absence Escrow	227,884	101,338	101,338	101,338	101,338	101,338
Unemployment Benefits	(1,027)	-	207	-	-	-
Health Insurance Benefit	1,600,012	1,685,898	1,651,744	1,689,527	1,816,677	1,816,677
Wage Insurance Benefit	27,373	26,358	22,886	21,634	21,634	21,634
Health Insurance Retiree	-	7,330	7,330	7,330	7,330	7,330
WRS	625,877	636,952	660,384	692,925	711,024	711,024
FICA Medicare Benefits	781,380	700,924	787,848	756,677	759,039	759,039
Post Employment Health Plans	104,304	105,828	108,544	114,150	114,150	114,150
Benefits Total	\$ 3,365,802	\$ 3,264,628	\$ 3,340,281	\$ 3,383,582	\$ 3,531,192	\$ 3,531,192
Supplies						
Office Supplies	8,582	13,275	7,608	10,235	10,235	10,235
Copy Printing Supplies	31,869	44,330	50,811	59,951	59,951	59,951
Furniture	55,437	-	43,641	5,756	5,756	5,756
Hardware Supplies	121,327	129,110	224,947	138,950	138,950	138,950
Software Lic & Supplies	16,337	16,205	17,986	23,055	23,055	23,055
Postage	34,233	31,605	31,713	32,344	32,344	32,344
Program Supplies	229,043	107,137	223,393	152,075	152,075	152,075
Work Supplies	64,931	86,358	75,505	85,852	85,852	85,852
Janitorial Supplies	37,798	39,720	47,056	48,790	48,790	48,790
Library Materials	303,507	315,136	441,289	382,143	382,143	382,143
Safety Supplies	5,150	36,255	5,281	13,730	13,730	13,730
Uniform Clothing Supplies	-	317	317	317	317	317
Food And Beverage	8,326	7,080	7,080	7,080	7,080	7,080
Building Supplies	11,695	10,355	19,871	18,000	18,000	18,000
Electrical Supplies	15,978	20,385	20,385	20,385	20,385	20,385
HVAC Supplies	2,094	13,810	13,810	8,440	8,440	8,440
Plumbing Supplies	9,575	4,825	4,825	5,825	5,825	5,825
Machinery And Equipment	120,061	3,500	5,500	7,500	7,500	7,500
Equipment Supplies	8,563	4,700	4,700	33,944	33,944	33,944
Inventory	-	-	137	-	-	-
Supplies Total	\$ 1,084,507	\$ 884,103	\$ 1,245,856	\$ 1,054,372	\$ 1,054,372	\$ 1,054,372

Library

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Library

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	63,525	53,935	63,275	62,025	62,025	62,025
Electricity	263,570	313,425	265,620	279,373	279,373	279,373
Water	10,518	14,760	12,080	14,940	14,940	14,940
Sewer	9,818	10,690	10,830	11,000	11,000	11,000
Stormwater	6,119	5,470	6,525	6,500	6,500	6,500
Telephone	6,265	17,294	5,577	5,606	5,606	5,606
Cellular Telephone	13,247	11,432	8,449	8,456	8,456	8,456
Systems Comm Internet	620,654	631,222	628,849	630,533	630,533	630,533
Building Improv Repair Maint	265,881	227,680	331,065	333,170	333,170	333,170
Waste Disposal	10,838	13,670	12,657	13,555	13,555	13,555
Fire Protection	12,569	11,410	10,829	10,835	10,835	10,835
Pest Control	2,530	2,576	3,795	3,795	3,795	3,795
Elevator Repair	4,686	4,500	4,645	4,645	4,645	4,645
Facility Rental	751	260,792	209,285	251,283	251,283	251,283
Custodial Bldg Use Charges	154,293	157,034	157,034	180,589	180,589	180,589
Process Fees Recyclables	9,229	11,390	10,686	11,100	11,100	11,100
Office Equipment Repair	-	170	-	170	170	170
Comm Device Mntc	31,846	22,805	24,849	23,710	23,710	23,710
Equipment Mntc	123,643	102,044	215,619	114,670	114,670	114,670
System & Software Mntc	400	-	360	-	-	-
Rental Of Equipment	474	510	498	525	525	525
Recruitment	1,603	2,000	913	2,000	2,000	2,000
Mileage	6,094	3,000	6,942	6,944	6,944	6,944
Conferences & Training	37,635	54,000	57,556	65,900	65,900	65,900
Memberships	14,994	14,498	15,287	13,960	13,960	13,960
Uniform Laundry	7,801	7,700	6,386	7,700	7,700	7,700
Audit Services	2,000	2,000	2,000	2,000	2,000	2,000
Credit Card Services	2,541	3,000	2,142	2,500	2,500	2,500
Management Services	660	-	-	-	-	-
Consulting Services	21,511	-	146,083	4,000	4,000	4,000
Advertising Services	17,265	8,000	18,203	26,500	26,500	26,500
Parking Towing Services	-	500	500	500	500	500
Security Services	7,701	6,595	7,598	5,250	5,250	5,250
Transportation Services	4,000	4,800	5,400	7,200	7,200	7,200
Program Services	214,100	189,450	296,636	311,141	311,141	311,141
Other Services & Expenses	6,371	8,000	8,038	8,000	8,000	8,000
Comm Agency Contracts	1,803,076	1,937,523	1,805,294	1,948,115	1,948,115	1,948,115
Taxes & Special Assessments	57,153	26,400	27,331	43,840	43,840	43,840
Permits & Licenses	580	600	630	630	630	630
Purchased Services Total	\$ 3,815,942	\$ 4,140,875	\$ 4,389,467	\$ 4,422,661	\$ 4,422,661	\$ 4,422,661
Debt Othr Financing						
Principal Leases	206,821	-	-	-	-	-
Interest Leases	15,909	-	-	-	-	-
Debt Othr Financing Total	\$ 222,730	\$ -	\$ -	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From Engineering	3,537	3,537	3,537	3,537	3,537	3,537
ID Charge From Fleet Services	10,422	17,331	17,331	18,678	18,732	18,732
ID Charge From Traffic Eng	3,641	3,766	3,766	3,766	3,766	3,766
ID Charge From Insurance	100,082	95,900	95,900	109,530	109,530	109,530
ID Charge From Workers Comp	16,386	15,102	15,102	17,420	17,421	17,421
Inter Depart Charges Total	\$ 134,069	\$ 135,636	\$ 135,636	\$ 152,931	\$ 152,986	\$ 152,986
Transfer Out						
Transfer Out To Debt Service	2,804,419	2,667,314	2,667,314	2,667,314	2,539,627	2,539,627
Transfer Out Total	\$ 2,804,419	\$ 2,667,314	\$ 2,667,314	\$ 2,667,314	\$ 2,539,627	\$ 2,539,627

Library

Function: Public Facilities

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	1.00	88,663	-	-	-	-	-	-
ACCOUNTANT 3-18	18	-	-	1.00	101,224	1.00	102,205	1.00	102,205
ACCT TECH 1-32	32	1.00	61,613	-	-	-	-	-	-
ACCT TECH 2-32	32	-	-	1.00	69,080	1.00	69,750	1.00	69,750
ADMIN CLK 1-32	32	4.00	235,947	4.00	250,084	4.00	252,508	4.00	252,508
ADMIN CLK 1-32 PT	32	0.70	43,748	0.70	50,056	0.70	50,541	0.70	50,541
CLERK 2-32	32	12.00	534,541	14.00	742,060	14.00	749,254	14.00	749,254
CLERK 2-32 PT	32	7.05	443,311	5.60	317,885	5.60	320,966	5.60	320,966
CUSTODIAL WORKER 2-15	15	3.00	162,933	3.00	174,400	3.00	176,090	3.00	176,090
CUSTODIAL WORKER 2-15 PT	15	-	-	0.60	31,200	0.60	31,502	0.60	31,502
CUSTODIAL WORKER 3-15	15	1.00	62,816	1.00	68,321	1.00	68,984	1.00	68,984
FACILITY MAINT WKR-15	15	1.00	65,186	1.00	70,219	1.00	70,900	1.00	70,900
LIB COMP TECH-32	32	3.00	173,566	2.00	128,567	2.00	130,401	2.00	130,401
LIB COMPT SPEC 2-33	33	2.00	139,844	1.00	83,422	1.00	84,892	1.00	84,892
LIBRARY IT SPEC 2-33	18	-	-	1.00	68,279	1.00	68,941	1.00	68,941
LIBRARY IT SPEC 3-33	18	-	-	1.00	74,165	1.00	74,884	1.00	74,884
LIB FACILITY & MAINT COORD-15	15	1.00	77,567	1.00	87,140	1.00	87,984	1.00	87,984
LIB MEDIA COORD-18	18	1.00	102,991	1.00	109,943	1.00	111,009	1.00	111,009
LIB PROG COORD-18	18	-	-	1.00	63,476	1.00	64,091	1.00	64,091
LIBRARIAN 2-33	33	32.00	2,467,480	31.00	2,520,868	31.00	2,545,307	31.00	2,545,307
LIBRARIAN 2-33 PT	33	4.50	427,486	5.45	458,247	5.45	462,689	5.45	462,689
LIBRARIAN 3-18	18	6.00	532,165	6.00	571,868	6.00	577,412	6.00	577,412
LIBRARIAN 3-33	33	1.00	88,606	2.00	163,914	2.00	165,503	2.00	165,503
LIBRARIAN SUPV-18	18	3.00	299,778	3.00	320,994	3.00	324,106	3.00	324,106
LIBRARY ASSOC DIR-18	18	1.00	132,646	1.00	141,600	1.00	142,972	1.00	142,972
LIBRARY ASST 1-32	32	26.00	1,556,793	27.00	1,690,431	27.00	1,706,819	27.00	1,706,819
LIBRARY ASST 1-32 PT	32	8.70	480,211	7.95	505,082	7.95	509,979	7.95	509,979
LIBRARY BUS OPER MGR-18	18	1.00	123,986	1.00	132,356	1.00	133,639	1.00	133,639
LIBRARY DIRECTOR-21	21	1.00	161,069	1.00	175,376	1.00	177,076	1.00	177,076
LIBRARY FACILITIES MGR-18	18	1.00	111,080	1.00	118,577	1.00	119,727	1.00	119,727
LIBRARY PRESS OPR-32	32	1.00	63,003	1.00	67,256	1.00	67,908	1.00	67,908
**LIBRARY PROG ADMIN-33	33	-	-	-	-	-	-	1.00	66,082
LIBRARY PROGRAM SUPV-18	18	2.00	202,304	2.00	215,960	2.00	218,053	2.00	218,053
MAINT MECH 1-15	15	1.00	57,496	1.00	63,377	1.00	63,991	1.00	63,991
MAINT MECH 2-15	15	1.00	63,119	1.00	69,982	1.00	70,661	1.00	70,661
MKTG/COMMUN SPEC-18	18	1.00	64,984	1.00	72,051	1.00	72,749	1.00	72,749
PLANNER 2-18	18	1.00	79,954	1.00	89,291	1.00	90,157	1.00	90,157
**PROG ASST 1-32	32	5.00	307,132	5.00	321,038	5.00	324,150	4.00	258,068
PROGRAM ASST 1-20	20	1.00	61,599	1.00	65,757	1.00	66,394	1.00	66,394
		135.95*	\$9,473,618	139.30	\$10,253,544	139.30	\$10,354,196	139.30	\$10,354,196

*The 2023 Adopted Budget inadvertently excluded 1.75 FTEs from the position table. The correct number of positions in the 2023 adopted budget is 137.7 FTEs.

** The recreation of a Prog Asst 1-32 position to a Library Prog Administrator position was approved through Legistar File #79882.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Monona Terrace

Agency Overview

Agency Mission

The mission of the Monona Terrace Community and Convention Center is to deliver exceptional and inspirational experiences for visitors and event attendees.

Agency Overview

The Agency strives to be a high quality, customer-focused convention and meeting facility that serves as a community gathering place, a tourism destination, and a catalyst for economic activity for the City of Madison, Dane County, and the State of Wisconsin. The goals for Monona Terrace include efficiency in operations, optimization of revenue, and cost management.

2024 Budget Highlights

Service: Community Convention Center

- Increases the Room Tax net operating subsidy as approved by the Room Tax Commission. (Increase: \$566,300)
- Assumes facility rental revenues of \$3.9 million, which is a \$286,400 increase from the 2023 Adopted Budget. Monona Terrace will be closed for more than three weeks in January 2024 for its 10-year building renovations. Even with this closure, recovering event revenues are expected to improve against 2023.
- Common Council amendment #7 increases Monona Terrace's purchased services budget by \$120,000 to fund a contract for the agency's event management software. Facility rental revenues will fund the additional costs.

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Convention Center	13,126,179	13,913,314	14,049,468	14,451,002	14,578,125	14,701,064
Total	\$ 13,126,179	\$ 13,913,314	\$ 14,049,468	\$ 14,451,002	\$ 14,578,125	\$ 14,701,064

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Community Convention Center	13,126,179	13,913,314	14,049,468	14,451,002	14,578,125	14,701,064
Total	\$ 13,126,179	\$ 13,913,314	\$ 14,049,468	\$ 14,451,002	\$ 14,578,125	\$ 14,701,064

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(8,360,762)	(8,734,200)	(9,083,941)	(9,022,625)	(9,022,625)	(9,142,625)
Invest Other Contrib	(1)	(23,700)	(2)	(23,700)	(23,700)	(23,700)
Misc Revenue	(110,772)	(139,800)	(139,800)	(139,800)	(139,800)	(139,800)
Other Finance Source	(504,072)	(189,889)	-	(439,152)	-	(2,939)
Transfer In	(4,150,573)	(4,825,725)	(4,825,725)	(4,825,725)	(5,392,000)	(5,392,000)
Total	\$ (13,126,179)	\$ (13,913,314)	\$ (14,049,468)	\$ (14,451,002)	\$ (14,578,125)	\$ (14,701,064)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	4,125,161	4,263,970	4,304,986	4,763,683	4,811,418	4,811,418
Benefits	1,280,810	1,399,216	1,357,082	1,435,600	1,497,336	1,497,336
Supplies	811,912	449,059	360,264	436,129	436,129	436,129
Purchased Services	6,041,546	6,911,599	6,845,739	6,921,569	6,921,569	7,041,569
Debt Othr Financing	59,804	-	291,927	-	-	-
Inter Depart Charges	468,746	494,328	494,328	498,880	516,532	516,532
Transfer Out	338,200	395,141	395,141	395,141	395,141	398,080
Total	\$ 13,126,179	\$ 13,913,314	\$ 14,049,468	\$ 14,451,002	\$ 14,578,125	\$ 14,701,064

Monona Terrace Comm Conv Ctr

Function:

Public Facilities

Service Overview

Service: Community Convention Center

Service Description

This service is responsible for operating the Monona Terrace Community and Convention Center. Specific activities provided by this service include maintenance, sales and marketing, and event services. The goal of this service is to host hundreds of events annually and function as an economic catalyst for downtown Madison, the City of Madison, Dane County, and the State of Wisconsin.

Activities Performed by this Service

- Community Center: Host community based events, including rooftop concerts and educational and health related events at Monona Terrace and within Madison schools.
- Conferences and Conventions: Host conventions, conferences, consumer shows, banquets, meetings, entertainment events, and community use events.
- Tourism: Operate a Frank Lloyd Wright facility, which includes promotion of the history of the building, providing tours, and operating a themed gift shop for clients, visitors, and event attendees.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	13,126,179	13,913,314	14,049,468	14,451,002	14,578,125	14,701,064
Total	\$ 13,126,179	\$ 13,913,314	\$ 14,049,468	\$ 14,451,002	\$ 14,578,125	\$ 14,701,064

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(13,126,179)	(13,913,314)	(14,049,468)	(14,451,002)	(14,578,125)	(14,701,064)
Personnel	5,405,971	5,663,187	5,662,068	6,199,283	6,308,754	6,308,754
Non-Personnel	7,251,462	7,755,799	7,893,072	7,752,839	7,752,839	7,875,778
Agency Charges	468,746	494,328	494,328	498,880	516,532	516,532
Total	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Convention Center

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Catering Concessions	(4,173,420)	(5,000,000)	(4,972,105)	(5,000,000)	(5,000,000)	(5,000,000)
Facility Rental	(4,099,345)	(3,606,200)	(3,994,841)	(3,892,625)	(3,892,625)	(4,012,625)
Reimbursement Of Expense	(454)	-	-	-	-	-
Gift Shop Sales	(82,979)	(120,000)	(108,241)	(120,000)	(120,000)	(120,000)
Building Tours	(4,563)	(8,000)	(8,754)	(10,000)	(10,000)	(10,000)
Charges For Services Total	\$ (8,360,762)	\$ (8,734,200)	\$ (9,083,941)	\$ (9,022,625)	\$ (9,022,625)	\$ (9,142,625)
Invest Other Contrib						
Interest	(1)	-	(2)	-	-	-
Contributions & Donations	-	(23,700)	-	(23,700)	(23,700)	(23,700)
Invest Other Contrib Total	\$ (1)	\$ (23,700)	\$ (2)	\$ (23,700)	\$ (23,700)	\$ (23,700)
Misc Revenue						
Miscellaneous Revenue	(110,772)	(139,800)	(139,800)	(139,800)	(139,800)	(139,800)
Misc Revenue Total	\$ (110,772)	\$ (139,800)	\$ (139,800)	\$ (139,800)	\$ (139,800)	\$ (139,800)
Other Finance Source						
Fund Balance Applied	(504,072)	(189,889)	-	(439,152)	-	(2,939)
Other Finance Source Total	\$ (504,072)	\$ (189,889)	\$ -	\$ (439,152)	\$ -	\$ (2,939)
Transfer In						
Transfer In From Other Restrict	(4,150,573)	(4,825,725)	(4,825,725)	(4,825,725)	(5,392,000)	(5,392,000)
Transfer In Total	\$ (4,150,573)	\$ (4,825,725)	\$ (4,825,725)	\$ (4,825,725)	\$ (5,392,000)	\$ (5,392,000)
Salaries						
Permanent Wages	3,276,771	3,876,636	3,449,860	4,170,538	4,210,970	4,210,970
Salary Savings	-	(259,155)	-	(41,705)	(41,705)	(41,705)
Pending Personnel	-	24,381	-	-	7,303	7,303
Premium Pay	20,877	25,807	28,000	22,050	22,050	22,050
Workers Compensation Wages	6,392	-	2,306	-	-	-
Compensated Absence	111,821	45,201	111,821	45,201	45,201	45,201
Hourly Wages	591,215	519,500	569,000	536,000	536,000	536,000
Overtime Wages Permanent	28,628	31,600	30,000	31,600	31,600	31,600
Overtime Wages Hourly	89,456	-	114,000	-	-	-
Salaries Total	\$ 4,125,161	\$ 4,263,970	\$ 4,304,986	\$ 4,763,683	\$ 4,811,418	\$ 4,811,418
Benefits						
Comp Absence Escrow	-	54,531	-	54,531	54,531	54,531
Unemployment Benefits	596	-	2,529	-	-	-
Health Insurance Benefit	658,770	746,017	690,330	738,062	792,747	792,747
Wage Insurance Benefit	13,212	13,674	11,520	11,509	11,509	11,509
IATSE Health Benefit	48,779	21,780	57,000	21,780	21,780	21,780
WRS	235,399	252,947	259,232	272,088	278,763	278,763
FICA Medicare Benefits	298,589	286,334	311,436	311,342	311,718	311,718
Licenses & Certifications	1,884	-	-	-	-	-
Post Employment Health Plans	23,580	23,933	25,036	26,287	26,287	26,287
Benefits Total	\$ 1,280,810	\$ 1,399,216	\$ 1,357,082	\$ 1,435,600	\$ 1,497,336	\$ 1,497,336

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Line Item Detail

Agency Primary Fund: Convention Center

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	9,962	14,044	10,700	11,044	11,044	11,044
Copy Printing Supplies	2,054	2,500	2,054	2,500	2,500	2,500
Hardware Supplies	3,236	8,500	3,236	1,500	1,500	1,500
Software Lic & Supplies	15,528	11,720	15,528	11,720	11,720	11,720
Postage	5,639	7,650	4,284	7,650	7,650	7,650
Books & Subscriptions	706	650	290	450	450	450
Work Supplies	36,481	47,868	25,000	34,858	34,858	34,858
Janitorial Supplies	56,080	64,000	52,154	62,000	62,000	62,000
Safety Supplies	937	5,000	937	2,000	2,000	2,000
Uniform Clothing Supplies	3,225	5,900	3,225	6,400	6,400	6,400
Food And Beverage	12,531	21,895	12,907	23,875	23,875	23,875
Building Supplies	21,193	36,017	27,975	34,017	34,017	34,017
Electrical Supplies	22,686	35,103	25,522	35,103	35,103	35,103
HVAC Supplies	12,529	20,000	12,975	20,000	20,000	20,000
Plumbing Supplies	13,277	12,000	11,345	10,000	10,000	10,000
Trees Shrubs Plants	7,781	10,000	5,920	10,000	10,000	10,000
Equipment Supplies	529,648	59,112	59,112	76,112	76,112	76,112
Inventory	58,417	87,100	87,100	86,900	86,900	86,900
Supplies Total	\$ 811,912	\$ 449,059	\$ 360,264	\$ 436,129	\$ 436,129	\$ 436,129
Purchased Services						
Natural Gas	8,181	8,000	10,000	9,000	9,000	9,000
Fuel Oil	1,770	4,000	1,770	4,500	4,500	4,500
Electricity	397,640	350,000	384,097	380,000	380,000	380,000
Water	47,377	50,000	54,484	55,000	55,000	55,000
Steam	217,831	200,000	200,000	200,000	200,000	200,000
Telephone	11,997	10,000	8,919	10,000	10,000	10,000
Cellular Telephone	6,472	5,000	6,472	5,000	5,000	5,000
Building Improv Repair Maint	174,279	105,000	134,000	90,000	90,000	90,000
Waste Disposal	59,078	40,000	59,078	55,000	55,000	55,000
Pest Control	1,980	2,800	2,500	3,000	3,000	3,000
Elevator Repair	67,804	100,000	69,614	95,000	95,000	95,000
Facility Rental	-	30,000	27,298	30,000	30,000	30,000
Landscaping	12,301	25,000	16,047	20,000	20,000	20,000
Comm Device Mntc	79,635	80,000	80,000	60,000	60,000	60,000
Equipment Mntc	31,088	42,208	31,088	37,208	37,208	37,208
System & Software Mntc	19,652	9,450	19,652	9,450	9,450	129,450
Rental Of Equipment	73,172	68,500	68,500	68,000	68,000	68,000
Recruitment	163	500	202	300	300	300
Mileage	-	200	-	150	150	150
Conferences & Training	8,238	27,300	7,802	26,670	26,670	26,670
Memberships	9,310	8,715	9,310	8,555	8,555	8,555
Uniform Laundry	61,121	80,000	61,121	80,000	80,000	80,000
Audit Services	4,000	4,000	4,000	4,000	4,000	4,000
Credit Card Services	70,609	70,000	70,000	75,000	75,000	75,000
Delivery Freight Charges	-	600	140	400	400	400
Storage Services	395	400	400	500	500	500
Management Services	82,035	90,000	91,470	90,000	90,000	90,000
Consulting Services	21,746	27,500	55,419	32,500	32,500	32,500
Advertising Services	140,919	234,726	140,919	235,986	235,986	235,986
Printing Services	1,668	11,900	1,668	12,550	12,550	12,550
Security Services	69,127	75,000	69,127	75,000	75,000	75,000
Catering Vending Services	4,173,420	5,000,000	4,972,105	5,000,000	5,000,000	5,000,000
Other Services & Expenses	183,643	144,300	183,643	144,300	144,300	144,300
Permits & Licenses	4,895	6,500	4,895	4,500	4,500	4,500
Purchased Services Total	\$ 6,041,546	\$ 6,911,599	\$ 6,845,739	\$ 6,921,569	\$ 6,921,569	\$ 7,041,569
Debt Othr Financing						
Interest	28,735	-	21,930	-	-	-
Interest Leases	2,908	-	-	-	-	-
Lease Amortization	28,161	-	-	-	-	-
Fund Balance Generated	-	-	269,998	-	-	-
Debt Othr Financing Total	\$ 59,804	\$ -	\$ 291,927	\$ -	\$ -	\$ -

Line Item Detail

Agency Primary Fund: Convention Center

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Charges						
ID Charge From Attorney	64,192	48,256	48,256	31,211	33,147	33,147
ID Charge From Civil Rights	16,589	16,527	16,527	18,432	19,573	19,573
ID Charge From Finance	59,417	63,664	63,664	48,546	51,555	51,555
ID Charge From Human Resources	93,770	98,265	98,265	49,884	52,981	52,981
ID Charge From Information Tec	65,215	92,449	92,449	147,823	153,582	153,582
ID Charge From Mayor	28,791	29,851	29,851	32,362	34,371	34,371
ID Charge from EAP	6,121	11,391	11,391	10,820	11,491	11,491
ID Charge From Fleet Services	3,914	2,749	2,749	2,709	2,738	2,738
ID Charge From Streets	-	10,000	10,000	10,000	10,000	10,000
ID Charge From Insurance	101,633	95,813	95,813	109,672	109,672	109,672
ID Charge From Workers Comp	29,104	25,363	25,363	37,422	37,422	37,422
Inter Depart Charges Total	\$ 468,746	\$ 494,328	\$ 494,328	\$ 498,880	\$ 516,532	\$ 516,532
Transfer Out						
Transfer Out To General	338,200	338,200	338,200	338,200	338,200	338,200
Transfer Out To Debt Service	-	56,941	56,941	56,941	56,941	59,880
Transfer Out Total	\$ 338,200	\$ 395,141	\$ 395,141	\$ 395,141	\$ 395,141	\$ 398,080

Monona Terrace Comm Conv Ctr

Function: Public Facilities

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 2-20	20	2.00	118,017	2.00	131,565	2.00	132,840	2.00	132,840
ADMIN ASST-20	20	-	-	1.00	71,435	1.00	72,127	1.00	72,127
ADMIN CLK 1-20	20	3.00	174,936	2.00	120,857	2.00	122,029	2.00	122,029
COMM EVENTS COORD-18	18	1.00	72,133	1.00	77,695	1.00	78,449	1.00	78,449
CUSTODIAL WKR 2-16	16	5.00	285,088	5.00	307,620	5.00	310,602	5.00	310,602
CUSTODIAL WKR 2-16 PT	16	0.50	50,656	0.50	54,075	0.50	54,600	0.50	54,600
FACILITY MAINT WKR-16	16	2.00	125,061	2.00	123,365	2.00	124,561	2.00	124,561
GARDENER-16	16	1.00	64,829	1.00	69,205	1.00	69,876	1.00	69,876
IT SPEC 2-18	18	1.00	61,626	1.00	67,660	1.00	68,316	1.00	68,316
IT SPEC 3-18	18	1.00	101,152	1.00	108,961	1.00	110,018	1.00	110,018
M.T. ASSOC DIRECTOR-18	18	2.00	226,275	2.00	241,548	2.00	243,890	2.00	243,890
M.T. ASST OPERATIONS MGR-18	18	-	-	1.00	87,672	1.00	88,522	1.00	88,522
M.T. ASST OPERATIONS SUPV-18	18	1.00	78,241	-	-	-	-	-	-
M.T. BLDG MAINT SUPV-18	18	1.00	83,645	1.00	89,291	1.00	90,157	1.00	90,157
M.T. BOOKING COORD-20	20	1.00	66,383	1.00	71,503	1.00	72,196	1.00	72,196
M.T. COM.REL.SUPV-18	18	1.00	83,645	1.00	91,970	1.00	92,861	1.00	92,861
M.T. COMMAND CTR OPER-16	16	4.00	251,789	4.00	269,998	4.00	272,616	4.00	272,616
M.T. DIRECTOR-21	21	1.00	144,205	1.00	153,939	1.00	155,431	1.00	155,431
M.T. EVENT COORD-20	20	3.00	193,634	3.00	206,704	3.00	208,708	3.00	208,708
M.T. EVENT SERVS MGR-18	18	1.00	84,931	1.00	90,664	1.00	91,543	1.00	91,543
M.T. GIFT SHOP MGR-18	18	1.00	78,241	1.00	83,522	1.00	84,332	1.00	84,332
M.T. OPER LDWKR-16	16	4.00	256,316	4.00	274,257	4.00	276,916	4.00	276,916
M.T. OPERATIONS MGR-18	18	1.00	93,682	1.00	100,006	1.00	100,975	1.00	100,975
M.T. OPERS WKR-16	16	6.00	337,187	6.00	362,783	6.00	366,300	6.00	366,300
M.T. SALES ASSOC-19	19	2.00	125,954	2.00	136,274	2.00	137,595	2.00	137,595
M.T. SALES MGR-19	19	1.00	94,388	1.00	100,759	1.00	101,736	1.00	101,736
M.T. TECH SERVS SPEC 1-16	16	1.00	71,448	-	-	-	-	-	-
M.T. TECH SERVS SPEC 2-16	16	-	-	1.00	78,547	1.00	79,308	1.00	79,308
M.T. VOL/TOUR COORD-18	18	1.00	74,919	1.00	79,976	1.00	80,752	1.00	80,752
MAINT MECH 1-16	16	2.00	134,281	2.00	145,052	2.00	146,459	2.00	146,459
MAINT MECH 1-16 PT	16	0.50	60,028	0.50	64,079	0.50	64,700	0.50	64,700
MAINT MECH 2-16	16	1.00	63,138	1.00	70,997	1.00	71,685	1.00	71,685
MKTG/COMMUN SPEC-18	18	1.00	72,602	1.00	77,503	1.00	78,254	1.00	78,254
QI & OPER MGR-18	18	1.00	102,072	1.00	109,943	1.00	111,009	1.00	111,009
SALES CLERK-20 PT	20	1.00	46,135	1.00	51,112	1.00	51,608	1.00	51,608
		55.00	\$3,876,636	55.00	\$4,170,538	55.00	\$4,210,970	55.00	\$4,210,970

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



Public Safety & Health *(Operating)*

Fire Department
Office of the Independent Monitor
Police Department
Public Health

Fire Department

Agency Overview

Agency Mission

The mission of the Madison Fire Department is to protect life and property from the dangers of fire and major disaster through education, prevention, and emergency service delivery to all members of the community.

Agency Overview

The Agency is responsible for emergency responses to fires and other disasters, emergency medical services, fire safety education, fire and elevator inspection, and fire investigation. The goal of the Department is to ensure quality emergency response services across the City of Madison. The department will advance this goal by seeking to: (1) meet the standards established by the National Fire Protection Association Standard 1710, “For Organization and Deployment of Fire Suppression Operations, Emergency Medical Operations, and Special Operations”; (2) ensure buildings comply with local and state regulations to confine fires, reduce losses, ensure proper exiting, and provide early warning for occupants; and (3) change unsafe behaviors through education and by providing individuals with the information to make safe decisions.

2024 Budget Highlights

Service: Fire Operations

- Funds two Firefighter recruit classes in 2024; one class of 24 recruits in January and a second class of 15 recruits in June. The classes may include additional recruits for commissioned positions vacant at the time the class begins. (Increase: \$117,800)
- Adds a 1.0 FTE civilian EMS Training Coordinator position and moves the commissioned position currently filling this role back into the field. It is anticipated that by having an additional commissioned employee in the field, overtime to meet minimum staffing requirements will be sufficiently reduced to cover the cost of the new position (\$84,000) and to increase funding for a part-time Community Paramedic position to full-time (\$41,000). (Net neutral)
- Annualizes funding added in 2023 to expand the Community Alternative Response Emergency Services (CARES) program. The 2023 adopted budget added funding for two additional community paramedic positions, two contracted crisis workers, a Program Manager position, and one-time supplies to transform the program into a 12 hours a day, 7 days a week service. (Increase: \$257,000)
- Adds \$275,000 to fund an additional CARES team, including the creation of a 1.0 FTE Community Paramedic position, the purchase of a vehicle, and funding for a contracted crisis worker added through Finance Committee amendment #12. The amendment also adds \$275,000 in General Fund Revenue – Payment for Municipal Services and the expenditure of the Fire Department appropriation is contingent on securing intergovernmental agreements for CARES services from surrounding communities that are sufficient to pay for the costs of the additional team. The Fire Department will develop a rate structure for billing communities that participate. (Net neutral)
- Includes a 1.0 FTE Data Analyst position (\$102,000) transferred from Public Health Madison Dane County to the Fire Department in 2023 and removes the corresponding payment to Public Health for the position. (Net neutral)

Service: Fire Prevention

- Budget maintains current level of service.

Grants: The Adopted Budget includes \$186,085 in anticipated grant and restricted revenues and expenditures.

- HAZMAT Team: The Dane County and the State of Wisconsin Emergency Management Division HAZMAT Team provides specialized response to incidents involving hazardous materials. (\$160,085)

- Metropolitan Medical Response System: This federal grant from the Department of Homeland Security supports and enhances the integration of local emergency management, health, and medical systems into a coordinated, sustained local capability to respond effectively to a mass casualty incident. (\$26,000)

Fire

Function:

Public Safety & Health*Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	65,368,265	68,098,376	68,187,926	69,425,293	70,292,692	70,567,692
Other Grants	2,876,662	229,153	199,785	186,085	186,085	186,085
Total	\$ 68,244,927	\$ 68,327,529	\$ 68,387,712	\$ 69,611,378	\$ 70,478,777	\$ 70,753,777

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Fire Operations	67,466,104	66,949,816	67,278,238	68,107,443	68,930,395	69,205,395
Fire Prevention	778,823	1,377,712	1,109,473	1,503,935	1,548,383	1,548,383
Total	\$ 68,244,927	\$ 68,327,529	\$ 68,387,712	\$ 69,611,378	\$ 70,478,777	\$ 70,753,777

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(163,485)	(223,408)	(279,522)	(223,408)	(223,408)	(223,408)
Charges For Services	(371,475)	(344,100)	(369,612)	(349,070)	(349,070)	(349,070)
Licenses And Permits	(1,493,460)	(1,329,843)	(1,394,759)	(1,379,843)	(1,379,843)	(1,379,843)
Invest Other Contrib	(4,583)	(5,250)	(13,161)	(5,250)	(5,250)	(5,250)
Misc Revenue	(131,708)	(113,100)	(113,000)	(113,100)	(113,100)	(113,100)
Total	\$ (2,164,711)	\$ (2,015,701)	\$ (2,170,053)	\$ (2,070,671)	\$ (2,070,671)	\$ (2,070,671)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	44,065,853	46,609,093	45,154,464	46,994,602	46,970,254	47,059,754
Benefits	16,397,041	15,645,507	17,796,239	16,283,991	17,166,009	17,166,009
Supplies	1,013,989	1,169,241	1,097,891	1,164,164	1,164,164	1,267,664
Purchased Services	1,523,840	2,019,856	1,749,238	2,265,694	2,265,694	2,347,694
Debt Othr Financing	23,090	-	-	-	-	-
Inter Depart Charges	4,650,314	4,797,533	4,657,932	4,973,598	4,983,327	4,983,327
Transfer Out	2,735,511	102,000	102,000	-	-	-
Total	\$ 70,409,638	\$ 70,343,230	\$ 70,557,765	\$ 71,682,049	\$ 72,549,448	\$ 72,824,448

Fire

Function:

Public Safety & Health

*Service Overview***Service:** Fire Operations

Service Description

This service is responsible for emergency responses to: fires, emergency medical care, lake rescue, hazardous materials, technical rescue, fire investigation, and other disaster responses. Specific non-emergency functions include: semi-annual fire inspections of commercial properties, fire safety education, participating in community events, community paramedicine, and the CARES program. The goal of this service to ensure quality emergency response services across the City of Madison.

Activities Performed by this Service

- Fire Suppression and Emergency Medical Service: Respond to emergency Fire and EMS incidents including field operations for Fire and EMS service, 14 fire stations, and fire maintenance.
- Fire Administration: Provide overall leadership (Fire Chiefs) and manage budget and fiscal services, including payroll, purchasing, billing, receipts, information technology, and grant management.
- Training and Recruitment: Provide ongoing fire and EMS education, drills, and competencies to ensure professional excellence and firefighter safety; recruit and hire new employees, oversee fitness and wellness of personnel, provide Fire and EMS training for recruits and personnel.
- Specialized Operations: Provide specialty services including Lake Rescue, Heavy Urban Rescue, Hazardous Materials, fire investigation, special event staffing for emergency response, and Tactical EMS.
- Community Alternative Response Emergency Services (CARES) and Community Paramedicine: Provide an additional resource for behavioral health emergencies that occur in the community by ensuring that behavioral healthcare is addressed primarily as a medical situation, by medical personnel, increasing patient satisfaction, and diverting patients away from emergency rooms and jails.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	64,589,442	66,720,664	67,078,453	67,921,358	68,744,310	69,019,310
Other-Expenditures	2,876,662	229,153	199,785	186,085	186,085	186,085
Total	\$ 67,466,104	\$ 66,949,816	\$ 67,278,238	\$ 68,107,443	\$ 68,930,395	\$ 69,205,395

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(494,647)	(570,608)	(654,959)	(575,578)	(575,578)	(575,578)
Personnel	58,156,149	59,567,804	60,480,981	60,465,575	61,278,797	61,368,297
Non-Personnel	5,154,288	3,155,087	2,794,284	3,243,848	3,243,848	3,429,348
Agency Charges	4,650,314	4,797,533	4,657,932	4,973,598	4,983,327	4,983,327
Total	\$ 67,466,104	\$ 66,949,816	\$ 67,278,238	\$ 68,107,443	\$ 68,930,395	\$ 69,205,395

Service Overview

Service: Fire Prevention

Service Description

This service is responsible for fire prevention, community risk reduction, community education, and emergency management. Specific functions of the service include: fire/EMS safety education, fire and safety inspections, fire protection engineering/plan approval, elevator inspections/plan approval, public information, and emergency management coordination. The goal of this service is to proactively prevent emergencies through education, inspections, and proactive code and plan development.

Activities Performed by this Service

- Fire Safety and Community Education: Provide presentations, community events, scheduled programs, and information seminars focused on fire safety to reduce fires and related injuries through education.
- Fire Inspection: Verify all commercial buildings in the City are operated and maintained safely through fire safety inspections in all multi-residential and commercial properties.
- Code Enforcement: Mitigate code violations through the issuance of orders, referrals to the City Attorney, and citations.
- Fire Protection Engineering: Ensure site development, new construction, and alteration projects comply with building and fire codes and Madison General Ordinances, work with owners, developers, and contractors during design to review construction documents, and inspect and test installation of site access, fire suppression, fire alarm, smoke control, and fire command centers.
- Public Information: Disseminate information through news releases, public reports, and social media, connect affected individuals with resources through the occupant services unit.
- Elevator Inspections: Ensure safe installation, alteration, and operation of conveyances including elevators, escalators, chair lifts, and dumbwaiters through timely plan review, annual inspections, and permitting.
- Fire/Arson Investigation: Investigate and determine the origin, cause, and circumstances of structure fires, vehicles fires, outside fires, and unknown cause fires; train field personnel on fire investigation aspects of a fire scene and conduct pre-employment background investigations.
- Emergency Management Coordination: Develop, oversee, and coordinate the City's comprehensive emergency management system. The work includes mitigation, preparedness, response, and recovery from natural and man-made emergencies and disasters consistent with Madison General Ordinance 3.20.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	778,823	1,377,712	1,109,473	1,503,935	1,548,383	1,548,383
Other-Expenditures	-	-	-	-	-	-
Total	\$ 778,823	\$ 1,377,712	\$ 1,109,473	\$ 1,503,935	\$ 1,548,383	\$ 1,548,383

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(1,670,064)	(1,445,093)	(1,515,094)	(1,495,093)	(1,495,093)	(1,495,093)
Personnel	2,306,746	2,686,795	2,469,723	2,813,018	2,857,466	2,857,466
Non-Personnel	142,142	136,010	154,845	186,010	186,010	186,010
Total	\$ 778,823	\$ 1,377,712	\$ 1,109,473	\$ 1,503,935	\$ 1,548,383	\$ 1,548,383

Fire

Function:

Public Safety & Health

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Federal Revenues Operating	(27,654)	(55,308)	(88,511)	(55,308)	(55,308)	(55,308)
State Revenues Operating	(41,231)	(30,000)	(44,411)	(30,000)	(30,000)	(30,000)
Payment For Municipal Service	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)
Local Revenues Operating	(35,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
Other Unit Of Gov Revenues Oj	(39,000)	(47,500)	(56,000)	(47,500)	(47,500)	(47,500)
Intergov Revenues Total	\$ (163,485)	\$ (223,408)	\$ (279,522)	\$ (223,408)	\$ (223,408)	\$ (223,408)
Charges For Services						
Reproduction Services	(35)	(2,100)	-	(2,100)	(2,100)	(2,100)
Special Duty	(188,770)	(170,500)	(188,770)	(170,500)	(170,500)	(170,500)
Inspect & Reinspect Fees	(17,175)	(10,000)	(17,175)	(10,000)	(10,000)	(10,000)
Reimbursement Of Expense	(165,496)	(161,500)	(163,667)	(166,470)	(166,470)	(166,470)
Charges For Services Total	\$ (371,475)	\$ (344,100)	\$ (369,612)	\$ (349,070)	\$ (349,070)	\$ (349,070)
Licenses And Permits						
Elevator Permits And Inspects	(944,097)	(819,828)	(914,029)	(869,828)	(869,828)	(869,828)
Fire Permits	(549,363)	(510,015)	(480,730)	(510,015)	(510,015)	(510,015)
Licenses And Permits Total	\$ (1,493,460)	\$ (1,329,843)	\$ (1,394,759)	\$ (1,379,843)	\$ (1,379,843)	\$ (1,379,843)
Invest Other Contrib						
Contributions & Donations	(4,583)	(5,250)	(13,161)	(5,250)	(5,250)	(5,250)
Invest Other Contrib Total	\$ (4,583)	\$ (5,250)	\$ (13,161)	\$ (5,250)	\$ (5,250)	\$ (5,250)
Misc Revenue						
Miscellaneous Revenue	(131,708)	(113,100)	(113,000)	(113,100)	(113,100)	(113,100)
Misc Revenue Total	\$ (131,708)	\$ (113,100)	\$ (113,000)	\$ (113,100)	\$ (113,100)	\$ (113,100)
Salaries						
Permanent Wages	36,315,276	39,785,445	37,714,199	42,454,158	42,429,809	42,429,809
Salary Savings	-	(475,125)	-	(2,200,914)	(1,692,272)	(1,692,272)
Pending Personnel	-	1,346,930	-	1,575,003	1,066,361	1,155,861
Premium Pay	1,192,447	1,429,911	1,212,346	1,475,000	1,475,000	1,475,000
Workers Compensation Wages	131,508	-	191,997	-	-	-
Compensated Absence	1,310,004	1,189,065	1,336,204	1,225,000	1,225,000	1,225,000
Hourly Wages	51,111	3,010	12,908	3,010	3,010	3,010
Overtime Wages Permanent	4,937,220	3,208,952	4,580,020	3,074,743	3,074,743	3,074,743
Election Officials Wages	423	-	-	-	-	-
Budget Efficiencies	-	-	-	(700,831)	(700,831)	(700,831)
Salaries Total	\$ 43,937,988	\$ 46,488,188	\$ 45,047,674	\$ 46,905,168	\$ 46,880,820	\$ 46,970,320
Benefits						
Comp Absence Escrow	985,299	-	975,868	-	-	-
Health Insurance Benefit	6,225,393	6,635,027	6,552,593	6,721,144	7,211,651	7,211,651
Wage Insurance Benefit	171,462	169,041	169,633	157,124	156,679	156,679
Health Insurance Retiree	486,751	455,184	520,696	484,469	484,791	484,791
Health Ins Police Fire Retiree	126,617	90,000	140,646	130,000	130,000	130,000
Accident Death Dismember Ins	488,021	490,000	519,361	490,000	490,000	490,000
WRS	7,018,563	6,935,220	7,895,245	7,364,542	7,763,549	7,763,549
WRS-Prior Service	10,640	10,000	12,516	10,000	10,000	10,000
FICA Medicare Benefits	766,303	719,477	878,640	790,637	783,265	783,265
Tuition	62,964	80,000	74,000	80,000	80,000	80,000
Post Employment Health Plans	20,087	20,388	21,499	22,574	22,574	22,574
Benefits Total	\$ 16,362,099	\$ 15,604,336	\$ 17,760,697	\$ 16,250,491	\$ 17,132,509	\$ 17,132,509

Fire

Function:

Public Safety & Health

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	3,243	8,400	6,015	8,400	8,400	8,400
Copy Printing Supplies	7,385	9,950	7,254	9,950	9,950	9,950
Furniture	33,394	20,000	31,946	19,000	19,000	19,000
Hardware Supplies	30,807	30,200	30,807	22,700	22,700	26,200
Software Lic & Supplies	671	9,700	5,432	9,700	9,700	9,700
Postage	15,923	11,500	13,474	11,500	11,500	11,500
Books & Subscriptions	9,218	16,200	13,885	16,200	16,200	16,200
Work Supplies	99,855	150,264	101,011	147,764	147,764	147,764
Medical Supplies	339,580	350,500	356,044	350,500	350,500	350,500
Safety Supplies	94,489	168,145	104,541	168,145	168,145	168,145
Uniform Clothing Supplies	272,883	246,891	332,922	243,691	243,691	243,691
Food And Beverage	5,102	14,070	13,797	14,070	14,070	14,070
Building Supplies	1,112	-	282	-	-	-
Landscaping Supplies	62	-	-	-	-	-
Equipment Supplies	67,734	122,544	67,734	122,544	122,544	222,544
Supplies Total	\$ 981,457	\$ 1,158,364	\$ 1,085,144	\$ 1,144,164	\$ 1,144,164	\$ 1,247,664
Purchased Services						
Natural Gas	89,071	77,050	89,071	88,608	88,608	88,608
Electricity	197,793	189,000	197,793	198,450	198,450	198,450
Water	58,513	61,903	72,982	81,093	81,093	81,093
Telephone	9,112	14,893	14,893	14,893	14,893	14,893
Cellular Telephone	48,481	63,547	48,481	63,547	63,547	63,547
Building Improv Repair Maint	78,052	126,434	107,357	126,434	126,434	126,434
Facility Rental	-	18,200	1,200	18,200	18,200	18,200
Comm Device Mntc	-	60,000	25,000	60,000	60,000	60,000
Equipment Mntc	67,889	96,000	69,786	96,000	96,000	96,000
System & Software Mntc	83,211	127,838	97,413	127,838	127,838	127,838
Recruitment	7	-	-	-	-	-
Mileage	26,670	32,260	28,507	32,260	32,260	32,260
Conferences & Training	16,157	42,151	17,889	42,151	42,151	42,151
In Service Training	73,927	128,118	73,712	144,118	144,118	144,118
Memberships	8,190	6,160	8,127	6,160	6,160	6,160
Uniform Laundry	61,018	60,000	61,018	60,000	60,000	60,000
Medical Services	83,729	103,000	90,572	103,000	103,000	103,000
Armored Car Services	535	-	-	-	-	-
Storage Services	1,596	1,500	1,596	1,500	1,500	1,500
Consulting Services	256,709	276,260	216,734	374,450	374,450	374,450
Advertising Services	6,377	3,102	6,377	3,102	3,102	3,102
Printing Services	264	-	264	-	-	-
Parking Towing Services	618	5,200	518	5,200	5,200	5,200
Other Services & Expenses	309,219	469,540	475,243	54,540	54,540	54,540
Comm Agency Contracts	-	-	-	519,500	519,500	601,500
Permits & Licenses	460	1,500	-	1,500	1,500	1,500
Purchased Services Total	\$ 1,477,597	\$ 1,963,656	\$ 1,704,533	\$ 2,222,543	\$ 2,222,543	\$ 2,304,543
Inter Depart Charges						
ID Charge From Engineering	290,883	290,883	290,883	335,133	335,133	335,133
ID Charge From Fleet Services	3,136,663	3,268,140	3,136,663	3,328,079	3,337,810	3,337,810
ID Charge From Traffic Eng	83,988	101,552	93,428	101,552	101,552	101,552
ID Charge From Insurance	223,847	197,822	197,822	205,995	205,995	205,995
ID Charge From Workers Comp	914,933	939,136	939,136	1,002,839	1,002,837	1,002,837
Inter Depart Charges Total	\$ 4,650,314	\$ 4,797,533	\$ 4,657,932	\$ 4,973,598	\$ 4,983,327	\$ 4,983,327
Transfer Out						
Transfer Out To Grants	21,521	-	-	-	-	-
Transfer Out To Public Health	102,000	102,000	102,000	-	-	-
Transfer Out Total	\$ 123,521	\$ 102,000	\$ 102,000	\$ -	\$ -	\$ -

Fire Department

Function: **Public Safety & Health**

Position Summary

Civilian Positions

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 3-18	18	1.00	64,984	1.00	67,502	1.00	68,157	1.00	68,157
ACCT TECH 2-20	20	1.00	58,214	1.00	63,842	1.00	64,461	1.00	64,461
ADMIN CLK 1-20	20	3.00	179,773	2.00	127,544	2.00	128,780	2.00	128,780
ADMIN SUPV-18	18	1.00	74,919	1.00	79,976	1.00	80,752	1.00	80,752
CLERK-TYP 2-20	20	1.00	41,178	1.00	43,957	1.00	44,384	1.00	44,384
COMM PARA 2-16	16	7.00	425,653	7.00	463,568	7.00	468,063	8.00	537,763
COMM PARA 2-16-PT	16	0.75	49,954	-	-	-	-	-	-
DATA ANALYST 3	18	-	-	1.00	76,402	1.00	80,846	1.00	80,846
ELEVATOR CODE ENFC OFF 1-16	16	2.00	159,787	2.00	172,352	2.00	174,023	2.00	174,023
ELEVATOR CODE ENFC OFF 2-16	16	2.00	160,806	2.00	174,459	2.00	176,151	2.00	176,151
EMERGENCY MGMT COORD	18	1.00	79,484	1.00	85,351	1.00	86,179	1.00	86,179
*EMS TRAINING COORDINATOR	18	-	-	1.00	66,827	1.00	66,827	1.00	66,827
FIRE ADM SERV MGR-18	18	1.00	83,645	1.00	111,032	1.00	112,108	1.00	112,108
FIRE CODE ENFORCE 3-16	16	8.00	671,558	8.00	704,798	8.00	711,630	8.00	711,630
FIRE CODE ENFORCE 4-16	16	2.00	194,355	2.00	207,474	2.00	209,485	2.00	209,485
FIRE ED/ENFC OFF 2-16	16	1.00	82,946	1.00	88,546	1.00	89,404	1.00	89,404
FIRE MARSHAL-18	18	1.00	136,297	1.00	134,982	1.00	136,290	1.00	136,290
FIRE PROTECTION ENGR-18	18	2.00	197,509	2.00	178,582	2.00	180,313	2.00	180,313
*HUMAN RESOURCES ANALYST 2	18	-	-	-	-	-	-	-	-
IT SPEC 3-18	18	1.00	99,313	1.00	106,017	1.00	107,044	1.00	107,044
**NEW POSITION		1.00	152,800	-	-	-	-	-	-
PROGRAM ASST 1-20	20	1.00	66,383	2.00	124,625	2.00	125,833	2.00	125,833
PUBLIC INFORMATION OFF 2-18	18	1.00	94,715	1.00	101,108	1.00	102,089	1.00	102,089
TOTAL		38.75	\$3,074,273	39.00	\$3,178,944	39.00	\$3,212,818	40.00	\$3,282,518

Sworn Positions

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DIVISION FIRE CHIEF-14	14	6.00	767,639	6.00	831,106	6.00	831,106	6.00	831,106
FIRE APPARATUS ENGR 2-13	13	3.00	294,140	3.00	305,295	3.00	305,295	3.00	305,295
FIRE APPARATUS ENGR-13	13	66.00	5,958,444	66.00	6,312,779	66.00	6,312,779	66.00	6,312,779
FIRE CAPT-13	13	6.00	577,173	6.00	589,076	6.00	589,076	6.00	589,076
FIRE CHIEF-21	21	1.00	173,216	1.00	191,929	1.00	193,790	1.00	193,790
**FIRE CHIEF-ASST-14	14	4.00	603,878	5.00	797,359	5.00	797,359	5.00	797,359
FIRE LIEUTENANT-13	13	71.00	7,456,502	71.00	7,663,394	71.00	7,663,394	71.00	7,663,394
FIREFIGHTER PARAMEDIC-13	13	82.00	7,065,007	81.00	7,143,994	81.00	7,143,994	81.00	7,143,994
FIREFIGHTER/PARAMEDIC 2-13	13	25.00	2,440,152	25.00	2,642,688	25.00	2,642,688	25.00	2,642,688
FIREFIGHTER-13	13	140.00	11,673,466	141.00	12,238,489	141.00	12,238,489	141.00	12,238,489
TOTAL		404.00	\$37,009,617	405.00	\$38,716,110	405.00	\$38,717,971	405.00	\$38,717,971

TOTAL FTEs	442.75	\$40,083,890	444.00	\$41,895,054	444.00	\$41,930,789	445.00	\$42,000,489
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* The classification of the 1.0 FTE EMS Training Coordinator was approved as a Human Resources Analyst 2 (Compensation Group 18, Range 08) through Legistar File #80623.

** The NEW POSITION in the Civilian Positions section of the 2023 Adopted Position Summary has been moved to FIRE CHIEF-ASST-14 in the Sworn Positions section in the 2024 Budget columns based a study of the position performed by Human Resources in 2023.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Office of the Independent Monitor

Agency Overview

Agency Mission

The mission of the Office of the Independent Monitor (OIM) is to provide oversight on behalf of the community to the Madison Police Department.

Agency Overview

This Office will work to ensure the Madison Police Department is accountable and responsive to the needs and concerns of all segments of the community, thereby building and strengthening trust in the MPD throughout the community. This Office also includes the Police Oversight Board to serve as an independent body authorized to hire and supervise the Independent Police Monitor. The Board also works collaboratively with the OIM and the community to review and make recommendations regarding police discipline, use of force, and other policies and activities, including related to rules, hiring, training, community relations, and complaint processes.

2024 Budget Highlights

Service: Independent Monitor

- Maintains funding for the Police Civilian Oversight Board (\$37,600).
- Maintains funding for legal services to provide representation to aggrieved individuals in presenting and litigating complaints against Madison Police Department personnel with the Police and Fire Commission (\$50,000).

Office Of Independent Monitor

Function: Public Safety and Health

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	52,550	473,168	295,899	505,061	509,420	509,420
Total	\$ 52,550	\$ 473,168	\$ 295,899	\$ 505,061	\$ 509,420	\$ 509,420

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Independent Monitor	52,550	473,168	295,899	505,061	509,420	509,420
Total	\$ 52,550	\$ 473,168	\$ 295,899	\$ 505,061	\$ 509,420	\$ 509,420

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	13,306	231,257	177,647	265,636	268,260	268,260
Benefits	1,603	57,645	39,096	55,040	56,774	56,774
Supplies	6,191	30,000	1,150	8,000	8,000	8,000
Purchased Services	30,780	153,600	77,340	175,600	175,600	175,600
Inter Depart Charges	669	666	666	786	786	786
Total	\$ 52,550	\$ 473,168	\$ 295,899	\$ 505,061	\$ 509,420	\$ 509,420

Service Overview

Service: Independent Monitor

Service Description

This service is responsible for providing oversight of the Madison Police Department. Creation of this new Office was approved by the Common Council in September 2020.

Activities Performed by this Service

- Office of the Independent Police Monitor: Provide civilian oversight of the Madison Police Department and provide support to the Civilian Oversight Board.
- Police Civilian Oversight Board: The mission of the Civilian Oversight Board is to provide support to the Office of the Independent Monitor, facilitate community input into the operations of the Madison Police Department, and provide oversight on behalf of the community.
- Legal Representation: Provide funding for legal costs of individuals that bring complaints before the Police and Fire Commission, if the claims are deemed to have merit by the Independent Police Monitor.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	52,550	473,168	295,899	505,061	509,420	509,420
Other-Expenditures	-	-	-	-	-	-
Total	\$ 52,550	\$ 473,168	\$ 295,899	\$ 505,061	\$ 509,420	\$ 509,420

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	14,910	288,902	216,743	320,675	325,034	325,034
Non-Personnel	36,971	183,600	78,490	183,600	183,600	183,600
Agency Charges	669	666	666	786	786	786
Total	\$ 52,550	\$ 473,168	\$ 295,899	\$ 505,061	\$ 509,420	\$ 509,420

Office Of Independent Monitor

Function: **Public Safety and Health**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	10,160	235,771	172,900	270,737	273,362	273,362
Salary Savings	-	(4,514)	-	-	-	-
Premium Pay	42	-	-	-	-	-
Hourly Wages	3,104	-	4,747	-	-	-
Budget Efficiencies	-	-	-	(5,102)	(5,102)	(5,102)
Salaries Total	\$ 13,306	\$ 231,257	\$ 177,647	\$ 265,636	\$ 268,260	\$ 268,260
Benefits						
Health Insurance Benefit	-	23,866	14,000	15,911	17,101	17,101
Wage Insurance Benefit	10	-	231	231	231	231
WRS	639	16,032	11,239	18,410	18,862	18,862
FICA Medicare Benefits	955	17,747	13,590	20,450	20,542	20,542
Post Employment Health Plans	-	-	36	38	38	38
Benefits Total	\$ 1,603	\$ 57,645	\$ 39,096	\$ 55,040	\$ 56,774	\$ 56,774
Supplies						
Office Supplies	26	-	150	2,000	2,000	2,000
Copy Printing Supplies	-	-	-	1,000	1,000	1,000
Furniture	-	-	-	1,000	1,000	1,000
Hardware Supplies	5,495	-	1,000	2,000	2,000	2,000
Software Lic & Supplies	281	-	-	1,000	1,000	1,000
Program Supplies	-	30,000	-	-	-	-
Books & Subscriptions	-	-	-	1,000	1,000	1,000
Work Supplies	197	-	-	-	-	-
Food And Beverage	193	-	-	-	-	-
Supplies Total	\$ 6,191	\$ 30,000	\$ 1,150	\$ 8,000	\$ 8,000	\$ 8,000
Purchased Services						
Cellular Telephone	113	-	1,000	1,000	1,000	1,000
Custodial Bldg Use Charges	-	-	-	8,941	8,941	8,941
Office Equipment Repair	-	-	-	500	500	500
Comm Device Mntc	-	-	-	500	500	500
System & Software Mntc	-	-	-	1,000	1,000	1,000
Conferences & Training	7,138	-	7,000	15,000	15,000	15,000
Memberships	500	-	240	1,000	1,000	1,000
Legal Services	-	50,000	50,000	50,000	50,000	50,000
Consulting Services	5,934	-	-	-	-	-
Advertising Services	300	-	-	-	-	-
Program Services	16,830	37,600	17,100	37,600	37,600	37,600
Other Services & Expenses	(35)	66,000	2,000	60,059	60,059	60,059
Purchased Services Total	\$ 30,780	\$ 153,600	\$ 77,340	\$ 175,600	\$ 175,600	\$ 175,600
Inter Depart Charges						
ID Charge From Insurance	669	666	666	784	784	784
ID Charge From Workers Comp	-	-	-	2	2	2
Inter Depart Charges Total	\$ 669	\$ 666	\$ 666	\$ 786	\$ 786	\$ 786

Office Of Independent Monitor

Function: Public Safety & Health

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DATA ANALYST 2	18	1.00	70,487	1.00	75,245	1.00	75,975	1.00	75,975
INDEPENDENT POLICE AUDITOR	21	1.00	110,539	1.00	137,052	1.00	138,381	1.00	138,381
PROGRAM ASST 2-20	20	1.00	54,744	1.00	58,440	1.00	59,006	1.00	59,006
		3.00	\$235,770	3.00	\$270,737	3.00	\$273,362	3.00	\$273,362

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Police Department

Agency Overview

Agency Mission

The mission of the Madison Police Department is to provide high-quality police services that are responsive to and accessible by all members of the community.

Agency Overview

The Agency believes in the dignity of all people and respects individual and constitutional rights in fulfilling this mission. The department is committed to the core values of integrity, human dignity, service, community partnerships, proficiency and continuous improvement, diversity and leadership.

2024 Budget Highlights

Service: Police Field

- Includes funding for the 2024 Preservice Academy. Each year the Academy includes recruits hired to fill all commissioned positions vacant at that time, as well as an estimated overhire for anticipated vacancies based on an average three-year attrition, which is 37 for 2024. (Increase: \$16,500)
- Includes \$100,000 for a contract with a third party to provide transports to and from Winnebago Mental Health Institute. The 2023 adopted budget included \$50,000 funded through salary savings to conduct an experiment using third party transports. The Police Department provided an evaluation of the experiment in August 2023, which estimated the cost for a full year of all transports to Winnebago by a third party at \$200,000. The 2024 adopted budget assumes the Department will adjust the scheduling of third party transports to certain times of the year and/ or certain months to maximize the benefit of the allotted budget.

Service: Police Support

- Adds a 1.0 FTE Forensic Lab Technician position and eliminates a vacant Police Report Typist position. The Forensic Lab Technician position will not be filled until a Police Report Typist position becomes vacant through natural attrition and the cost of filling the new position will be fully offset by the vacancy in 2024. (Ongoing Increase: \$15,000)

Grants: The Adopted Budget includes \$2,365,600 in anticipated grant and restricted revenues and expenditures. The Police Department is authorized to spend the grant funds in accordance with the grant application, with modifications upon appropriate approvals from the funder.

- The Wisconsin Department of Justice Beat Patrol grant (\$278,929) which annually covers \$126,714 in personnel expenditures. The General Fund budget includes \$152,215 as the match for non-grant eligible expenses.
- Dane County Narcotics Task Force (\$612,828).
- Federal equitable sharing funds as part of the asset forfeiture program (\$131,500).
- The Wisconsin Department of Justice Officer Recertification program (\$211,945).
- Wisconsin Department of Transportation traffic enforcement grants, including \$50,000 in pedestrian-bicycle grants added via Common Council amendment #9 (\$400,000).
- Community Oriented Policing Services (COPS) 2021 COPS Hiring Program: This three-year grant funds six police officer positions to help the Department enhance and improve upon the existing legitimacy and trust building efforts in the community. The grant will pay \$750,000 toward the officers' salaries and benefits over a 36 month period and requires a 25% match of City funds. After the grant period, the full cost of the six positions would be borne by the City (\$574,100). In 2024, the grant will fund \$320,187 with the City match of \$215,211 for a total of \$535,398.
- Other Federal and State grants, including the last year of funding for the Pathways to Recovery/Madison Area Addiction Recovery Initiative (MAARI) and Community Policing Advisory Boards in all six districts (\$195,000).

PoliceFunction: **Public Safety and Health***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	81,498,709	86,917,117	86,765,074	89,783,807	91,033,353	91,033,353
Other Grants	1,629,751	2,829,845	3,474,553	1,998,629	2,002,772	2,052,772
Other Restricted	239,032	168,500	183,450	312,828	312,828	312,828
Total	\$ 83,367,493	\$ 89,915,461	\$ 90,423,077	\$ 92,095,264	\$ 93,348,952	\$ 93,398,952

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Police Field	73,722,591	79,857,713	80,572,302	81,266,746	82,041,335	82,091,335
Police Support	9,644,901	10,057,748	9,850,775	10,828,517	11,307,618	11,307,618
Total	\$ 83,367,493	\$ 89,915,461	\$ 90,423,077	\$ 92,095,264	\$ 93,348,952	\$ 93,398,952

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(319,187)	(337,617)	(337,617)	(357,680)	(357,680)	(357,680)
Charges For Services	(844,929)	(833,350)	(852,800)	(833,350)	(833,350)	(833,350)
Invest Other Contrib	(81,765)	(202,700)	(72,700)	(214,252)	(214,252)	(214,252)
Misc Revenue	(10,324)	(21,700)	(10,325)	(21,700)	(21,700)	(21,700)
Transfer In	(123)	(125,000)	-	(125,000)	-	-
Total	\$ (1,256,328)	\$ (1,520,367)	\$ (1,273,442)	\$ (1,551,982)	\$ (1,426,982)	\$ (1,426,982)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	54,237,095	60,857,098	57,989,657	62,711,707	62,500,441	62,530,575
Benefits	20,426,700	19,458,556	22,112,843	19,936,970	21,047,067	21,066,933
Supplies	1,691,501	1,725,522	2,151,015	1,614,991	1,614,991	1,614,991
Purchased Services	2,601,026	3,544,108	3,446,508	2,982,728	3,114,629	3,114,629
Debt Othr Financing	240,152	-	92,635	87,569	87,569	87,569
Inter Depart Charges	5,385,109	5,526,179	5,578,461	6,037,092	6,043,811	6,043,811
Transfer Out	42,238	324,365	325,400	276,188	367,425	367,425
Total	\$ 84,623,821	\$ 91,435,828	\$ 91,696,519	\$ 93,647,246	\$ 94,775,934	\$ 94,825,934

Police

Function:

Public Safety and Health*Service Overview***Service:** Police Field*Service Description*

This service is responsible for patrol and specialty operations within the Police Department. Specific functions of the service include: (1) patrol operations across Madison's six districts, (2) investigative operations and forensics, (3) community policing including Neighborhood Officers, (4) crime prevention and gang units, and (5) traffic enforcement. The goals of the service are timely and efficient response to crime and calls for service and unallocated time for officers to engage in problem-solving efforts and to be involved in various community engagement efforts.

Activities Performed by this Service

- **Patrol Operations and Traffic Services:** Respond to public safety concerns and emergencies, including general field operations, community engagement, traffic safety and enforcement, and pedestrian safety and enforcement.
- **Criminal Investigative Services:** Apply a broad range of professional investigative and analytical skills toward examining criminal activities with the goal of holding offenders accountable to promote public safety and prevent further harm to victims.
- **Special Operations:** Deploy specialized resources and/or teams during significant or special events, emergencies or disasters, including providing crowd management and control, special event staffing, and safe resolution to high-risk situations.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	71,853,808	76,859,369	76,914,299	78,955,289	79,725,735	79,725,735
Other-Expenditures	1,868,783	2,998,345	3,658,003	2,311,457	2,315,600	2,365,600
Total	\$ 73,722,591	\$ 79,857,713	\$ 80,572,302	\$ 81,266,746	\$ 82,041,335	\$ 82,091,335

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(1,076,871)	(1,310,405)	(1,075,555)	(1,321,957)	(1,196,957)	(1,196,957)
Personnel	66,077,332	71,217,305	71,201,436	72,896,934	73,321,450	73,371,450
Non-Personnel	3,648,894	4,712,170	5,155,496	3,986,150	4,204,504	4,204,504
Agency Charges	5,073,237	5,238,643	5,290,925	5,705,619	5,712,338	5,712,338
Total	\$ 73,722,591	\$ 79,857,713	\$ 80,572,302	\$ 81,266,746	\$ 82,041,335	\$ 82,091,335

PoliceFunction: **Public Safety and Health***Service Overview***Service:** Police Support

Service Description

This service provides planning, financial and grants management, recordkeeping, information access, property processing and storage, transcription of reports, services to municipal courts, technology services, and continuing education and skill development.

Activities Performed by this Service

- **Training:** Provide training to, and continuously improve, all internal personnel as well as external customers in law enforcement and the community at large, including improving and maintaining the Forward Police Training Center, recruiting a diverse officer pool, developing leadership skills at all levels, keeping personnel proficient across a host of topics, such as de-escalation, use of force, and trust-based community policing, problem solving, quality improvement, and innovation and leadership.
- **Administrative Services and Facilities Management:** Provide administrative support including Records, Technology, Public Records, Property, Professional Standards and Internal Affairs, Finance and Personnel, and facilities management.
- **Community Support Services:** Provide district- specific complaint and incident response, mental health support and response, individual neighborhood service and support, community outreach initiatives and trust building, restorative justice coordination and criminal justice diversion, crime prevention, and use of force documentation. In emergent situations, these units supplement patrol resources, special operations services, and investigative services.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	9,644,901	10,057,748	9,850,775	10,828,517	11,307,618	11,307,618
Other-Expenditures	-	-	-	-	-	-
Total	\$ 9,644,901	\$ 10,057,748	\$ 9,850,775	\$ 10,828,517	\$ 11,307,618	\$ 11,307,618

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(179,457)	(209,962)	(197,887)	(230,025)	(230,025)	(230,025)
Personnel	8,586,464	9,098,348	8,901,064	9,751,743	10,226,058	10,226,058
Non-Personnel	926,023	881,825	860,062	975,326	980,111	980,111
Agency Charges	311,872	287,536	287,536	331,473	331,473	331,473
Total	\$ 9,644,901	\$ 10,057,748	\$ 9,850,775	\$ 10,828,517	\$ 11,307,618	\$ 11,307,618

Police

Function: Public Safety and Health

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
State Revenues Operating	(150,055)	(150,055)	(150,055)	(150,055)	(150,055)	(150,055)
Local Revenues Operating	(169,132)	(187,562)	(187,562)	(207,625)	(207,625)	(207,625)
Intergov Revenues Total	\$ (319,187)	\$ (337,617)	\$ (337,617)	\$ (357,680)	\$ (357,680)	\$ (357,680)
Charges For Services						
Police Services	(400,618)	(321,100)	(356,000)	(321,100)	(321,100)	(321,100)
Special Duty	(374,639)	(442,000)	(431,000)	(442,000)	(442,000)	(442,000)
Background Checks	-	(250)	-	(250)	(250)	(250)
Facility Rental	(57,534)	(65,000)	(48,000)	(65,000)	(65,000)	(65,000)
Reimbursement Of Expense	(12,138)	(5,000)	(17,800)	(5,000)	(5,000)	(5,000)
Charges For Services Total	\$ (844,929)	\$ (833,350)	\$ (852,800)	\$ (833,350)	\$ (833,350)	\$ (833,350)
Invest Other Contrib						
Contributions & Donations	(81,765)	(202,700)	(72,700)	(214,252)	(214,252)	(214,252)
Invest Other Contrib Total	\$ (81,765)	\$ (202,700)	\$ (72,700)	\$ (214,252)	\$ (214,252)	\$ (214,252)
Misc Revenue						
Miscellaneous Revenue	(10,324)	(21,700)	(10,325)	(21,700)	(21,700)	(21,700)
Misc Revenue Total	\$ (10,324)	\$ (21,700)	\$ (10,325)	\$ (21,700)	\$ (21,700)	\$ (21,700)
Transfer In						
Transfer In From Grants	-	(125,000)	-	(125,000)	-	-
Transfer In From Insurance	(123)	-	-	-	-	-
Transfer In Total	\$ (123)	\$ (125,000)	\$ -	\$ (125,000)	\$ -	\$ -
Salaries						
Permanent Wages	46,795,903	50,655,883	49,466,911	53,810,007	54,262,037	54,262,037
Salary Savings	-	(1,036,048)	-	(2,152,400)	(2,152,400)	(2,152,400)
Pending Personnel	-	2,485,510	-	2,781,606	2,060,816	2,060,816
Premium Pay	1,178,326	1,239,688	1,273,733	1,310,000	1,310,000	1,310,000
Workers Compensation Wages	102,162	-	145,890	-	-	-
Compensated Absence	1,412,379	1,968,500	1,435,000	1,968,500	1,968,500	1,968,500
Hourly Wages	35,015	51,182	32,764	55,400	55,400	55,400
Overtime Wages Permanent	4,084,668	4,125,209	4,408,316	4,375,000	4,375,000	4,375,000
Election Officials Wages	604	-	1,450	-	-	-
Budget Efficiencies	-	-	-	(906,907)	(906,907)	(906,907)
Salaries Total	\$ 53,609,058	\$ 59,489,924	\$ 56,764,064	\$ 61,241,205	\$ 60,972,445	\$ 60,972,445

Police

Function: Public Safety and Health

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Benefits						
Comp Absence Escrow	1,065,160	-	860,000	-	-	-
Health Insurance Benefit	7,171,004	7,491,481	7,617,800	7,290,251	7,876,882	7,876,882
Wage Insurance Benefit	202,921	201,904	193,532	191,967	192,656	192,656
Health Insurance Retiree	580,952	576,225	574,333	582,400	585,000	585,000
Health Ins Police Fire Retiree	291,720	300,000	366,074	300,000	300,000	300,000
Accident Death Dismember Insu	664,976	662,300	699,780	665,000	665,000	665,000
WRS	6,251,373	6,337,382	7,101,329	6,725,288	7,293,240	7,293,240
WRS-Prior Service	13,004	12,000	13,416	12,000	12,000	12,000
FICA Medicare Benefits	3,959,120	3,685,729	4,342,451	3,944,567	3,950,144	3,950,144
Moving Expenses	3,000	-	-	-	-	-
Tuition	24,984	51,290	30,000	51,290	51,290	51,290
Post Employment Health Plans	43,158	43,805	41,454	43,525	43,525	43,525
Benefits Total	\$ 20,271,372	\$ 19,362,115	\$ 21,840,169	\$ 19,806,288	\$ 20,969,737	\$ 20,969,737
Supplies						
Office Supplies	25,768	45,000	37,000	40,000	40,000	40,000
Copy Printing Supplies	40,836	57,000	53,000	54,000	54,000	54,000
Hardware Supplies	29,690	29,500	29,475	26,500	26,500	26,500
Postage	60,049	64,000	59,000	63,000	63,000	63,000
Books & Subscriptions	119	560	70	560	560	560
Work Supplies	241,811	266,287	260,000	266,367	266,367	266,367
Gun Ammunition Supplies	185,763	168,050	168,050	168,050	168,050	168,050
Lab And Photo Supplies	27,727	24,775	24,775	24,775	24,775	24,775
Medical Supplies	6,318	10,000	6,500	10,000	10,000	10,000
Uniform Clothing Supplies	485,528	530,520	485,000	524,950	524,950	524,950
Food And Beverage	6,688	9,060	6,660	9,060	9,060	9,060
Building Supplies	2,383	800	500	800	800	800
Trees Shrubs Plants	114	800	240	800	800	800
Machinery And Equipment	5,488	44,000	43,762	44,000	44,000	44,000
Equipment Supplies	249,460	202,225	170,000	209,225	209,225	209,225
Gasoline	7,861	7,000	7,680	7,000	7,000	7,000
Supplies Total	\$ 1,375,601	\$ 1,459,577	\$ 1,351,712	\$ 1,449,087	\$ 1,449,087	\$ 1,449,087

Police

Function: Public Safety and Health

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	58,681	35,380	64,560	40,687	40,687	40,687
Electricity	137,020	134,789	163,025	141,528	141,528	141,528
Water	32,216	31,760	32,176	41,606	41,606	41,606
Stormwater	250	-	-	-	-	-
Telephone	22,829	26,430	23,000	26,430	26,430	26,430
Cellular Telephone	140,611	138,880	136,000	138,880	138,880	138,880
Systems Comm Internet	74,632	80,080	73,000	91,220	91,220	91,220
Building Improv Repair Maint	51,823	45,595	44,345	48,345	48,345	48,345
Pest Control	795	1,125	881	1,125	1,125	1,125
Facility Rental	40,306	138,786	132,000	153,515	153,515	153,515
Custodial Bldg Use Charges	493,146	554,943	554,943	554,943	586,844	586,844
Equipment Mntc	14,619	19,167	13,000	16,702	16,702	16,702
System & Software Mntc	350,346	411,855	390,000	517,376	517,376	517,376
Vehicle Repair & Mntc	1,922	2,300	9,700	2,300	2,300	2,300
Rental Of Equipment	12,383	24,650	22,950	50,150	50,150	50,150
Recruitment	7	-	-	-	-	-
Conferences & Training	82,747	133,090	93,090	135,090	135,090	135,090
Memberships	7,759	8,224	8,830	7,990	7,990	7,990
Medical Services	65,414	57,138	47,100	65,475	65,475	65,475
Delivery Freight Charges	368	1,000	350	1,000	1,000	1,000
Storage Services	1,501	1,800	1,500	1,800	1,800	1,800
Consulting Services	13,739	4,637	12,500	10,315	10,315	10,315
Advertising Services	15,640	13,000	13,000	13,000	13,000	13,000
Printing Services	10,906	19,000	8,500	14,000	14,000	14,000
Prisoner Holding Services	15,768	20,500	23,040	20,500	20,500	20,500
Investigative Services	9,393	17,000	10,500	17,000	17,000	17,000
Security Services	12,028	36,750	36,750	30,000	30,000	30,000
Interpreters Signing Services	-	500	-	500	500	500
Transcription Services	-	500	-	500	500	500
Transportation Services	-	50,000	50,000	-	100,000	100,000
Other Services & Expenses	255,904	311,563	266,470	314,951	314,951	314,951
Comm Agency Contracts	55,842	60,000	60,000	60,000	60,000	60,000
Taxes & Special Assessments	18,383	19,500	19,500	19,500	19,500	19,500
Permits & Licenses	1,696	7,500	-	7,500	7,500	7,500
Purchased Services Total	\$ 1,998,675	\$ 2,407,442	\$ 2,310,710	\$ 2,543,928	\$ 2,675,829	\$ 2,675,829
Debt Othr Financing						
Principal Leases	81,502	-	-	-	-	-
Interest Leases	2,484	-	-	-	-	-
Debt Othr Financing Total	\$ 83,986	\$ -	\$ -	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From Engineering	579,674	579,674	579,674	579,674	579,674	579,674
ID Charge From Fleet Services	3,074,573	3,064,575	3,032,997	3,211,535	3,218,253	3,218,253
ID Charge From Traffic Eng	290,133	224,839	308,819	285,000	285,000	285,000
ID Charge From Insurance	611,747	859,702	859,702	1,062,497	1,062,497	1,062,497
ID Charge From Workers Comp	817,980	790,269	790,269	880,387	880,387	880,387
Inter Depart Charges Total	\$ 5,374,107	\$ 5,519,059	\$ 5,571,461	\$ 6,019,092	\$ 6,025,811	\$ 6,025,811
Transfer Out						
Transfer Out To Grants	42,238	199,365	200,400	276,188	367,425	367,425
Transfer Out Total	\$ 42,238	\$ 199,365	\$ 200,400	\$ 276,188	\$ 367,425	\$ 367,425

Police Department

Function: **Public Safety & Health**

Position Summary

Civilian Positions

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	1.00	82,636	1.00	88,213	1.00	89,069	1.00	89,069
ACCT TECH 2-20	20	1.00	63,138	1.00	68,929	1.00	69,597	1.00	69,597
ADMIN ASST-17	17	1.00	67,119	-	-	-	-	-	-
*ADMIN ASST-20	20	-	-	-	-	-	-	1.00	68,328
ADMIN CLK 1-20	20	4.00	206,309	4.00	242,468	4.00	244,819	4.00	244,819
ADMIN SUPV-18	18	1.00	69,520	2.00	139,561	2.00	140,914	2.00	140,914
COMM RELATIONS SPEC-18	18	-	-	1.00	75,245	1.00	75,975	1.00	75,975
CRIME ANALYST 2-18	18	3.00	258,954	2.00	188,404	2.00	190,230	2.00	190,230
CRIME ANALYST 3-18	18	-	-	1.00	75,245	1.00	75,975	1.00	75,975
DATA ANALYST 2	18	1.00	67,495	1.00	69,371	1.00	70,043	1.00	70,043
FORENSIC LAB TECHNICIAN	16	-	-	-	-	1.00	60,055	1.00	60,055
FORENSIC VIDEO ANALYST-18	18	1.00	92,846	1.00	99,113	1.00	100,074	1.00	100,074
GRANTS ADMIN 4-18	18	1.00	107,040	1.00	116,421	1.00	117,550	1.00	117,550
HRA 2-18	18	1.00	82,353	1.00	91,970	1.00	92,861	1.00	92,861
INFORMATION CLERK-20	20	6.00	305,481	5.00	274,615	5.00	277,278	5.00	277,278
*IT SPEC 2-18	18	5.00	411,410	5.00	450,621	5.00	454,990	4.00	362,129
*IT SPEC 3-18	18	-	-	-	-	-	-	1.00	92,861
MKTG/COMMUN SPEC-18	18	1.00	61,124	-	-	-	-	-	-
PO RECORDS CUSTOD-18	18	1.00	91,956	1.00	101,108	1.00	102,089	1.00	102,089
POLICE ADMIN SVCS MGR-18	18	1.00	110,702	1.00	127,551	1.00	128,788	1.00	128,788
POLICE CASE PROCESS SUPV-18	18	1.00	87,150	1.00	93,887	1.00	94,797	1.00	94,797
POLICE CASE REPORT LEADWKR-20	20	2.00	125,147	2.00	135,983	2.00	137,301	2.00	137,301
POLICE COURT SVCS SUPV-18	18	1.00	82,353	1.00	87,912	1.00	88,764	1.00	88,764
POLICE DIRECTOR-18	18	1.00	100,981	1.00	123,836	1.00	125,037	1.00	125,037
POLICE INFO SYS COORD-18	18	1.00	110,070	1.00	118,577	1.00	119,727	1.00	119,727
POLICE PROPERTY CLK 2-16	16	5.00	285,840	5.00	302,022	5.00	304,950	5.00	304,950
POLICE PROPERTY SUPERVISOR-18	18	1.00	92,846	1.00	99,113	1.00	100,074	1.00	100,074
POLICE RCDS SVS CLK-20	20	15.00	843,925	15.00	906,540	15.00	915,329	15.00	915,329
POLICE RECORDS SEC MGR-18	18	1.00	110,702	1.00	123,836	1.00	125,037	1.00	125,037
POLICE RECORDS SVCS CLERK PT	20	0.60	29,341	0.60	32,257	0.60	32,569	0.60	32,569
POLICE RPT TYPIST 2-20	20	21.00	1,148,504	21.00	1,199,487	20.00	1,211,115	20.00	1,211,115
POLICE RPT TYPIST 2-20 PT	20	0.50	22,362	0.50	24,963	0.50	25,205	0.50	25,205
*PROGRAM ASST 1-20	20	10.00	636,416	11.00	754,186	11.00	761,497	9.00	621,618
*PROGRAM ASST 2-20	20	-	-	-	-	-	-	1.00	71,551
PUBLIC INFORMATION OFF 2-18	18	1.00	83,645	1.00	98,163	1.00	99,115	1.00	99,115
TRAINING CTR COORD-18	18	1.00	73,329	1.00	80,626	1.00	81,408	1.00	81,408
TOTAL		91.10	\$5,910,694	91.10	\$6,390,226	91.10	\$6,512,232	91.10	\$6,512,232

Police Department

Function: Public Safety & Health

Position Summary

Sworn Positions

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ASST POLICE CHIEF-12	12	3.00	438,782	3.00	465,806	3.00	465,806	3.00	465,806
DETECTIVE 1-11	11	67.00	6,381,197	67.00	6,708,741	67.00	6,708,741	67.00	6,708,741
DETECTIVE SERGEANT	11	5.00	508,783	5.00	531,990	5.00	531,990	5.00	531,990
POLICE CAPT-12	12	11.00	1,391,572	11.00	1,494,676	11.00	1,494,676	11.00	1,494,676
POLICE CHIEF-21	21	1.00	187,834	1.00	200,513	1.00	202,457	1.00	202,457
POLICE INVESTIGATOR-11	11	13.00	1,252,867	13.00	1,314,647	13.00	1,314,647	13.00	1,314,647
POLICE LT.-12	12	23.00	2,561,557	23.00	2,752,503	23.00	2,752,503	23.00	2,752,503
POLICE OFFICER-11	11	321.00	25,894,770	321.00	27,630,682	321.00	27,630,682	321.00	27,630,682
POLICE SGT-11	11	48.00	4,785,736	48.00	4,945,350	48.00	4,945,350	48.00	4,945,350
TOTAL		492.00	\$43,403,098	492.00	\$46,044,909	492.00	\$46,046,853	492.00	\$46,046,853
TOTAL FTEs		583.10	\$49,313,792	583.10	\$52,435,135	583.10	\$52,559,085	583.10	\$52,559,085

* The classifications of 1.0 FTE Admin Asst-20, 1.0 FTE IT Spec 3-18, and Program Asst 2-20 were approved through Legistar Files #79879, #79878, and #79881 respectively.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Public Health

Agency Overview

Agency Mission

The mission of Public Health Madison and Dane County (PHMDC) is to work with the community to enhance, protect, and promote the health of the environment and the well-being of all people.

Agency Overview

The Agency is a joint venture between the City of Madison and Dane County with funding divided between the City and County based on equalized value. The Agency is responsible for promoting wellness, preventing disease and fostering a healthful environment. The goal of Public Health is to reduce the incidence and prevalence of death and disease. The Department advances this goal by providing services that focus on decreasing the transmission of disease and on engagement with clients and community increasing their capacity to achieve optimal health and wellbeing.

2024 Budget Highlights

Agency-Wide Changes

- Jointly funds \$21.7 million net of revenues received from grants and fees. The City levy support is \$9.4 million (43%); County general purpose revenue is \$12.3 million (57%). The City has elected to fund additional priorities, described below, totaling \$871,200. The County funds additional priorities totaling \$466,500 to provide naloxone to agencies that have staff and volunteers trained on overdose education and who serve people that use drugs or people who are most likely to witness and respond to an overdose, violence prevention activities, the Healthy Communities grant, and a PFAS initiative.
- Assumes utilizing unassigned fund balance to fund the continuation of COVID response limited term employees (\$898,400), to fund a new Environmental Health Program manager position with Licensed Establishment's restricted reserves (\$130,200), and to fund an additional contribution to the Dane County Humane Society (up to \$230,000 from fund balance).
- Funds a 4.5% cost of living adjustment for Public Health employees, as County employees, in 2024 (\$1.033 million)
- Continues funding for Covering Wisconsin, a program to match federal Medicaid funding so that as long as the Affordable Care Act Insurance Marketplace continues as per Federal Law, Navigators are available to Dane County residents to support them choosing health plans (\$50,000).
- Reduces debt service for 2024 by \$19,619 through Finance Committee amendment #4. Due to the timing of the 2023 general obligation debt sale on September 25, 2023, and the publication of the 2024 Executive Operating Budget on October 3, 2023, the general obligation debt service for certain agencies was not updated in the Executive Budget. The decrease to debt service is offset by increasing Public Health's reserves.
- Fully funds the following City priorities:
 - Violence Prevention Team (\$215,725)
 - Contracts that include:
 - On-site violence prevention services for apartment buildings that are under and/or at risk of public nuisance declarations. Public Health will allocate the funds to agencies that are already funded through the Violence Prevention service. This funding was added through Finance Committee amendment #17-SUB. (One-time: \$68,000)
 - Violence prevention programming for which the contractor will be determined through a request for proposal (RFP) process (\$210,000)
 - Access Community Health Center (\$188,000);
 - Safe Communities Coalition (\$20,000);
 - Safe Communities Substance Use Prevention and Injury Prevention (\$78,276);
 - Wellness initiatives (\$10,000);
 - Vivent Health (\$27,394);
 - Narcan for Businesses (\$15,000).

Service: Administration

- Adds 2.0 FTE Medical Interpreter (Spanish) positions to support in-person interpreter needs at clinics, WIC staff doing nurse phone calls, translation needs, and interpretation for staff at community events and mobile clinics. The additional staff will allow for a reduction in interpreter contracts. (Personnel increase: \$208,000; Contracts decrease: \$50,000)

Service: Animal Services

- Provides a one-time increase in PHMDC's contribution to the Dane County Humane Society (DCHS). Dane County Humane Society provides care, treatment, rabies-related services, and humane disposal of stray, abandoned, and/or impounded animals in Dane County. DCHS has indicated that expenses related to this service have increased significantly in recent years. Funding will be made available via reserves for this one time increase to support continued delivery of services. (One-time increase: up to \$230,000)

Service: Community Health

- Adds 1.0 FTE Public Health Nurse (Bilingual) position in Public Health's Community Health service to help eliminate the wait lists for Prenatal Care Coordination (PNCC) and funds the position and related supplies and services through Finance Committee amendment #15. Funding by the City (\$55,420) and County (\$72,155) is based on equalized values per the Intergovernmental Agreement. (Ongoing increase: \$127,575)

Service: Emergency Response Planning

- Budget maintains current level of service.

Service: Environmental Protection

- Includes a 20% increase in well and septic fees. PHMDC is an agent for the state for private septic and well systems. This service is responsible for ensuring that well and septic systems are planned, installed and maintained to protect human health and the environment. PHMDC does this by reviewing permits and performing inspections for these systems in accordance with state and county ordinances. (Revenue increase: \$212,000)

Service: Laboratory

- Budget maintains current level of service.

Service: Licensed Establishments

- Adds 1.0 FTE Environmental Health Program Manager position funded by a 20% increase in Licensed Establishments fees in 2023. Fees were increased to build capacity in the service to meet the mandated frequency of inspections. Currently one manager supervises the service. An additional manager will allow for more staff and customer support and development. (Personnel increase: \$130,200)

Service: Policy Planning and Evaluation

- Adds funding for on-site violence prevention services for apartment buildings. The City added \$68,000 through Finance Committee amendment #17-SUB for apartment buildings that are under and/or at risk of public nuisance declarations. The County added \$68,000 for tenant capacity building. County funds are available to perform program activities, including but not limited to hiring a tenant organizer, supporting meetings of tenants to discuss their housing concerns, and training of the grantees and tenants they serve on housing rights and tenant organizing. Public Health will allocate the funds to agencies that are already funded through the Violence Prevention service. (One-time: \$136,000)

State and Federal Funds: The following federal and state funded programs are included in the Adopted Budget.

- American Rescue Plan Act (ARPA): The City's plan for ARPA funding focuses on five priority areas: Violence Prevention & Youth Engagement, Homelessness Support, Affordable Housing, Emerging Needs, and Economic Development. PHMDC's 2024 Adopted Budget continues funding from 2023 for PFAS Education, Outreach and Coordination which is included in the Emerging Needs priority area (\$50,000) and Violence Prevention Initiatives (\$433,020).

Public Health Madison Dane

Function: **Public Safety and Health**

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	7,591,070	9,656,299	9,656,299	9,866,618	10,193,472	10,316,892
Permanent	8,455	-	-	-	-	-
Public Health Madison Dane	22,313,337	22,497,169	24,734,654	23,361,821	24,501,254	24,621,789
Total	\$ 29,912,861	\$ 32,153,468	\$ 34,390,953	\$ 33,228,439	\$ 34,694,726	\$ 34,938,681

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Administration	6,792,814	5,617,206	8,525,327	6,020,599	6,197,447	6,177,827
Animal Services	1,165,206	1,236,195	1,306,937	1,261,369	1,524,791	1,524,791
Community Health	9,151,359	12,412,560	11,832,550	13,404,515	13,996,342	14,123,917
Emergency Response Planning	6,145,410	3,302,515	4,142,930	3,366,621	3,455,939	3,455,939
Environmental Protection	937,488	1,293,530	1,078,694	1,365,208	1,406,667	1,406,667
Laboratory	733,131	735,807	875,210	958,856	983,072	983,072
Licensed Establishments	2,304,662	2,950,711	2,572,156	3,036,062	3,280,832	3,280,832
Policy Planning and Eval	2,682,792	4,604,944	4,057,149	3,815,208	3,849,636	3,985,635
Total	\$ 29,912,861	\$ 32,153,468	\$ 34,390,953	\$ 33,228,439	\$ 34,694,726	\$ 34,938,681

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(18,554,737)	(16,258,610)	(19,238,052)	(17,449,993)	(18,129,226)	(18,269,381)
Charges For Services	(478,935)	(916,846)	(899,309)	(984,379)	(1,084,379)	(1,084,379)
Licenses And Permits	(2,966,102)	(3,195,753)	(3,195,753)	(3,244,529)	(3,244,529)	(3,244,529)
Invest Other Contrib	(318,740)	(309,596)	(313,988)	(289,000)	(289,000)	(289,000)
Misc Revenue	(3,278)	(12,500)	(5,052)	(12,500)	(12,500)	(12,500)
Other Finance Source	-	(1,071,364)	(400,000)	(898,400)	(1,258,600)	(1,238,980)
Transfer In	(7,591,070)	(10,388,799)	(10,338,799)	(10,349,638)	(10,676,492)	(10,799,912)
Total	\$ (29,912,862)	\$ (32,153,468)	\$ (34,390,953)	\$ (33,228,439)	\$ (34,694,726)	\$ (34,938,681)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	16,275,152	18,898,032	17,601,065	19,058,649	20,322,692	20,405,692
Benefits	6,447,680	7,276,822	6,912,020	8,283,422	8,284,230	8,325,230
Supplies	843,219	1,363,585	1,881,486	1,381,942	1,381,942	1,383,389
Purchased Services	2,680,023	4,112,167	4,717,042	3,992,709	4,172,709	4,310,837
Debt Othr Financing	3,534,192	302,822	3,012,634	302,822	302,822	283,202
Inter Depart Charges	99,262	90,041	90,041	98,895	120,331	120,331
Transfer Out	33,333	110,000	176,667	110,000	110,000	110,000
Total	\$ 29,912,861	\$ 32,153,468	\$ 34,390,953	\$ 33,228,439	\$ 34,694,726	\$ 34,938,681

Service Overview

Service: Administration

Service Description

This service provides overall leadership and administrative support for Public Health. The goal of this service is clear, accessible, and efficient systems and well-documented processes for all administrative functions.

Activities Performed by this Service

- **Budget and Finance:** Manage all budgeting and accounting functions including development and monitoring of budgets, purchasing, payroll, billing, and contract monitoring.
- **Administrative and Facilities Support:** Manage operations and administrative support for all office locations.
- **Communications and Strategic Initiatives:** Develop and implement internal and external communications, lead quality improvement and performance management activities, and provide project management in pursuit of Public Health Accreditation Board accreditation for the department.
- **Epidemiology and Data Science:** Collect, analyze, and translate health-related data to assess community health status, track trends, prevent diseases, and inform policies and programs to improve health.
- **Workforce Development:** Manage all human resources and workforce development functions, including the hiring process, orientation and on boarding, professional development, and performance management.
- **Health and Racial Equity:** Develop, implement, and support a framework to build agency capacity so that (1) Public Health will be a highly effective organization that operates with health and racial equity as a guiding principle; and (2) health outcomes in Dane County will not be determined by race, class, gender, income, or other group status.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	6,792,814	5,617,206	8,525,327	6,020,599	6,197,447	6,177,827
Total	\$ 6,792,814	\$ 5,617,206	\$ 8,525,327	\$ 6,020,599	\$ 6,197,447	\$ 6,177,827

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	3,197,945	(21,233,798)	(21,702,489)	(22,283,671)	(23,389,758)	(23,633,713)
Personnel	2,887,528	4,376,631	3,950,344	4,788,516	4,965,117	4,965,117
Non-Personnel	3,821,086	1,165,249	4,499,657	1,147,905	1,147,905	1,128,285
Agency Charges	84,200	75,325	75,325	84,179	84,425	84,425
Total	\$ 9,990,759	\$ (15,616,593)	\$ (13,177,162)	\$ (16,263,072)	\$ (17,192,312)	\$ (17,455,887)

Service Overview

Service: Animal Services

Service Description

This service is responsible for enforcing animal-related laws, educating the public about responsible animal ownership, and providing pickup services for the stray, abandoned, impounded, injured, and orphaned animals of Madison and Dane County. The goals of the service are immediate follow-up on all reported bites, mitigation and prevention of dangerous animal issues, reduced numbers of stray cats and dogs in the community, and prevention of animal neglect and cruelty.

Activities Performed by this Service

- Domestic Animal Bite Investigation and Quarantine: Respond to reports of bites to people or other domestic animals to ensure proper rabies vaccination, quarantine, in home observation, and enforcement of laws related to controlling animal behavior and licensing.
- Stray animal response: Collect domestic animals found running at large and return them to their owner or deliver them to the shelter for care until they are claimed. Enforce regulations on licensing and containing domestic animals as appropriate.
- Wild Animal Bites and Rabies Exposure: Respond to calls related to bites or potential exposure to potentially rabid wild animals. Advise victims and medical providers on rabies risk. Facilitate testing of wild animals for rabies.
- Animal Welfare Complaints: Respond to complaints of mistreatment of domestic and wild animals. Response includes investigation, education of persons involved and enforcement of local and state laws as appropriate.
- Dangerous Animals: Act to eliminate the threat to public health and safety from dangerous animals by investigating potential dangerous animals and ordering restrictions or euthanasia of the animal as appropriate.
- Stray Animal Response: Collect domestic animals found running at large and return to their owner or deliver to the shelter for care until they are claimed. Enforce regulations on licensing and containing domestic animals as appropriate.
- Other Response: Respond to general complaints and requests for information from the public.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	1,165,206	1,236,195	1,306,937	1,261,369	1,524,791	1,524,791
Total	\$ 1,165,206	\$ 1,236,195	\$ 1,306,937	\$ 1,261,369	\$ 1,524,791	\$ 1,524,791

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(1,080,559)	(485,651)	(485,073)	(485,073)	(715,073)	(715,073)
Personnel	814,547	808,127	878,870	833,927	867,349	867,349
Non-Personnel	348,727	426,482	426,482	425,856	655,856	655,856
Agency Charges	1,932	1,586	1,586	1,586	1,586	1,586
Total	\$ 84,647	\$ 750,544	\$ 821,864	\$ 776,296	\$ 809,718	\$ 809,718

Service Overview

Service: Community Health

Service Description

This service incorporates a variety of program areas which work collectively to positively impact and improve the health of Madison and Dane County residents. Program areas include: (1) communicable disease monitoring, surveillance and intervention; (2) immunizations; (3) Women, Infants, and Children Supplemental Nutrition Program (WIC); (4) Maternal and Child Health services (MCH); (5) sexual and reproductive health; (6) Fetal and Infant Mortality Review (FIMR); and (7) perinatal nurse home visiting programs.

Activities Performed by this Service

- Women Infants and Children (WIC) Supplemental Nutrition Program: Improve the health of women, infants and children who may be nutritionally at risk by providing healthy foods, health information, and referrals to health care.
- Wisconsin Well Woman Program: Coordinate programs that provide free or low cost breast and cervical cancer screenings and treatment for people with limited income and little or no health insurance.
- Immunizations: Provide immunizations to reduce the spread of disease in our community and to protect the health of current and future generations.
- Sexual and Reproductive Health: Provide testing and treatment for sexually transmitted infections in an inclusive, stigma-free environment for people of all ages, gender identities, gender expressions, and sexual orientations.
- Communicable Disease: Monitor, treat and prevent the spread of infectious disease.
- Perinatal: Provide programs for people who are pregnant living in Dane County that give support and information needed to have a healthy pregnancy and healthy baby.
- Fetal and Infant Mortality: Coordinate a Fetal and Infant Mortality Review (FIMR) process to improve understanding of the conditions that contribute to stillbirth and infant death.
- Maternal and Child Health: Address barriers women face in their decision, ability, and desire to breastfeed in order to provide equal opportunities for everyone to live the healthiest life possible.
- Sexual and Reproductive Health Nurse Navigators: provide all-options pregnancy counseling, resources and education for anyone who needs support with a pregnancy or their sexual health.
- Community Based Public Health Nursing Team: Works in partnership with Dane County Human Services’s Joining Forces for Families (JFF) program to build connections and relationships with community organizations and conduct assessments to identify and link neighborhoods with needed resources and/or to partner in addressing the community’s health concerns.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	9,151,359	12,412,560	11,832,550	13,404,515	13,996,342	14,123,917
Total	\$ 9,151,359	\$ 12,412,560	\$ 11,832,550	\$ 13,404,515	\$ 13,996,342	\$ 14,123,917

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(12,996,306)	(2,885,666)	(3,054,441)	(3,041,836)	(3,041,836)	(3,041,836)
Personnel	7,850,627	10,479,282	9,748,902	11,120,518	11,762,345	11,886,345
Non-Personnel	1,287,602	1,920,149	2,070,519	2,270,867	2,220,867	2,224,442
Agency Charges	13,130	13,130	13,130	13,130	13,130	13,130
Total	\$ (3,844,948)	\$ 9,526,894	\$ 8,778,109	\$ 10,362,679	\$ 10,954,506	\$ 11,082,081

Service Overview

Service: Emergency Response Planning

Service Description

This service plans for and implements response activities during an emergency or disaster using existing emergency operations, plans, procedures, guidelines, resources, assets and incident management systems. The service coordinates trainings and exercises and disseminates information to the public and incident management responders in the case of a public health emergency using a whole community approach. COVID response efforts, including contact tracing and community testing, are managed by this service.

Activities Performed by this Service

- Emergency Plan and Policy Creation: Create and update mass care, medical countermeasure dispensing and administration, medical material management and distribution, and medical surge plans.
- Emergency Response Training and Exercises: Participate in exercises and trainings with community partners and hold exercises for Public Health staff to test response plans.
- Risk Communications Planning and Response: Coordinate and disseminate information to the public regarding emergency response.
- Coordinate with Community Agencies/Businesses: Work with businesses and community partners to leverage their resources in an emergency response to improve overall response to the entire community and to ensure the businesses and critical infrastructure agencies are prepared for public health emergencies.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	6,145,410	3,302,515	4,142,930	3,366,621	3,455,939	3,455,939
Total	\$ 6,145,410	\$ 3,302,515	\$ 4,142,930	\$ 3,366,621	\$ 3,455,939	\$ 3,455,939

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(9,709,373)	(2,824,821)	(4,389,065)	(2,955,978)	(2,955,978)	(2,955,978)
Personnel	5,385,189	3,070,154	3,758,564	3,031,062	3,120,379	3,120,379
Non-Personnel	760,221	232,361	384,366	335,560	335,560	335,560
Total	\$ (3,563,963)	\$ 477,693	\$ (246,134)	\$ 410,643	\$ 499,961	\$ 499,961

Service Overview

Service: Environmental Protection

Service Description

This service protects environmental health. The goals of the service are the prevention of groundwater contamination by improperly installed, abandoned or neglected wells and private waste water treatment systems in Dane County and clean up and prevention of human health hazards such as household hygiene, mold, PFAS, lead and radon.

Activities Performed by this Service

- Sanitary Permit Review and Inspection: Review permits and perform onsite inspections to ensure systems are built to comply with state laws.
- Onsite Soil Test: Perform onsite evaluation and review of soil test reports to confirm proper waste water disposal for the site.
- Well Location Permitting and Inspection: Review permits and perform onsite inspections to ensure wells are constructed in appropriate locations and follow-up on complaints of unused or contaminated wells that require abandonment.
- Transient Non-community Well Regulation: Inspect wells and monitor private wells that serve the community through churches, commercial establishments, and other public facilities.
- Environmental Nuisance and Hazardous Materials Investigation: Investigate childhood lead hazard, household hygiene, mold, indoor air quality, PFAS, Legionella, etc.
- PFAS Education and Outreach: Provide community outreach and support community engagement about PFAS and opportunities to minimize exposure.
- Other Environmental Health Education and Outreach: Heat Warnings, air advisories, illicit discharge reporting, and other environmental health concerns as requested by community partners and stakeholders.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	937,488	1,293,530	1,078,694	1,365,208	1,406,667	1,406,667
Total	\$ 937,488	\$ 1,293,530	\$ 1,078,694	\$ 1,365,208	\$ 1,406,667	\$ 1,406,667

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(1,240,294)	(811,412)	(764,464)	(1,023,721)	(1,023,721)	(1,023,721)
Personnel	886,164	960,774	949,330	1,028,364	1,069,823	1,069,823
Non-Personnel	51,324	332,757	129,365	336,844	336,844	336,844
Total	\$ (302,806)	\$ 482,118	\$ 314,230	\$ 341,487	\$ 382,946	\$ 382,946

Service Overview

Service: Laboratory

Service Description

This service provides sample collection, analysis, interpretation and advice on environmental sample quality; responds to environmental spills and hazardous materials releases; and collaborates with other municipal, state and federal agencies on environmental projects. The goal of the service is to prevent waterborne illness from surface water contamination, prevent disease or illness by surveilling common vectors such as mosquitoes and ticks, identify sources of contamination and trends that will impact human health, and prevent illegal discharge of harmful substances.

Activities Performed by this Service

- Water Sampling: Sample and analyze private water well samples, sample public water, sample and monitor beaches.
- Illicit Discharge Detection and Elimination program: Monitor and sample outfalls, respond to illicit discharge complaints, and elimination of illicit discharges.
- Hazardous Spills/Application Follow up: Respond to complaints of hazardous spills, PAH applications, and sales/use of phosphorus containing materials.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	733,131	735,807	875,210	958,856	983,072	983,072
Total	\$ 733,131	\$ 735,807	\$ 875,210	\$ 958,856	\$ 983,072	\$ 983,072

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(789,918)	(225,900)	(101,860)	(100,900)	(100,900)	(100,900)
Personnel	519,934	470,512	595,042	809,206	833,422	833,422
Non-Personnel	213,197	265,295	280,168	149,650	149,650	149,650
Total	\$ (56,787)	\$ 509,907	\$ 773,350	\$ 857,956	\$ 882,172	\$ 882,172

Service Overview

Service: Licensed Establishments

Service Description

This service licenses, educates, consults, regulates and inspects all restaurants, retail food stores, school food programs, public pools, hotels, motels, bed and breakfasts, short term rentals, recreational-educational camps, campgrounds, body art establishments, beaches and mobile home parks in Madison and Dane County. The goal of this service is prevention of foodborne and other communicable disease outbreaks.

Activities Performed by this Service

- **Food Program:** License, regulate, and enforce all restaurant and retail food establishments; promote health and racial equity within the program, with operators, and within the community; and administer support for licensing, complaints, and operator inquiries.
- **Pool Program:** License, regulate, and enforce all public pools, including sampling and testing of pool water; promote health and racial equity within program, with operators, and within community; administer support for licensing, complaints, and operator inquiries.
- **Lodging Program:** License, regulate, and enforce hotels, motels, bed and breakfast, and tourist rooming houses; promote health and racial equity within program, with operators, and within community; and administer support for licensing, complaints, and operator inquiries.
- **Tattoo and Body Piercing:** License, regulate, and enforce tattoo and body piercing establishments; promote health and racial equity within program, with operators, and within community; and administer support for licensing, complaints, and operator inquiries.
- **Other Licensed Establishments:** License and regulate campgrounds, recreational and educational camps, manufactured home communities and beaches; promote health and racial equity within program, with operators, and within community, and administer support for licensing, complaints, and operator inquiries.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	2,304,662	2,950,711	2,572,156	3,036,062	3,280,832	3,280,832
Total	\$ 2,304,662	\$ 2,950,711	\$ 2,572,156	\$ 3,036,062	\$ 3,280,832	\$ 3,280,832

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(3,086,599)	(2,623,509)	(2,545,519)	(2,524,029)	(2,654,229)	(2,654,229)
Personnel	2,184,268	2,753,731	2,359,136	2,845,160	3,089,930	3,089,930
Non-Personnel	120,394	196,980	213,020	190,902	190,902	190,902
Total	\$ (781,938)	\$ 327,202	\$ 26,637	\$ 512,033	\$ 626,603	\$ 626,603

Service Overview

Service: Policy Planning and Eval

Service Description

This service provides program planning, research, and evaluation to internal and external PHMDC stakeholders. The goal of this service is to ensure that Public Health has the information and support needed to guide its work. Program areas include: (1) Substance Use Prevention; (2) Community Health Assessment and Community Health Improvement Plan (CHA/CHIP); and (3) Violence Prevention.

Activities Performed by this Service

- Policy Analysis/Planning/Evaluation: Provide policy analysis and position statement support, program planning and coordination, and evaluation services to Public Health staff, other government entities and community stakeholders.
- Community Health Assessment/Health Improvement Plan: Gather input from community on health issues, analyze health data, and prioritize health issues to guide development of a Community Health Improvement Plan (CHIP).
- Substance Use Prevention: Provide harm reduction and overdose prevention primary prevention strategies by working with partners on trainings and narcan/fentanyl test strip distribution.
- Violence Prevention: Provide strategy, planning, and prevention services to reduce and prevent violence in our community.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	2,682,792	4,604,944	4,057,149	3,815,208	3,849,636	3,985,636
Total	\$ 2,682,792	\$ 4,604,944	\$ 4,057,149	\$ 3,815,208	\$ 3,849,636	\$ 3,985,636

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(4,207,757)	(1,062,711)	(1,348,042)	(813,231)	(813,231)	(813,231)
Personnel	2,194,576	3,147,865	2,272,897	2,885,319	2,898,557	2,898,557
Non-Personnel	488,216	1,457,079	1,784,251	929,889	929,889	1,065,889
Agency Charges	-	-	-	-	21,190	21,190
Total	\$ (1,524,965)	\$ 3,542,233	\$ 2,709,106	\$ 3,001,977	\$ 3,036,405	\$ 3,172,405

Public Health Madison Dane

Function: **Public Health and Safety**

Line Item Detail

Agency Primary Fund: Public Health Madison Dane

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Federal Revenues Operating	(8,976,918)	(2,200,248)	(5,494,832)	(2,944,223)	(2,944,223)	(2,944,223)
State Revenues Operating	(666,289)	(2,470,169)	(2,155,027)	(2,545,926)	(2,545,926)	(2,545,926)
Payment For Municipal Service	(12,477)	(11,500)	(11,500)	(14,500)	(14,500)	(14,500)
Local Revenues Operating	(42,370)	-	-	-	-	-
Other Unit Of Gov Revenues Oj	(8,856,683)	(11,576,693)	(11,576,693)	(11,945,344)	(12,624,577)	(12,764,732)
Intergov Revenues Total	\$ (18,554,737)	\$ (16,258,610)	\$ (19,238,052)	\$ (17,449,993)	\$ (18,129,226)	\$ (18,269,381)
Charges For Services						
Miscellaneous Chrgs For Servic	-	-	-	-	(100,000)	(100,000)
Lab Fees	(123,095)	(112,150)	(113,110)	(150,150)	(150,150)	(150,150)
Clinic Fees	(94,940)	(267,000)	(232,000)	(267,000)	(267,000)	(267,000)
Inspect & Reinspect Fees	(61,675)	(137,349)	(137,349)	(137,349)	(137,349)	(137,349)
Reimbursement Of Expense	(25,802)	(14,370)	(30,873)	(14,370)	(14,370)	(14,370)
Application Service Fees	(173,423)	(385,977)	(385,977)	(415,510)	(415,510)	(415,510)
Charges For Services Total	\$ (478,935)	\$ (916,846)	\$ (899,309)	\$ (984,379)	\$ (1,084,379)	\$ (1,084,379)
Licenses And Permits						
Animal Licenses	(420,159)	(485,073)	(485,073)	(485,073)	(485,073)	(485,073)
Clerks Licenses	(2,071,035)	(2,386,680)	(2,386,680)	(2,386,680)	(2,386,680)	(2,386,680)
Other Licenses	(20,625)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
Other Permits	(454,283)	(303,000)	(303,000)	(351,776)	(351,776)	(351,776)
Licenses And Permits Total	\$ (2,966,102)	\$ (3,195,753)	\$ (3,195,753)	\$ (3,244,529)	\$ (3,244,529)	\$ (3,244,529)
Invest Other Contrib						
Contributions & Donations	(310,285)	(309,596)	(313,988)	(289,000)	(289,000)	(289,000)
Invest Other Contrib Total	\$ (310,285)	\$ (309,596)	\$ (313,988)	\$ (289,000)	\$ (289,000)	\$ (289,000)
Misc Revenue						
Miscellaneous Revenue	(3,278)	(12,500)	(5,052)	(12,500)	(12,500)	(12,500)
Misc Revenue Total	\$ (3,278)	\$ (12,500)	\$ (5,052)	\$ (12,500)	\$ (12,500)	\$ (12,500)
Other Finance Source						
General Obligation Bond Alloc	-	-	(400,000)	-	-	-
Fund Balance Applied	-	(1,071,364)	-	(898,400)	(1,258,600)	(1,238,980)
Other Finance Source Total	\$ -	\$ (1,071,364)	\$ (400,000)	\$ (898,400)	\$ (1,258,600)	\$ (1,238,980)
Transfer In						
Transfer In From General	(7,591,070)	-	(9,656,299)	-	(10,193,472)	(10,316,892)
Transfer In From Grants	-	(732,500)	(682,500)	(483,020)	(483,020)	(483,020)
General Fund Subsidy	-	(9,656,299)	-	(9,866,618)	-	-
Transfer In Total	\$ (7,591,070)	\$ (10,388,799)	\$ (10,338,799)	\$ (10,349,638)	\$ (10,676,492)	\$ (10,799,912)
Salaries						
Permanent Wages	13,276,290	15,808,558	15,603,597	18,555,439	19,458,073	19,542,773
Salary Savings	-	(309,981)	-	(369,336)	(477,228)	(478,928)
Pending Personnel	-	2,576,434	-	-	469,301	469,301
Compensated Absence	-	-	2,400	-	-	-
Hourly Wages	2,926,569	823,021	1,968,631	872,546	872,546	872,546
Overtime Wages Permanent	72,112	-	26,436	-	-	-
Overtime Wages Hourly	181	-	-	-	-	-
Salaries Total	\$ 16,275,152	\$ 18,898,032	\$ 17,601,065	\$ 19,058,649	\$ 20,322,692	\$ 20,405,692

Public Health Madison Dane

Function: **Public Health and Safety**

Line Item Detail

Agency Primary Fund: Public Health Madison Dane

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Benefits						
Unemployment Benefits	4,504	1,000	1,350	500	500	500
Health Insurance Benefit	3,481,567	4,348,619	3,738,206	4,831,344	4,831,968	4,858,768
Dental Insurance Benefit	219,894	260,260	266,131	282,907	282,907	284,607
Life Insurance Benefit	3,242	3,613	8,401	3,884	3,884	3,884
Wage Insurance Benefit	6,408	7,559	7,884	9,280	9,280	9,480
Health Insurance Retiree	259,359	271,600	365,160	288,200	288,200	288,200
WRS	1,114,684	1,013,039	1,063,006	1,261,798	1,261,942	1,267,742
FICA Medicare Benefits	1,232,422	1,255,732	1,346,481	1,481,810	1,481,850	1,488,350
Workers Compensation	125,600	115,400	115,400	123,700	123,700	123,700
Benefits Total	\$ 6,447,680	\$ 7,276,822	\$ 6,912,020	\$ 8,283,422	\$ 8,284,230	\$ 8,325,230
Supplies						
Office Supplies	17,389	24,491	31,011	24,257	24,257	24,257
Copy Printing Supplies	10,041	39,291	35,434	35,820	35,820	35,820
Furniture	1,712	9,440	13,677	10,000	10,000	10,000
Hardware Supplies	78,327	80,873	82,873	59,844	59,844	60,924
Software Lic & Supplies	131,011	143,734	572,906	158,146	158,146	158,146
Postage	36,914	32,907	33,325	43,446	43,446	43,446
Program Supplies	161,584	289,518	325,661	402,305	402,305	402,305
Books & Subscriptions	2,751	1,500	5,650	8,020	8,020	8,020
Work Supplies	49,047	97,070	92,799	76,170	76,170	76,537
Janitorial Supplies	1,378	2,740	2,740	2,980	2,980	2,980
Lab And Photo Supplies	57,350	70,000	72,516	39,700	39,700	39,700
Medical Supplies	212,105	510,576	515,676	487,944	487,944	487,944
Uniform Clothing Supplies	361	500	500	500	500	500
Food And Beverage	8,707	12,200	12,568	17,410	17,410	17,410
Building	-	-	-	100	100	100
Building Supplies	2,467	-	-	-	-	-
Machinery And Equipment	59,588	-	34,962	4,800	4,800	4,800
Equipment Supplies	12,489	48,746	49,190	10,500	10,500	10,500
Supplies Total	\$ 843,219	\$ 1,363,585	\$ 1,881,486	\$ 1,381,942	\$ 1,381,942	\$ 1,383,389

Public Health Madison Dane

Function: Public Health and Safety

Line Item Detail

Agency Primary Fund: Public Health Madison Dane

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	8,450	4,295	4,922	6,981	6,981	6,981
Electricity	46,098	40,479	46,395	47,844	47,844	47,844
Water	602	436	436	383	383	383
Sewer	756	511	511	483	483	483
Telephone	8,263	22,536	21,752	18,165	18,165	18,165
Cellular Telephone	96,303	103,195	104,196	101,103	101,103	101,103
Building Improv Repair Maint	2,946	21,035	179,101	13,035	13,035	13,035
Waste Disposal	3,917	4,033	4,302	4,215	4,215	4,215
Fire Protection	-	2,000	2,000	500	500	500
Facility Rental	180,657	531,900	542,490	553,100	553,100	553,100
Custodial Bldg Use Charges	191,847	238,508	247,299	238,508	238,508	238,508
Comm Device Mntc	-	-	-	1,142	1,142	1,142
Equipment Mntc	46,585	127,150	87,150	10,650	10,650	10,650
System & Software Mntc	54,399	91,994	90,221	113,959	113,959	113,959
Vehicle Repair & Mntc	787	500	500	500	500	500
Recruitment	588	515	515	515	515	515
Mileage	85,750	121,100	128,384	143,439	143,439	143,439
Conferences & Training	105,930	229,952	270,081	277,326	277,326	279,454
In Service Training	-	-	-	10,000	10,000	10,000
Memberships	9,435	29,999	37,999	32,455	32,455	32,455
Medical Services	15,788	8,200	8,200	28,200	28,200	28,200
Audit Services	7,800	7,800	7,800	7,800	7,800	7,800
Credit Card Services	61	-	-	-	-	-
Delivery Freight Charges	-	500	500	-	-	-
Storage Services	929	1,066	1,066	1,186	1,186	1,186
Consulting Services	604,080	232,209	451,038	337,513	337,513	337,513
Advertising Services	12,277	4,500	5,000	21,840	21,840	21,840
Printing Services	21,018	2,250	4,389	9,903	9,903	9,903
Lab Services	12,238	106,725	7,465	224,429	224,429	224,429
Interpreters Signing Services	111,297	69,605	85,444	78,565	28,565	28,565
Transcription Services	17,667	15,900	15,929	20,479	20,479	20,479
Transportation Services	17,152	7,820	15,425	18,661	18,661	18,661
Catering Vending Services	6,168	14,600	15,100	10,500	10,500	10,500
Program Services	45,174	75,000	107,141	103,000	103,000	103,000
Other Services & Expenses	540	104,800	104,800	104,000	104,000	104,000
Comm Agency Contracts	923,569	1,864,398	2,092,835	1,426,290	1,656,290	1,792,290
Housing Assistance Payments	8,744	5,000	5,000	5,000	5,000	5,000
General Liability Insurance	23,100	20,600	20,600	20,500	20,500	20,500
Permits & Licenses	654	1,055	1,055	540	540	540
Purchased Services Total	\$ 2,671,568	\$ 4,112,167	\$ 4,717,042	\$ 3,992,709	\$ 4,172,709	\$ 4,310,837
Debt Othr Financing						
Principal	271,551	257,073	257,073	257,073	257,073	247,031
Principal Leases	339,512	-	-	-	-	-
Interest	55,899	45,749	45,749	45,749	45,749	36,171
Interest Leases	42,800	-	-	-	-	-
Fund Balance Generated	2,824,429	-	2,709,812	-	-	-
Debt Othr Financing Total	\$ 3,534,192	\$ 302,822	\$ 3,012,634	\$ 302,822	\$ 302,822	\$ 283,202
Inter Depart Charges						
ID Charge From Engineering	13,130	13,130	13,130	13,130	34,320	34,320
ID Charge From Fleet Services	84,200	75,325	75,325	84,179	84,425	84,425
ID Charge From Traffic Eng	1,932	1,586	1,586	1,586	1,586	1,586
Inter Depart Charges Total	\$ 99,262	\$ 90,041	\$ 90,041	\$ 98,895	\$ 120,331	\$ 120,331
Transfer Out						
Transfer Out To General	-	110,000	110,000	110,000	110,000	110,000
Transfer Out To Grants	33,333	-	66,667	-	-	-
Transfer Out Total	\$ 33,333	\$ 110,000	\$ 176,667	\$ 110,000	\$ 110,000	\$ 110,000

Public Health Madison Dane

Function: Public Safety and Health

Position Summary

Classification	CG	2023 Budget		Request	2024 Budget				
		Adopted			Executive	Adopted			
CHEMICAL ANALYST	-	1.00	107,047	1.00	107,881	1.00	112,736	1.00	112,736
CHRONIC DISEASE SPECIALIST	-	1.00	76,773	1.00	77,363	1.00	80,845	1.00	80,845
CLERK	-	8.50	582,474	11.50	781,832	11.50	817,014	11.50	817,014
COMMUNICABLE DISEASE OUTREACH	-	1.00	93,502	1.00	94,167	1.00	98,405	1.00	98,405
COMMUNICATIONS MANAGER	-	-	-	1.00	126,871	1.00	132,580	1.00	132,580
COMMUNITY HEALTH ED SPEC	-	2.00	182,876	-	-	-	-	-	-
DIETETIC SPECIALIST	-	5.80	390,346	5.80	399,942	5.80	417,939	5.80	417,939
DISEASE INTRVN SPEC	-	9.00	594,580	11.00	738,168	11.00	771,386	11.00	771,386
ENV HEALTH PROGRAM MANAGER	-	-	-	-	-	1.00	90,300	1.00	90,300
ENV HEALTH SERVICES SUPER	-	3.00	358,067	3.00	361,602	3.00	377,874	3.00	377,874
ENV HEALTH SPECIALIST	-	-	-	1.00	70,613	1.00	73,791	1.00	73,791
ENV HEALTH TECHNICIAN	-	2.00	148,210	1.00	82,409	1.00	86,117	1.00	86,117
GRANTS MANAGER	-	1.00	79,782	1.00	83,918	1.00	87,695	1.00	87,695
GRANTS & BILLING SPECIALIST	-	3.00	209,392	3.00	221,184	3.00	231,138	3.00	231,138
HEALTH EDUCATION COOR	-	4.85	463,882	4.85	471,995	4.85	493,235	4.85	493,235
HEALTH EQUITY COOR	-	2.00	207,374	2.00	213,247	2.00	222,843	2.00	222,843
HUMANE OFFICER	-	6.00	441,804	6.00	449,587	6.00	469,818	6.00	469,818
LEADWORKER	-	11.00	1,085,034	12.00	1,174,441	12.00	1,227,291	12.00	1,227,291
MEDICAL INTERPRETER	-	2.00	156,596	2.00	157,736	4.00	296,634	4.00	296,634
MICROBIOLOGIST	-	1.00	101,847	1.00	104,632	1.00	109,341	1.00	109,341
NEW POSITIONS	-	11.00	802,483	-	-	-	-	-	-
NURSE FAMILY PRTRNSP COOR	-	1.00	102,272	1.00	103,054	1.00	107,691	1.00	107,691
NURSE PRACTITIONER	-	-	-	1.00	135,611	1.00	141,713	1.00	141,713
OUTREACH AND RESPONSE SPEC	-	1.50	101,931	1.50	102,714	1.50	107,337	1.50	107,337
PUBLIC HEALTH AIDE	-	8.50	594,183	8.50	603,365	8.50	630,516	8.50	630,516
PUBLIC HEALTH ANALYST	-	2.00	174,799	1.00	86,600	1.00	90,497	1.00	90,497
PH COMMUNICATIONS COOR	-	-	-	1.00	94,798	1.00	99,064	1.00	99,064
PH DEPUTY DIRECTOR	-	1.00	113,615	1.00	115,753	1.00	120,962	1.00	120,962
PUBLIC HEALTH BUDGET & FIN MGR	-	-	-	1.00	128,725	1.00	134,518	1.00	134,518
PUBLIC HEALTH DIRECTOR	-	1.00	190,810	1.00	192,266	1.00	200,918	1.00	200,918
PUBLIC HEALTH DIRECTOR OF COVID I	-	1.00	113,615	1.00	115,753	1.00	120,962	1.00	120,962
PUBLIC HEALTH DIV DIRECTOR	-	4.00	520,637	4.00	617,565	4.00	645,355	4.00	645,355
PH EPIDEMIOLOGIST	-	4.00	437,204	5.00	539,872	5.00	564,166	5.00	564,166
PH INFECTION PREVENTIONIST	-	2.00	177,670	2.00	187,229	2.00	195,654	2.00	195,654
PUBLIC HEALTH NURSE	-	29.75	2,780,769	34.75	3,304,585	34.75	3,453,291	35.75	3,536,291
PUBLIC HEALTH PLANNER	-	7.00	728,912	7.00	733,944	7.00	766,971	7.00	766,971
PH PREPAREDNESS COOR	-	3.00	287,542	3.00	294,507	3.00	307,760	3.00	307,760
PH PROGRAM COORDINATOR	-	2.00	185,077	2.00	194,481	2.00	203,233	2.00	203,233
PUBLIC HEALTH SPECIALIST	-	12.00	877,221	13.00	983,788	13.00	1,028,059	13.00	1,028,059
PUBLIC HEALTH SUPERVISOR	-	16.00	1,774,749	15.00	1,695,501	15.00	1,771,799	15.00	1,771,799
QUALITY IMP/PERF MGMT	-	1.00	91,622	-	-	-	-	-	-
SANITARIAN	-	20.00	1,975,521	21.00	2,045,382	21.00	2,137,424	21.00	2,137,424
SENIOR ACCOUNTANT	-	1.00	85,053	1.00	86,600	1.00	90,497	1.00	90,497
VIOLENCE INTVNT OUTREACH COOR	-	1.00	91,991	1.00	93,827	1.00	98,049	1.00	98,049
VIOLENCE PREV GRANT PRG SPECT	-	1.00	85,053	1.00	93,150	1.00	97,342	1.00	97,342
VIOLENCE PREVENTION SUPERVISOR	-	1.00	113,748	1.00	114,630	1.00	119,789	1.00	119,789
WELL WOMAN PRG SPEC	-	1.00	84,862	1.00	85,517	1.00	89,365	1.00	89,365
		196.90	\$17,770,924	198.90	\$18,466,808	201.90	\$19,519,915	202.90	\$19,602,915

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



Public Works (Operating)

Engineering
Fleet Service
Golf
Landfill
Parks Division
Sewer Utility
Stormwater Utility
Streets Division
Water Utility

Engineering Division

Agency Overview

Agency Mission

The mission of the Engineering Division is to provide Public Works services to the City's residents and visitors in a fair and consistent manner that encourages public input.

Agency Overview

The Agency is responsible for: (1) design, supervision, inspection, and construction of the City's transportation system infrastructure; (2) construction, maintenance, repair, and energy efficient retrofits to City-owned facilities; and (3) City surveying and mapping operations. The goal of the Engineering Division is to ensure the effective delivery of Public Works services to the City. The Engineering Division will advance this goal by investing in critical transportation infrastructure, public buildings, and records management to ensure consistent provision of Public Works services to City residents and visitors.

2024 Budget Highlights

Agency-Wide Changes

- Includes a package of position changes, including new positions and reclassifications of existing positions that are cost-neutral based upon the agency's cost to continue budget target. These changes are general-fund neutral by charging time to the capital budget, sewer utility, stormwater utility, reducing hourly wages, and making other allocation changes. The list of all Engineering position changes, including changes to Sewer and Stormwater, are listed below.

Positions with a General Fund Allocation

- Recreate an Engineer 4 as a Principal Engineer
- Recreate an Accountant 3 as an Accountant 4
- Recreate an Architect 4 as a Principal Architect 1
- Recreate a Civil Tech 2 as a CAD/GIS Specialist 1 (75% General Fund, 17.5% Stormwater, 7.5% Sewer)
- Creates a 1.0 FTE Electrician Trainee to create career pathways from the Green Power program (20% General Fund, 80% Capital)

Service: Engineering and Administration

- Purchased Services increased by \$40,700 for increase in software subscriptions & maintenance (\$25,800), and private development plan review/TV inspection costs (\$15,000).
- Includes funding and positions transferred from the Mapping & Records service, which was phased out in 2023.

Service: Facilities Management

- Purchased Services increased by \$23,700 due to increased cellular costs (\$1,200), software subscription & maintenance (\$12,400), and consulting for energy management previously charged to the Capital Budget (\$9,900).

Service: Facilities Operations and Maintenance

- Budget for 2024 includes a full year of costs for the Town of Madison Town Hall: Salaries increased by \$18,500; Supplies increased by \$21,000; Purchased Services increased by \$62,700; and Inter-Department Charges increased by \$20,300; offset by \$122,500 in Inter-Department Billings.

Engineering

Function: Public Works

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	4,704,941	5,066,401	4,729,524	5,897,330	5,926,844	5,926,844
Total	\$ 4,704,941	\$ 5,066,401	\$ 4,729,524	\$ 5,897,330	\$ 5,926,844	\$ 5,926,844

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Engineering And Administrati	3,729,534	4,101,019	4,116,268	4,637,731	4,664,672	4,664,672
Facilities Management	390,966	518,649	415,211	637,781	645,769	645,769
Facilities Operations & Mainte	136,116	446,732	198,045	621,818	616,403	616,403
Mapping And Records	448,325	-	-	-	-	-
Total	\$ 4,704,941	\$ 5,066,401	\$ 4,729,524	\$ 5,897,330	\$ 5,926,844	\$ 5,926,844

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(157,991)	(52,500)	(73,938)	(52,500)	(52,500)	(52,500)
Misc Revenue	(239,828)	(195,000)	(239,828)	(210,000)	(210,000)	(210,000)
Transfer In	(3,359)	-	-	-	-	-
Total	\$ (401,178)	\$ (247,500)	\$ (313,766)	\$ (262,500)	\$ (262,500)	\$ (262,500)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	4,012,002	4,326,909	3,893,201	4,811,649	4,818,208	4,818,208
Benefits	1,373,697	1,421,390	1,444,867	1,564,528	1,576,562	1,576,562
Supplies	254,511	205,800	298,608	273,570	273,570	273,570
Purchased Services	754,241	613,317	733,967	836,462	847,262	847,262
Inter Depart Charges	533,773	572,667	583,310	603,565	603,688	603,688
Inter Depart Billing	(1,822,104)	(1,826,183)	(1,910,663)	(1,929,945)	(1,929,945)	(1,929,945)
Total	\$ 5,106,119	\$ 5,313,901	\$ 5,043,289	\$ 6,159,830	\$ 6,189,344	\$ 6,189,344

Engineering

Function:

Public Works

*Service Overview***Service:** Engineering And Administration*Service Description*

This service is responsible for design, management, contract administration, and administrative support to the Engineering Division's transportation infrastructure projects. This service oversees projects pertaining to: 1) streets and bridges, 2) sidewalks, 3) multi-use paths, 4) on and off-street bike facilities, 5) environmental improvements for remediating soil and groundwater contamination, 6) land records management and official map, and 7) engineering technology.

Activities Performed by this Service

- Division Management & Administration: Plan, direct, and implement the City public works design, construction, operations, and maintenance.
- Design, Project Management & Construction Inspection: Plan, design, and manage new and reconstructed transportation infrastructure, including public engagement. Oversee the annual process to inspect and rate infrastructure. Coordinate and manage projects including on-site construction inspection activities.
- Private Development: Review and coordinate plans and contracts for public improvements associated with private development, including project management and construction inspection of those improvements.
- Public Works Construction Inspection: Manage construction of Public Works projects ensuring construction complies with plans and specifications.
- Operations and Maintenance: Support the Streets Division in snow and ice control during winter weather events, and site work and construction for in-house facilities projects.
- Madison Infrastructure Training Engineering (MI-TE): Training program that completes sidewalk work, casting adjustments, and other minor street repairs while also providing an opportunity for trainees to gain valuable public works related experience
- Environmental Remediation: Perform site inspections, provide technical assistance in clean-up negotiations, and apply for and manage Environmental Protection Agency and Department of Natural Resources grants.
- Land Management: Provide land management support services to City agencies and private developers including plan review, address validation, and Public Land Survey System.
- GIS: Create and maintain the City's map data, including land base, parcels, easements, and assets, and fulfill requests for data, analysis, and maps.
- Official Map: Maintain the official City map per requirements of Madison General Ordinance 16.25.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	3,729,534	4,101,019	4,116,268	4,637,731	4,664,672	4,664,672
Other-Expenditures	-	-	-	-	-	-
Total	\$ 3,729,534	\$ 4,101,019	\$ 4,116,268	\$ 4,637,731	\$ 4,664,672	\$ 4,664,672

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(243,456)	(195,000)	(239,828)	(210,000)	(210,000)	(210,000)
Personnel	3,061,550	3,446,960	3,448,650	3,872,111	3,898,967	3,898,967
Non-Personnel	512,022	414,473	474,335	516,962	516,962	516,962
Agency Charges	399,418	434,586	433,110	458,658	458,743	458,743
Total	\$ 3,729,534	\$ 4,101,019	\$ 4,116,268	\$ 4,637,731	\$ 4,664,672	\$ 4,664,672

Engineering

Function:

Public Works

*Service Overview***Service:** Facilities Management

Service Description

This service is responsible for the design and project management of City-owned facilities, including supervision of remodeling and construction projects. The goal of this service is to implement projects that decrease energy use, conserve water, use renewable sources of energy, and provide high quality facilities.

Activities Performed by this Service

- Project Management and Design: Project planning, site selection, design, budget, and procurement, including oversight of design consultants, project management, and directing projects through City approval processes.
- Construction Management: Manage the construction portion of projects to assure they are constructed per plans and specifications.
- Energy Analysis: Identify opportunities for energy savings and renewable energy utilization, perform site assessments and design for energy efficiency projects, and oversee energy efficiency activities for new and existing buildings.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	390,966	518,649	415,211	637,781	645,769	645,769
Other-Expenditures	-	-	-	-	-	-
Total	\$ 390,966	\$ 518,649	\$ 415,211	\$ 637,781	\$ 645,769	\$ 645,769

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(79,676)	-	-	-	-	-
Personnel	442,884	494,392	391,016	563,285	571,273	571,273
Non-Personnel	17,514	14,015	13,953	64,254	64,254	64,254
Agency Charges	10,244	10,242	10,242	10,242	10,242	10,242
Total	\$ 390,966	\$ 518,649	\$ 415,211	\$ 637,781	\$ 645,769	\$ 645,769

Engineering

Function:

Public Works

*Service Overview***Service:** Facilities Operations & Maintenance*Service Description*

This service is responsible for the maintenance and operational oversight of City-owned facilities including: the Madison Municipal Building (MMB), the Fairchild Building, six district police stations, the police training center, 14 fire stations, seven Public Works facilities, the Madison Senior Center, six parking ramps, three leased facilities, and various storage buildings. The goals of this service are to 1) improve the operational efficiency of the facilities by implementing energy savings components to the scheduled facility improvements and 2) optimize municipal investment by increasing the useful life of the City's facilities.

Activities Performed by this Service

- Custodial Services: Provide green cleaning services for the Engineering Operations Facility, Madison Municipal Building, six police stations, Police Training Facility, and Fire Administration.
- Preventative Maintenance & Repairs: Perform scheduled preventative maintenance and repair of building systems and components to assure reliable operation, maximize energy efficiency, and maximize useful life.
- GreenPower Solar Installer Training Program: Install solar power systems on City facilities while providing employment training.
- Service Requests: Respond to customer service requests for repairs at City-owned buildings.
- Systems Administration and Maintenance: Manage and administer the system used to track maintenance activities, including providing training and assistance to users.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	136,116	446,732	198,045	621,818	616,403	616,403
Other-Expenditures	-	-	-	-	-	-
Total	\$ 136,116	\$ 446,732	\$ 198,045	\$ 621,818	\$ 616,403	\$ 616,403

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(78,046)	(52,500)	(73,938)	(52,500)	(52,500)	(52,500)
Personnel	1,449,008	1,806,947	1,498,401	1,940,782	1,924,529	1,924,529
Non-Personnel	463,146	390,629	544,287	528,816	539,616	539,616
Agency Charges	(1,697,993)	(1,698,344)	(1,770,705)	(1,795,280)	(1,795,242)	(1,795,242)
Total	\$ 136,116	\$ 446,732	\$ 198,045	\$ 621,818	\$ 616,403	\$ 616,403

Engineering

Function:

Public Works

*Service Overview***Service:** Mapping And Records

Service Description

Beginning in 2023, the activities and budget for this service were consolidated with "Engineering and Administration." This service is included in the 2024 budget to show historic actuals and budget amounts and will be phased out of future budget presentations.

Activities Performed by this Service

- See "Engineering and Administration."

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	448,325	-	-	-	-	-
Other-Expenditures	-	-	-	-	-	-
Total	\$ 448,325	\$ -	\$ -	\$ -	\$ -	\$ -

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	432,256	-	-	-	-	-
Non-Personnel	16,070	-	-	-	-	-
Total	\$ 448,325	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Sale Of Recyclables	(6,339)	(2,500)	(2,232)	(2,500)	(2,500)	(2,500)
Reimbursement Of Expense	(151,652)	(50,000)	(71,706)	(50,000)	(50,000)	(50,000)
Charges For Services Total	\$ (157,991)	\$ (52,500)	\$ (73,938)	\$ (52,500)	\$ (52,500)	\$ (52,500)
Misc Revenue						
Miscellaneous Revenue	(239,828)	(195,000)	(239,828)	(210,000)	(210,000)	(210,000)
Misc Revenue Total	\$ (239,828)	\$ (195,000)	\$ (239,828)	\$ (210,000)	\$ (210,000)	\$ (210,000)
Transfer In						
Transfer In From Insurance	(3,359)	-	-	-	-	-
Transfer In Total	\$ (3,359)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	3,573,882	3,973,236	3,586,104	4,576,530	4,478,329	4,478,329
Salary Savings	-	(126,624)	-	(139,010)	(139,010)	(139,010)
Pending Personnel	-	138,803	-	70,226	174,985	174,985
Premium Pay	38,890	20,000	40,850	38,000	38,000	38,000
Workers Compensation Wages	219	-	230	-	-	-
Compensated Absence	118,650	80,000	80,000	80,000	80,000	80,000
Hourly Wages	143,260	108,295	86,817	93,200	93,200	93,200
Overtime Wages Permanent	128,075	125,000	95,037	143,530	143,530	143,530
Overtime Wages Hourly	6,206	8,200	2,159	8,200	8,200	8,200
Election Officials Wages	2,820	-	2,004	-	-	-
Budget Efficiencies	-	-	-	(59,027)	(59,027)	(59,027)
Salaries Total	\$ 4,012,002	\$ 4,326,909	\$ 3,893,201	\$ 4,811,649	\$ 4,818,208	\$ 4,818,208
Benefits						
Comp Absence Escrow	106,845	65,000	132,276	65,000	65,000	65,000
Health Insurance Benefit	631,832	675,305	688,196	731,550	755,800	755,800
Wage Insurance Benefit	16,166	15,651	15,127	14,710	14,623	14,623
WRS	253,248	279,238	253,791	321,523	319,323	319,323
FICA Medicare Benefits	296,350	316,193	287,991	359,961	350,030	350,030
Licenses & Certifications	541	500	500	500	500	500
Post Employment Health Plans	68,715	69,503	66,986	71,285	71,285	71,285
Benefits Total	\$ 1,373,697	\$ 1,421,390	\$ 1,444,867	\$ 1,564,528	\$ 1,576,562	\$ 1,576,562

Engineering

Function:

Public Works

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	2,984	3,500	4,178	3,500	3,500	3,500
Copy Printing Supplies	3,766	4,000	3,311	4,000	4,000	4,000
Furniture	508	1,500	1,500	1,500	1,500	1,500
Hardware Supplies	4,372	7,500	12,183	7,500	7,500	7,500
Software Lic & Supplies	2,289	5,000	6,524	5,000	5,000	5,000
Postage	16,765	15,000	23,939	15,000	15,000	15,000
Books & Subscriptions	341	500	500	500	500	500
Work Supplies	31,026	38,300	30,890	46,540	46,540	46,540
Janitorial Supplies	51,227	35,000	47,281	52,500	52,500	52,500
Safety Supplies	8,972	6,000	9,395	6,000	6,000	6,000
Snow Removal Supplies	761	1,000	1,000	1,000	1,000	1,000
Uniform Clothing Supplies	3,284	3,000	2,768	3,000	3,000	3,000
Food And Beverage	258	-	-	-	-	-
Building Supplies	15,310	10,000	27,347	28,530	28,530	28,530
Electrical Supplies	20,346	15,000	11,538	20,000	20,000	20,000
HVAC Supplies	52,755	30,000	50,102	40,000	40,000	40,000
Plumbing Supplies	20,619	12,500	42,935	20,000	20,000	20,000
Landscaping Supplies	4,514	1,000	3,037	2,000	2,000	2,000
Machinery And Equipment	5,159	3,000	3,000	3,000	3,000	3,000
Equipment Supplies	9,257	14,000	17,179	14,000	14,000	14,000
Supplies Total	\$ 254,511	\$ 205,800	\$ 298,608	\$ 273,570	\$ 273,570	\$ 273,570

Engineering

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	44,909	47,020	58,430	67,753	67,753	67,753
Electricity	88,547	81,040	108,810	133,430	133,430	133,430
Water	5,307	6,240	8,549	7,450	7,450	7,450
Sewer	1,805	2,010	5,525	5,760	5,760	5,760
Stormwater	25,542	27,690	29,024	31,400	31,400	31,400
Telephone	2,141	2,230	2,114	2,007	2,007	2,007
Cellular Telephone	11,273	12,650	11,217	16,288	16,288	16,288
Systems Comm Internet	-	-	11,390	16,800	27,600	27,600
Building Improv Repair Maint	46,758	30,000	48,412	41,810	41,810	41,810
Waste Disposal	4,087	4,000	5,191	4,000	4,000	4,000
Pest Control	8,281	7,000	9,190	7,660	7,660	7,660
Elevator Repair	6,220	6,830	6,530	6,830	6,830	6,830
Custodial Bldg Use Charges	39,764	44,747	44,747	38,610	38,610	38,610
Process Fees Recyclables	-	500	500	-	-	-
Grounds Improv Repair Maint	2,880	2,900	3,030	2,900	2,900	2,900
Landscaping	72,027	-	-	-	-	-
Equipment Mntc	10,152	7,000	7,356	7,000	7,000	7,000
System & Software Mntc	112,841	49,940	160,286	136,648	136,648	136,648
Vehicle Repair & Mntc	243	-	-	-	-	-
Rental Of Equipment	970	3,000	-	3,000	3,000	3,000
Recruitment	467	500	2,679	1,000	1,000	1,000
Mileage	2,848	7,500	947	1,000	1,000	1,000
Conferences & Training	9,070	10,000	10,000	10,000	10,000	10,000
Memberships	7,730	7,590	8,110	8,226	8,226	8,226
Delivery Freight Charges	525	750	321	600	600	600
Storage Services	1,004	1,320	1,650	1,320	1,320	1,320
Consulting Services	44,152	64,300	46,370	74,175	74,175	74,175
Advertising Services	3,279	3,800	3,440	3,800	3,800	3,800
Inspection Services	6,148	6,590	6,460	6,915	6,915	6,915
Parking Towing Services	-	50	173	-	-	-
Security Services	1,748	1,750	1,840	1,760	1,760	1,760
Other Services & Expenses	159,751	138,900	95,556	153,900	153,900	153,900
Taxes & Special Assessments	31,750	33,420	33,665	42,370	42,370	42,370
Permits & Licenses	2,022	2,050	2,455	2,050	2,050	2,050
Purchased Services Total	\$ 754,241	\$ 613,317	\$ 733,967	\$ 836,462	\$ 847,262	\$ 847,262
Inter Depart Charges						
ID Charge From Engineering	18,079	18,079	18,079	27,639	27,639	27,639
ID Charge From Fleet Services	30,297	70,345	74,024	41,929	42,052	42,052
ID Charge From Landfill	8,286	9,300	9,300	9,300	9,300	9,300
ID Charge From Traffic Eng	5,873	6,221	13,185	26,491	26,491	26,491
ID Charge From Insurance	142,220	123,719	123,719	124,466	124,466	124,466
ID Charge From Workers Comp	159,163	170,003	170,003	198,740	198,740	198,740
ID Charge From Sewer	101,896	100,000	100,000	100,000	100,000	100,000
ID Charge From Stormwater	67,959	75,000	75,000	75,000	75,000	75,000
Inter Depart Charges Total	\$ 533,773	\$ 572,667	\$ 583,310	\$ 603,565	\$ 603,688	\$ 603,688

Engineering

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Billing						
ID Billing To Human Resources	(66,104)	(66,104)	(66,104)	(66,104)	(66,104)	(66,104)
ID Billing To Information Tec	(969)	(969)	(969)	(969)	(969)	(969)
ID Billing To Fire	(290,883)	(290,883)	(325,313)	(335,133)	(335,133)	(335,133)
ID Billing To Police	(579,674)	(579,674)	(579,674)	(579,674)	(579,674)	(579,674)
ID Billing To Public Health	(13,130)	(13,130)	(23,680)	(34,320)	(34,320)	(34,320)
ID Billing To Engineering	(18,079)	(18,079)	(25,409)	(27,639)	(27,639)	(27,639)
ID Billing To Fleet Services	(66,942)	(66,942)	(66,942)	(66,942)	(66,942)	(66,942)
ID Billing To Landfill	(16,394)	(17,220)	(17,220)	(14,543)	(14,543)	(14,543)
ID Billing To Public Works	(10,236)	(10,236)	(10,236)	(10,236)	(10,236)	(10,236)
ID Billing To Streets	(55,153)	(55,153)	(55,153)	(55,153)	(55,153)	(55,153)
ID Billing To Traffic Eng	(62,060)	(62,060)	(62,060)	(62,060)	(62,060)	(62,060)
ID Billing To Library	(3,537)	(3,537)	(3,537)	(3,537)	(3,537)	(3,537)
ID Billing To Parks	(14,111)	(14,111)	(14,111)	(14,111)	(14,111)	(14,111)
ID Billing To Bldg Inspection	(113,620)	(113,620)	(113,620)	(113,620)	(113,620)	(113,620)
ID Billing To Community Dev	(97,677)	(102,677)	(102,677)	(102,677)	(102,677)	(102,677)
ID Billing To Economic Dev	(55,395)	(55,395)	(55,395)	(55,395)	(55,395)	(55,395)
ID Billing To Office Of Dir Pl	(15,388)	(15,388)	(15,388)	(15,388)	(15,388)	(15,388)
ID Billing To Planning	(80,304)	(80,304)	(80,304)	(80,304)	(80,304)	(80,304)
ID Billing To Parking	(55,570)	(55,570)	(72,190)	(88,950)	(88,950)	(88,950)
ID Billing To Sewer	(80,174)	(76,504)	(82,904)	(71,729)	(71,729)	(71,729)
ID Billing To Stormwater	(46,273)	(48,197)	(57,347)	(51,031)	(51,031)	(51,031)
ID Billing To CDA	(80,430)	(80,430)	(80,430)	(80,430)	(80,430)	(80,430)
Inter Depart Billing Total	\$ (1,822,104)	\$ (1,826,183)	\$ (1,910,663)	\$ (1,929,945)	\$ (1,929,945)	\$ (1,929,945)

Engineering Division

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	1.00	86,154	-	-	-	-	-	-
ACCOUNTANT 3-18	18	1.00	97,474	1.00	104,857	1.00	104,857	1.00	104,857
ACCOUNTANT 4-18	18	-	-	1.00	113,100	1.00	113,100	1.00	113,100
ADMIN ASST-20	20	1.00	71,673	1.00	76,511	1.00	77,253	1.00	77,253
ARCHITECT 1-18	18	1.00	69,520	-	-	-	-	-	-
ARCHITECT 2-18	18	-	-	1.00	87,015	1.00	87,015	1.00	87,015
ARCHITECT 3-18	18	2.00	205,982	2.00	219,886	2.00	222,018	2.00	222,018
ARCHITECT 4-18	18	2.00	209,563	1.00	119,655	1.00	120,815	1.00	120,815
ASST CITY ENGINEER-18	18	4.00	546,978	4.00	596,957	4.00	602,744	4.00	602,744
BUILDING & TRADES FOREPERS-71	71	2.00	174,977	2.00	186,788	2.00	188,599	2.00	188,599
CCTV INSPEC TECH	15	3.00	215,249	3.00	218,817	3.00	220,938	3.00	220,938
CITY ENGINEER-21	21	1.00	124,252	1.00	165,963	1.00	167,571	1.00	167,571
CIVIL TECH 2-16	16	1.00	73,530	-	-	-	-	-	-
COMP MAP/GIS COORD-18	18	2.00	185,276	2.00	233,784	2.00	236,051	2.00	236,051
CONSTRUCT INSP 1-15	15	5.00	329,372	5.00	354,553	5.00	357,991	5.00	357,991
CONSTRUCT INSP 2-15	15	7.00	555,692	7.00	593,202	7.00	598,953	7.00	598,953
CONSTRUCTION MGR 2-18	18	2.00	180,525	2.00	196,383	2.00	198,287	2.00	198,287
CONSTRUCTION SUPV-18	18	1.00	97,461	1.00	104,977	1.00	105,995	-	-
CUSTODIAL WKR 1-16	16	0.50	44,934	0.50	47,967	0.50	48,432	0.50	48,432
CUSTODIAL WKR 2-16	16	10.00	515,756	10.00	545,582	10.00	550,871	10.00	550,871
ELECTRICIAN-71	71	3.00	216,585	4.00	302,253	4.00	304,495	4.00	304,495
ENGINEER 1-18	18	4.00	251,948	-	-	-	-	-	-
ENGINEER 2-18	18	5.00	413,787	8.00	625,105	8.00	631,165	8.00	631,165
ENGINEER 3-18	18	6.00	523,102	7.00	632,664	7.00	638,798	7.00	638,798
ENGINEER 4-18	18	13.00	1,323,837	12.00	1,314,766	12.00	1,326,425	12.00	1,326,425
ENGR FIELD AIDE-15	15	3.00	203,413	3.00	219,192	3.00	221,317	3.00	221,317
ENGR FINANCIAL MGR	18	-	-	1.00	131,174	1.00	132,446	1.00	132,446
ENGR FINANCIAL MGR 18-15	18	1.00	121,773	-	-	-	-	-	-
ENGR OPR LDWKR 1-15	15	3.00	174,760	3.00	206,010	3.00	208,007	3.00	208,007
ENGR OPR LDWKR 2-15	15	1.00	71,463	1.00	76,287	1.00	77,027	1.00	77,027
ENGR OPR LDWKR 3-15	15	2.00	155,185	2.00	163,348	2.00	164,932	2.00	164,932
ENGR PROG SPEC 1-16	16	1.00	79,196	1.00	87,003	1.00	87,846	1.00	87,846
ENGR PROG SPEC 2-16	16	1.00	93,350	1.00	99,652	1.00	100,618	1.00	100,618
FACILITY MAINT WKR-16	16	4.00	187,644	4.00	226,481	4.00	228,677	4.00	228,677
GIS SPECIALIST 1-18	18	-	-	1.00	68,663	1.00	68,663	1.00	68,663
GIS SPECIALIST 2-18	18	-	-	1.00	69,371	1.00	70,043	1.00	70,043
HRA 1-18	18	1.00	61,752	1.00	65,757	1.00	66,394	1.00	66,394
HYDROGEOLOGIST 3-18 PT	18	0.60	58,484	0.60	63,610	0.60	64,227	0.60	64,227
IT SPEC 1	18	1.00	61,752	-	-	-	-	-	-
IT SPEC 3-18	18	1.00	91,956	1.00	101,108	1.00	102,089	1.00	102,089
IT SPEC 4	18	1.00	97,474	-	-	-	-	-	-
LANDSCAPE ARCHITECT 2-18	18	1.00	86,154	1.00	91,970	1.00	92,861	1.00	92,861
LANDSCAPE ARCHITECT 4-18	18	-	-	1.00	114,265	1.00	115,373	1.00	115,373
MAINT MECH 1-15	15	1.00	57,041	-	-	-	-	-	-
MAINT MECH 1-16	16	-	-	2.00	143,345	2.00	144,735	2.00	144,735
MAINT MECH 2-15	15	-	-	1.00	82,953	1.00	83,757	1.00	83,757
MAINT MECH 2-16	16	5.00	350,232	3.00	230,955	3.00	233,194	3.00	233,194
PRINCIPAL ARCHITECT 1-18	18	-	-	1.00	132,379	1.00	132,379	1.00	132,379
PRINCIPAL ENGR 1-18	18	2.00	386,300	3.00	386,667	3.00	389,192	3.00	389,192
PRINCIPAL ENGR 2-18	18	2.00	271,376	2.00	289,694	2.00	292,503	2.00	292,503
PROGRAM ASST 1-20	20	1.00	56,625	2.00	119,178	2.00	120,334	2.00	120,334
PROGRAM ASST 2-17	17	-	-	1.00	69,587	1.00	70,262	1.00	70,262
PROGRAM ASST 2-20	20	2.00	121,812	-	-	-	-	-	-
PROGRAM ASST 3-20	20	1.00	70,083	1.00	74,814	1.00	75,539	1.00	75,539
PUB WKS DEV MGR 2-18	18	2.00	213,071	2.00	208,946	2.00	210,972	2.00	210,972
PUB WKS FORE 1-18	18	-	-	1.00	86,106	1.00	86,941	-	-
PUB WKS FORE 2-18	18	-	-	2.00	169,826	2.00	170,642	3.00	257,583
PUB WKS FORE-18++	18	4.00	290,488	-	-	-	-	-	-
PUB WKS GEN FORE-18	18	2.00	170,303	3.00	269,710	3.00	272,325	2.00	183,561
PUB WKS GEN SUPV-18	18	1.00	102,072	1.00	77,503	1.00	78,254	3.00	273,013
PUBLIC INFORMATION OFF 2-18	18	1.00	91,956	1.00	98,163	1.00	99,115	1.00	99,115

Engineering Division

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
S/D MAINT TECH 2	15	5.00	334,511	5.00	367,038	5.00	370,596	5.00	370,596
SIDEWALK PROG SUPERV-18	18	1.00	95,705	1.00	102,165	1.00	103,155	1.00	103,155
SSMO 1-15	15	16.00	933,523	16.00	980,280	16.00	989,783	16.00	989,783
SSMO 2-15	15	5.00	331,550	5.00	292,662	5.00	295,499	5.00	295,499
SSMO 3-15	15	3.00	198,891	3.00	217,144	3.00	219,249	3.00	219,249
SURVEYOR 2-18	18	3.00	265,154	3.00	283,052	3.00	285,796	3.00	285,796
		156.10	\$12,398,676	157.10	\$13,306,844	157.10	\$13,427,113	157.10	\$13,427,113

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Fleet Service

Agency Overview

Agency Mission

The mission of the Fleet Service Division is to provide a safe and reliable fleet of diverse equipment for all user agencies and to provide a concentrated effort toward a comprehensive preventative maintenance program at a competitive cost.

Agency Overview

The Agency manages and administers the municipal fleet through maintenance, inspection, repair, and replacement of vehicles for City agencies. The goal of the Fleet Service Division is to purchase and maintain the most reliable, efficient, safest, and environmentally sustainable vehicles and equipment for all City agencies. Fleet will advance this goal with state of the art systems analysis.

2024 Budget Highlights

Service: Fleet Maintenance and Procurement

- Increases debt service for 2024 by \$1,040,394 through Finance Committee amendment #4. Due to the timing of the 2023 general obligation debt sale on September 25, 2023, and the publication of the 2024 Executive Operating Budget on October 3, 2023, the general obligation debt service for certain agencies was not updated in the Executive Budget. The increase to debt service is offset by decreasing Fleet Service's reserves.
- Increases FTE count by 1.0 in 2024 with creation of a Fleet Technician for street sweeper maintenance. The annual anticipated cost is \$78,000 and assumes a mid-year hire in 2024.
- Reclassify the Fleet Program Manager to Fleet Chief of Staff. The anticipated cost in 2024 is \$8,600.
- Recreate the Public Works General Supervisor position to Fleet Acquisitions, EV Charging & Fuel Manager. The anticipated cost savings in 2024 are \$8,500.
- Fleet Service will bring street sweeper maintenance in house for two sweepers. Anticipated cost savings in 2024 are \$38,300.

Fleet Service

Function: Internal Services

Budget Overview

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	-	(35,500)	-	(35,500)	(35,500)	(35,500)
Charges For Services	(11,956)	(25,000)	(11,257)	(25,000)	(25,000)	(25,000)
Invest Other Contrib	-	-	(4,147)	-	-	-
Misc Revenue	(80,136)	(155,000)	(60,026)	(155,000)	(155,000)	(155,000)
Other Finance Source	(1,873,454)	(961,942)	(1,061,898)	(955,780)	(955,780)	(1,823,914)
Transfer In	(4,548)	-	-	-	-	-
Total	\$ (1,970,094)	\$ (1,177,442)	\$ (1,137,329)	\$ (1,171,280)	\$ (1,171,280)	\$ (2,039,414)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	2,603,419	2,746,215	2,640,090	2,786,591	2,854,136	2,854,136
Benefits	890,861	1,027,670	904,522	1,053,875	1,093,338	1,093,338
Supplies	6,974,418	6,566,245	5,777,538	6,192,605	6,216,374	6,216,374
Purchased Services	1,657,562	1,323,224	1,767,691	1,361,746	1,328,150	1,328,150
Debt Othr Financing	10,148,452	10,458,473	10,991,871	11,181,956	11,181,956	12,050,090
Inter Depart Charges	208,221	247,248	247,248	177,573	177,573	177,573
Total	\$ 22,482,932	\$ 22,369,074	\$ 22,328,960	\$ 22,754,346	\$ 22,851,528	\$ 23,719,662

Agency Billings

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2023 Request	2024 Executive	2024 Adopted
Inter Depart Billing	(20,512,838)	(21,191,632)	(21,191,632)	(21,583,066)	(21,680,248)	(21,680,248)
Total	\$ (20,512,838)	\$ (21,191,632)	\$ (21,191,632)	\$ (21,583,066)	\$ (21,680,248)	\$ (21,680,248)

NET BUDGET \$ - \$ - \$ - \$ - \$ - \$ - \$ -

Fleet Service

Function:

Internal Services

*Service Overview***Service:** Fleet Maintenance Procurement

Service Description

This service is responsible for fueling the city fleet along with the development of a comprehensive maintenance and repair program. This service includes 21 using agencies with an active asset count of 1,400 vehicles and equipment.

Activities Performed by this Service

- City Fleet Fueling Operations: Fuel procurement, fleet fueling operations and fuel site maintenance.
- Fleet Asset Maintenance and Repair: Maintain and repair the city fleet including procurement of replacement parts and vendor repairs.

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(1,970,094)	(1,177,442)	(1,137,329)	(1,171,280)	(1,171,280)	(2,039,414)
Personnel	3,494,280	3,773,884	3,544,612	3,840,466	3,947,475	3,947,475
Non-Personnel	18,780,432	18,347,942	18,537,100	18,736,307	18,726,480	19,594,614
Total	\$ 20,304,617	\$ 20,944,384	\$ 20,944,384	\$ 21,405,493	\$ 21,502,675	\$ 21,502,675

Agency Billings

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Agency Charges	(20,304,617)	(20,944,384)	(20,944,384)	(21,405,493)	(21,502,675)	(21,502,675)
Total	\$ (20,304,617)	\$ (20,944,384)	\$ (20,944,384)	\$ (21,405,493)	\$ (21,502,675)	\$ (21,502,675)

Fleet Service

Function: Internal Services

Line Item Detail

Agency Primary Fund: Fleet Service

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Federal Revenues Operating	-	(35,500)	-	(35,500)	(35,500)	(35,500)
Intergov Revenues Total	\$ -	\$ (35,500)	\$ -	\$ (35,500)	\$ (35,500)	\$ (35,500)
Charges For Services						
Reimbursement Of Expense	(11,956)	(25,000)	(11,257)	(25,000)	(25,000)	(25,000)
Charges For Services Total	\$ (11,956)	\$ (25,000)	\$ (11,257)	\$ (25,000)	\$ (25,000)	\$ (25,000)
Invest Other Contrib						
Interest	-	-	(4,147)	-	-	-
Invest Other Contrib Total	\$ -	\$ -	\$ (4,147)	\$ -	\$ -	\$ -
Misc Revenue						
Fuel Tax Refund	(48,983)	(70,000)	(56,040)	(70,000)	(70,000)	(70,000)
Miscellaneous Revenue	(31,153)	(85,000)	(3,986)	(85,000)	(85,000)	(85,000)
Misc Revenue Total	\$ (80,136)	\$ (155,000)	\$ (60,026)	\$ (155,000)	\$ (155,000)	\$ (155,000)
Other Finance Source						
Sale Of Assets	(1,198,463)	(520,000)	(769,142)	(520,000)	(520,000)	(520,000)
Trade In Allowance	(286,593)	(435,780)	(286,593)	(435,780)	(435,780)	(435,780)
Fund Balance Applied	(388,398)	(6,162)	(6,163)	-	-	(868,134)
Other Finance Source Total	\$ (1,873,454)	\$ (961,942)	\$ (1,061,898)	\$ (955,780)	\$ (955,780)	\$ (1,823,914)
Transfer In						
Transfer In From Insurance	(4,548)	-	-	-	-	-
Transfer In Total	\$ (4,548)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,413,764	2,691,742	2,519,710	2,898,077	2,925,126	2,925,126
Salary Savings	-	(53,572)	-	(14,100)	(14,100)	(14,100)
Pending Personnel	-	-	-	-	40,496	40,496
Premium Pay	14,832	11,690	24,659	22,090	22,090	22,090
Compensated Absence	61,737	25,400	2,688	25,400	25,400	25,400
Hourly Wages	53,620	45,955	56,174	45,955	45,955	45,955
Overtime Wages Permanent	59,467	25,000	36,791	25,000	25,000	25,000
Overtime Wages Hourly	-	-	68	-	-	-
Budget Efficiencies	-	-	-	(215,831)	(215,831)	(215,831)
Salaries Total	\$ 2,603,419	\$ 2,746,215	\$ 2,640,090	\$ 2,786,591	\$ 2,854,136	\$ 2,854,136

Fleet Service

Function: Internal Services

Line Item Detail

Agency Primary Fund: Fleet Service

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Benefits						
Comp Absence Escrow	-	100,000	2,878	100,000	100,000	100,000
Benefit Savings	-	(50,000)	-	-	-	-
Health Insurance Benefit	469,833	528,984	459,964	466,733	501,289	501,289
Wage Insurance Benefit	12,567	11,962	14,546	14,549	14,549	14,549
WRS	163,785	183,039	175,519	197,070	201,833	201,833
FICA Medicare Benefits	190,333	198,098	196,493	216,114	216,258	216,258
Licenses & Certifications	60	-	73	-	-	-
Post Employment Health Plans	34,122	34,467	35,783	38,288	38,288	38,288
Tool Allowance	20,160	21,120	19,267	21,120	21,120	21,120
Benefits Total	\$ 890,861	\$ 1,027,670	\$ 904,522	\$ 1,053,875	\$ 1,093,338	\$ 1,093,338
Supplies						
Office Supplies	2,367	2,000	2,000	2,000	2,000	2,000
Copy Printing Supplies	1,641	2,000	2,000	2,000	2,000	2,000
Hardware Supplies	2,172	-	-	-	-	-
Software Lic & Supplies	-	14,388	13,759	24,388	24,388	24,388
Postage	2,439	1,550	2,032	2,450	2,450	2,450
Books & Subscriptions	1,428	3,000	-	-	-	-
Work Supplies	53,129	92,000	97,891	86,000	86,000	86,000
Safety Supplies	8,511	5,000	5,000	3,100	3,100	3,100
Building Supplies	5,875	5,900	6,223	5,900	5,900	5,900
Machinery And Equipment	386,628	-	2,321	-	-	-
Equipment Supplies	1,551,666	1,829,968	1,969,423	1,829,968	1,853,737	1,853,737
Tires	541,843	335,689	180,001	335,689	335,689	335,689
Gasoline	1,520,317	1,389,750	1,139,954	1,372,728	1,372,728	1,372,728
Diesel	2,167,782	2,307,500	1,779,248	2,146,885	2,146,885	2,146,885
Oil	517,089	382,500	382,500	186,497	186,497	186,497
Lubricants	211,533	195,000	195,186	195,000	195,000	195,000
Supplies Total	\$ 6,974,418	\$ 6,566,245	\$ 5,777,538	\$ 6,192,605	\$ 6,216,374	\$ 6,216,374

Fleet Service

Function: Internal Services

Line Item Detail

Agency Primary Fund: Fleet Service

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	55,074	78,200	56,866	89,930	89,930	89,930
Electricity	109,300	120,750	85,288	126,788	126,788	126,788
Water	25,339	25,000	20,267	32,750	32,750	32,750
Telephone	636	535	632	535	535	535
Cellular Telephone	2,844	3,300	3,271	3,300	3,300	3,300
Building Improv Repair Maint	17,433	10,000	11,456	10,000	10,000	10,000
Process Fees Recyclables	5,803	4,320	4,320	4,320	4,320	4,320
Comm Device Mntc	24,217	24,500	24,500	24,500	24,500	24,500
Equipment Mntc	26,047	25,000	9,911	25,000	25,000	25,000
System & Software Mntc	923	168,840	177,288	181,844	210,331	210,331
Vehicle Repair & Mntc	1,291,038	775,204	1,327,289	775,204	713,121	713,121
Rental Of Equipment	6	5,000	-	3,500	3,500	3,500
Recruitment	35	-	7	-	-	-
Conferences & Training	20,256	10,000	17,099	13,000	13,000	13,000
Memberships	2,038	2,500	2,120	2,500	2,500	2,500
Uniform Laundry	13,668	11,600	12,767	11,600	11,600	11,600
Medical Services	122	-	1,825	-	-	-
Arbitrator	-	200	-	200	200	200
Audit Services	2,000	2,000	2,000	2,000	2,000	2,000
Delivery Freight Charges	31	3,000	-	2,000	2,000	2,000
Consulting Services	1,375	1,375	1,375	1,375	1,375	1,375
Advertising Services	156	400	-	400	400	400
Inspection Services	825	3,500	825	2,000	2,000	2,000
Parking Towing Services	45,897	45,000	11	45,000	45,000	45,000
Other Services & Expenses	5,016	-	1,089	-	-	-
Permits & Licenses	7,485	3,000	7,485	4,000	4,000	4,000
Purchased Services Total	\$ 1,657,562	\$ 1,323,224	\$ 1,767,691	\$ 1,361,746	\$ 1,328,150	\$ 1,328,150
Debt Othr Financing						
Principal	-	-	-	-	-	757,815
Interest	1,708,624	2,009,696	2,009,696	2,009,696	2,009,696	2,292,275
Depreciation	8,439,828	8,448,777	8,448,777	9,000,000	9,000,000	9,000,000
Fund Balance Generated	-	-	533,398	172,260	172,260	-
Debt Othr Financing Total	\$ 10,148,452	\$ 10,458,473	\$ 10,991,871	\$ 11,181,956	\$ 11,181,956	\$ 12,050,090
Inter Depart Charges						
ID Charge From Engineering	66,942	66,942	66,942	66,942	66,942	66,942
ID Charge From Fleet Services	35,999	80,551	80,551	46,576	46,576	46,576
ID Charge From Traffic Eng	3,853	4,999	4,999	4,999	4,999	4,999
ID Charge From Insurance	69,534	64,768	64,768	28,021	28,021	28,021
ID Charge From Workers Comp	31,893	29,988	29,988	31,035	31,035	31,035
Inter Depart Charges Total	\$ 208,221	\$ 247,248	\$ 247,248	\$ 177,573	\$ 177,573	\$ 177,573

Fleet Service

Function: Internal Services

Line Item Detail

Agency Primary Fund: Fleet Service

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Billing						
ID Billing To Information Tec	(5,224)	-	-	-	-	-
ID Billing To Fire	(3,136,663)	-	-	-	-	-
ID Billing To Police	(3,083,150)	-	-	-	-	-
ID Billing To Public Health	(84,200)	-	-	-	-	-
ID Billing To Engineering	(30,111)	-	-	-	-	-
ID Billing To Fleet Services	(35,999)	(21,191,632)	(21,191,632)	(21,583,066)	(21,680,248)	(21,680,248)
ID Billing To Landfill	(45,880)	-	-	-	-	-
ID Billing To Streets	(11,020,563)	-	-	-	-	-
ID Billing To Traffic Eng	(416,574)	-	-	-	-	-
ID Billing To Library	(10,422)	-	-	-	-	-
ID Billing To Parks	(1,749,696)	-	-	-	-	-
ID Billing To Bldg Inspection	(10,377)	-	-	-	-	-
ID Billing To Monona Terrace	(3,914)	-	-	-	-	-
ID Billing To Golf Courses	(166,972)	-	-	-	-	-
ID Billing To Parking	(92,629)	-	-	-	-	-
ID Billing To Sewer	(351,361)	-	-	-	-	-
ID Billing To Stormwater	(158,358)	-	-	-	-	-
ID Billing To Transit	(38,159)	-	-	-	-	-
ID Billing To Water	(4,340)	-	-	-	-	-
ID Billing To CDA	(7,657)	-	-	-	-	-
ID Billing To CDA Management	(60,589)	-	-	-	-	-
Inter Depart Billing Total	\$ (20,512,838)	\$ (21,191,632)	\$ (21,191,632)	\$ (21,583,066)	\$ (21,680,248)	\$ (21,680,248)

Fleet Service

Function: Internal Services

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
AUTO MAINT WKR 2-15	15	1.00	51,490	1.00	54,966	1.00	55,499	1.00	55,499
DATA ANALYST 2	18	1.00	79,954	1.00	69,371	1.00	70,043	1.00	70,043
FACILITY MAINT WKR-15	15	1.00	64,001	1.00	68,954	1.00	69,622	1.00	69,622
FLEET MAINT PROG ADMIN-15	15	1.00	77,567	1.00	82,803	1.00	83,605	1.00	83,605
FLEET OPER MGR-18	18	1.00	113,099	1.00	120,733	1.00	121,904	1.00	121,904
FLEET PARTS TECH-15	15	3.00	201,705	3.00	215,985	3.00	218,079	3.00	218,079
FLEET PROG MGR-18	18	1.00	111,080	1.00	91,031	1.00	91,031	1.00	91,031
FLEET SERVICE PARTS LDWKR-15	15	1.00	68,428	1.00	73,047	1.00	73,755	1.00	73,755
FLEET SERVS SUPT-21	21	1.00	142,597	1.00	159,536	1.00	161,083	1.00	161,083
FLEET TECH-15	15	21.00	1,427,008	22.00	1,624,121	22.00	1,624,122	22.00	1,624,122
MASTER AUTO BODY TEC-15	15	1.00	75,626	1.00	81,471	1.00	82,261	1.00	82,261
OPERATIONS CLERK-15	15	1.00	53,742	1.00	57,369	1.00	57,925	1.00	57,925
PUB WKS GEN FORE-18	18	2.00	162,307	2.00	175,824	2.00	177,528	2.00	177,528
PUB WKS GEN SUPV-18	18	1.00	63,138	1.00	92,014	1.00	92,014	1.00	92,014
		37.00	2,691,742	38.00	2,967,225	38.00	2,978,472	38.00	2,978,472

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Golf Enterprise

Agency Overview

Agency Mission

The mission of the Golf Enterprise is to provide the Madison area golfing public with the finest possible golfing conditions at reasonable prices and for all levels of play.

Agency Overview

The Agency is responsible for golf course maintenance and operations at Madison's four golf courses. The goal of the agency is to operate a golf system that is fully self-sustaining and provides affordable, accessible, and quality golfing opportunities while maintaining a high level of customer service. The Golf Enterprise will advance this goal by working with The First Tee to improve the lives and opportunities for Madison's youth who participate in their programming and stakeholders to develop an actionable plan to ensure the mission of the Golf Enterprise is met.

2024 Budget Highlights

Service: Golf Enterprise

- Reduces debt service for 2024 by \$147 through Finance Committee amendment #4. Due to the timing of the 2023 general obligation debt sale on September 25, 2023, and the publication of the 2024 Executive Operating Budget on October 3, 2023, the general obligation debt service for certain agencies was not updated in the Executive Budget. The decrease to debt service is offset by increasing the Golf Enterprise's reserves.
- Increases Charges for Services by \$230,000 to align with three-year average revenue, including Facility Rental (\$100,000), Golf Courses (\$150,000), and Contributions (\$5,000) offset by a decrease in Memberships (\$20,000).
- Reclassifies one Golf Program Supervisor to Golf Operations Director based on expansion of duties in the Golf Enterprise (\$11,900 Increase).

Golf CoursesFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Golf Courses	3,809,164	3,847,732	4,343,217	4,081,829	4,081,829	4,081,829
Total	\$ 3,809,164	\$ 3,847,732	\$ 4,343,217	\$ 4,081,829	\$ 4,081,829	\$ 4,081,829

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Golf Operations	3,809,164	3,847,732	4,343,217	4,081,829	4,081,829	4,081,829
Total	\$ 3,809,164	\$ 3,847,732	\$ 4,343,217	\$ 4,081,829	\$ 4,081,829	\$ 4,081,829

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(4,273,018)	(3,798,829)	(4,485,924)	(4,028,829)	(4,028,829)	(4,028,829)
Invest Other Contrib	(8,897)	-	(8,897)	(5,000)	(5,000)	(5,000)
Misc Revenue	(62,324)	(48,000)	77,470	(48,000)	(48,000)	(48,000)
Other Finance Source	-	(903)	(5,544,678)	-	-	-
Total	\$ (4,344,239)	\$ (3,847,732)	\$ (9,962,029)	\$ (4,081,829)	\$ (4,081,829)	\$ (4,081,829)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	1,566,357	1,610,218	1,830,486	1,547,034	1,627,570	1,627,570
Benefits	339,363	289,655	336,655	376,902	322,827	322,827
Supplies	661,348	629,329	804,008	624,329	624,329	624,329
Purchased Services	620,839	767,840	727,400	814,781	814,781	814,781
Debt Othr Financing	124,702	44,360	138,337	114,803	174,585	174,585
Inter Depart Charges	293,797	306,331	306,331	403,981	317,737	317,737
Transfer Out	202,758	200,000	200,000	200,000	200,000	200,000
Total	\$ 3,809,164	\$ 3,847,732	\$ 4,343,217	\$ 4,081,829	\$ 4,081,829	\$ 4,081,829

Golf Courses

Function:

Public Works

Service Overview

Service: Golf Operations

Service Description

This service oversees the operation and maintenance of the Yahara Hills, Odana Hills and Monona Golf Courses along with The Glen Golf Park, which provide a total of 72 holes of play. The goal of the service is a golf enterprise fund that is fully self-sustaining and provides affordable, accessible, and quality golfing opportunities.

Activities Performed by this Service

- **Golf Course Maintenance:** Maintain the four golf courses by irrigating, mowing and performing Integrated Pest Management of the greens, tees, fairways and roughs; repairing and caring for mowing equipment and vehicles; and providing tee and green supplies necessary for play.
- **Golf Clubhouses:** Maintain clubhouses and provide customer services staff that set up tee times, check in players, rent golf carts, and process payment of purchases for greens fees, concessions at the snack bars, and golf accessories at the pro shops.
- **Golf Park Programming:** Plan, coordinate and host various mixed use recreational activities at The Glen Golf Park, including movies, fitness activities, performing arts and other community-focused activities.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,809,164	3,847,732	4,343,217	4,081,829	4,081,829	4,081,829
Total	\$ 3,809,164	\$ 3,847,732	\$ 4,343,217	\$ 4,081,829	\$ 4,081,829	\$ 4,081,829

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(4,344,239)	(3,847,732)	(9,962,029)	(4,081,829)	(4,081,829)	(4,081,829)
Personnel	1,905,720	1,899,873	2,167,142	1,923,936	1,950,397	1,950,397
Non-Personnel	1,609,647	1,641,529	1,869,744	1,753,912	1,813,695	1,813,695
Agency Charges	293,797	306,331	306,331	403,981	317,737	317,737
Total	\$ (535,075)	\$ -	\$ (5,618,813)	\$ -	\$ -	\$ -

Golf Courses

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Golf Courses

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Catering Concessions	(492,293)	(504,000)	(521,388)	(504,000)	(504,000)	(504,000)
Facility Rental	(923,744)	(675,000)	(936,746)	(775,000)	(775,000)	(775,000)
Memberships	(342,464)	(327,600)	(370,897)	(307,600)	(307,600)	(307,600)
Reimbursement Of Expense	(1,670)	(2,000)	(1,648)	(2,000)	(2,000)	(2,000)
Golf Courses	(2,512,847)	(2,290,229)	(2,655,245)	(2,440,229)	(2,440,229)	(2,440,229)
Charges For Services Total	\$ (4,273,018)	\$ (3,798,829)	\$ (4,485,924)	\$ (4,028,829)	\$ (4,028,829)	\$ (4,028,829)
Invest Other Contrib						
Interest	(8,897)	-	(8,897)	-	-	-
Contributions & Donations	-	-	-	(5,000)	(5,000)	(5,000)
Invest Other Contrib Total	\$ (8,897)	\$ -	\$ (8,897)	\$ (5,000)	\$ (5,000)	\$ (5,000)
Misc Revenue						
Miscellaneous Revenue	(62,324)	(48,000)	77,470	(48,000)	(48,000)	(48,000)
Misc Revenue Total	\$ (62,324)	\$ (48,000)	\$ 77,470	\$ (48,000)	\$ (48,000)	\$ (48,000)
Other Finance Source						
Sale Of Assets	-	-	(5,544,678)	-	-	-
Fund Balance Applied	-	(903)	-	-	-	-
Other Finance Source Total	\$ -	\$ (903)	\$ (5,544,678)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	524,210	577,201	545,892	961,853	728,565	728,565
Salary Savings	-	(11,190)	-	-	-	-
Pending Personnel	-	221,357	221,357	(237,669)	76,155	76,155
Premium Pay	92,287	2,709	87,818	2,709	2,709	2,709
Compensated Absence	38,639	16,467	46,640	16,467	16,467	16,467
Hourly Wages	786,542	764,569	819,420	764,569	764,569	764,569
Overtime Wages Permanent	79,075	14,375	61,496	14,375	14,375	14,375
Overtime Wages Hourly	45,604	24,730	47,864	24,730	24,730	24,730
Salaries Total	\$ 1,566,357	\$ 1,610,218	\$ 1,830,486	\$ 1,547,034	\$ 1,627,570	\$ 1,627,570
Benefits						
Unemployment Benefits	23,684	71,183	69,460	71,183	71,183	71,183
Health Insurance Benefit	116,597	121,568	111,248	153,390	130,568	130,568
Wage Insurance Benefit	2,392	2,387	1,932	2,017	2,017	2,017
WRS	62,097	39,250	54,736	64,489	50,271	50,271
FICA Medicare Benefits	121,381	42,519	79,297	70,837	53,802	53,802
Licenses & Certifications	655	-	794	-	-	-
Post Employment Health Plans	12,557	12,747	14,272	14,985	14,985	14,985
Other Post Emplmnt Benefit	-	-	40,779	-	-	-
Pension Expense	-	-	(35,863)	-	-	-
Benefits Total	\$ 339,363	\$ 289,655	\$ 336,655	\$ 376,902	\$ 322,827	\$ 322,827

Golf Courses

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Golf Courses

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	21,734	10,500	19,579	12,500	12,500	12,500
Copy Printing Supplies	836	400	979	400	400	400
Hardware Supplies	9,648	1,929	2,891	1,929	1,929	1,929
Software Lic & Supplies	1,999	-	-	-	-	-
Work Supplies	27,615	45,900	56,146	43,900	43,900	43,900
Janitorial Supplies	6,518	7,300	11,519	7,300	7,300	7,300
Safety Supplies	3,681	3,500	8,085	3,500	3,500	3,500
Uniform Clothing Supplies	-	-	981	-	-	-
Building	496	300	548	300	300	300
Building Supplies	4,937	11,650	8,553	11,650	11,650	11,650
Landscaping Supplies	16,788	16,150	27,107	16,150	16,150	16,150
Trees Shrubs Plants	1,106	500	1,666	-	-	-
Fertilizers And Chemicals	157,139	140,500	149,133	141,000	141,000	141,000
Machinery And Equipment	44,449	72,000	85,341	67,000	67,000	67,000
Equipment Supplies	142,997	91,600	132,393	91,600	91,600	91,600
Oil	66	100	100	100	100	100
Inventory	221,339	227,000	298,986	227,000	227,000	227,000
Supplies Total	\$ 661,348	\$ 629,329	\$ 804,008	\$ 624,329	\$ 624,329	\$ 624,329
Purchased Services						
Natural Gas	23,528	13,800	22,200	15,870	15,870	15,870
Electricity	74,809	71,401	74,547	76,971	76,971	76,971
Water	190,890	164,000	206,927	238,340	238,340	238,340
Stormwater	74,538	98,000	98,378	74,500	74,500	74,500
Telephone	500	2,515	2,573	2,515	2,515	2,515
Cellular Telephone	577	470	470	470	470	470
Systems Comm Internet	5,367	2,000	5,299	2,000	2,000	2,000
Building Improv Repair Maint	16,889	5,100	7,144	5,100	5,100	5,100
Waste Disposal	145	-	145	-	-	-
Pest Control	975	2,280	2,027	2,280	2,280	2,280
Comm Device Mntc	-	2,000	-	-	-	-
Equipment Mntc	37,521	18,620	15,486	18,620	18,620	18,620
System & Software Mntc	463	16,078	4,853	10,039	10,039	10,039
Rental Of Equipment	4,115	182,064	87,297	180,064	180,064	180,064
Recruitment	75	-	-	-	-	-
Memberships	28	-	63	-	-	-
Uniform Laundry	-	700	700	700	700	700
Audit Services	1,525	1,525	1,525	1,525	1,525	1,525
Credit Card Services	117,467	140,000	118,363	139,000	139,000	139,000
Management Services	4,131	9,850	6,332	9,850	9,850	9,850
Consulting Services	211	-	4,233	-	-	-
Advertising Services	1,079	17,000	10,626	14,500	14,500	14,500
Security Services	1,996	1,670	1,795	1,670	1,670	1,670
Other Services & Expenses	29,802	16,000	21,967	18,000	18,000	18,000
Taxes & Special Assessments	31,683	-	31,683	-	-	-
Permits & Licenses	2,526	2,767	2,767	2,767	2,767	2,767
Purchased Services Total	\$ 620,839	\$ 767,840	\$ 727,400	\$ 814,781	\$ 814,781	\$ 814,781

Golf Courses

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Golf Courses

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Othr Financing						
Principal	-	40,727	40,727	40,727	40,727	41,610
Interest	4,654	3,633	3,633	3,633	3,633	2,603
Interest Leases	13,027	-	-	-	-	-
Depreciation	-	-	93,977	-	-	-
Lease Amortization	107,022	-	-	-	-	-
Fund Balance Generated	-	-	-	70,443	130,225	130,372
Debt Othr Financing Total	\$ 124,702	\$ 44,360	\$ 138,337	\$ 114,803	\$ 174,585	\$ 174,585
Inter Depart Charges						
ID Charge From GF	10,724	10,724	10,724	21,448	11,394	11,394
ID Charge From Attorney	-	10,804	10,804	10,804	-	-
ID Charge From Civil Rights	2,271	2,262	2,262	4,938	2,841	2,841
ID Charge From Finance	42,995	40,677	40,677	77,857	39,485	39,485
ID Charge From Human Resour	20,485	4,286	4,286	11,374	7,528	7,528
ID Charge From Information Te	14,419	18,328	18,328	43,077	25,788	25,788
ID Charge From Mayor	3,941	4,086	4,086	8,784	4,989	4,989
ID Charge from EAP	476	571	571	1,277	749	749
ID Charge From Fleet Services	166,972	180,368	180,368	185,529	186,071	186,071
ID Charge From Traffic Eng	486	-	-	-	-	-
ID Charge From Insurance	10,165	9,872	9,872	11,371	11,371	11,371
ID Charge From Workers Comp	20,863	24,351	24,351	27,521	27,521	27,521
Inter Depart Charges Total	\$ 293,797	\$ 306,331	\$ 306,331	\$ 403,981	\$ 317,737	\$ 317,737
Transfer Out						
Transfer Out To General	202,758	200,000	200,000	200,000	200,000	200,000
Transfer Out Total	\$ 202,758	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

Golf Courses

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
*EQPT OPR 3-16	16	-	-	1.00	56,635	1.00	57,184	1.00	57,184
*GOLF CLUB OPER SUPV 2-18	18	-	-	-	-	-	-	1.00	84,129
*GOLF OPER DIRECTOR-18	18	-	-	1.00	92,773	1.00	92,773	1.00	92,773
*GOLF PROGRAM SUPV-18	18	2.00	154,338	1.00	84,129	1.00	84,129	-	-
*GOLF PROJECT MGR	18	-	-	1.00	81,074	1.00	81,860	-	-
GREENSKEEPER 1-16	16	2.00	127,140	2.00	138,811	2.00	140,156	2.00	140,156
GREENSKEEPER 2-16	16	1.00	74,254	1.00	79,266	1.00	80,035	1.00	80,035
GREENSKEEPER 3-16	16	1.00	76,304	1.00	82,195	1.00	82,992	1.00	82,992
MAINT MECH 1-16	16	1.00	74,254	1.00	79,266	1.00	80,035	1.00	80,035
*NEW POSITIONS		6.00	343,000	-	-	-	-	-	-
PKS EQUIP MECH 1-16	16	1.00	70,910	1.00	77,124	1.00	77,872	1.00	77,872
PKS MAINT WKR-16	16	-	-	2.00	114,727	2.00	115,839	2.00	115,839
PKS OPR LDWKR-16	16	-	-	-	-	-	-	1.00	81,860
*PROGRAM ASST 1-20	20	-	-	2.00	114,070	2.00	115,176	2.00	115,176
		14.00	\$920,200	14.00	\$1,000,071	14.00	\$1,008,051	14.00	\$1,008,051

* The 2023 Adopted Budget reclassified a Golf Clubhouse Operations Supervisor to a Golf Program Supervisor and added 6 new positions that were reflected in the 2023 budget as "New Positions." In addition, Legistar File #79877, adopted in October 2023, deleted the classification of Golf Program Supervisor and created a new classification of Golf Operations Director. The changes between the 2023 Adopted, 2024 Executive, and 2024 Adopted budgets reflect the final position classifications and position recreations approved through legislative action.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Landfill

Agency Overview

Agency Mission

The mission of the Landfill is to protect the City's public health and the environment by monitoring the operation and maintenance of Madison's five closed landfills.

Agency Overview

The Agency is responsible for the maintenance of the City's five closed landfill sites at Mineral Point, Greentree, Demetral, Sycamore, and Olin. The Agency's goal is to control and eliminate gas and groundwater contamination to maintain a clean environment in the City.

2024 Budget Highlights

Service: Landfill Management and Maintenance

- Budget maintains current level of service with no anticipated change to the Landfill Remediation Fee.

LandfillFunction: **Public Works****Budget Overview**

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Other Restricted	869,671	961,152	973,156	1,005,101	1,014,434	1,014,434
Total	\$ 869,671	\$ 961,152	\$ 973,156	\$ 1,005,101	\$ 1,014,434	\$ 1,014,434

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Landfill Management Maintena	869,671	961,152	973,156	1,005,101	1,014,434	1,014,434
Total	\$ 869,671	\$ 961,152	\$ 973,156	\$ 1,005,101	\$ 1,014,434	\$ 1,014,434

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(661,820)	(650,000)	(673,627)	(660,000)	(660,000)	(660,000)
Fine Forfeiture Asmt	(2,152)	(3,000)	(2,543)	(3,000)	(3,000)	(3,000)
Invest Other Contrib	(71,373)	(12,400)	(122,890)	(102,000)	(102,000)	(102,000)
Misc Revenue	(1)	-	-	-	-	-
Other Finance Source	(35,481)	(295,752)	(295,752)	(240,101)	(249,434)	(249,434)
Total	\$ (770,826)	\$ (961,152)	\$ (1,094,812)	\$ (1,005,101)	\$ (1,014,434)	\$ (1,014,434)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	321,189	340,990	335,113	363,997	365,976	365,976
Benefits	98,824	105,814	116,849	122,660	127,704	127,704
Supplies	54,496	88,500	49,817	49,000	49,000	49,000
Purchased Services	337,271	305,245	350,774	332,891	332,891	332,891
Inter Depart Charges	149,719	128,903	128,903	139,853	142,163	142,163
Inter Depart Billing	(93,046)	(109,300)	(109,300)	(109,300)	(109,300)	(109,300)
Transfer Out	1,219	101,000	101,000	106,000	106,000	106,000
Total	\$ 869,671	\$ 961,152	\$ 973,156	\$ 1,005,101	\$ 1,014,434	\$ 1,014,434

Landfill

Function:

Public Works

*Service Overview***Service:** Landfill Management Maintenanc

Service Description

This service manages the five closed landfills overseen by the City. The goal of this service is to eliminate the migration of landfill contamination and gas to protect the health and safety of our residents and environment.

Activities Performed by this Service

- **Monitoring & Sampling:** Monitor landfill gas extraction and migration control systems and perform sampling.
- **Maintenance & Repair:** Perform scheduled maintenance and repair to Landfill systems to assure reliable operation, maximize energy efficiency, and protect taxpayers investment by maximizing useful life.
- **Landfill Management and Regulatory Compliance:** Plan, direct, and implement landfill management programs per the WI-DNR-approved plan, and prepare and submit reports demonstrating regulatory compliance.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	869,671	961,152	973,156	1,005,101	1,014,434	1,014,434
Total	\$ 869,671	\$ 961,152	\$ 973,156	\$ 1,005,101	\$ 1,014,434	\$ 1,014,434

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(770,826)	(961,152)	(1,094,812)	(1,005,101)	(1,014,434)	(1,014,434)
Personnel	420,013	446,804	451,962	486,657	493,680	493,680
Non-Personnel	392,985	494,745	501,591	487,891	487,891	487,891
Agency Charges	56,673	19,603	19,603	30,553	32,863	32,863
Total	\$ 98,845	- \$	(121,657)	-	-	-

Landfill

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Other Restricted

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Landfill Remediation	(659,442)	(650,000)	(673,524)	(660,000)	(660,000)	(660,000)
Reimbursement Of Expense	(2,378)	-	(104)	-	-	-
Charges For Services Total	\$ (661,820)	\$ (650,000)	\$ (673,627)	\$ (660,000)	\$ (660,000)	\$ (660,000)
Fine Forfeiture Asmt						
Late Fees	(2,152)	(3,000)	(2,543)	(3,000)	(3,000)	(3,000)
Fine Forfeiture Asmt Total	\$ (2,152)	\$ (3,000)	\$ (2,543)	\$ (3,000)	\$ (3,000)	\$ (3,000)
Invest Other Contrib						
Interest	(71,373)	(12,400)	(122,890)	(102,000)	(102,000)	(102,000)
Invest Other Contrib Total	\$ (71,373)	\$ (12,400)	\$ (122,890)	\$ (102,000)	\$ (102,000)	\$ (102,000)
Misc Revenue						
Miscellaneous Revenue	(1)	-	-	-	-	-
Misc Revenue Total	\$ (1)	\$ -	\$ -	\$ -	\$ -	\$ -
Other Finance Source						
Sale Of Assets	(35,481)	-	-	-	-	-
Fund Balance Applied	-	(295,752)	(295,752)	(240,101)	(249,434)	(249,434)
Other Finance Source Total	\$ (35,481)	\$ (295,752)	\$ (295,752)	\$ (240,101)	\$ (249,434)	\$ (249,434)
Salaries						
Permanent Wages	305,125	318,120	325,943	346,909	348,708	348,708
Salary Reimbursed	-	3,618	-	-	-	-
Pending Personnel	-	1,442	-	763	944	944
Premium Pay	1,331	860	978	1,335	1,335	1,335
Workers Compensation Wages	5	-	-	-	-	-
Compensated Absence	4,781	3,000	103	3,000	3,000	3,000
Hourly Wages	248	2,850	45	890	890	890
Overtime Wages Permanent	9,699	11,100	8,043	11,100	11,100	11,100
Overtime Wages Hourly	0	-	-	-	-	-
Salaries Total	\$ 321,189	\$ 340,990	\$ 335,113	\$ 363,997	\$ 365,976	\$ 365,976

Landfill

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Other Restricted

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Benefits						
Health Insurance Benefit	52,299	57,096	66,438	68,771	73,440	73,440
Wage Insurance Benefit	920	516	1,836	1,696	1,692	1,692
WRS	20,756	22,354	22,829	24,345	24,816	24,816
FICA Medicare Benefits	23,726	24,713	24,557	26,576	26,484	26,484
Post Employment Health Plans	1,123	1,134	1,189	1,272	1,272	1,272
Benefits Total	\$ 98,824	\$ 105,814	\$ 116,849	\$ 122,660	\$ 127,704	\$ 127,704
Supplies						
Office Supplies	237	500	270	500	500	500
Copy Printing Supplies	234	500	217	500	500	500
Furniture	27	50	-	50	50	50
Hardware Supplies	378	500	6	500	500	500
Software Lic & Supplies	39	500	8,000	500	500	500
Postage	1,043	1,000	1,650	1,000	1,000	1,000
Books & Subscriptions	3	-	-	-	-	-
Work Supplies	3,045	10,000	4,474	10,000	10,000	10,000
Safety Supplies	815	1,500	103	1,500	1,500	1,500
Uniform Clothing Supplies	-	100	-	100	100	100
Food And Beverage	8	-	-	-	-	-
Building Supplies	-	3,850	-	3,850	3,850	3,850
Electrical Supplies	-	20,000	-	500	500	500
Landscaping Supplies	-	-	258	-	-	-
Machinery And Equipment	24,953	5,000	-	5,000	5,000	5,000
Equipment Supplies	23,714	45,000	34,838	25,000	25,000	25,000
Supplies Total	\$ 54,496	\$ 88,500	\$ 49,817	\$ 49,000	\$ 49,000	\$ 49,000

Landfill

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Other Restricted

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	2,941	3,250	3,090	2,710	2,710	2,710
Electricity	71,957	74,020	75,560	72,865	72,865	72,865
Water	280	350	290	430	430	430
Sewer	78,446	74,040	82,360	156,200	156,200	156,200
Stormwater	13,104	14,390	14,960	15,800	15,800	15,800
Telephone	90	95	88	90	90	90
Cellular Telephone	1,087	1,266	1,189	1,186	1,186	1,186
Building Improv Repair Maint	364	52,350	526	1,000	1,000	1,000
Custodial Bldg Use Charges	2,467	2,776	2,776	2,396	2,396	2,396
Grounds Improv Repair Maint	105,265	-	84,840	-	-	-
Equipment Mntc	1,741	10,000	10,000	10,000	10,000	10,000
System & Software Mntc	53	1,530	312	1,540	1,540	1,540
Vehicle Repair & Mntc	225	500	500	500	500	500
Rental Of Equipment	414	500	-	500	500	500
Recruitment	19	250	75	100	100	100
Conferences & Training	413	500	500	500	500	500
Memberships	222	223	223	239	239	239
Uniform Laundry	787	780	1,440	780	780	780
Medical Services	684	1,000	1,000	1,000	1,000	1,000
Delivery Freight Charges	17	50	50	50	50	50
Storage Services	62	85	106	85	85	85
Consulting Services	-	1,000	10,800	1,000	1,000	1,000
Inspection Services	-	40	40	60	60	60
Lab Services	46,821	50,000	44,418	50,000	50,000	50,000
Parking Towing Services	211	50	50	50	50	50
Program Services	-	2,400	2,400	2,400	2,400	2,400
Other Services & Expenses	3,579	5,000	5,052	5,000	5,000	5,000
Grants	1,846	5,000	5,000	2,500	2,500	2,500
Bad Debt Expense	33	400	400	400	400	400
Taxes & Special Assessments	2,943	3,000	2,327	3,110	3,110	3,110
Permits & Licenses	1,200	400	400	400	400	400
Purchased Services Total	\$ 337,271	\$ 305,245	\$ 350,774	\$ 332,891	\$ 332,891	\$ 332,891

Landfill

Function: Public Works

Line Item Detail

Agency Primary Fund: Other Restricted

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Charges						
ID Charge From GF	25,104	14,086	14,086	15,177	16,126	16,126
ID Charge From Civil Rights	757	754	754	510	542	542
ID Charge From Finance	10,240	9,994	9,994	14,417	15,311	15,311
ID Charge From Human Resour	1,335	904	904	1,351	1,435	1,435
ID Charge From Information Te	1,460	2,514	2,514	4,019	4,174	4,174
ID Charge From Mayor	1,314	1,362	1,362	895	951	951
ID Charge from EAP	159	190	190	134	143	143
ID Charge From Engineering	16,394	17,220	17,220	14,543	14,543	14,543
ID Charge From Fleet Services	45,880	37,544	37,544	44,950	45,081	45,081
ID Charge From Traffic Eng	340	360	360	360	360	360
ID Charge From Insurance	2,703	5,284	5,284	4,740	4,740	4,740
ID Charge From Workers Comp	976	691	691	757	757	757
ID Charge From Sewer	21,917	20,000	20,000	20,000	20,000	20,000
ID Charge From Stormwater	11,293	10,000	10,000	10,000	10,000	10,000
ID Charge From Water	9,847	8,000	8,000	8,000	8,000	8,000
Inter Depart Charges Total	\$ 149,719	\$ 128,903	\$ 128,903	\$ 139,853	\$ 142,163	\$ 142,163
Inter Depart Billing						
ID Billing To Engineering	(8,286)	(9,300)	(9,300)	(9,300)	(9,300)	(9,300)
ID Billing To Sewer	(65,173)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
ID Billing To Stormwater	(19,587)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Inter Depart Billing Total	\$ (93,046)	\$ (109,300)	\$ (109,300)	\$ (109,300)	\$ (109,300)	\$ (109,300)
Transfer Out						
Transfer Out To Capital	1,219	101,000	101,000	106,000	106,000	106,000
Transfer Out Total	\$ 1,219	\$ 101,000	\$ 101,000	\$ 106,000	\$ 106,000	\$ 106,000

Landfill**Function: Public Works***Position Summary*

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ENGR OPER MAINT WKR-15	15	2.00	127,173	2.00	133,758	2.00	135,055	2.00	135,055
		2.00	127,173	2.00	133,758	2.00	135,055	2.00	135,055

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Parks Division

Agency Overview

Agency Mission

The mission of the Parks Division is to provide a quality system of parks, natural resources, and recreational opportunities, improving connectivity and ensuring equitable access to quality park amenities while investing in our natural environment.

Agency Overview

The Agency is responsible for managing 5,600 acres of parkland and 50 facilities that make up Madison's park system. The goal of the Division is a safe, accessible, affordable and equitable park system. The Parks Division will advance this goal by managing and maintaining park-owned facilities and planning for future park investment.

2024 Budget Highlights

Agency-Wide Changes

- Includes a package of position changes, including a new position and a reclassification of an existing position, both of which are cost neutral to the general fund. These changes are cost general fund neutral by reducing hourly wages. The list of Parks position changes are listed below.
 - Reclassified 0.6 FTE Gardener to 1.0 FTE Gardener. (\$33,400 Increase)
 - Reclassified Parks Community Service Manager from Comp Group 18, Range 12 to Comp Group 18, Range 14 to align with current job duties. (\$10,060 Increase)
 - Reclassified Parks Surveyor, Comp Group 18, Range 8 to Data Analyst 2, Comp Group 18, Range 10. (\$7,295 Increase)

Service: Community Recreation

- Increased revenue by \$19,900 due to realigning revenue sources to reflect historical average revenues.
- Creates a 1.0 FTE position shared with the Parking Utility. In the summer months, the position will provide Park Ranger patrol. In the winter, it will assist with parking enforcement. This position is reflected in the Parking Utility position table. (Increase: \$40,600)
- Finance Committee substitute amendment #13 increased Purchased Services by \$10,000 for Driver's Education scholarships for youth living in low-income neighborhoods. Common Council Amendment #5 reallocated the \$10,000 from the Parks Division to the Community Development Division.

Service: Olbrich Botanical Gardens

- Increased Revenue by \$471,000 due to increased Room Tax Contribution (shown as Transfer in From Restricted); results in corresponding decrease in General Fund support.
- Increased Charges for Service by \$60,000 to reflect actual Facility Rental (\$50,000) and Admissions (\$10,000).
- Increased landscaping and equipment supplies by \$23,000 to align with increased use.

Service: Park Maintenance

- Increase in Cross Country Ski Permit revenue of \$4,500.
- Increase in Supplies for work supplies (\$33,100), copy printing supplies (\$12,000); offset by a decrease in machinery and equipment (\$52,300).
- Increased Purchased Services of \$202,000 including: increased water costs (\$132,400) and grounds improvement (\$19,900), offset by a decrease in landscaping (\$7,500).

Service: Planning and Development

- Budget maintains current level of service.

Service: Warner Park & Community Center

- Decreased Charges for Services by \$35,100 to align for historic averages for catering concessions (\$10,000) and admissions (\$25,100).
- Decreased Supplies by \$12,700 to reflect decreased revenues.

Restricted Funds: The Adopted Budget includes an estimate of 3-year average revenues in anticipated restricted revenues.

- The continuation of the Dog Park (\$280,000), Disc Golf (\$100,000), and Madison Ultimate Frisbee Association (\$25,000) programs funded through user fees and reserves.

ParksFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	15,014,468	16,007,257	15,159,493	16,900,794	16,616,412	16,616,412
Other Grants	-	-	(9,330)	-	-	-
Other Restricted	246,046	448,198	438,341	446,219	446,954	446,954
Permanent	235,779	279,200	237,150	237,300	237,300	237,300
Total	\$ 15,496,292	\$ 16,734,655	\$ 15,825,654	\$ 17,584,313	\$ 17,300,667	\$ 17,300,667

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Community Recreation Services	1,222,650	1,483,070	1,186,585	1,591,412	1,596,021	1,596,021
Olbrich Botanical Gardens	1,399,828	1,187,935	1,160,196	1,266,727	793,394	793,394
Park Maintenance	11,589,536	12,793,041	12,157,841	13,232,971	13,386,955	13,386,955
Planning And Development	796,000	867,967	792,183	950,549	972,792	972,792
Warner Park & Community Cen	488,277	402,642	528,848	542,654	551,505	551,505
Total	\$ 15,496,292	\$ 16,734,655	\$ 15,825,654	\$ 17,584,313	\$ 17,300,667	\$ 17,300,667

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(100,114)	(96,000)	(100,114)	(96,000)	(96,000)	(96,000)
Charges For Services	(1,046,612)	(1,607,820)	(1,423,794)	(1,587,970)	(1,587,970)	(1,587,970)
Licenses And Permits	(76,946)	(66,000)	(76,946)	(70,500)	(70,500)	(70,500)
Fine Forfeiture Asmt	(700,457)	(773,000)	(773,000)	(773,000)	(773,000)	(773,000)
Invest Other Contrib	(116,705)	(115,000)	(125,399)	(115,000)	(115,000)	(115,000)
Misc Revenue	(234,252)	(52,500)	(225,239)	(52,500)	(52,500)	(52,500)
Other Finance Source	-	(52,400)	-	-	-	-
Transfer In	(196,450)	(526,500)	(526,553)	(526,500)	(997,363)	(997,363)
Total	\$ (2,471,537)	\$ (3,289,220)	\$ (3,251,047)	\$ (3,221,470)	\$ (3,692,333)	\$ (3,692,333)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	9,403,753	10,961,891	9,769,697	11,418,235	11,467,642	11,467,642
Benefits	3,022,443	3,050,589	3,090,729	3,194,807	3,335,215	3,335,215
Supplies	1,000,848	1,118,212	1,162,881	1,067,289	1,067,289	1,067,289
Purchased Services	2,066,679	2,078,725	2,245,399	2,322,394	2,322,394	2,322,394
Debt Othr Financing	-	73,127	85,579	38,361	29,863	29,863
Inter Depart Charges	2,213,286	2,359,831	2,359,716	2,402,997	2,408,896	2,408,896
Transfer Out	260,820	381,500	362,700	361,700	361,700	361,700
Total	\$ 17,967,829	\$ 20,023,875	\$ 19,076,700	\$ 20,805,783	\$ 20,993,000	\$ 20,993,000

Parks

Function:

Public Works

*Service Overview***Service:** Community Recreation Services

Service Description

This service is responsible for programming, volunteers, aquatics, rangers, permits, and community events. This service includes City-provided services as well as regulating private and non-profit services and events. The goal of the service is a safe, accessible, affordable, and equitable park system.

Activities Performed by this Service

- Facility Rental: Manage Park reservations, permits and usage for athletic, recreational, cultural, musical, culinary, and other event purposes.
- Pool and Beaches: Manage beach, pool, and splash park usage for the community.
- Programs: Oversee recreational programming for all residents provided by community partners, coordinate parks-sponsored movies, activities and events, including Parks Alive program.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,222,650	1,483,070	1,186,585	1,591,412	1,596,021	1,596,021
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,222,650	\$ 1,483,070	\$ 1,186,585	\$ 1,591,412	\$ 1,596,021	\$ 1,596,021

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(820,244)	(1,107,470)	(1,087,466)	(1,062,720)	(1,062,720)	(1,062,720)
Personnel	1,699,984	2,148,217	1,833,136	2,209,167	2,213,581	2,213,581
Non-Personnel	256,349	355,703	354,295	356,003	356,003	356,003
Agency Charges	86,562	86,620	86,620	88,962	89,156	89,156
Total	\$ 1,222,650	\$ 1,483,070	\$ 1,186,585	\$ 1,591,412	\$ 1,596,021	\$ 1,596,021

Parks

Function:

Public Works*Service Overview***Service:** Olbrich Botanical Gardens

Service Description

This service oversees all operations at Olbrich Botanical Gardens. The City works in partnership with the Olbrich Botanical Society to provide a well maintained facility that includes 16 acres of gardens and a diverse array of educational programming. The goal of the service is to provide a quality and well-maintained public garden, learning center and conservatory.

Activities Performed by this Service

- Native Plant Conservation: Maintain sustainable design and plant collections hardy to the American Midwest for study, enjoyment, and public benefit.
- Community Programs: Provide enrichment, cultural and interpretive opportunities centered around the gardens in clean, safe, and accessible public spaces provided for visitors.
- Exotic Plant Conservation: Maintain plant collections native to the world's tropical forests for study, enjoyment, and public benefit.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,399,828	1,187,935	1,160,196	1,266,727	793,394	793,394
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,399,828	\$ 1,187,935	\$ 1,160,196	\$ 1,266,727	\$ 793,394	\$ 793,394

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(433,767)	(693,500)	(792,926)	(753,500)	(1,224,363)	(1,224,363)
Personnel	1,375,387	1,448,872	1,475,675	1,536,803	1,534,234	1,534,234
Non-Personnel	413,408	385,816	430,701	437,319	437,319	437,319
Agency Charges	44,800	46,747	46,747	46,105	46,205	46,205
Total	\$ 1,399,828	\$ 1,187,935	\$ 1,160,196	\$ 1,266,727	\$ 793,394	\$ 793,394

Parks

Function:

Public Works

*Service Overview***Service:** Park Maintenance

Service Description

This service is responsible for the maintenance of all park facilities, parkland including open spaces, conservation land and natural areas, dog parks, and disc golf courses. Specific functions of this service include (1) general park maintenance, (2) facilities maintenance, (3) sustainability work and maintenance in conservation lands and the natural areas in general park, (4) Mall/Concourse park maintenance, (5) park construction, and (6) the operation of the Forest Hill Cemetery. The goal of the service is create an inclusive, sustainable, well-maintained and safe park system.

Activities Performed by this Service

- Maintain Parks Infrastructure: Maintain parks buildings, pool, splash pads, refuse/recycling management, amenities, electrical and plumbing needs throughout the systems. Amenities include playgrounds, sport courts, athletic fields, drinking fountains, beaches, field lighting, irrigation, and ice rinks as well as snow removal from streets, bike paths, bus stops, sidewalks and parking lots. Other infrastructure includes year-round maintenance of Mall Concourse Maintenance Service area.
- Land Stewardship: Maintain parkland open spaces, conservation and general park natural areas, manage turf on medians and other city-owned property. Support sustainability efforts to reduce the impact of climate change.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	11,107,712	12,065,643	11,491,680	12,549,452	12,702,701	12,702,701
Other-Expenditures	481,824	727,398	666,161	683,519	684,254	684,254
Total	\$ 11,589,536	\$ 12,793,041	\$ 12,157,841	\$ 13,232,971	\$ 13,386,955	\$ 13,386,955

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(1,030,539)	(1,235,450)	(1,173,383)	(1,187,550)	(1,187,550)	(1,187,550)
Personnel	8,062,366	9,108,989	8,244,979	9,377,914	9,534,821	9,534,821
Non-Personnel	2,504,818	2,716,150	2,883,008	2,798,079	2,789,581	2,789,581
Agency Charges	2,052,892	2,203,352	2,203,237	2,244,527	2,250,103	2,250,103
Total	\$ 11,589,536	\$ 12,793,041	\$ 12,157,841	\$ 13,232,971	\$ 13,386,955	\$ 13,386,955

Parks

Function:

Public Works

*Service Overview***Service:** Planning And Development

Service Description

This service is responsible for all park planning, design, and construction of park improvements for over 6,000 acres of parks and open space in the City's park system. Specific functions of this service include (1) developing the Capital Improvement Plan for the parks system, (2) assessing and managing park impact fees on new residential development, (3) maintaining data on park inventory, and (4) preparing the five-year Park and Open Space Plan that is required by the Wisconsin Department of Natural Resources. The goal of the service is a quality, equitably planned and developed park system.

Activities Performed by this Service

- Capital Improvement Program: Prepare the capital improvement program for Parks and complete projects in the capital budget each year.
- Planning: Develop park master plans and park policies; participate in City Planning efforts such as neighborhood plan updates and Planning grants; update the Capital Improvement Program as part of the capital budget process; manage and coordinate requests for use of parkland including Temporary Land Use permits; and participation on Neighborhood Resource Teams.
- Development Review: Review development designs and plans to assess park impact fees, including evaluating potential parkland dedication and coordinating with developers regarding phasing and potential park development.
- Land Records Management: Maintain accurate records for city land administered by Parks and coordinate and maintain Diggers Hotline information and utility marking in parks.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	796,000	867,967	792,183	950,549	972,792	972,792
Other-Expenditures	-	-	-	-	-	-
Total	\$ 796,000	\$ 867,967	\$ 792,183	\$ 950,549	\$ 972,792	\$ 972,792

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(23,994)	(1,500)	(25,629)	(1,500)	(1,500)	(1,500)
Personnel	781,852	807,979	759,989	878,250	900,471	900,471
Non-Personnel	27,196	51,277	47,612	63,777	63,777	63,777
Agency Charges	10,948	10,211	10,211	10,022	10,044	10,044
Total	\$ 796,000	\$ 867,967	\$ 792,183	\$ 950,549	\$ 972,792	\$ 972,792

Service Overview

Service: Warner Park & Community Center

Service Description

This service oversees operations at Warner Park Community Recreation Center (WPCRC), a 31,750 square foot community recreational facility serving youth, families and senior citizens through a variety of recreation and social services. The goal of the service is to provide an indoor facility for the Northside and provide multi-generational programming to support all members of the community.

Activities Performed by this Service

- Facility Maintenance and Rental: Maintain and make various spaces within WPCRC available for use and rent to the community for meetings, classes, parties, weddings, and various other uses.
- Programming: Provide programming for individuals of all ages and abilities through private, public and other partnerships including teen activities, after-school, family fun night, and various recreational, social, and cultural programs that reach some of the community's most vulnerable populations.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	488,277	402,642	528,848	542,654	551,505	551,505
Other-Expenditures	-	-	-	-	-	-
Total	\$ 488,277	\$ 402,642	\$ 528,848	\$ 542,654	\$ 551,505	\$ 551,505

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(162,992)	(251,300)	(171,643)	(216,200)	(216,200)	(216,200)
Personnel	506,607	498,423	546,647	610,908	619,751	619,751
Non-Personnel	126,576	142,618	140,943	134,567	134,567	134,567
Agency Charges	18,085	12,901	12,901	13,380	13,388	13,388
Total	\$ 488,277	\$ 402,642	\$ 528,848	\$ 542,654	\$ 551,505	\$ 551,505

Parks

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Local Revenues Operating	(100,114)	(96,000)	(100,114)	(96,000)	(96,000)	(96,000)
Intergov Revenues Total	\$ (100,114)	\$ (96,000)	\$ (100,114)	\$ (96,000)	\$ (96,000)	\$ (96,000)
Charges For Services						
Parks Use Charges	(71,877)	(77,000)	(88,190)	(91,000)	(91,000)	(91,000)
Boat Launch	(218,110)	(245,000)	(264,976)	(260,000)	(260,000)	(260,000)
Catering Concessions	(158,439)	(194,650)	(172,934)	(160,000)	(160,000)	(160,000)
Facility Rental	(232,540)	(525,420)	(445,891)	(579,420)	(579,420)	(579,420)
Admissions	(242,260)	(322,100)	(258,483)	(282,500)	(282,500)	(282,500)
Lessons	(34,210)	(68,600)	(40,775)	(40,000)	(40,000)	(40,000)
Program Revenue	(159)	-	(957)	-	-	-
Memberships	(44,352)	(45,000)	(45,579)	(45,000)	(45,000)	(45,000)
Reimbursement Of Expense	(44,665)	(129,200)	(106,010)	(129,200)	(129,200)	(129,200)
Service Charges Commissions	-	(850)	-	(850)	(850)	(850)
Charges For Services Total	\$ (1,046,612)	\$ (1,607,820)	\$ (1,423,794)	\$ (1,587,970)	\$ (1,587,970)	\$ (1,587,970)
Licenses And Permits						
Other Permits	(76,946)	(66,000)	(76,946)	(70,500)	(70,500)	(70,500)
Licenses And Permits Total	\$ (76,946)	\$ (66,000)	\$ (76,946)	\$ (70,500)	\$ (70,500)	\$ (70,500)
Fine Forfeiture Asmt						
Spec Assessments Service	(700,457)	(773,000)	(773,000)	(773,000)	(773,000)	(773,000)
Fine Forfeiture Asmt Total	\$ (700,457)	\$ (773,000)	\$ (773,000)	\$ (773,000)	\$ (773,000)	\$ (773,000)
Invest Other Contrib						
Interest on Leases	(15,399)	-	(15,399)	-	-	-
Contributions & Donations	(101,306)	(115,000)	(110,000)	(115,000)	(115,000)	(115,000)
Invest Other Contrib Total	\$ (116,705)	\$ (115,000)	\$ (125,399)	\$ (115,000)	\$ (115,000)	\$ (115,000)
Misc Revenue						
Lease Revenue	(167,157)	-	(167,157)	-	-	-
Miscellaneous Revenue	(67,095)	(52,500)	(58,082)	(52,500)	(52,500)	(52,500)
Misc Revenue Total	\$ (234,252)	\$ (52,500)	\$ (225,239)	\$ (52,500)	\$ (52,500)	\$ (52,500)
Other Finance Source						
Trade In Allowance	-	(52,400)	-	-	-	-
Other Finance Source Total	\$ -	\$ (52,400)	\$ -	\$ -	\$ -	\$ -
Transfer In						
Transfer In From Other Restrict	-	(325,000)	(325,000)	(325,000)	(795,863)	(795,863)
Transfer In From Permanent	(196,143)	(201,500)	(201,500)	(201,500)	(201,500)	(201,500)
Transfer In From Insurance	(307)	-	(53)	-	-	-
Transfer In Total	\$ (196,450)	\$ (526,500)	\$ (526,553)	\$ (526,500)	\$ (997,363)	\$ (997,363)

Parks

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	7,831,169	8,966,814	8,302,119	9,924,741	10,015,314	10,015,314
Salary Savings	-	(193,518)	-	(297,742)	(297,742)	(297,742)
Pending Personnel	-	650,461	-	308,435	309,598	309,598
Premium Pay	123,318	57,510	94,050	77,849	77,849	77,849
Workers Compensation Wages	1,611	-	1,387	-	-	-
Compensated Absence	84,261	82,600	28,294	90,268	90,268	90,268
Hourly Wages	1,168,373	1,115,901	1,128,615	1,173,018	1,124,908	1,124,908
Overtime Wages Permanent	75,114	141,900	97,565	155,831	155,831	155,831
Overtime Wages Hourly	8,537	5,000	9,362	3,464	3,464	3,464
Election Officials Wages	1,641	600	1,577	600	600	600
Budget Efficiencies	-	-	-	(170,715)	(170,715)	(170,715)
Salaries Total	\$ 9,294,024	\$ 10,827,268	\$ 9,662,968	\$ 11,265,749	\$ 11,309,376	\$ 11,309,376
Benefits						
Comp Absence Escrow	184,263	-	119,890	-	-	-
Benefit Savings	-	(6,127)	-	(6,127)	(6,127)	(6,127)
Health Insurance Benefit	1,463,240	1,633,538	1,576,315	1,625,084	1,744,793	1,744,793
Wage Insurance Benefit	29,258	28,247	29,843	29,592	29,592	29,592
WRS	534,524	602,311	579,223	670,152	686,696	686,696
FICA Medicare Benefits	687,107	665,563	662,389	738,876	739,578	739,578
Moving Expenses	5,908	-	-	-	-	-
Licenses & Certifications	275	-	355	-	-	-
Post Employment Health Plans	80,207	81,409	85,649	89,958	89,958	89,958
Benefits Total	\$ 2,984,782	\$ 3,004,941	\$ 3,053,663	\$ 3,147,534	\$ 3,284,490	\$ 3,284,490

Parks

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	16,834	15,250	17,742	15,250	15,250	15,250
Copy Printing Supplies	28,017	38,093	33,683	39,800	39,800	39,800
Furniture	3,298	3,200	10,881	3,200	3,200	3,200
Hardware Supplies	25,451	7,500	32,586	11,800	11,800	11,800
Software Lic & Supplies	4,186	700	3,979	5,700	5,700	5,700
Postage	66,922	37,458	66,922	37,458	37,458	37,458
Program Supplies	21,061	26,300	21,560	19,500	19,500	19,500
Books & Subscriptions	274	-	351	-	-	-
Work Supplies	144,994	127,475	153,493	144,075	144,075	144,075
Janitorial Supplies	59,494	62,000	63,588	61,278	61,278	61,278
Medical Supplies	765	1,500	1,172	1,500	1,500	1,500
Safety Supplies	24,925	23,080	28,737	23,580	23,580	23,580
Snow Removal Supplies	11,854	17,000	19,854	17,000	17,000	17,000
Uniform Clothing Supplies	22,625	21,190	21,916	20,190	20,190	20,190
Food And Beverage	3,806	35,900	36,008	35,900	35,900	35,900
Building	-	-	1,373	-	-	-
Building Supplies	85,605	70,300	87,121	62,500	62,500	62,500
HVAC Supplies	2,568	13,000	10,529	13,000	13,000	13,000
Plumbing Supplies	16,233	7,500	10,040	7,500	7,500	7,500
Landscaping Supplies	126,562	85,550	123,666	97,850	97,850	97,850
Trees Shrubs Plants	25,771	73,983	38,887	73,983	73,983	73,983
Fertilizers And Chemicals	45,732	45,260	57,970	52,000	52,000	52,000
Machinery And Equipment	60,555	94,230	75,560	31,930	31,930	31,930
Equipment Supplies	134,958	199,070	154,982	204,480	204,480	204,480
Tires	2,703	6,000	5,795	6,000	6,000	6,000
Gasoline	2,516	600	2,564	1,000	1,000	1,000
Diesel	374	500	374	1,000	1,000	1,000
Propane Gas	8,922	16,600	9,165	16,600	16,600	16,600
Oil	3,601	4,900	5,287	4,900	4,900	4,900
Inventory	27,183	43,423	35,046	25,415	25,415	25,415
Supplies Total	\$ 977,789	\$ 1,077,562	\$ 1,130,830	\$ 1,034,389	\$ 1,034,389	\$ 1,034,389

Parks

Function: Public Works

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	213,552	141,680	222,382	162,932	162,932	162,932
Electricity	517,835	488,925	564,373	513,371	513,371	513,371
Water	449,216	500,730	499,774	655,956	655,956	655,956
Stormwater	343,176	350,000	406,719	350,000	350,000	350,000
Telephone	13,695	14,965	11,901	14,965	14,965	14,965
Cellular Telephone	13,689	10,363	13,917	12,413	12,413	12,413
Systems Comm Internet	5,899	6,000	5,321	6,930	6,930	6,930
Building Improv Repair Maint	13,726	23,747	12,198	12,247	12,247	12,247
Waste Disposal	446	-	446	-	-	-
Pest Control	3,991	4,770	4,458	4,770	4,770	4,770
Elevator Repair	9,606	6,800	8,392	11,800	11,800	11,800
Facility Rental	-	5,500	5,000	5,500	5,500	5,500
Custodial Bldg Use Charges	68,847	-	-	-	-	-
Landfill	42,203	29,000	31,957	29,000	29,000	29,000
Grounds Improv Repair Maint	12,788	-	11,225	4,872	4,872	4,872
Landscaping	313	9,922	526	2,400	2,400	2,400
Equipment Mntc	16,174	28,320	29,549	41,160	41,160	41,160
System & Software Mntc	39,266	46,580	40,311	66,555	66,555	66,555
Rental Of Equipment	95,376	106,100	94,436	103,150	103,150	103,150
Recruitment	1,369	2,420	1,947	2,420	2,420	2,420
Mileage	1,940	2,200	1,918	2,200	2,200	2,200
Conferences & Training	16,864	20,420	20,173	22,520	22,520	22,520
Memberships	10,973	9,950	12,438	11,950	11,950	11,950
Uniform Laundry	2,819	2,150	3,235	2,150	2,150	2,150
Bank Services	73	30	73	30	30	30
Credit Card Services	21,316	910	28,204	910	910	910
Storage Services	428	630	203	630	630	630
Consulting Services	1,900	1,800	2,545	1,500	1,500	1,500
Advertising Services	1,579	3,600	2,134	3,100	3,100	3,100
Printing Services	-	680	-	680	680	680
Engineering Services	16,059	34,277	26,649	34,277	34,277	34,277
Security Services	6,221	7,703	5,807	7,703	7,703	7,703
Program Services	9,698	9,800	13,655	16,600	16,600	16,600
Other Services & Expenses	47,707	135,353	106,501	153,353	153,353	153,353
Comm Agency Contracts	9,000	17,000	9,000	9,000	9,000	9,000
Taxes & Special Assessments	5,182	-	5,182	-	-	-
Permits & Licenses	3,200	4,550	699	4,550	4,550	4,550
Purchased Services Total	\$ 2,016,123	\$ 2,026,875	\$ 2,203,247	\$ 2,271,594	\$ 2,271,594	\$ 2,271,594
Inter Depart Charges						
ID Charge From Engineering	14,111	14,111	14,111	14,111	14,111	14,111
ID Charge From Fleet Services	1,749,716	1,998,996	1,998,996	2,017,762	2,023,662	2,023,662
ID Charge From Traffic Eng	20,307	31,043	31,043	31,043	31,043	31,043
ID Charge From Insurance	193,546	120,775	120,775	132,006	132,006	132,006
ID Charge From Workers Comp	235,606	194,906	194,906	208,074	208,074	208,074
Inter Depart Charges Total	\$ 2,213,286	\$ 2,359,831	\$ 2,359,831	\$ 2,402,997	\$ 2,408,896	\$ 2,408,896

Parks Division

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT CLERK 3-20	20	1.00	54,744	1.00	67,672	1.00	68,328	1.00	68,328
ADMIN ASST-20	20	1.00	72,319	1.00	68,929	1.00	69,597	1.00	69,597
ADMIN CLK 1-20	20	4.00	228,974	4.00	237,679	4.00	239,984	4.00	239,984
ADMIN SUPV-18	18	1.00	59,191	1.00	78,536	1.00	79,297	1.00	79,297
ARBORIST 1-16	16	2.00	126,949	2.00	135,519	2.00	136,833	2.00	136,833
ARBORIST 2-16	16	1.00	71,951	1.00	76,808	1.00	77,552	1.00	77,552
ASST PKS SUPERINTENDENT-18	18	2.00	245,001	2.00	261,539	2.00	264,074	2.00	264,074
BOTANICAL CENTER DIR-18	18	1.00	96,348	1.00	107,797	1.00	108,843	1.00	108,843
BUILDING & TRADES FOREPERS-71	71	1.00	88,745	1.00	94,735	1.00	95,653	1.00	95,653
CARPENTER-71	71	2.00	134,165	2.00	145,169	2.00	146,576	2.00	146,576
CEMETERY OPRS LDWKR-16	16	1.00	71,448	1.00	76,271	1.00	77,011	1.00	77,011
CONS CURATOR ASST-16	16	1.00	61,828	1.00	66,001	1.00	66,641	1.00	66,641
CONS RESOURCE SUPV-18	18	1.00	86,154	1.00	91,970	1.00	92,861	1.00	92,861
CONSERVATION TECH-16	16	3.00	195,850	3.00	175,997	3.00	177,703	3.00	177,703
CUSTODIAL WKR 1-16	16	1.00	46,985	1.00	52,953	1.00	53,467	1.00	53,467
DATA ANALYST 2-18	18	-	-	1.00	74,478	1.00	74,478	1.00	74,478
ENGINEER 3-18	18	1.00	100,232	1.00	106,998	1.00	108,036	1.00	108,036
EQPT OPR 2-16	16	3.00	197,820	3.00	196,267	3.00	198,170	3.00	198,170
EQPT OPR 3-16	16	4.00	285,859	4.00	290,030	4.00	292,842	4.00	292,842
FACILITY MAINT WKR-16	16	3.00	159,857	4.00	232,765	4.00	235,021	4.00	235,021
GARDENER-16	16	6.00	305,935	6.00	359,030	6.00	361,864	6.00	361,864
GARDENER-LEAD-16	16	1.00	71,951	1.00	77,500	1.00	78,251	1.00	78,251
GIS SPECIALIST	18	1.00	71,883	-	-	-	-	-	-
HORTICULTURE SUPV-18	18	1.00	93,682	1.00	100,006	1.00	100,975	1.00	100,975
HORTICULTURIST-16	16	1.00	73,580	1.00	78,547	1.00	79,308	1.00	79,308
LANDSCAPE ARCHITECT 2-18	18	1.00	86,154	1.00	91,970	1.00	92,861	1.00	92,861
LANDSCAPE ARCHITECT 3-18	18	1.00	94,715	1.00	101,108	1.00	102,089	1.00	102,089
LANDSCAPE ARCHITECT 4-18	18	2.00	190,685	2.00	199,617	2.00	201,552	2.00	201,552
LANDSCAPE CONSTR SUP-18	18	1.00	90,336	1.00	96,434	1.00	97,369	1.00	97,369
MAINT MECH 2-16	16	3.00	211,131	3.00	232,493	3.00	234,747	3.00	234,747
MAINT PAINTER-16	16	1.00	68,902	1.00	75,696	1.00	76,430	1.00	76,430
NEW POSITION	18	1.00	56,250	-	-	-	-	-	-
OLBR FAC/VOL COORD-18	18	1.00	74,919	1.00	63,187	1.00	63,799	1.00	63,799
PARKS PROG COORD-18	18	3.00	180,333	3.00	198,016	3.00	199,936	3.00	199,936
PARKS SUPT-21	21	1.00	159,307	1.00	170,060	1.00	171,709	1.00	171,709
PARKS WORKER-16	16	3.00	151,454	2.00	105,300	2.00	106,321	2.00	106,321
PARKS WORKER16-PT	16	2.25	115,753	2.25	128,157	2.25	129,399	2.25	129,399
PKS COMM SERVS MGR-18	18	1.00	94,715	1.00	120,478	1.00	120,478	1.00	120,478
PKS EQUIP MECH 1-16	16	2.00	144,495	2.00	154,248	2.00	155,743	2.00	155,743
PKS EQUIP MECH 2-16	16	1.00	80,010	1.00	85,411	1.00	86,239	1.00	86,239
PKS FAC/MAINT SUPV-18	18	1.00	91,956	1.00	101,108	1.00	102,089	1.00	102,089
PKS FIN/ADMIN MGR-18	18	1.00	104,011	1.00	111,032	1.00	112,108	1.00	112,108
PKS GEN SUPV-18	18	3.00	234,679	4.00	353,136	4.00	356,560	4.00	356,560
PKS MAINT MECHANIC-16	16	4.00	278,635	4.00	306,880	4.00	309,855	4.00	309,855
PKS MAINT WKR-16	16	39.00	2,433,719	39.00	2,590,870	39.00	2,615,987	39.00	2,615,987
PKS OPER MGR-18	18	1.00	110,702	1.00	121,720	1.00	122,900	1.00	122,900
PKS OPR LDWKR-16	16	3.00	213,550	3.00	230,725	3.00	232,961	3.00	232,961
PKS PLAN/DEV MGR-18	18	1.00	110,702	1.00	121,720	1.00	122,900	1.00	122,900
PKS RANGER LDWKR-16	16	1.00	63,382	1.00	71,272	1.00	71,963	1.00	71,963
PKS RANGER-16	16	3.00	165,174	3.00	180,122	3.00	181,868	3.00	181,868
PLAN GIS SPECIALIST-18	18	-	-	1.00	78,278	1.00	79,037	1.00	79,037
PLAYGROUND TECH-16	16	1.00	71,448	1.00	76,271	1.00	77,011	1.00	77,011
PLUMBER-71	71	1.00	72,202	1.00	79,981	1.00	80,756	1.00	80,756
PROGRAM ASST 1-20	20	2.00	118,136	2.00	131,514	2.00	132,789	2.00	132,789
PROGRAM ASST 1-20 PT	20	1.60	97,613	1.60	104,202	1.60	105,212	1.60	105,212
PROGRAM ASST 2-20	20	2.00	133,835	2.00	142,869	2.00	144,254	2.00	144,254
PUB WKS FORE-18	18	1.00	79,928	-	-	-	-	-	-
PUB WKS LEADWKR-16	16	4.00	282,318	4.00	287,954	4.00	290,745	4.00	290,745
PUBLIC INFORMATION OFF 2-18	18	1.00	94,715	1.00	101,108	1.00	102,089	1.00	102,089
RECR SERVS COORD-18	18	2.00	168,790	4.00	313,988	4.00	315,745	4.00	315,745
STS USE STAFF TEAM COORD-18	18	1.00	62,959	-	-	-	-	-	-

Parks Division

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
SURVEYOR 2-18	18	1.00	90,336	-	-	-	-	-	-
WARNER PK FACILTY MGR-18	18	1.00	70,487	1.00	81,679	1.00	82,471	1.00	82,471
WELDER-16	16	1.00	69,367	1.00	76,271	1.00	77,011	1.00	77,011
		144.85	\$10,019,253	144.85	\$10,738,071	144.85	\$10,838,349	144.85	\$10,838,349

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Sewer Utility

Agency Overview

Agency Mission

The mission of the Sewer Utility is to provide waste water collection for the City of Madison.

Agency Overview

The Agency oversees the collection, conveyance, and treatment of City wastewater. The Sewer Utility transfers the wastewater via design, construction, and maintenance of the sewer and lift station system throughout the City.

2024 Budget Highlights

Agency-Wide Changes

- Includes an anticipated 9% rate increase (\$4.7 million) due to increased debt service for capital projects as construction costs continue to increase and increased treatment charges from the Madison Metropolitan Sewerage District (MMSD), which are projected to increase 13% over 2023. The projected rate increase translates to approximately \$3.08 more per month for the average residential customer.
- The Sewer Utility is a partner in the Madison Customer Assistance Program (MadCAP), and the goal of this program is to help reduce utility rates for residents with lower incomes. The Sewer Utility will continue to draw awareness to this program in 2024 in hopes to reach as many eligible residents as possible.

Service: Sewer Engineering and Administration

- Decrease in expected revenues from Special Assessments by \$150,000 due to a change in the City's special assessment policy.
- Reflects a \$259,000 increase in debt service due to borrowing for capital projects and a \$283,300 increase in reserves generated to reduce borrowing for capital projects.
- Reflects a \$67,800 reduction in transfer out to capital projects due to not having any waste oil projects planned in the 2024 Capital Budget.

Service: Sewer Operations

- Reflects a \$4.2 million increase in Purchased Services due to projected increase from the MMSD for sewerage treatment charges and lift station maintenance charges.

SewerFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Sewer Utility	53,236,207	54,131,240	54,331,224	57,227,900	59,056,110	59,056,110
Total	\$ 53,236,207	\$ 54,131,240	\$ 54,331,224	\$ 57,227,900	\$ 59,056,110	\$ 59,056,110

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Sewer Engineering And Admin	18,887,467	17,219,883	15,564,373	18,008,886	17,901,737	17,901,737
Sewer Operations	34,348,740	36,911,357	38,766,851	39,219,014	41,154,372	41,154,372
Total	\$ 53,236,207	\$ 54,131,240	\$ 54,331,224	\$ 57,227,900	\$ 59,056,110	\$ 59,056,110

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(116,509)	-	-	-	-	-
Charges For Services	(50,824,160)	(52,692,000)	(52,225,743)	(55,485,200)	(57,313,410)	(57,313,410)
Licenses And Permits	(11,517)	(15,200)	(12,090)	(12,700)	(12,700)	(12,700)
Fine Forfeiture Asmt	(1,664,047)	(920,000)	(979,680)	(780,000)	(780,000)	(780,000)
Invest Other Contrib	(497,478)	(188,800)	(792,413)	(900,000)	(900,000)	(900,000)
Misc Revenue	(73,199)	-	-	-	-	-
Other Finance Source	(49,263)	(315,240)	(319,596)	(50,000)	(50,000)	(50,000)
Transfer In	(35)	-	(1,702)	-	-	-
Total	\$ (53,236,207)	\$ (54,131,240)	\$ (54,331,224)	\$ (57,227,900)	\$ (59,056,110)	\$ (59,056,110)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	3,120,524	3,451,345	3,000,946	3,661,261	3,735,057	3,735,057
Benefits	1,052,370	1,596,507	1,546,340	1,598,851	1,661,485	1,661,485
Supplies	251,951	512,690	551,359	375,500	375,500	375,500
Purchased Services	33,044,864	33,537,439	35,568,106	35,929,530	37,757,740	37,757,740
Debt Othr Financing	12,775,435	11,101,624	9,727,585	11,724,792	11,574,298	11,574,298
Inter Depart Charges	3,165,433	3,321,635	3,326,887	3,395,766	3,409,830	3,409,830
Inter Depart Billing	(402,281)	(495,000)	(495,000)	(495,000)	(495,000)	(495,000)
Transfer Out	227,911	1,105,000	1,105,000	1,037,200	1,037,200	1,037,200
Total	\$ 53,236,207	\$ 54,131,240	\$ 54,331,224	\$ 57,227,900	\$ 59,056,110	\$ 59,056,110

Sewer

Function:

Public Works

*Service Overview***Service:** Sewer Engineering And Admin*Service Description*

This service is responsible for the inspection, planning, design, evaluation, and construction of the City's sanitary sewer collection system. The sanitary sewer collection system includes 813 miles of sewer main, 33 lift stations, and 22,000+ sanitary sewer access structures. The Sanitary Sewer Utility reviews and inspects permits related to sanitary sewer system excavation and plugging. The Sanitary Sewer Utility also collects sewer area connection fees as well as impact fees related to municipal sewer improvements. The Sanitary Sewer Utility also administers the billing for both restaurant properties and industrial properties, which produce higher strength wastewater and are therefore customers paying higher rates. The Sanitary Sewer Utility consistently implements measures to reduce inflow and infiltration (I&I); one of these measures is lining of approximately 9 miles of sanitary sewer per year. The Sanitary Sewer Utility also completes all regulatory reporting requirements with City's CMOM (Capacity, Management, Operation and Maintenance) for the WDNR (Wisconsin Department of Natural Resources).

Activities Performed by this Service

- Construction Inspection: Ensure sanitary sewer construction complies with plans and specifications for Public Works projects and public improvements associated with private developments.
- Utility Management & Administration: Plan, direct, and implement sanitary sewer infrastructure design, construction, operations, and maintenance. Oversee Utility administrative and technical activities.
- Sewer Design: Planning, technical design, preparation of construction plans and specifications, and project management for new, replacement, or rehabilitation of aging sanitary sewer infrastructure.
- Private Development Review: Review and evaluate private development proposals to ensure sanitary sewer system can adequately serve new developments.
- GIS: Create and maintain sanitary sewer infrastructure assets in GIS for asset and work order management.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	18,887,467	17,219,883	15,564,373	18,008,886	17,901,737	17,901,737
Total	\$ 18,887,467	\$ 17,219,883	\$ 15,564,373	\$ 18,008,886	\$ 17,901,737	\$ 17,901,737

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(16,789,479)	(17,353,841)	(16,245,598)	(18,008,886)	(18,008,886)	(18,008,886)
Personnel	1,186,904	1,917,896	1,718,677	2,236,410	2,265,691	2,265,691
Non-Personnel	15,280,818	12,830,661	11,375,519	13,227,020	13,076,526	13,076,526
Agency Charges	2,419,745	2,471,325	2,470,177	2,545,456	2,559,520	2,559,520
Total	\$ 2,097,987	\$ (133,958)	\$ (681,225)	\$ -	\$ (107,148)	\$ (107,148)

Service Overview

Service: Sewer Operations

Service Description

This service is responsible for the operation and maintenance of the City’s sanitary sewer system, which consists of 813 miles of sewer main and 22,000+ sanitary sewer access structures. This system is supported by 33 lift stations and transports 23 million gallons of raw sewage per day from Madison homes and businesses to the Nine Springs Wastewater Treatment Plant (WWTP).

Activities Performed by this Service

- Preventative Maintenance: Scheduled sewer main cleaning to maintain existing system functionality and eliminate preventable sewer main backups.
- Repair: Pipe and structure repairs to maintain existing system functionality, reduce inflow and infiltration, and extend useful life.
- Inspection & Condition Assessment: Internal pipeline and structure inspection to assess condition and develop asset condition rating score.
- Trenchless Rehab: Provide onsite inspection of trenchless rehab projects.
- Flow Monitoring & Sampling - Perform flow monitoring, testing, and sampling to support capacity and determine billing rates.
- Utility Locating and Marking: Respond to Diggers Hotline requests to locate and mark underground sanitary sewer utilities to prevent damage during excavation.
- Contracted Services: Provide sewer cleaning and inspection services for other City agencies and external customers.
- Emergency Response: Respond to reports of sewer backups, sanitary sewer overflows, sewer gas odors, missing covers, etc.
- Public Response and Oversight: Respond to calls from residents reporting dead animals on roadsides or sinkholes, and inspect and oversee maintenance of public waste oil site.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	34,348,740	36,911,357	38,766,851	39,219,014	41,154,372	41,154,372
Total	\$ 34,348,740	\$ 36,911,357	\$ 38,766,851	\$ 39,219,014	\$ 41,154,372	\$ 41,154,372

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(36,446,727)	(36,777,399)	(38,085,626)	(39,219,014)	(41,047,224)	(41,047,224)
Personnel	2,985,991	3,129,955	2,828,610	3,023,703	3,130,851	3,130,851
Non-Personnel	31,019,344	33,426,092	35,576,531	35,840,001	37,668,211	37,668,211
Agency Charges	343,406	355,310	361,710	355,310	355,310	355,310
Total	\$ (2,097,987)	\$ 133,958	\$ 681,225	\$ -	\$ 107,148	\$ 107,148

Sewer

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Sewer Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Other Unit Of Gov Revenues Ca	(116,509)	-	-	-	-	-
Intergov Revenues Total	\$ (116,509)	\$ -	\$ -	\$ -	\$ -	\$ -
Charges For Services						
Miscellaneous Chrgs For Servic	(126,301)	(150,000)	(192,221)	(150,000)	(150,000)	(150,000)
Engineering Services	(64,706)	(63,100)	(63,100)	(65,000)	(65,000)	(65,000)
Sale Of Recyclables	(3,950)	(5,000)	(4,233)	(5,000)	(5,000)	(5,000)
Reimbursement Of Expense	(277,005)	(350,000)	(285,412)	(300,000)	(300,000)	(300,000)
Utility Fee	(10,854,333)	(10,794,600)	(11,285,030)	(11,383,000)	(11,383,000)	(11,383,000)
Customer Credits	145	-	40,653	-	-	-
Residential	(22,299,390)	(25,082,400)	(22,286,380)	(26,449,700)	(28,277,910)	(28,277,910)
Commercial	(9,564,211)	(8,944,000)	(10,093,070)	(9,431,500)	(9,431,500)	(9,431,500)
Industrial	(2,036,685)	(1,699,400)	(2,433,270)	(1,792,000)	(1,792,000)	(1,792,000)
Public Authorities	(5,597,723)	(5,603,500)	(5,623,680)	(5,909,000)	(5,909,000)	(5,909,000)
Charges For Services Total	\$ (50,824,160)	\$ (52,692,000)	\$ (52,225,743)	\$ (55,485,200)	\$ (57,313,410)	\$ (57,313,410)
Licenses And Permits						
Building Permits	(1,905)	(2,200)	(2,000)	(2,200)	(2,200)	(2,200)
Street Opening Permits	(2,200)	(3,000)	(2,310)	(3,000)	(3,000)	(3,000)
Other Permits	(7,412)	(10,000)	(7,780)	(7,500)	(7,500)	(7,500)
Licenses And Permits Total	\$ (11,517)	\$ (15,200)	\$ (12,090)	\$ (12,700)	\$ (12,700)	\$ (12,700)
Fine Forfeiture Asmt						
Spec Assessments Capital	(1,531,355)	(800,000)	(800,000)	(650,000)	(650,000)	(650,000)
Late Fees	(132,692)	(120,000)	(179,680)	(130,000)	(130,000)	(130,000)
Fine Forfeiture Asmt Total	\$ (1,664,047)	\$ (920,000)	\$ (979,680)	\$ (780,000)	\$ (780,000)	\$ (780,000)
Invest Other Contrib						
Interest	(497,478)	(188,800)	(792,413)	(900,000)	(900,000)	(900,000)
Invest Other Contrib Total	\$ (497,478)	\$ (188,800)	\$ (792,413)	\$ (900,000)	\$ (900,000)	\$ (900,000)
Misc Revenue						
Miscellaneous Revenue	(73,199)	-	-	-	-	-
Misc Revenue Total	\$ (73,199)	\$ -	\$ -	\$ -	\$ -	\$ -
Other Finance Source						
Sale Of Assets	(49,263)	(200,000)	(200,000)	(50,000)	(50,000)	(50,000)
Trade In Allowance	-	(115,240)	(119,596)	-	-	-
Other Finance Source Total	\$ (49,263)	\$ (315,240)	\$ (319,596)	\$ (50,000)	\$ (50,000)	\$ (50,000)

Sewer

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Sewer Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Transfer In						
Transfer In From Impact Fees	(35)	-	-	-	-	-
Transfer In From Insurance	-	-	(1,702)	-	-	-
Transfer In Total	\$ (35)	\$ -	\$ (1,702)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,754,544	3,030,809	2,871,572	3,300,834	3,375,454	3,375,454
Salary Savings	-	(55,868)	-	(32,723)	(32,723)	(32,723)
Pending Personnel	-	93,742	-	10,854	10,031	10,031
Premium Pay	11,184	14,060	12,887	11,240	11,240	11,240
Workers Compensation Wages	10,161	-	-	-	-	-
Compensated Absence	124,826	84,000	6,064	84,000	84,000	84,000
Hourly Wages	27,300	24,552	16,466	27,005	27,005	27,005
Overtime Wages Permanent	192,190	258,460	93,576	258,460	258,460	258,460
Overtime Wages Hourly	315	1,590	382	1,590	1,590	1,590
Election Officials Wages	5	-	-	-	-	-
Salaries Total	\$ 3,120,524	\$ 3,451,345	\$ 3,000,946	\$ 3,661,261	\$ 3,735,057	\$ 3,735,057
Benefits						
Comp Absence Escrow	35,427	100,000	100,000	100,000	100,000	100,000
Health Insurance Benefit	547,475	574,240	568,914	532,627	583,154	583,154
Wage Insurance Benefit	9,274	8,490	9,862	9,541	9,689	9,689
WRS	196,831	224,491	203,802	243,869	252,319	252,319
FICA Medicare Benefits	225,425	246,201	221,458	268,362	271,872	271,872
Licenses & Certifications	334	100	887	500	500	500
Post Employment Health Plans	37,605	37,985	36,418	38,952	38,952	38,952
Other Post Employmnt Benefit	-	155,000	155,000	155,000	155,000	155,000
Pension Expense	-	250,000	250,000	250,000	250,000	250,000
Benefits Total	\$ 1,052,370	\$ 1,596,507	\$ 1,546,340	\$ 1,598,851	\$ 1,661,485	\$ 1,661,485
Supplies						
Office Supplies	2,298	6,000	3,041	6,000	6,000	6,000
Copy Printing Supplies	2,724	6,000	2,481	6,000	6,000	6,000
Furniture	310	2,000	2,000	1,000	1,000	1,000
Hardware Supplies	6,366	10,000	4,900	10,000	10,000	10,000
Software Lic & Supplies	664	5,000	2,373	1,000	1,000	1,000
Postage	12,147	15,000	18,596	15,000	15,000	15,000
Books & Subscriptions	32	500	500	500	500	500
Work Supplies	143,363	195,000	244,846	195,000	195,000	195,000
Safety Supplies	8,123	15,000	21,322	10,000	10,000	10,000
Uniform Clothing Supplies	3,590	5,000	4,124	5,000	5,000	5,000
Food And Beverage	94	-	96	-	-	-
Building Supplies	-	9,950	-	5,000	5,000	5,000
Landscaping Supplies	573	2,000	1,032	1,000	1,000	1,000
Machinery And Equipment	4,599	141,240	175,627	20,000	20,000	20,000
Equipment Supplies	67,069	100,000	70,421	100,000	100,000	100,000
Supplies Total	\$ 251,951	\$ 512,690	\$ 551,359	\$ 375,500	\$ 375,500	\$ 375,500

Sewer

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Sewer Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	16,207	17,610	17,020	20,252	20,252	20,252
Electricity	100,700	95,000	105,730	115,790	115,790	115,790
Water	27,805	38,840	29,190	50,880	50,880	50,880
Sewer	2,091	2,660	2,190	2,230	2,230	2,230
Stormwater	5,167	6,160	5,030	5,400	5,400	5,400
Telephone	1,049	1,106	1,030	1,015	1,015	1,015
Cellular Telephone	8,431	9,392	9,058	10,496	10,496	10,496
Building Improv Repair Maint	1,549	14,950	2,246	10,000	10,000	10,000
Waste Disposal	30,171,503	32,402,500	34,362,361	34,722,500	36,550,710	36,550,710
Custodial Bldg Use Charges	28,767	32,372	32,372	27,933	27,933	27,933
Landfill	2,129	3,500	2,230	3,500	3,500	3,500
Equipment Mntc	24,947	50,000	28,001	50,000	50,000	50,000
System & Software Mntc	66,554	108,116	102,831	78,267	78,267	78,267
Vehicle Repair & Mntc	265	1,500	2,638	1,500	1,500	1,500
Rental Of Equipment	2,072	500	500	500	500	500
Street Mntc	89,423	175,000	139,152	175,000	175,000	175,000
Plant In Service Mntc	2,371,552	300,000	359,516	360,000	360,000	360,000
Recruitment	213	500	850	1,000	1,000	1,000
Mileage	32	100	-	100	100	100
Conferences & Training	7,207	10,000	10,000	15,000	15,000	15,000
Memberships	1,839	1,833	1,833	1,477	1,477	1,477
Uniform Laundry	4,331	5,000	3,630	5,000	5,000	5,000
Medical Services	2,798	1,800	1,800	2,800	2,800	2,800
Audit Services	4,100	4,200	4,200	4,350	4,350	4,350
Credit Card Services	1,154	-	-	-	-	-
Delivery Freight Charges	726	1,000	1,000	1,000	1,000	1,000
Storage Services	727	960	1,200	960	960	960
Consulting Services	24,768	20,000	103,235	25,000	25,000	25,000
Advertising Services	1,171	1,500	2,708	1,500	1,500	1,500
Inspection Services	-	410	1,801	600	600	600
Locating Marking Services	13,346	15,030	16,669	20,000	20,000	20,000
Lab Services	3,524	8,500	8,500	8,500	8,500	8,500
Parking Towing Services	-	1,500	87	500	500	500
Program Services	-	100,000	100,000	100,000	100,000	100,000
Other Services & Expenses	43,837	35,300	46,020	35,300	35,300	35,300
Bad Debt Expense	(210)	45,000	45,000	45,000	45,000	45,000
Taxes & Special Assessments	6,150	13,100	5,979	13,680	13,680	13,680
Permits & Licenses	8,939	12,500	12,500	12,500	12,500	12,500
Purchased Services Total	\$ 33,044,864	\$ 33,537,439	\$ 35,568,106	\$ 35,929,530	\$ 37,757,740	\$ 37,757,740
Debt Othr Financing						
Principal	-	5,471,000	4,470,000	5,500,000	5,500,000	5,500,000
Interest	1,558,428	1,640,000	1,570,000	1,870,000	1,870,000	1,870,000
Amortization	(313,012)	(375,400)	(313,100)	(445,170)	(445,170)	(445,170)
Bond Notes Issuance Services	96,454	-	-	-	-	-
Paying Agent Services	2,450	2,850	2,500	3,000	3,000	3,000
Contingent Reserve	11,431,115	4,363,174	3,998,185	4,796,962	4,646,468	4,646,468
Debt Othr Financing Total	\$ 12,775,435	\$ 11,101,624	\$ 9,727,585	\$ 11,724,792	\$ 11,574,298	\$ 11,574,298

Sewer

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Sewer Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Charges						
ID Charge From GF	30,665	38,138	38,138	37,098	39,417	39,417
ID Charge From Attorney	4,193	-	-	2,376	2,524	2,524
ID Charge From Civil Rights	14,381	4,273	4,273	6,885	7,311	7,311
ID Charge From Finance	136,686	116,633	116,633	93,350	99,135	99,135
ID Charge From Human Resour	26,623	5,124	5,124	18,238	19,370	19,370
ID Charge From Information Te	39,156	28,374	28,374	58,198	60,534	60,534
ID Charge From Mayor	24,960	7,718	7,718	12,088	12,838	12,838
ID Charge from EAP	3,013	1,079	1,079	1,815	1,928	1,928
ID Charge From Engineering	80,174	76,504	82,304	71,729	71,729	71,729
ID Charge From Fleet Services	351,361	333,420	333,420	360,828	361,883	361,883
ID Charge From Landfill	65,173	70,000	70,000	70,000	70,000	70,000
ID Charge From Traffic Eng	4,008	4,156	3,608	4,156	4,156	4,156
ID Charge From Insurance	81,301	75,859	75,859	96,368	96,368	96,368
ID Charge From Workers Comp	37,600	35,357	35,357	37,637	37,637	37,637
ID Charge From Stormwater	265,886	300,000	300,000	300,000	300,000	300,000
ID Charge From Water	2,000,252	2,225,000	2,225,000	2,225,000	2,225,000	2,225,000
Inter Depart Charges Total	\$ 3,165,433	\$ 3,321,635	\$ 3,326,887	\$ 3,395,766	\$ 3,409,830	\$ 3,409,830
Inter Depart Billing						
ID Billing To Engineering	(101,896)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
ID Billing To Landfill	(21,917)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
ID Billing To Stormwater	(278,468)	(375,000)	(375,000)	(375,000)	(375,000)	(375,000)
Inter Depart Billing Total	\$ (402,281)	\$ (495,000)	\$ (495,000)	\$ (495,000)	\$ (495,000)	\$ (495,000)
Transfer Out						
Transfer Out to Impact Fees	10,885	-	-	-	-	-
Transfer Out To Capital	47,843	1,105,000	1,105,000	1,037,200	1,037,200	1,037,200
Transfer Out To Water	169,183	-	-	-	-	-
Transfer Out Total	\$ 227,911	\$ 1,105,000	\$ 1,105,000	\$ 1,037,200	\$ 1,037,200	\$ 1,037,200

Sewer Utility

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 1-18	18	1.00	56,625	1.00	62,143	1.00	62,746	1.00	62,746
PROGRAM ASST 2-20	20	1.00	63,234	1.00	69,469	1.00	70,142	1.00	70,142
S/D MAINT TECH 2	15	8.00	547,833	8.00	588,610	8.00	594,316	8.00	594,316
SSMO 1-15	15	6.00	369,680	6.00	354,022	6.00	357,454	6.00	357,454
SURVEYOR 1-15	15	1.00	85,592	1.00	92,216	1.00	93,110	1.00	93,110
		17.00	\$1,122,964	17.00	\$1,166,460	17.00	\$1,177,768	17.00	\$1,177,768

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Stormwater Utility

Agency Overview

Agency Mission

The mission of the Stormwater Utility is to provide stormwater management services to the City of Madison with an equitable rate structure.

Agency Overview

The Agency is responsible for reducing flooding, improving the water quality of the lakes and waterways, and complying with the Wisconsin Pollutant Discharge Elimination System discharge permit. The goals of the agency include reducing the total suspended solids and total phosphorous within the City's stormwater runoff by working with neighboring municipalities, regulatory agencies, and public watershed organizations.

2024 Budget Highlights

Agency-Wide Changes

- Increases debt service for 2024 by \$445,510 through Finance Committee amendment #4. Due to the timing of the 2023 general obligation debt sale on September 25, 2023, and the publication of the 2024 Executive Operating Budget on October 3, 2023, the general obligation debt service for certain agencies was not updated in the Executive Budget. The increase to debt service is offset by decreasing the Stormwater Utility's reserves.
- Includes an anticipated 6% rate increase (\$1.1 million) primarily due to increased debt service for capital projects. Additionally, through the Watershed Studies, the Stormwater Utility will need to continue to make significant investments to the stormwater system to improve its resiliency. The anticipated 6% rate increase will add approximately \$0.70 per average customer.
- The Stormwater Utility is a partner in the Madison Customer Assistance Program (MadCAP), and the goal of this program is to help reduce utility rates for residents with lower incomes. The Stormwater Utility will continue to draw awareness to this program in 2024 in hopes to reach as many eligible residents as possible.

Service: Stormwater Engineering and Administration

- Reduces Trade-In revenue by \$38,400 due to no longer participating in the Bobcat trade program.
- Reflects a \$341,300 increase in debt service due to borrowing for capital projects and a \$675,000 increase in reserves generated to reduce borrowing for capital projects.

Service: Stormwater Operations

- Budget maintains current level of service.

StormwaterFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Stormwater Utility	22,448,282	20,632,540	21,328,343	21,999,025	21,999,025	21,999,025
Total	\$ 22,448,282	\$ 20,632,540	\$ 21,328,343	\$ 21,999,025	\$ 21,999,025	\$ 21,999,025

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Stormwater Engineering And Adm	19,092,550	16,239,869	17,372,644	17,413,812	17,420,096	17,420,096
Stormwater Operations	3,355,732	4,392,671	3,955,698	4,585,212	4,578,928	4,578,928
Total	\$ 22,448,282	\$ 20,632,540	\$ 21,328,343	\$ 21,999,025	\$ 21,999,025	\$ 21,999,025

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(71,170)	-	(4,000)	-	-	-
Charges For Services	(18,822,447)	(19,749,380)	(20,138,129)	(20,881,985)	(20,881,985)	(20,881,985)
Licenses And Permits	(1,900)	(2,500)	(2,500)	(2,000)	(2,000)	(2,000)
Fine Forfeiture Asmt	(923,292)	(555,040)	(555,040)	(555,040)	(555,040)	(555,040)
Invest Other Contrib	(258,918)	(87,200)	(387,970)	(360,000)	(360,000)	(360,000)
Misc Revenue	(1,163)	-	-	-	-	-
Other Finance Source	(1,403,556)	(238,420)	(239,865)	(200,000)	(200,000)	(200,000)
Transfer In	(965,837)	-	(838)	-	-	-
Total	\$ (22,448,282)	\$ (20,632,540)	\$ (21,328,343)	\$ (21,999,025)	\$ (21,999,025)	\$ (21,999,025)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	3,032,028	3,878,607	3,127,249	4,252,900	4,198,867	4,198,867
Benefits	969,602	1,586,304	1,141,657	1,599,069	1,622,748	1,622,748
Supplies	284,599	451,220	398,112	398,200	398,200	398,200
Purchased Services	2,327,333	3,344,878	3,594,390	2,886,428	2,886,428	2,886,428
Debt Othr Financing	15,054,755	10,010,191	11,695,069	11,006,098	11,026,512	11,026,512
Inter Depart Charges	1,141,049	1,176,340	1,185,919	1,244,130	1,254,071	1,254,071
Inter Depart Billing	(408,926)	(420,000)	(420,000)	(425,000)	(425,000)	(425,000)
Transfer Out	47,843	605,000	605,947	1,037,200	1,037,200	1,037,200
Total	\$ 22,448,282	\$ 20,632,540	\$ 21,328,343	\$ 21,999,025	\$ 21,999,025	\$ 21,999,025

Service Overview

Service: Stormwater Engineering And Adm

Service Description

The Stormwater Utility Engineering and Admin provides services for planning, design, review, construction, and maintenance of the City's storm system. The storm system includes 500+ miles of storm sewer pipe and box culverts, 26,000+ inlets, 88 miles of open channels (both ditches and greenways), ~300 wet and dry detention ponds, and 600+ biofiltration devices and raingardens. Additionally, the storm system includes a number of additional treatment devices such as catchbasins, screen structures, pervious pavement, pervious sidewalks, proprietary stormwater quality devices, and also includes land management practices for 1,300 acres of land. The Stormwater Utility is responsible for compliance with the Wisconsin Pollutant Discharge Elimination System discharge permit and enforcement of the technical aspects of the City's Municipal General Ordinance, Chapter 37.

Activities Performed by this Service

- Flood Mitigation & Resiliency: Watershed study management including data collection, modeling, development, and prioritization of engineering solutions.
- Green infrastructure design, construction, management, and community engagement.
- Utility Management & Administration: Plan, direct, and implement storm water infrastructure design, construction, operations, and maintenance. Oversee Utility administrative and technical activities.
- Design: Planning, technical design, project management, and preparation of construction plans and specifications for replacement or rehabilitation of aging storm sewer infrastructure and implementation of flood mitigation solutions, including public engagement and outreach.
- Construction Inspection: Manage storm sewer construction of Public Works projects and public stormwater facilities of private development projects to ensure compliance with plans and specifications.
- GIS: Create and maintain stormwater infrastructure assets in GIS for asset and work order management and create and maintain data for stormwater billing, land management, green infrastructure tracking, permitting, analysis, public and internal web mapping applications and flood and water quality modeling.
- Permit Compliance: Manage and track the SWU requirements for compliance with the WPDE/ MS4 permit and provide report and modeling efforts.
- Private Development Review: Review and evaluate private stormwater permitting, design, and compliance with design, permitting and ordinance requirements.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	19,092,550	16,239,869	17,372,644	17,413,812	17,420,096	17,420,096
Total	\$ 19,092,550	\$ 16,239,869	\$ 17,372,644	\$ 17,413,812	\$ 17,420,096	\$ 17,420,096

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(18,678,189)	(16,304,841)	(18,478,740)	(17,413,812)	(17,413,812)	(17,413,812)
Personnel	2,038,198	2,835,468	1,982,243	3,022,991	2,998,921	2,998,921
Non-Personnel	16,721,840	13,186,331	15,173,217	14,104,961	14,125,375	14,125,375
Agency Charges	332,513	218,070	217,184	285,860	295,801	295,801
Total	\$ 414,362	\$ (64,972)	\$ (1,106,096)	\$ (0)	\$ 6,284	\$ 6,284

Stormwater

Function:

Public Works

*Service Overview***Service:** Stormwater Operations

Service Description

This service is responsible for operating and maintaining Stormwater Utility system infrastructure of storm sewer system including 500+ miles of storm sewer pipe and box culverts, 26,000+ inlets, 88+ miles of open channels (both ditches and greenways), ~300 wet and dry detention ponds, 600+ biofiltration devices and raingardens, and cleaning, sediment and pollutant removal from the various treatment structures such as catchbasins, screen structures, proprietary stormwater quality devices, and maintenance and land management practices for 1,300 acres of land.

Activities Performed by this Service

- Storm Sewer Cleaning: Scheduled pipe and structure cleaning to maintain existing system capacity and prevent sediment and embedded pollutants from reaching surface waters.
- New Construction, Upgrades, and Retrofits: Construct new stormwater infrastructure to address local drainage issues, and upgrade and retrofit existing infrastructure to improve water quality.
- Storm Sewer Repair: Pipe and structure repair to maintain existing system functionality and extend useful life.
- Greenway & Pond Maintenance and Repair: Vegetation maintenance, including mowing, tree removal, smallscale dredging, cleaning and repair, and post-storm debris removal.
- Land Management: Maintain vegetation within distributed green infrastructure system including ponds, greenways, bioretention basins, and raingardens.
- Inspection and Condition Assessment: Internal pipe and structure inspection and condition assessment, dry weather inspections, and pond depth surveys.
- Utility Locating and Marking: Respond to Diggers Hotline requests to locate and mark underground stormwater utilities to prevent damage during excavation.
- Emergency Response: Respond to reports of flooding, spills, missing covers, and plugged inlets, and stock sandbag sites.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,355,732	4,392,671	3,955,698	4,585,212	4,578,928	4,578,928
Total	\$ 3,355,732	\$ 4,392,671	\$ 3,955,698	\$ 4,585,212	\$ 4,578,928	\$ 4,578,928

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(3,770,093)	(4,327,699)	(2,849,603)	(4,585,212)	(4,585,212)	(4,585,212)
Personnel	1,963,432	2,629,443	2,286,663	2,828,978	2,822,694	2,822,694
Non-Personnel	992,690	1,224,958	1,120,301	1,222,965	1,222,965	1,222,965
Agency Charges	399,610	538,270	548,735	533,270	533,270	533,270
Total	\$ (414,362)	\$ 64,972	\$ 1,106,096	\$ -	\$ (6,284)	\$ (6,284)

Stormwater

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
State Revenues Operating	(4,463)	-	(4,000)	-	-	-
Other Unit Of Gov Revenues Oj	(10,000)	-	-	-	-	-
Other Unit Of Gov Revenues Cc	(56,707)	-	-	-	-	-
Intergov Revenues Total	\$ (71,170)	\$ -	\$ (4,000)	\$ -	\$ -	\$ -
Charges For Services						
Engineering Services	(1,745)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Sale Of Recyclables	(4,649)	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
Reimbursement Of Expense	(144,635)	(150,000)	(270,000)	(150,000)	(150,000)	(150,000)
Utility Fee	(1,730,438)	(1,675,132)	(844,919)	-	-	-
Erosion Control Fee	(115,883)	(150,000)	(106,107)	(120,000)	(120,000)	(120,000)
Customer Credits	160,499	-	1,962,058	-	-	-
Stormwater Mgmt Fee	(92,144)	(120,000)	(78,337)	(120,000)	(120,000)	(120,000)
Stormwater Only	(3,975,725)	(4,153,293)	(1,664,457)	-	-	-
Residential	(6,028,633)	(6,322,434)	(2,565,506)	-	-	-
Commercial	(5,032,034)	(5,310,416)	(2,193,617)	-	-	-
Industrial	(180,817)	(194,772)	(82,025)	-	-	-
Public Authorities	(1,676,241)	(1,666,833)	(930,366)	-	-	-
Stormwater Charges	-	-	(13,358,354)	(20,485,485)	(20,485,485)	(20,485,485)
Charges For Services Total	\$ (18,822,447)	\$ (19,749,380)	\$ (20,138,129)	\$ (20,881,985)	\$ (20,881,985)	\$ (20,881,985)
Licenses And Permits						
Street Opening Permits	(1,900)	(2,500)	(2,500)	(2,000)	(2,000)	(2,000)
Licenses And Permits Total	\$ (1,900)	\$ (2,500)	\$ (2,500)	\$ (2,000)	\$ (2,000)	\$ (2,000)
Fine Forfeiture Asmt						
Spec Assessments Capital	(870,709)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Late Fees	(52,582)	(55,040)	(55,040)	(55,040)	(55,040)	(55,040)
Fine Forfeiture Asmt Total	\$ (923,292)	\$ (555,040)	\$ (555,040)	\$ (555,040)	\$ (555,040)	\$ (555,040)
Invest Other Contrib						
Interest	(258,918)	(87,200)	(387,970)	(360,000)	(360,000)	(360,000)
Invest Other Contrib Total	\$ (258,918)	\$ (87,200)	\$ (387,970)	\$ (360,000)	\$ (360,000)	\$ (360,000)
Misc Revenue						
Lease Revenue	(975)	-	-	-	-	-
Miscellaneous Revenue	(188)	-	-	-	-	-
Misc Revenue Total	\$ (1,163)	\$ -	\$ -	\$ -	\$ -	\$ -
Other Finance Source						
Sale Of Assets	(123,524)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Trade In Allowance	(27,000)	(38,420)	(39,865)	-	-	-
Cap Contr Municipal	(1,253,032)	-	-	-	-	-
Other Finance Source Total	\$ (1,403,556)	\$ (238,420)	\$ (239,865)	\$ (200,000)	\$ (200,000)	\$ (200,000)

Stormwater

Function: Public Works

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Transfer In						
Transfer In From Impact Fees	(205,205)	-	-	-	-	-
Transfer In From Tax Incremen	(760,632)	-	-	-	-	-
Transfer In From Insurance	-	-	(838)	-	-	-
Transfer In Total	\$ (965,837)	\$ -	\$ (838)	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	2,655,519	3,402,555	2,894,618	3,768,525	3,709,279	3,709,279
Salary Savings	-	(66,856)	-	-	-	-
Pending Personnel	-	70,776	-	14,995	20,208	20,208
Premium Pay	6,853	8,500	11,561	6,920	6,920	6,920
Workers Compensation Wages	9,819	-	18,564	-	-	-
Compensated Absence	146,035	103,000	4,936	103,000	103,000	103,000
Hourly Wages	62,446	108,132	23,079	106,960	106,960	106,960
Overtime Wages Permanent	150,139	250,000	173,532	250,000	250,000	250,000
Overtime Wages Hourly	222	2,500	1	2,500	2,500	2,500
Election Officials Wages	997	-	958	-	-	-
Salaries Total	\$ 3,032,028	\$ 3,878,607	\$ 3,127,249	\$ 4,252,900	\$ 4,198,867	\$ 4,198,867
Benefits						
Comp Absence Escrow	97,502	50,000	50,000	50,000	50,000	50,000
Health Insurance Benefit	451,193	582,373	530,163	538,495	569,595	569,595
Wage Insurance Benefit	10,647	11,100	10,734	11,103	10,520	10,520
WRS	186,743	254,654	211,774	280,532	280,214	280,214
FICA Medicare Benefits	215,240	279,900	229,660	309,229	302,710	302,710
Licenses & Certifications	334	250	558	350	350	350
Post Employment Health Plans	7,942	8,027	8,768	9,359	9,359	9,359
Other Post Emplmnt Benefit	-	100,000	100,000	100,000	100,000	100,000
Pension Expense	-	300,000	-	300,000	300,000	300,000
Benefits Total	\$ 969,602	\$ 1,586,304	\$ 1,141,657	\$ 1,599,069	\$ 1,622,748	\$ 1,622,748

Stormwater

Function: Public Works

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	2,236	5,000	3,046	5,000	5,000	5,000
Copy Printing Supplies	14,535	18,500	14,072	19,500	19,500	19,500
Furniture	302	2,500	2,500	1,000	1,000	1,000
Hardware Supplies	6,922	10,000	6,234	10,000	10,000	10,000
Software Lic & Supplies	624	5,000	2,373	5,000	5,000	5,000
Postage	69,637	85,500	73,127	69,900	69,900	69,900
Books & Subscriptions	31	500	500	500	500	500
Work Supplies	125,330	175,000	154,088	180,000	180,000	180,000
Safety Supplies	8,229	10,000	20,242	10,000	10,000	10,000
Uniform Clothing Supplies	3,590	4,500	4,124	4,500	4,500	4,500
Food And Beverage	91	2,000	2,000	500	500	500
Building Supplies	-	5,800	-	5,800	5,800	5,800
Landscaping Supplies	2,654	10,000	2,790	10,000	10,000	10,000
Trees Shrubs Plants	6,594	9,500	6,920	9,500	9,500	9,500
Machinery And Equipment	6,544	52,420	66,067	12,000	12,000	12,000
Equipment Supplies	37,279	55,000	40,027	55,000	55,000	55,000
Supplies Total	\$ 284,599	\$ 451,220	\$ 398,112	\$ 398,200	\$ 398,200	\$ 398,200

Stormwater

Function: Public Works

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	7,310	8,070	7,680	9,281	9,281	9,281
Electricity	19,176	20,170	20,130	21,179	21,179	21,179
Water	11,574	13,280	12,150	17,397	17,397	17,397
Sewer	506	540	530	610	610	610
Stormwater	158,833	177,980	157,380	167,700	167,700	167,700
Telephone	731	770	717	990	990	990
Cellular Telephone	8,151	8,879	8,742	10,346	10,346	10,346
Building Improv Repair Maint	906	6,800	1,309	5,000	5,000	5,000
Facility Rental	300	300	300	300	300	300
Custodial Bldg Use Charges	20,036	22,547	22,547	19,456	19,456	19,456
Landfill	18,865	30,000	19,810	30,000	30,000	30,000
Grounds Improv Repair Maint	32,975	35,000	35,000	35,000	35,000	35,000
Landscaping	-	70,000	37,520	70,000	70,000	70,000
Equipment Mntc	14,033	15,000	14,113	15,000	15,000	15,000
System & Software Mntc	110,542	150,441	123,254	115,740	115,740	115,740
Vehicle Repair & Mntc	542	1,000	1,587	1,000	1,000	1,000
Rental Of Equipment	45	-	-	-	-	-
Plant In Service Mntc	162,520	10,000	10,000	10,000	10,000	10,000
Recruitment	207	500	1,252	1,500	1,500	1,500
Mileage	16	1,500	-	500	500	500
Conferences & Training	12,231	12,000	12,000	15,000	15,000	15,000
Memberships	23,591	24,585	24,585	23,475	23,475	23,475
Uniform Laundry	2,802	3,100	2,310	3,100	3,100	3,100
Audit Services	3,400	3,500	3,500	3,625	3,625	3,625
Credit Card Services	76	-	-	-	-	-
Delivery Freight Charges	503	550	550	550	550	550
Storage Services	506	660	825	660	660	660
Consulting Services	626,287	1,130,776	1,557,713	1,128,670	1,128,670	1,128,670
Advertising Services	1,153	1,500	1,500	1,500	1,500	1,500
Engineering Services	-	8,000	-	7,500	7,500	7,500
Inspection Services	-	190	836	280	280	280
Locating Marking Services	6,383	7,190	7,972	10,000	10,000	10,000
Lab Services	3,048	1,000	2,436	6,500	6,500	6,500
Parking Towing Services	-	1,000	87	500	500	500
Program Services	-	42,000	42,000	42,000	42,000	42,000
Other Services & Expenses	788,501	808,000	728,894	797,150	797,150	797,150
Grants	15,861	5,000	7,286	15,000	15,000	15,000
Bad Debt Expense	42,912	15,000	15,000	50,000	50,000	50,000
Taxes & Special Assessments	204,242	675,550	680,377	217,420	217,420	217,420
Permits & Licenses	28,569	32,500	32,500	32,500	32,500	32,500
Purchased Services Total	\$ 2,327,333	\$ 3,344,878	\$ 3,594,390	\$ 2,886,428	\$ 2,886,428	\$ 2,886,428
Debt Othr Financing						
Principal	-	7,169,599	6,540,645	7,250,000	7,250,000	7,335,079
Interest	1,152,326	1,319,086	1,095,368	1,580,000	1,580,000	1,599,116
Contingent Reserve	13,902,429	1,521,506	4,059,056	2,176,098	2,196,512	2,092,317
Debt Othr Financing Total	\$ 15,054,755	\$ 10,010,191	\$ 11,695,069	\$ 11,006,098	\$ 11,026,512	\$ 11,026,512

Stormwater

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Stormwater Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Charges						
ID Charge From GF	413	413	413	413	439	439
ID Charge From Attorney	4,892	341	341	6,454	6,855	6,855
ID Charge From Civil Rights	7,569	3,016	3,016	6,403	6,799	6,799
ID Charge From Finance	128,296	99,533	99,533	78,744	83,623	83,623
ID Charge From Human Resour	12,544	3,617	3,617	16,961	18,014	18,014
ID Charge From Information Te	28,423	25,796	25,796	49,120	50,983	50,983
ID Charge From Mayor	13,137	5,448	5,448	11,242	11,940	11,940
ID Charge from EAP	1,586	762	762	1,688	1,793	1,793
ID Charge From Engineering	46,273	48,197	56,947	51,031	51,031	51,031
ID Charge From Fleet Services	158,358	175,786	175,786	177,754	178,274	178,274
ID Charge From Landfill	19,587	30,000	30,000	30,000	30,000	30,000
ID Charge From Traffic Eng	3,992	4,246	5,075	4,246	4,246	4,246
ID Charge From Community De	153,000	163,710	163,710	163,710	163,710	163,710
ID Charge From Insurance	26,211	7,809	7,809	38,456	38,456	38,456
ID Charge From Workers Comp	17,638	14,666	14,666	14,908	14,908	14,908
ID Charge From Sewer	278,468	375,000	375,000	375,000	375,000	375,000
ID Charge From Water	240,662	218,000	218,000	218,000	218,000	218,000
Inter Depart Charges Total	\$ 1,141,049	\$ 1,176,340	\$ 1,185,919	\$ 1,244,130	\$ 1,254,071	\$ 1,254,071
Inter Depart Billing						
ID Billing To Engineering	(67,959)	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)
ID Billing To Landfill	(11,293)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
ID Billing To Sewer	(265,886)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
ID Billing To Transit	(63,788)	(35,000)	(35,000)	(40,000)	(40,000)	(40,000)
Inter Depart Billing Total	\$ (408,926)	\$ (420,000)	\$ (420,000)	\$ (425,000)	\$ (425,000)	\$ (425,000)
Transfer Out						
Transfer Out To Capital	47,843	605,000	605,947	1,037,200	1,037,200	1,037,200
Transfer Out Total	\$ 47,843	\$ 605,000	\$ 605,947	\$ 1,037,200	\$ 1,037,200	\$ 1,037,200

Stormwater Utility

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
CONSERVATION TECH-16	16	1.00	58,431	1.00	64,079	1.00	64,700	1.00	64,700
CONSTRUCT INSP 2-15	15	1.00	83,592	1.00	90,038	1.00	90,911	1.00	90,911
ENGINEER 1-18	18	1.00	64,984	-	-	-	-	-	-
ENGINEER 2-18	18	2.00	169,360	2.00	166,699	2.00	168,315	2.00	168,315
ENGINEER 4-18	18	1.00	94,715	1.00	111,032	1.00	112,108	1.00	112,108
ENGR OPR LDWKR 1-15	15	1.00	70,363	1.00	70,333	1.00	71,015	1.00	71,015
ENGR OPR LDWKR 3-15	15	1.00	61,429	1.00	65,576	1.00	66,212	1.00	66,212
ENGR PROG SPEC 2-16	16	1.00	93,350	1.00	99,652	1.00	100,618	1.00	100,618
PUB WKS DEV MGR 2-18	18	1.00	112,089	1.00	117,499	1.00	118,638	1.00	118,638
SSMO 2-15	15	2.00	133,562	2.00	123,043	2.00	124,236	2.00	124,236
SSMO 3-15	15	1.00	65,885	1.00	70,333	1.00	71,015	1.00	71,015
WATER RES SPEC 2-18	18	-	-	1.00	77,480	1.00	77,480	1.00	77,480
		13.00	\$1,007,761	13.00	\$1,055,763	13.00	\$1,065,247	13.00	\$1,065,247

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Streets Division

Agency Overview

Agency Mission

The mission of the Streets Division is to provide a clean, safe, welcoming atmosphere for the City of Madison residents, businesses, and guests by providing high quality, cost-effective, and essential public works services.

Agency Overview

The Agency is responsible for the City's recycling program, roadside clean up, snow and ice control, solid waste management, and street maintenance. The Agency's goal is to effectively provide these services for the City of Madison with an emphasis on customer service and reduced environmental impact.

2024 Budget Highlights

Service: Forestry (Including Urban Forestry Special Charge)

- Anticipates an 11.5% increase (\$731,000) in the Urban Forestry Special Charge (UFSC) due to increased fleet costs (\$407,000) and personnel costs (\$324,000). This reflects an average monthly charge of \$7.12 per residential customer (\$6.38 in 2023).

Service: Recycling (Including Resource Recovery Special Charge)

- RRSC Changes:
 - Reduce RRSC by \$0.63/month due to increased recycling revenues.
 - Increase RRSC by \$0.41/month due to including sticker sales in the RRSC.
 - Increase RRSC by \$0.08/month by adding food scraps drop off to the RRSC.
 - Increase RRSC by \$0.29/month to maintain drop off site hours and reduce general fund expenditures by \$250,000.
 - The net change is an anticipated \$0.15/month increase in the RRSC customer rate.
- Increase of \$40,000 in Miscellaneous Revenue from Samsung/URT which will expire at the end of 2024. Samsung's Universal Recycling Technologies allows for Madison residents to recycle electronics at specified Streets Division locations free of charge.

Service: Roadside Cleanup

- Budget maintains current level of service.

Snow and Ice Control

- Budget maintains current level of service.

Solid Waste Management

- Budget maintains current level of service.

Street Repair and Maintenance

- Budget maintains current level of service.

Street Sweeping

- Budget maintains current level of service.

StreetsFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	26,633,783	26,734,510	26,245,357	27,533,207	27,567,351	27,567,351
Other Restricted	7,423,248	10,005,190	8,992,371	10,194,431	10,690,182	10,690,182
Stormwater Utility	3,676,909	4,233,065	4,232,750	4,326,715	4,393,583	4,393,583
Total	\$ 37,733,940	\$ 40,972,765	\$ 39,470,479	\$ 42,054,353	\$ 42,651,116	\$ 42,651,116

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Forestry	6,122,663	6,370,827	6,158,511	7,074,431	7,195,162	7,195,162
Recycling	9,519,976	11,315,026	10,000,144	11,045,783	11,215,149	11,215,149
Roadside Cleanup	455,495	619,681	659,011	579,878	588,080	588,080
Snow And Ice Control	6,811,229	7,720,420	7,493,942	7,869,665	7,957,379	7,957,379
Solid Waste Management	10,125,523	10,052,820	10,372,429	10,204,735	10,340,320	10,340,320
Street Repair And Maintenance	1,827,625	2,002,909	1,808,459	2,098,236	2,117,676	2,117,676
Street Sweeping	2,871,429	2,891,082	2,977,983	3,181,625	3,237,352	3,237,352
Total	\$ 37,733,940	\$ 40,972,765	\$ 39,470,479	\$ 42,054,353	\$ 42,651,116	\$ 42,651,116

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Charges For Services	(540,980)	(535,000)	(415,000)	(265,000)	(265,000)	(265,000)
Misc Revenue	(49,889)	(49,990)	(49,990)	(89,990)	(89,990)	(89,990)
Total	\$ (595,869)	\$ (589,990)	\$ (469,990)	\$ (359,990)	\$ (359,990)	\$ (359,990)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	14,653,956	16,628,054	14,965,122	17,299,431	17,522,159	17,522,159
Benefits	5,348,270	5,715,219	6,294,290	6,038,893	6,312,966	6,312,966
Supplies	1,659,926	2,083,025	2,085,425	2,043,501	2,043,501	2,043,501
Purchased Services	4,686,023	5,293,635	4,752,809	4,705,779	4,772,216	4,772,216
Inter Depart Charges	11,941,651	11,852,823	11,852,823	12,336,738	12,370,264	12,370,264
Inter Depart Billing	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Transfer Out	39,983	-	-	-	-	-
Total	\$ 38,329,809	\$ 41,562,755	\$ 39,940,469	\$ 42,414,343	\$ 43,011,106	\$ 43,011,106

Streets

Function:

Public Works

*Service Overview***Service:** Forestry

Service Description

This service is responsible for all forestry activities associated with maintaining Madison’s urban forest. This service was new in 2020 and reflects transferring the Forestry team from the Parks Division to Streets and combining with the stump grubbing activities performed by Streets. The goal of the service is to maintain a vibrant and thriving urban forest.

Activities Performed by this Service

- Forestry operations: Maintain the City’s urban canopy and care for street trees through activities including terrace tree planting, maintenance, storm clean-up, stump removal, and Emerald Ash Borer eradication.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	6,122,663	6,370,827	6,158,511	7,074,431	7,195,162	7,195,162
Total	\$ 6,122,663	\$ 6,370,827	\$ 6,158,511	\$ 7,074,431	\$ 7,195,162	\$ 7,195,162

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	4,519,218	5,119,699	4,904,581	5,473,023	5,590,532	5,590,532
Non-Personnel	350,899	443,500	446,302	401,176	401,176	401,176
Agency Charges	1,252,547	807,628	807,628	1,200,231	1,203,453	1,203,453
Total	\$ 6,122,663	\$ 6,370,827	\$ 6,158,511	\$ 7,074,431	\$ 7,195,162	\$ 7,195,162

Service Overview

Service: Recycling

Service Description

This service is responsible for the City's recycling program. Specific functions of the service include: (1) bi-weekly curbside collection of recyclables, (2) curbside yard waste and leaf collection, (3) operating three City yard waste drop-off sites, and (4) curbside brush collection. The goal of this service is to collect recyclables and yard waste on a timely basis for City residents and promote processes that work towards achieving zero waste.

Activities Performed by this Service

- Recycling collection: Bi-weekly curbside recycling collection.
- Brush Collection: Curbside brush collection.
- Leaf/Yard Waste Collection: Spring and fall curbside collection (expense shared 50-50 with Stormwater).
- Drop Off Sites: Operation of three drop-off locations for residents to bring materials.
- Brush Processing: Brush processing at the Transfer Station.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	7,041,865	6,049,991	5,534,840	6,376,273	6,128,394	6,128,394
Other-Expenditures	2,478,111	5,265,035	4,465,304	4,669,510	5,086,755	5,086,755
Total	\$ 9,519,976	\$ 11,315,026	\$ 10,000,144	\$ 11,045,783	\$ 11,215,149	\$ 11,215,149

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(250,056)	(170,000)	(170,000)	(250,000)	(250,000)	(250,000)
Personnel	4,822,374	5,537,457	4,966,100	6,001,357	6,158,701	6,158,701
Non-Personnel	989,319	1,407,066	663,541	974,817	974,817	974,817
Agency Charges	3,958,339	4,540,503	4,540,503	4,319,609	4,331,630	4,331,630
Total	\$ 9,519,976	\$ 11,315,026	\$ 10,000,144	\$ 11,045,783	\$ 11,215,149	\$ 11,215,149

Streets

Function:

Public Works

*Service Overview***Service:** Roadside Cleanup

Service Description

This service is responsible for the removal of noxious weeds, stump removal, and the eradication of graffiti. The goal of this service is to improve aesthetics and community safety in the City.

Activities Performed by this Service

- Removal of Noxious Weeds: Remove weeds in violation of Madison General Ordinance 23.29 and Wisconsin State Statute 66.0517(3)(a).
- Eradication of Graffiti: Removal of graffiti from City, utility, and railroad property.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	455,495	619,681	659,011	579,878	588,080	588,080
Other-Expenditures	-	-	-	-	-	-
Total	\$ 455,495	\$ 619,681	\$ 659,011	\$ 579,878	\$ 588,080	\$ 588,080

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(7,960)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Personnel	245,600	406,713	445,922	426,816	434,582	434,582
Non-Personnel	103,672	1,100	1,221	7,100	7,100	7,100
Agency Charges	114,183	216,868	216,868	150,962	151,397	151,397
Total	\$ 455,495	\$ 619,681	\$ 659,011	\$ 579,878	\$ 588,080	\$ 588,080

Streets

Function:

Public Works

*Service Overview***Service:** Snow And Ice Control

Service Description

This service is responsible for the removal of snow and ice from all City streets and bicycle paths. The goal of the service is to maintain the desired response times for salting, sanding, and snow plowing through the Streets Division's use of 90 pieces of equipment and private contractors. This service provides community safety on the City's roadways and paths. The service budget funds staffing, contractors, supplies, and equipment costs for 5.5 general plow snow events of 3 inches or more.

Activities Performed by this Service

- Plowing & Spreading: Snow removal efforts during snow events, and salting, sanding, and brining streets.
- Crosswalks: Clearing crosswalks, sidewalks, and handicap-accessible areas.
- Sand Barrels: Placing sand strategically around the City for residents, including in piles in parks and sand barrels at intersections throughout the City.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	6,811,229	7,720,420	7,493,942	7,869,665	7,957,379	7,957,379
Other-Expenditures	-	-	-	-	-	-
Total	\$ 6,811,229	\$ 7,720,420	\$ 7,493,942	\$ 7,869,665	\$ 7,957,379	\$ 7,957,379

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(7,007)	-	-	-	-	-
Personnel	3,255,284	3,912,970	3,513,239	3,886,947	3,952,424	3,952,424
Non-Personnel	1,381,431	1,872,950	2,046,203	1,879,333	1,895,833	1,895,833
Agency Charges	2,181,522	1,934,500	1,934,500	2,103,385	2,109,121	2,109,121
Total	\$ 6,811,229	\$ 7,720,420	\$ 7,493,942	\$ 7,869,665	\$ 7,957,379	\$ 7,957,379

Service Overview

Service: Solid Waste Management

Service Description

This service is responsible for the collection and disposal of solid waste materials. The goal of this service is to collect all City refuse in accordance with the scheduled pick-up days throughout the City.

Activities Performed by this Service

- Solid Waste Collection: Weekly refuse route service.
- Large Item Collection: Collect large items from the curbside to be disposed of properly.
- Transfer Station Operations: Sort refuse for hauling to the appropriate location.
- Transfer Station Hauling: Remove refuse from the transfer station and bring it to the appropriate final destination.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	10,125,523	10,052,820	10,372,429	10,204,735	10,340,320	10,340,320
Other-Expenditures	-	-	-	-	-	-
Total	\$ 10,125,523	\$ 10,052,820	\$ 10,372,429	\$ 10,204,735	\$ 10,340,320	\$ 10,340,320

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(330,846)	(414,990)	(294,990)	(104,990)	(104,990)	(104,990)
Personnel	4,250,286	4,135,828	4,310,801	4,042,011	4,119,269	4,119,269
Non-Personnel	3,237,593	3,318,961	3,343,597	3,138,918	3,188,855	3,188,855
Agency Charges	2,968,490	3,013,022	3,013,022	3,128,796	3,137,186	3,137,186
Total	\$ 10,125,523	\$ 10,052,820	\$ 10,372,429	\$ 10,204,735	\$ 10,340,320	\$ 10,340,320

Streets

Function:

Public Works

*Service Overview***Service:** Street Repair And Maintenance

Service Description

This service is responsible for routine street maintenance such as filling of potholes, replacing damaged pavement, and sealing cracks. The goal of this service is to provide safe roadways for commuters in the City and to extend the useful lives of the roadways.

Activities Performed by this Service

- **Filling Potholes:** Filling problematic potholes to maintain roadways and create safe roads for transportation.
- **Sealcoating/Chip Sealing:** Sealcoating unimproved streets on a rotating basis to maintain roadways and create safe roads for transportation.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,827,625	2,002,909	1,808,459	2,098,236	2,117,676	2,117,676
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,827,625	\$ 2,002,909	\$ 1,808,459	\$ 2,098,236	\$ 2,117,676	\$ 2,117,676

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	967,772	1,213,084	1,014,347	1,273,473	1,291,064	1,291,064
Non-Personnel	125,980	84,208	88,495	92,418	92,418	92,418
Agency Charges	733,872	705,617	705,617	732,345	734,195	734,195
Total	\$ 1,827,625	\$ 2,002,909	\$ 1,808,459	\$ 2,098,236	\$ 2,117,676	\$ 2,117,676

Streets

Function:

Public Works

*Service Overview***Service:** Street Sweeping

Service Description

This service is responsible for removing leaves, refuse, and other debris from the City's streets by using the Streets Division's ten street sweepers. The goal of this service is to maintain a healthy environment for City stakeholders by minimizing the amount of pollutants entering the lakes and waterways. The Stormwater Utility funds the majority of the equipment and personnel costs associated with this service.

Activities Performed by this Service

- Hand Sweeping: Removing excess sand, salt, debris, and leaves from medians to prevent these contaminants from entering the water supply.
- Street Sweeping & Leaf Collection: Conduct street sweeping and leaf collection.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	372,046	288,689	376,677	404,420	435,504	435,504
Other-Expenditures	2,499,383	2,602,392	2,601,306	2,777,205	2,801,848	2,801,848
Total	\$ 2,871,429	\$ 2,891,082	\$ 2,977,983	\$ 3,181,625	\$ 3,237,352	\$ 3,237,352

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	1,941,693	2,017,522	2,104,423	2,234,697	2,288,552	2,288,552
Non-Personnel	197,038	248,875	248,875	255,519	255,519	255,519
Agency Charges	732,698	624,685	624,685	691,409	693,281	693,281
Total	\$ 2,871,429	\$ 2,891,082	\$ 2,977,983	\$ 3,181,625	\$ 3,237,352	\$ 3,237,352

Streets

Function: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Other Unit Of Gov Revenues Oj	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Intergov Revenues Total	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)	\$ (5,000)
Charges For Services						
Miscellaneous Chrgs For Servic	(213)	-	-	-	-	-
Appliance Collection	(269,397)	(270,000)	(150,000)	-	-	-
Refuse Collection	(263,409)	(260,000)	(260,000)	(260,000)	(260,000)	(260,000)
Graffiti Removal	(7,960)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Charges For Services Total	\$ (540,980)	\$ (535,000)	\$ (415,000)	\$ (265,000)	\$ (265,000)	\$ (265,000)
Misc Revenue						
Miscellaneous Revenue	(49,889)	(49,990)	(49,990)	(89,990)	(89,990)	(89,990)
Misc Revenue Total	\$ (49,889)	\$ (49,990)	\$ (49,990)	\$ (89,990)	\$ (89,990)	\$ (89,990)
Salaries						
Permanent Wages	7,883,693	8,645,058	7,354,843	10,697,981	9,790,499	9,790,499
Salary Savings	-	(218,000)	(218,000)	(1,758,729)	(570,072)	(570,072)
Pending Personnel	-	331,016	-	-	19,707	19,707
Premium Pay	74,763	27,856	35,942	85,000	85,000	85,000
Workers Compensation Wages	48,423	-	12,157	-	-	-
Compensated Absence	145,259	89,781	89,781	89,781	89,781	89,781
Hourly Wages	204,512	130,793	155,793	130,793	130,793	130,793
Overtime Wages Permanent	523,212	542,399	673,875	542,399	542,399	542,399
Overtime Wages Hourly	29,893	-	-	-	-	-
Election Officials Wages	1,274	-	-	-	-	-
Budget Efficiencies	-	-	-	(278,113)	(278,113)	(278,113)
Salaries Total	\$ 8,911,030	\$ 9,548,903	\$ 8,104,391	\$ 9,509,112	\$ 9,809,993	\$ 9,809,993
Benefits						
Comp Absence Escrow	146,903	-	179,577	-	-	-
Health Insurance Benefit	1,759,482	1,857,455	2,100,411	2,070,267	1,997,488	1,997,488
Wage Insurance Benefit	35,523	28,420	37,560	36,458	33,003	33,003
WRS	571,218	583,996	670,159	727,156	675,544	675,544
FICA Medicare Benefits	664,692	655,226	739,971	818,278	743,347	743,347
Licenses & Certifications	1,407	-	-	-	-	-
Post Employment Health Plans	171,998	165,171	176,227	188,508	188,508	188,508
Benefits Total	\$ 3,351,222	\$ 3,290,267	\$ 3,903,905	\$ 3,840,666	\$ 3,637,890	\$ 3,637,890

Streets

Function: Public Works

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	12,402	7,500	7,500	7,500	7,500	7,500
Copy Printing Supplies	22,880	15,000	15,000	15,000	15,000	15,000
Furniture	187	2,500	2,500	2,000	2,000	2,000
Hardware Supplies	7,143	3,000	4,900	3,000	3,000	3,000
Software Lic & Supplies	685	-	100	-	-	-
Postage	15,623	5,000	5,000	5,000	5,000	5,000
Work Supplies	414,018	249,000	249,000	247,000	247,000	247,000
Asphalt Repair Materials	40,635	55,000	55,000	55,000	55,000	55,000
Janitorial Supplies	22,220	15,000	15,000	15,000	15,000	15,000
Medical Supplies	472	1,775	1,775	1,775	1,775	1,775
Safety Supplies	31,485	15,000	15,000	15,000	15,000	15,000
Snow Removal Supplies	572,749	1,022,000	1,022,000	1,022,000	1,022,000	1,022,000
Uniform Clothing Supplies	24,286	25,000	25,000	25,000	25,000	25,000
Building Supplies	11,269	10,000	10,000	10,000	10,000	10,000
Machinery And Equipment	5,934	-	-	-	-	-
Equipment Supplies	59,386	30,000	30,000	30,000	30,000	30,000
Supplies Total	\$ 1,241,374	\$ 1,455,775	\$ 1,457,775	\$ 1,453,275	\$ 1,453,275	\$ 1,453,275
Purchased Services						
Natural Gas	110,996	81,651	122,477	93,899	93,899	93,899
Electricity	118,587	82,627	82,627	86,758	86,758	86,758
Water	60,267	56,000	56,000	72,360	72,360	72,360
Stormwater	9,302	10,000	10,000	10,000	10,000	10,000
Telephone	5,765	6,839	6,839	6,839	6,839	6,839
Cellular Telephone	11,144	10,000	10,000	10,000	10,000	10,000
Systems Comm Internet	-	5,000	5,000	5,000	5,000	5,000
Building Improv Repair Maint	11,340	32,000	32,000	32,000	32,000	32,000
Waste Disposal	169,950	99,000	99,000	99,165	99,165	99,165
Pest Control	2,034	2,500	2,500	2,500	2,500	2,500
Elevator Repair	1,642	-	1,500	-	-	-
Landfill	2,602,013	2,853,554	2,853,554	2,853,554	2,903,491	2,903,491
Process Fees Recyclables	(0)	-	-	-	-	-
Resource Recovery	228,070	267,000	267,000	46,500	26,500	26,500
Grounds Improv Repair Maint	3,817	-	-	-	-	-
Snow Removal	490,696	545,000	695,000	545,000	561,500	561,500
Equipment Mntc	35,554	24,100	48,200	24,100	24,100	24,100
System & Software Mntc	22,948	-	-	-	-	-
Street Mntc	2,800	-	1,025	-	-	-
Sidewalk Mntc	57,700	-	-	-	-	-
Recruitment	511	-	-	-	-	-
Conferences & Training	6,240	6,000	6,000	6,000	6,000	6,000
Memberships	336	-	250	-	-	-
Uniform Laundry	6,881	7,500	7,500	7,500	7,500	7,500
Consulting Services	2,669	6,000	7,300	6,000	6,000	6,000
Advertising Services	24,751	5,000	5,000	5,000	5,000	5,000
Printing Services	5,376	-	720	-	-	-
Other Services & Expenses	22,620	65,116	65,116	59,116	59,116	59,116
Bad Debt Expense	2,572	-	-	-	-	-
Permits & Licenses	7,776	7,500	7,500	7,500	7,500	7,500
Purchased Services Total	\$ 4,024,357	\$ 4,172,386	\$ 4,392,107	\$ 3,978,790	\$ 4,025,227	\$ 4,025,227

StreetsFunction: **Public Works**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Charges						
ID Charge From Engineering	55,153	55,153	55,153	55,153	55,153	55,153
ID Charge From Fleet Services	8,902,608	8,103,339	8,103,339	8,413,682	8,313,283	8,313,283
ID Charge From Traffic Eng	43,773	38,874	38,874	38,874	38,874	38,874
ID Charge From Insurance	277,976	252,482	252,482	233,153	229,154	229,154
ID Charge From Workers Comp	422,148	417,321	417,321	380,492	374,492	374,492
ID Charge From Parking	10	-	-	-	-	-
Inter Depart Charges Total	\$ 9,701,668	\$ 8,867,169	\$ 8,867,169	\$ 9,121,354	\$ 9,010,956	\$ 9,010,956
Inter Depart Billing						
ID Billing To Monona Terrace	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Inter Depart Billing Total	\$ -	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)	\$ (10,000)

Streets Division

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 2-20	20	1.00	70,083	1.00	74,814	1.00	75,539	1.00	75,539
ADMIN CLK 1-20	20	2.00	120,464	2.00	118,089	2.00	119,234	2.00	119,234
ARBORIST 1-16	16	19.00	1,180,575	18.00	1,209,166	18.00	1,220,888	18.00	1,220,888
ARBORIST 2-16	16	7.00	495,230	8.00	606,159	8.00	612,035	8.00	612,035
ASST STREETS SUPER-18	18	1.00	136,297	1.00	120,733	1.00	121,904	1.00	121,904
CITY FORESTER-18	18	1.00	107,910	1.00	107,980	1.00	109,027	1.00	109,027
EQPT OPR 3-16	16	3.00	215,205	3.00	230,423	3.00	232,657	3.00	232,657
FORESTRY OPR SUPV-18	18	1.00	91,173	1.00	75,245	1.00	75,975	1.00	75,975
FORESTRY SPEC-16	16	3.00	212,442	3.00	230,599	3.00	232,834	3.00	232,834
MAINT MECH 1-15	15	2.00	133,181	2.00	155,313	2.00	156,819	2.00	156,819
MAINT/REPR COORD-18	18	2.00	177,499	2.00	190,333	2.00	192,179	2.00	192,179
OPERATING ASST-15	15	1.00	76,320	1.00	81,471	1.00	82,261	1.00	82,261
OPERATING MAINT WKR-15	15	6.00	417,701	6.00	446,579	6.00	450,908	6.00	450,908
OPERATIONS CLERK-16	16	2.00	120,312	2.00	121,149	2.00	122,323	2.00	122,323
PLAN GIS SPECIALIST-18	18	1.00	71,075	1.00	96,541	1.00	97,477	1.00	97,477
PROCESS PLANT SUPV-18	18	1.00	93,682	1.00	100,006	1.00	100,975	1.00	100,975
PROGRAM ASST 1-20	20	1.00	61,599	1.00	65,757	1.00	66,394	1.00	66,394
PUB WKS FORE 1-18	18	-	-	1.00	78,536	1.00	79,297	1.00	79,297
PUB WKS FORE 2-18	18	-	-	3.00	251,963	3.00	254,406	3.00	254,406
PUB WKS FORE-18	18	4.00	310,394	-	-	-	-	-	-
PUB WKS GEN SUPV-18	18	2.00	205,982	2.00	217,923	2.00	220,036	2.00	220,036
PUB WKS LABORER-15	15	10.00	481,364	10.00	461,896	10.00	466,374	10.00	466,374
PUB WKS LDWKR	16	4.00	225,665	-	-	-	-	-	-
SMO 1-15	15	94.00	5,480,289	93.00	5,815,761	93.00	5,872,143	93.00	5,872,143
SMO 2-15	15	26.00	1,655,540	27.00	1,795,659	27.00	1,813,068	27.00	1,813,068
SMO 3-15	15	30.00	2,029,522	30.00	2,207,593	30.00	2,228,995	30.00	2,228,995
SSMW 1-15	15	4.00	205,960	4.00	212,783	4.00	214,846	4.00	214,846
SSMW 2-15	15	6.00	371,670	6.00	407,185	6.00	411,132	6.00	411,132
STREETS GEN SUPV-18	18	6.00	528,025	6.00	561,881	6.00	567,328	6.00	567,328
STREETS OPER LEADWORKER-15	15	-	-	4.00	253,508	4.00	255,965	4.00	255,965
STREETS SUPT-21	21	1.00	137,982	1.00	192,736	1.00	194,605	1.00	194,605
STS OPER ANAL-18	18	1.00	97,474	1.00	104,053	1.00	105,062	1.00	105,062
STS/PW SIC-18	18	1.00	97,474	1.00	106,017	1.00	107,044	1.00	107,044
TREE TRIMMER FORE-18	18	2.00	163,523	2.00	174,560	2.00	176,253	2.00	176,253
		245.00	\$15,771,611	245.00	\$16,872,410	245.00	\$17,035,982	245.00	\$17,035,982

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Water Utility

Agency Overview

Agency Mission

The mission of the Madison Water Utility is to provide the essential supply of water for consumption and fire protection via quality service and price, for present and future generations.

Agency Overview

The Agency seeks to maintain the City's water utility network by replacing and rehabilitating new and existing infrastructure. The goal of the Water Utility is to supply high quality water for consumption and fire protection at a reasonable cost, while conserving and protecting our ground water resources for present and future generations. The Utility operates as a business regulated by the Wisconsin Public Service Commission, which establishes rates and rules of service.

2024 Budget Highlights

Service: Water Customer Service

- Creates a 1.0 FTE Water Customer Service Rep 1 with anticipated mid-year hire (\$34,800).
- Increase of \$10,800 in Supplies due to postage rates and an increase in the number of mailings.
- Increase of \$441,000 in Purchased Services, including: consulting to optimizing the Water Utility's billing system (\$225,000), bank services (\$155,000), software maintenance (\$25,000), and MadCAP (\$13,000).

Service: Water Engineering

- Increase of \$16,300 in Supplies due to expected computer needs and postage costs.
- Increase of \$150,000 in consulting services for Asset Management, CityWorks, cellular consulting, and carbon neutrality.
- Decrease of \$2.1 million in building improvement, repairs, and maintenance due to no scheduled water tower painting in 2024.

Service: Water Finance & Admin

- Increase of \$8.3 million in Charges for Services due to annualizing the 18% increased utility rates that went into effect in March 2023. The average customer bill increased \$5.27 per month to \$33.90. The rate was last increased in July 2020.
- Increase of \$64,200 in Purchased Services, including increased consulting fees (\$30,000) for the Water Utility's 2024 rate case and MadCAP assistance (\$25,000).
- Reduces debt service for 2024 by \$21,780 through Finance Committee amendment #4. Due to the timing of the 2023 general obligation debt sale on September 25, 2023, and the publication of the 2024 Executive Operating Budget on October 3, 2023, the general obligation debt service for certain agencies was not updated in the Executive Budget. The decrease to debt service is offset by increasing the Water Utility's reserves.

Service: Water Operations and Maintenance

- Increase of \$294,000 in Supplies due to general price increase in work supplies, hardware supplies, uniform supplies, safety supplies, equipment supplies, tires, fertilizers, chemicals, gasoline, and diesel.
- Increase of \$359,000 in Purchased Services including: maintenance of well bore holes (\$100,000), increased electricity costs (\$100,000), sidewalk improvements (\$50,000), and inspection services for DNR inspection requirements (\$30,000).

Service: Water Quality

- Decrease of expected lab service fees (\$32,000) and monitoring well expense (\$40,000) compared to the 2023 Adopted Operating Budget.

WaterFunction: **Public Works***Budget Overview*

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Water Utility	29,955,521	49,449,500	48,454,208	58,580,500	58,580,500	58,580,500
Total	\$ 29,955,521	\$ 49,449,500	\$ 48,454,208	\$ 58,580,500	\$ 58,580,500	\$ 58,580,500

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Water Customer Service	2,962,669	3,042,724	2,602,333	3,589,056	3,591,378	3,591,378
Water Engineering	2,211,375	5,577,554	5,063,594	7,489,063	7,509,071	7,509,071
Water Finance And Admin	12,264,062	26,482,041	28,446,676	32,074,074	31,895,148	31,895,148
Water Operations & Maintenanc	11,499,629	13,190,291	11,427,057	14,266,211	14,409,621	14,409,621
Water Quality	1,017,786	1,156,890	914,548	1,162,096	1,175,282	1,175,282
Total	\$ 29,955,521	\$ 49,449,500	\$ 48,454,208	\$ 58,580,500	\$ 58,580,500	\$ 58,580,500

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(47,246,689)	(48,625,000)	(54,153,922)	(56,974,500)	(56,974,500)	(56,974,500)
Fine Forfeiture Asmt	(258,886)	(199,000)	(211,398)	(230,000)	(230,000)	(230,000)
Invest Other Contrib	334,248	(160,000)	(1,007,417)	(860,000)	(860,000)	(860,000)
Misc Revenue	(850,510)	(465,500)	(345,000)	(516,000)	(516,000)	(516,000)
Other Finance Source	(1,477)	-	-	-	-	-
Transfer In	(3,916)	-	-	-	-	-
Total	\$ (48,027,230)	\$ (49,449,500)	\$ (55,717,737)	\$ (58,580,500)	\$ (58,580,500)	\$ (58,580,500)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	9,058,640	10,042,323	9,307,635	10,452,296	10,519,597	10,519,597
Benefits	3,079,453	3,198,498	3,240,017	3,321,718	3,458,559	3,458,559
Supplies	1,678,453	2,320,500	2,407,078	2,620,622	2,620,622	2,620,622
Purchased Services	4,857,176	7,616,050	7,228,849	6,475,651	6,475,651	6,475,651
Debt Othr Financing	5,878,717	18,486,073	18,484,573	23,960,809	25,436,971	25,436,971
Inter Depart Charges	1,043,486	1,145,721	1,145,721	1,176,405	1,219,843	1,219,843
Inter Depart Billing	(2,516,235)	(2,527,000)	(2,527,000)	(2,527,000)	(2,550,742)	(2,550,742)
Transfer Out	6,875,831	9,167,335	9,167,335	13,100,000	11,400,000	11,400,000
Total	\$ 29,955,521	\$ 49,449,500	\$ 48,454,208	\$ 58,580,500	\$ 58,580,500	\$ 58,580,500

Water

Function:

Public Works

*Service Overview***Service:** Water Customer Service*Service Description*

This service provides customer service for billing and meter operations to ensure accurate water consumption and billing data. This service also conducts the Water Utility's communication and community outreach for conservation and sustainability education, media relations, external communication, and promotion of the utility's water conservation initiatives. Communication and Community Outreach also develops Madison Water Utility's evolving crisis communication and strategic communication plans and oversees the Home Water Conservation, Water Wagon, and Got Water programs.

Activities Performed by this Service

- Customer Billing: Manage meter reading and customer billing data to provide monthly billing to 78,000 active accounts.
- Manage Customer Inquiries: Conduct inquiries into customer accounts to address billing questions from ratepayers and support the other services of the Water Utility.
- Meter Installation & Inspection: Conduct on-site visits to customer properties to install, inspect, and replace customer meters to enable accurate consumption readings and provide reliable billings.
- Public Outreach: Inform and communicate with the community regarding current operational and promotional initiatives.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	2,962,669	3,042,724	2,602,333	3,589,056	3,591,378	3,591,378
Total	\$ 2,962,669	\$ 3,042,724	\$ 2,602,333	\$ 3,589,056	\$ 3,591,378	\$ 3,591,378

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	1,439,575	1,979,274	1,545,313	2,073,686	2,076,008	2,076,008
Non-Personnel	1,365,927	1,063,450	1,057,020	1,515,370	1,515,370	1,515,370
Agency Charges	157,166	-	-	-	-	-
Total	\$ 2,962,669	\$ 3,042,724	\$ 2,602,333	\$ 3,589,056	\$ 3,591,378	\$ 3,591,378

Service Overview

Service: Water Engineering

Service Description

This service provides technical support, mapping, long-term planning, and direction to the Water Utility capital improvement and infrastructure renewal program. The goal of this service is to use Asset Management and Master Plan technology to meet and maintain levels of service to customers.

Activities Performed by this Service

- Infrastructure Planning & Design: Develop infrastructure necessary to provide the Utility’s desired level of service.
- Construction Project Management & Regulatory Compliance: Monitor shared construction projects to determine specification requirements associated with the Utility’s infrastructure and maintain compliance with federal, state, and local regulations.
- GIS & Asset Management: Map systems infrastructure and monitor conditions of Water Utility’s system assets for planning and maintenance purposes.
- Construction Inspection & Field Surveying: Monitor compliance with internal and contractor specifications to ensure facilities and systems are adequately constructed.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	2,211,375	5,577,554	5,063,594	7,489,063	7,509,071	7,509,071
Total	\$ 2,211,375	\$ 5,577,554	\$ 5,063,594	\$ 7,489,063	\$ 7,509,071	\$ 7,509,071

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(160,716)	-	-	-	-	-
Personnel	1,428,707	1,686,720	1,458,580	1,797,113	1,817,121	1,817,121
Non-Personnel	648,282	3,890,835	3,605,014	5,691,950	5,691,950	5,691,950
Agency Charges	134,386	-	-	-	-	-
Total	\$ 2,050,659	\$ 5,577,554	\$ 5,063,594	\$ 7,489,063	\$ 7,509,071	\$ 7,509,071

Service Overview

Service: Water Finance And Admin

Service Description

This service is responsible for financial services including general accounting, financial reporting, regulatory reporting / compliance, budgeting, debt management and utility-rate management. The goal of this service is to provide accurate, reliable and transparent financial information to internal and external stakeholders while managing utility rates.

Activities Performed by this Service

- **Processing Transactions:** Complete daily invoice, payroll, reconciliation, approval, and other transactional processes.
- **Financial Closing:** Process all activity related to monthly closing activities including reconciliations, coordination with Finance, and data preparation.
- **Statement & Report Preparation:** Creation of monthly, quarterly, and annual financial reports for use in decision-making, analysis, and presentation to the Water Board.
- **Budgeting & Finance:** Manage finances of the Water Utility, including establishing and maintaining funding and spending targets, and analysis and completion of rate studies with the Public Service Commission.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	12,264,062	26,482,041	28,446,676	32,074,074	31,895,148	31,895,148
Total	\$ 12,264,062	\$ 26,482,041	\$ 28,446,676	\$ 32,074,074	\$ 31,895,148	\$ 31,895,148

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(47,678,440)	(49,449,500)	(55,717,737)	(58,580,500)	(58,580,500)	(58,580,500)
Personnel	3,382,365	1,186,769	3,072,492	994,137	1,019,390	1,019,390
Non-Personnel	11,045,520	26,749,923	26,828,835	32,462,419	32,238,581	32,238,581
Agency Charges	(2,163,823)	(1,454,651)	(1,454,651)	(1,382,481)	(1,362,823)	(1,362,823)
Total	\$ (35,414,377)	\$ (22,967,459)	\$ (27,271,061)	\$ (26,506,426)	\$ (26,685,352)	\$ (26,685,352)

Water

Function:

Public Works

*Service Overview***Service:** Water Operations & Maintenance

Service Description

This service provides the maintenance, repair, and replacement of the water distribution system, as well as the maintenance, repair, and replacement of deep wells, booster stations, and facilities/properties. The goal of this service is to maintain and upgrade the water supply system to insure customers are provided with an adequate quantity of high quality water for consumption and fire protection.

Activities Performed by this Service

- Operation and Monitoring of Wells, Booster Stations and Reservoirs & Supplying Fire Protection: Manage infrastructure that draws water from its source and distributes it timely and efficiently throughout the distribution system.
- Water Testing & Treatment: Treat raw water from its source and test it to monitor that a quality product enters the distribution system before delivery to the community.
- Equipment & Facility Maintenance: Repair and replace operational equipment that allows supply facilities to operate efficiently and timely.
- Water Main & Pipe Maintenance: Repair and replace distribution facilities that allow the Utility to provide a high level of service with minimal service interruption.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	11,499,629	13,190,291	11,427,057	14,266,211	14,409,621	14,409,621
Total	\$ 11,499,629	\$ 13,190,291	\$ 11,427,057	\$ 14,266,211	\$ 14,409,621	\$ 14,409,621

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(188,075)	-	-	-	-	-
Personnel	5,286,376	7,608,469	5,810,186	8,073,433	8,216,805	8,216,805
Non-Personnel	5,847,902	5,508,450	5,543,498	6,160,893	6,160,893	6,160,893
Agency Charges	365,351	73,372	73,372	31,886	31,924	31,924
Total	\$ 11,311,554	\$ 13,190,291	\$ 11,427,057	\$ 14,266,211	\$ 14,409,621	\$ 14,409,621

Water

Function:

Public Works

*Service Overview***Service:** Water Quality

Service Description

This service provides field testing, routine and specialty water sample collection, laboratory results interpretation, and long-term trend analysis for a variety of potential chemical and biological contaminants in drinking water. The goal of the service is to ensure delivery of safe, high-quality water to customers and to comply with requirements of the Safe Drinking Water Act. This service also oversees compliance monitoring, wellhead protection, private well permitting and abandonment, and cross connection control.

Activities Performed by this Service

- Water Quality Regulation Objectives: Monitor and determine compliance with federal, state, and internal water quality requirements.
- Water Quality Scheduling: Manage sampling and monitoring techniques at all water utility infrastructure assets.
- Well Operation Permits & Private Plumbing Inspections: Manage, inspect, and maintain quality at non-utility assets connected to the Utility's distribution system.
- Long-Term Planning: Identify current and potential sources of contamination and determine resources necessary to mitigate those sources.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	1,017,786	1,156,890	914,548	1,162,096	1,175,282	1,175,282
Total	\$ 1,017,786	\$ 1,156,890	\$ 914,548	\$ 1,162,096	\$ 1,175,282	\$ 1,175,282

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	601,069	779,590	661,082	835,646	848,832	848,832
Non-Personnel	382,546	377,300	253,467	326,450	326,450	326,450
Agency Charges	34,170	-	-	-	-	-
Total	\$ 1,017,786	\$ 1,156,890	\$ 914,548	\$ 1,162,096	\$ 1,175,282	\$ 1,175,282

Water

Function: Public Works

Line Item Detail

Agency Primary Fund: Water Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Miscellaneous Chrgs For Servic	(165,288)	(140,000)	(115,000)	(172,000)	(172,000)	(172,000)
Facility Rental	(55,907)	(290,000)	(290,000)	(290,000)	(290,000)	(290,000)
Development Fees	(310,070)	-	-	-	-	-
Metered Revenue	(13,721,959)	(14,052,000)	(13,809,043)	(13,900,000)	(13,900,000)	(13,900,000)
Residential	(18,949,857)	(20,479,000)	(22,761,312)	(24,205,000)	(24,205,000)	(24,205,000)
Commercial	(6,892,765)	(6,970,000)	(8,906,984)	(9,410,000)	(9,410,000)	(9,410,000)
Industrial	(948,230)	(1,058,000)	(1,073,941)	(1,180,000)	(1,180,000)	(1,180,000)
Public Authorities	(5,661,391)	(5,033,000)	(6,528,134)	(7,076,000)	(7,076,000)	(7,076,000)
Fire Ems Protection	(124,266)	(135,000)	(120,153)	(127,000)	(127,000)	(127,000)
Wholesale Water	(416,957)	(468,000)	(549,355)	(614,500)	(614,500)	(614,500)
Charges For Services Total	\$ (47,246,689)	\$ (48,625,000)	\$ (54,153,922)	\$ (56,974,500)	\$ (56,974,500)	\$ (56,974,500)
Fine Forfeiture Asmt						
Spec Assessments Service	(45,166)	(20,000)	(20,000)	(34,000)	(34,000)	(34,000)
Late Fees	(200,945)	(170,000)	(184,398)	(185,000)	(185,000)	(185,000)
NSF Fees	(12,775)	(9,000)	(7,000)	(11,000)	(11,000)	(11,000)
Fine Forfeiture Asmt Total	\$ (258,886)	\$ (199,000)	\$ (211,398)	\$ (230,000)	\$ (230,000)	\$ (230,000)
Invest Other Contrib						
Interest	(674,714)	(160,000)	(1,007,417)	(860,000)	(860,000)	(860,000)
Net (Increase) Decr FMV Invest	1,075,865	-	-	-	-	-
Interest on Leases	(66,903)	-	-	-	-	-
Invest Other Contrib Total	\$ 334,248	\$ (160,000)	\$ (1,007,417)	\$ (860,000)	\$ (860,000)	\$ (860,000)
Misc Revenue						
Lease Revenue	(319,197)	-	-	-	-	-
Miscellaneous Revenue	(531,314)	(465,500)	(345,000)	(516,000)	(516,000)	(516,000)
Misc Revenue Total	\$ (850,510)	\$ (465,500)	\$ (345,000)	\$ (516,000)	\$ (516,000)	\$ (516,000)
Other Finance Source						
Sale Of Assets	(1,477)	-	-	-	-	-
Other Finance Source Total	\$ (1,477)	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer In						
Transfer In From Insurance	(3,916)	-	-	-	-	-
Transfer In Total	\$ (3,916)	\$ -	\$ -	\$ -	\$ -	\$ -

WaterFunction: **Public Works**

Line Item Detail

Agency Primary Fund: Water Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	8,149,557	9,185,583	8,449,551	9,820,932	9,909,875	9,909,875
Salary Savings	-	(174,647)	-	(392,837)	(392,837)	(392,837)
Pending Personnel	-	71,487	-	67,014	45,373	45,373
Premium Pay	37,006	36,000	36,185	37,787	37,787	37,787
Workers Compensation Wages	15,453	30,000	30,000	30,000	30,000	30,000
Compensated Absence	324,389	200,000	200,000	200,000	200,000	200,000
Hourly Wages	52,062	203,000	103,000	193,000	193,000	193,000
Overtime Wages Permanent	478,876	485,000	485,000	490,500	490,500	490,500
Overtime Wages Hourly	1,053	5,000	3,000	5,000	5,000	5,000
Election Officials Wages	242	900	900	900	900	900
Salaries Total	\$ 9,058,640	\$ 10,042,323	\$ 9,307,635	\$ 10,452,296	\$ 10,519,597	\$ 10,519,597
Benefits						
Comp Absence Escrow	71,897	150,000	150,000	171,115	171,115	171,115
Unemployment Benefits	12,512	-	-	-	-	-
Health Insurance Benefit	1,608,506	1,619,440	1,700,389	1,631,339	1,751,253	1,751,253
Wage Insurance Benefit	33,958	29,970	31,547	26,332	26,305	26,305
WRS	591,424	628,720	611,019	671,673	687,881	687,881
FICA Medicare Benefits	680,569	688,573	668,023	738,292	739,038	739,038
Licenses & Certifications	493	500	500	500	500	500
Post Employment Health Plans	80,094	81,296	78,539	82,466	82,466	82,466
Benefits Total	\$ 3,079,453	\$ 3,198,498	\$ 3,240,017	\$ 3,321,718	\$ 3,458,559	\$ 3,458,559

Water

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Water Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	15,368	13,050	16,538	15,650	15,650	15,650
Copy Printing Supplies	3,528	4,900	4,179	5,300	5,300	5,300
Furniture	19,032	39,500	39,500	16,500	16,500	16,500
Hardware Supplies	110,126	70,000	70,000	100,850	100,850	100,850
Software Lic & Supplies	22,224	74,000	74,000	89,600	89,600	89,600
Postage	308,059	311,300	415,659	325,700	325,700	325,700
Program Supplies	545	10,000	10,000	10,000	10,000	10,000
Books & Subscriptions	525	1,400	1,400	6,400	6,400	6,400
Work Supplies	542,199	650,000	673,105	726,000	726,000	726,000
Asphalt Repair Materials	116,997	150,000	150,000	150,000	150,000	150,000
Janitorial Supplies	17,473	26,900	16,437	29,950	29,950	29,950
Lab And Photo Supplies	24,324	41,700	25,668	47,100	47,100	47,100
Safety Supplies	51,233	41,000	40,000	48,200	48,200	48,200
Snow Removal Supplies	793	3,200	3,200	3,200	3,200	3,200
Uniform Clothing Supplies	13,757	13,200	13,200	20,700	20,700	20,700
Food And Beverage	2,051	4,000	4,000	4,200	4,200	4,200
Building	11,416	1,000	1,000	2,000	2,000	2,000
Building Supplies	9,903	10,700	13,472	15,472	15,472	15,472
Electrical Supplies	32,771	37,000	23,677	38,500	38,500	38,500
HVAC Supplies	18,443	27,400	19,345	27,600	27,600	27,600
Plumbing Supplies	9,513	15,300	9,815	18,300	18,300	18,300
Landscaping Supplies	6,079	6,000	6,000	7,000	7,000	7,000
Fertilizers And Chemicals	170,453	192,800	196,200	207,800	207,800	207,800
Machinery And Equipment	6,149	15,000	8,842	10,000	10,000	10,000
Equipment Supplies	248,768	261,150	301,166	332,600	332,600	332,600
Tires	42,677	28,000	28,309	38,000	38,000	38,000
Gasoline	156,063	130,000	118,064	165,000	165,000	165,000
Diesel	103,374	120,000	104,705	137,000	137,000	137,000
Oil	7,241	12,500	11,597	12,500	12,500	12,500
Lubricants	1,214	4,500	3,000	4,500	4,500	4,500
Inventory	10,988	5,000	5,000	5,000	5,000	5,000
Contra Clearing	(0)	-	-	-	-	-
Contra Exp All Equip	(55,971)	-	-	-	-	-
Contra Exp All Stores	(29,207)	-	-	-	-	-
Contra Expense Al Lbr Brd	(94,844)	-	-	-	-	-
Contra Exp All Pr Bene	(110,399)	-	-	-	-	-
Contra Expense All Pr Tax	(36,275)	-	-	-	-	-
Contra Exp All Tools	(27,578)	-	-	-	-	-
Contra Expense	(50,559)	-	-	-	-	-
Supplies Total	\$ 1,678,453	\$ 2,320,500	\$ 2,407,078	\$ 2,620,622	\$ 2,620,622	\$ 2,620,622

Water

Function: Public Works

Line Item Detail

Agency Primary Fund: Water Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	80,934	101,700	135,786	107,200	107,200	107,200
Electricity	2,342,914	2,493,500	2,417,606	2,594,500	2,594,500	2,594,500
Sewer	26,877	32,900	46,493	35,100	35,100	35,100
Stormwater	30,137	33,300	30,555	39,900	39,900	39,900
Telephone	11,477	18,400	8,108	18,150	18,150	18,150
Cellular Telephone	17,679	22,500	16,699	20,300	20,300	20,300
Television	1,966	2,100	2,016	3,500	3,500	3,500
Building Improv Repair Maint	66,490	2,153,500	2,154,794	65,500	65,500	65,500
Waste Disposal	-	1,000	1,000	1,000	1,000	1,000
Fire Protection	-	2,000	2,000	2,000	2,000	2,000
Pest Control	3,056	1,800	1,472	4,900	4,900	4,900
Elevator Repair	5,363	5,500	5,363	5,800	5,800	5,800
Landfill	1,158	4,900	1,350	4,920	4,920	4,920
Process Fees Recyclables	772	500	500	1,000	1,000	1,000
Grounds Improv Repair Maint	45,388	5,000	5,000	5,000	5,000	5,000
Office Equipment Repair	475	500	500	500	500	500
Comm Device Mntc	-	1,000	1,000	1,000	1,000	1,000
Equipment Mntc	61,474	57,000	70,947	68,100	68,100	68,100
System & Software Mntc	338,037	495,700	316,149	524,500	524,500	524,500
Vehicle Repair & Mntc	49,998	31,000	31,000	41,000	41,000	41,000
Rental Of Equipment	78,012	18,550	18,550	28,650	28,650	28,650
Street Mntc	392,656	500,000	413,188	501,600	501,600	501,600
Sidewalk Mntc	185,037	150,000	150,000	200,000	200,000	200,000
Plant In Service Mntc	9,858	60,000	60,071	60,071	60,071	60,071
Recruitment	4,195	2,700	500	3,700	3,700	3,700
Mileage	714	1,200	1,554	1,200	1,200	1,200
Conferences & Training	54,117	63,200	64,950	72,500	72,500	72,500
Memberships	45,485	60,600	52,340	64,100	64,100	64,100
Uniform Laundry	5,994	7,000	9,913	10,000	10,000	10,000
Audit Services	12,400	12,700	12,700	13,000	13,000	13,000
Bank Services	23,851	26,500	22,930	182,000	182,000	182,000
Credit Card Services	8,108	6,000	9,610	15,000	15,000	15,000
Delivery Freight Charges	4,217	6,800	6,800	5,800	5,800	5,800
Consulting Services	232,503	235,200	156,979	645,200	645,200	645,200
Advertising Services	1,185	13,000	13,000	4,000	4,000	4,000
Printing Services	98,815	128,900	136,876	151,900	151,900	151,900
Inspection Services	45,369	20,000	20,000	50,000	50,000	50,000
Locating Marking Services	19,149	20,000	23,916	25,000	25,000	25,000
Lab Services	42,197	155,000	111,737	130,000	130,000	130,000
Parking Towing Services	490	2,500	2,500	2,500	2,500	2,500
Security Services	15,394	16,400	16,400	16,700	16,700	16,700
Other Services & Expenses	360,241	448,900	448,900	521,900	521,900	521,900
Grants	72,317	125,000	155,000	149,960	149,960	149,960
Bad Debt Expense	4,994	-	-	-	-	-
Taxes & Special Assessments	7,752	10,800	10,800	11,500	11,500	11,500
Permits & Licenses	47,933	61,300	61,300	65,500	65,500	65,500
Purchased Services Total	\$ 4,857,176	\$ 7,616,050	\$ 7,228,849	\$ 6,475,651	\$ 6,475,651	\$ 6,475,651

Water

Function: **Public Works**

Line Item Detail

Agency Primary Fund: Water Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Othr Financing						
Principal	-	12,418,138	12,418,138	13,083,333	13,083,333	13,083,333
Interest	6,787,156	6,062,935	6,062,935	5,801,984	5,801,984	5,801,984
Interest Leases	9,656	-	-	-	-	-
Amortization	(1,014,862)	-	-	-	-	-
Bond Notes Issuance Services	25,863	-	-	-	-	-
Paying Agent Services	4,275	5,000	3,500	4,000	4,000	4,000
Lease Amortization	66,630	-	-	-	-	-
Fund Balance Generated	-	-	-	5,071,492	6,547,654	6,547,654
Debt Othr Financing Total	\$ 5,878,717	\$ 18,486,073	\$ 18,484,573	\$ 23,960,809	\$ 25,436,971	\$ 25,436,971
Inter Depart Charges						
ID Charge From GF	3,302	3,303	3,303	3,303	3,509	3,509
ID Charge From Attorney	11,129	4,441	4,441	8,669	9,207	9,207
ID Charge From Civil Rights	35,070	34,939	34,939	33,439	35,506	35,506
ID Charge From Finance	225,955	229,802	229,802	244,898	260,080	260,080
ID Charge From Human Resour	82,350	81,666	81,666	94,922	100,815	100,815
ID Charge From Information Te	286,964	320,471	320,471	319,157	332,774	332,774
ID Charge From Mayor	60,866	63,108	63,108	58,706	62,350	62,350
ID Charge From EAP	7,348	8,825	8,825	8,817	9,364	9,364
ID Charge From Fleet Services	4,340	1,000	1,000	12,886	12,924	12,924
ID Charge From Traffic Eng	15,295	72,372	72,372	46,527	48,233	48,233
ID Charge From Insurance	160,779	161,740	161,740	173,978	173,978	173,978
ID Charge From Workers Comp	150,088	164,054	164,054	171,102	171,103	171,103
Inter Depart Charges Total	\$ 1,043,486	\$ 1,145,721	\$ 1,145,721	\$ 1,176,405	\$ 1,219,843	\$ 1,219,843
Inter Depart Billing						
ID Billing To Landfill	(9,847)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
ID Billing To Streets	(89,541)	(76,000)	(76,000)	(76,000)	(99,742)	(99,742)
ID Billing To Sewer	(2,169,435)	(2,225,000)	(2,225,000)	(2,225,000)	(2,225,000)	(2,225,000)
ID Billing To Stormwater	(247,412)	(218,000)	(218,000)	(218,000)	(218,000)	(218,000)
Inter Depart Billing Total	\$ (2,516,235)	\$ (2,527,000)	\$ (2,527,000)	\$ (2,527,000)	\$ (2,550,742)	\$ (2,550,742)
Transfer Out						
Transfer Out To General	6,849,831	7,900,000	7,900,000	8,100,000	6,400,000	6,400,000
Transfer Out To Capital	26,000	1,267,335	1,267,335	5,000,000	5,000,000	5,000,000
Transfer Out Total	\$ 6,875,831	\$ 9,167,335	\$ 9,167,335	\$ 13,100,000	\$ 11,400,000	\$ 11,400,000

Water Utility

Function: Public Works

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 3-18	18	1.00	101,152	1.00	107,980	1.00	109,027	1.00	109,027
ACCOUNTANT 4-18	18	1.00	93,071	1.00	104,053	1.00	105,062	1.00	105,062
ACCT TECH 3-20	20	1.00	63,234	1.00	69,422	1.00	70,095	1.00	70,095
ADMIN ASST-20	20	1.00	57,066	1.00	62,143	1.00	62,746	1.00	62,746
ADMIN CLK 1-20	20	5.00	286,650	6.00	369,497	6.00	372,564	6.00	372,564
ASSET MGR 2-18	18	1.00	76,514	1.00	85,351	1.00	86,179	1.00	86,179
AUTO MECH-16	16	2.00	139,812	2.00	149,249	2.00	150,696	2.00	150,696
BUILDING & TRADES FOREPERS-71	71	1.00	91,256	1.00	98,310	1.00	99,263	1.00	99,263
CIVIL TECH 2-16	16	1.00	76,998	1.00	82,195	1.00	82,992	-	-
COMP MAP/GIS COORD-18	18	1.00	111,961	1.00	119,519	1.00	120,678	1.00	120,678
CONSTRUCTION SUPV-18	18	1.00	93,071	1.00	99,353	1.00	100,316	1.00	100,316
CONTROL SYSTEMS TECH-16	16	1.00	88,346	1.00	94,313	1.00	95,228	1.00	95,228
CROSS CONNECT CTRL INSPEC-16	16	3.00	248,838	3.00	265,637	3.00	268,212	3.00	268,212
CTRL SYS PROG-18	18	1.00	104,011	1.00	111,032	1.00	112,108	1.00	112,108
CUST SERV SUPV-18	18	1.00	86,154	1.00	96,541	1.00	97,477	1.00	97,477
DISPATCHER-16	16	1.00	67,789	1.00	73,022	1.00	73,730	1.00	73,730
ENGINEER 3-18	18	2.00	149,300	2.00	179,882	2.00	180,773	2.00	180,773
ENGINEER 4-18	18	2.00	214,080	2.00	144,102	2.00	145,499	2.00	145,499
ENGR AIDE 1-16	16	1.00	58,431	1.00	64,079	1.00	64,700	1.00	64,700
ENGR PROG SPEC 1-16	16	1.00	79,195	1.00	84,541	1.00	85,360	-	-
EQPT OPR 1-16	16	10.00	613,288	10.00	636,345	10.00	642,514	10.00	642,514
EQPT OPR 3-16	16	7.00	492,637	7.00	510,075	7.00	515,020	7.00	515,020
FIELD SERV REP 2-16	16	4.00	241,917	4.00	266,056	4.00	268,635	4.00	268,635
FIELD SERV REP 3-16	16	1.00	72,247	1.00	77,124	1.00	77,872	1.00	77,872
FIELD SERVICE ANALYST-16	16	3.00	217,349	3.00	236,960	3.00	239,257	3.00	239,257
FIELD SERVICE LDWKR 1-16	16	1.00	76,998	1.00	64,314	1.00	64,938	1.00	64,938
FIELD SERVICE LDWKR 2-16	16	1.00	63,138	1.00	84,648	1.00	85,469	1.00	85,469
FIN OPER LDWKR-20	20	1.00	68,759	1.00	73,401	1.00	74,112	1.00	74,112
*GIS SPECIALIST 2-18	18	-	-	-	-	-	-	2.00	168,352
MAINT MECH 1-16	16	2.00	147,839	1.00	79,980	1.00	80,756	1.00	80,756
MAINT MECH 2-16	16	4.00	304,134	5.00	414,088	5.00	418,103	5.00	418,103
MAINT WORKER-16	16	1.00	63,382	1.00	60,674	1.00	61,262	1.00	61,262
MASTER MECHANIC-16	16	1.00	80,010	1.00	85,411	1.00	86,239	1.00	86,239
OPERATIONS CLERK-16	16	1.00	66,556	1.00	71,707	1.00	72,402	1.00	72,402
PAINTER-71	71	1.00	67,289	1.00	73,924	1.00	74,640	1.00	74,640
PRINCIPAL ENGR 1-18	18	1.00	96,348	1.00	134,982	1.00	136,290	1.00	136,290
PRINCIPAL ENGR 2-18	18	1.00	137,573	1.00	131,267	1.00	132,539	1.00	132,539
PROGRAM ASST 1-20	20	2.00	118,224	2.00	127,900	2.00	129,140	2.00	129,140
PROGRAM ASST 2-20	20	1.00	66,918	1.00	71,435	1.00	72,127	1.00	72,127
PUB WKS GEN FORE-18	18	3.00	268,647	3.00	262,384	3.00	264,928	3.00	264,928
PUB WKS GEN SUPV-18	18	1.00	102,991	1.00	109,943	1.00	111,009	1.00	111,009
PUB WKS LEADWKR-16	16	1.00	67,185	1.00	73,348	1.00	74,059	1.00	74,059
PUB WKS MAINT WKR 1-16	16	5.00	269,842	5.00	279,293	5.00	282,000	5.00	282,000
PUB WKS MAINT WKR 2-16	16	4.00	234,130	4.00	251,344	4.00	253,781	4.00	253,781
PUB WKS MAINT WKR 3-16	16	9.00	577,631	9.00	623,765	9.00	629,812	9.00	629,812
PUBLIC INFORMATION OFF 2-18	18	1.00	76,514	1.00	89,291	1.00	90,157	1.00	90,157
WATER CIVIL TECH 2-16	16	3.00	214,188	3.00	213,002	3.00	215,067	3.00	215,067
WATER CIVIL TECH 3-16	16	2.00	147,213	2.00	147,422	2.00	148,851	2.00	148,851
WATER COMM OUTREACH SPEC-18	18	1.00	63,246	1.00	65,251	1.00	65,883	1.00	65,883
WATER HYDRANT INSPEC-16	16	3.00	213,908	3.00	236,371	3.00	238,662	3.00	238,662
WATER ONE CALL COORD-16	16	3.00	211,062	3.00	225,986	3.00	228,177	3.00	228,177
WATER QUALITY MGR-18	18	1.00	120,666	1.00	128,810	1.00	130,059	1.00	130,059
WATER QUALITY SAMPLER 2-16	16	1.00	58,361	1.00	71,768	1.00	72,464	1.00	72,464
WATER QUALITY SAMPLER 3-16	16	1.00	70,910	1.00	75,696	1.00	76,430	1.00	76,430
WATER SUPPLY MGR-18	18	1.00	123,986	1.00	132,356	1.00	133,639	1.00	133,639
WATER UTIL ACCT/COMP SPEC-20	20	1.00	71,389	1.00	76,207	1.00	76,946	1.00	76,946
WATER UTIL FIN MGR-18	18	1.00	119,486	1.00	127,551	1.00	128,788	1.00	128,788
WATER UTIL GEN MGR-21	21	1.00	160,228	1.00	171,043	1.00	172,701	1.00	172,701
WATER UTIL MAINT SUPV-18	18	1.00	112,089	1.00	119,655	1.00	120,815	1.00	120,815
WATER UTIL OPER MGR-18	18	1.00	129,927	1.00	138,697	1.00	140,041	1.00	140,041

Water Utility

Function: **Public Works**

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
WATER UTIL OPR LDWKR-16	16	5.00	397,191	5.00	437,193	5.00	441,432	5.00	441,432
WATERWKS OPR 1-16	16	4.00	255,720	4.00	282,278	4.00	285,014	4.00	285,014
WATERWKS OPR 2-16	16	5.00	419,552	5.00	451,480	5.00	455,856	5.00	455,856
		131.00	\$9,767,597	132.00	\$10,450,642	132.00	\$10,550,589	132.00	\$10,550,589

* The recreation of 1.0 FTE Engineering Program Specialist 1-16 position (Compensation Group 16/Range 17) to 1.0 FTE GIS Specialist 2-18 (Compensation Group 18/Range/08) was approved through Legistar File #80618.

* The recreation of 1.0 FTE Civil Technician 2-16 position (Compensation Group 16/Range 14) to 1.0 FTE GIS Specialist 2-18 (Compensation Group 18/Range 08) was approved through Legistar File #80619.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



Transportation (Operating)

Metro Transit
Parking Utility
Traffic Engineering
Transportation Department

Metro Transit

Agency Overview

Agency Mission

The mission of Metro Transit is to provide safe, reliable, convenient, and efficient public transportation to the residents and visitors of the Metro service area.

Agency Overview

The Agency is responsible for the operation, planning, development, and coordination of the public transit system in the Madison metropolitan area.

2024 Budget Highlights

Agency-Wide Changes

- Creates 6.0 FTE positions within Metro Transit.
 - 2.0 FTE Transit Service Workers to conduct cleaning, fueling, charging, and farebox servicing of buses stationed at Metro's satellite facility. (Increase: \$143,500)
 - 1.0 FTE Transit Utility Worker to perform maintenance activities at Metro's satellite facility. (Increase: \$73,600)
 - 1.0 FTE Transit Maintenance Supervisor to provide direction and oversight to maintenance activities at Metro's satellite facility. (Increase: \$93,800)
 - 1.0 FTE Operations Desk Supervisor to conduct driver check-in, run assignment, and filling call-offs from drivers at Metro's satellite facility. (Increase: \$85,000)
 - 1.0 FTE Vehicle & Charging Engineer to be a technical resource as the agency shifts to electric vehicles and adds advanced charging systems. (Increase: \$109,800)
- Includes a general fund subsidy to Metro of \$15.7 million. In 2023, the transfer to Metro was reduced from \$9.7 million to \$2.0 million to allow Metro to utilize its remaining federal economic recovery funds in 2023. The 2024 budget restores Metro's subsidy, includes the first year of a three-year repayment of the 2024 reduction, and increases the base amount for the subsidy to account for increasing expenses. (Increase: \$13.7 million)
- Assumes staff time charged to capital projects. (Reduction: \$877,900)

Service: Fixed Route

- Increases revenues from local partners by \$1.9 million for committed service increases in partner areas.
- Assumes a \$332,200 increase in Metro charge revenues.
- Allocates to Metro half of the costs for a new Traffic Engineer 1 position within Traffic Engineering. The position will support implementing and maintaining a Transit Signal Priority system. (Metro Transit Increase: \$50,580)
- Increases electricity and other utility costs reflecting the switch to electric buses, additional miles served, and the satellite facility. (Increase: \$311,800)

Service: Paratransit

- Increases costs related to paratransit contracts for increased rates, ridership, and expanded service to Sun Prairie. (Increase: \$750,000)

Metro Transit

Function: Transportation

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Metro Transit	57,618,835	68,023,312	67,872,003	73,172,071	72,118,438	72,118,811
Total	\$ 57,618,835	\$ 68,023,312	\$ 67,872,003	\$ 73,172,071	\$ 72,118,438	\$ 72,118,811

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Fixed Route	53,668,524	63,411,737	62,624,815	67,832,577	66,769,601	66,769,974
Paratransit	3,950,311	4,611,576	5,247,187	5,339,495	5,348,838	5,348,838
Total	\$ 57,618,835	\$ 68,023,312	\$ 67,872,003	\$ 73,172,071	\$ 72,118,438	\$ 72,118,811

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General Revenues	(6,868,624)	(6,833,578)	(6,823,003)	(6,833,578)	(6,833,578)	(6,833,578)
Intergov Revenues	(30,424,360)	(47,823,314)	(48,858,994)	(40,282,223)	(37,687,796)	(37,687,796)
Charges For Services	(10,256,328)	(10,716,334)	(9,921,660)	(10,656,461)	(11,231,642)	(11,231,642)
Misc Revenue	(114,203)	(640,422)	(258,682)	(640,422)	(640,422)	(640,422)
Other Finance Source	(828,757)	-	-	-	-	(373)
Transfer In	(9,126,564)	(2,009,664)	(2,009,664)	(14,759,387)	(15,725,000)	(15,725,000)
Total	\$ (57,618,835)	\$ (68,023,312)	\$ (67,872,003)	\$ (73,172,071)	\$ (72,118,438)	\$ (72,118,811)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	30,830,017	34,334,325	33,089,394	37,003,182	35,606,781	35,606,781
Benefits	12,319,797	13,161,362	13,134,772	13,660,642	14,503,052	14,503,052
Supplies	4,526,616	5,864,000	5,650,573	6,472,571	5,789,000	5,789,000
Purchased Services	6,583,846	7,810,000	8,816,500	9,101,294	8,846,294	8,846,294
Debt Othr Financing	738,651	359,910	687,048	359,910	359,910	359,910
Inter Depart Charges	2,347,019	2,668,190	2,668,190	2,748,948	3,222,969	3,222,969
Transfer Out	272,890	3,825,525	3,825,525	3,825,525	3,790,433	3,790,806
Total	\$ 57,618,835	\$ 68,023,312	\$ 67,872,003	\$ 73,172,071	\$ 72,118,438	\$ 72,118,811

Metro TransitFunction: **Transportation***Service Overview***Service:** Fixed Route*Service Description*

This service is responsible for: (1) planning and coordinating all fixed route transit improvements and programs and (2) the repair and maintenance of the Metro transit bus fleet. The goal of this service is to provide transportation for customers to a comprehensive network of destinations throughout the City.

Activities Performed by this Service

- **Transit Service:** Provide transit services to Metro's routes on a daily basis.
- **Marketing, Advertising, & Community Outreach:** Staff the customer support call center and Metro front counter, manage advertising campaigns, and oversee Metro's branding campaign.
- **Planning & Scheduling:** Schedule Metro's routes, oversee shelter maintenance and improvements, coordinate route detours when necessary, and analyze feasibility of route adjustments.
- **Bus & Facilities Maintenance:** Service, clean, and repair Metro's fleet of transit coaches.
- **Administration & Finance:** Oversee general management of the Department and coordinate finances including management of federal and state grant awards.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	53,668,524	63,411,737	62,624,815	67,832,577	66,769,601	66,769,974
Total	\$ 53,668,524	\$ 63,411,737	\$ 62,624,815	\$ 67,832,577	\$ 66,769,601	\$ 66,769,974

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(52,629,859)	(66,263,384)	(66,032,001)	(67,832,577)	(66,769,600)	(66,769,973)
Personnel	42,701,013	46,924,064	45,682,137	50,123,566	49,560,232	49,560,232
Non-Personnel	8,633,808	13,896,264	14,351,269	15,043,476	14,069,813	14,070,186
Agency Charges	2,333,703	2,591,409	2,591,409	2,665,534	3,139,555	3,139,555
Total	\$ 1,038,665	\$ (2,851,648)	\$ (3,407,185)	\$ 0	\$ 0	\$ 0

Metro TransitFunction: **Transportation***Service Overview*

Service: Paratransit

Service Description

This service provides paratransit services for customers with disabilities in need of transportation services for work, post-secondary education, medical needs, sheltered workshops, and other personal purposes.

Activities Performed by this Service

- Transportation of Individuals with Disabilities: Through contracted service, provide transit services to individuals with disabilities.
- Planning and Scheduling: Schedule and coordinate rides for clients, perform eligibility assessment for potential clients, and oversee contracted service.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,950,311	4,611,576	5,247,187	5,339,495	5,348,838	5,348,838
Total	\$ 3,950,311	\$ 4,611,576	\$ 5,247,187	\$ 5,339,495	\$ 5,348,838	\$ 5,348,838

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(4,988,976)	(1,759,928)	(1,840,002)	(5,339,495)	(5,348,838)	(5,348,838)
Personnel	448,800	571,624	542,029	540,258	549,600	549,600
Non-Personnel	3,488,195	3,963,171	4,628,378	4,715,824	4,715,824	4,715,824
Agency Charges	13,316	76,781	76,781	83,414	83,414	83,414
Total	\$ (1,038,665)	\$ 2,851,648	\$ 3,407,185	\$ 0	\$ (0)	\$ (0)

Metro Transit

Function: **Transportation**

Line Item Detail

Agency Primary Fund: Metro Transit

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General Revenues						
Vehicle Registration	(6,868,624)	(6,833,578)	(6,823,003)	(6,833,578)	(6,833,578)	(6,833,578)
General Revenues Total	\$ (6,868,624)	\$ (6,833,578)	\$ (6,823,003)	\$ (6,833,578)	\$ (6,833,578)	\$ (6,833,578)
Intergov Revenues						
Federal Revenues Operating	(8,110,085)	(22,416,108)	(23,949,091)	(12,625,230)	(10,030,803)	(10,030,803)
State Revenues Operating	(14,314,128)	(17,721,470)	(17,721,470)	(18,075,899)	(18,075,899)	(18,075,899)
Local Revenues Operating	(8,000,148)	(7,685,736)	(7,188,433)	(9,581,094)	(9,581,094)	(9,581,094)
Intergov Revenues Total	\$ (30,424,360)	\$ (47,823,314)	\$ (48,858,994)	\$ (40,282,223)	\$ (37,687,796)	\$ (37,687,796)
Charges For Services						
Reimbursement Of Expense	(9,292)	-	11	-	-	-
Advertising	(556,746)	(675,000)	(600,000)	(600,000)	(600,000)	(600,000)
Transit Farebox	(1,083,426)	(1,104,721)	(1,056,142)	(1,364,957)	(1,214,563)	(1,214,563)
Adult Passes	(1,162,207)	(1,216,661)	(1,204,633)	(1,520,826)	(1,385,328)	(1,385,328)
Senior/Disabled Passes	(953,982)	(1,013,837)	(1,259,256)	(1,076,877)	(1,448,145)	(1,448,145)
Youth Passes	(1,849,874)	(1,843,736)	(1,500,000)	(1,231,422)	(1,500,000)	(1,500,000)
Unlimited Ride Pass	(4,640,802)	(4,862,379)	(4,301,640)	(4,862,379)	(5,083,606)	(5,083,606)
Charges For Services Total	\$ (10,256,328)	\$ (10,716,334)	\$ (9,921,660)	\$ (10,656,461)	\$ (11,231,642)	\$ (11,231,642)
Misc Revenue						
Insurance Recoveries	(79,311)	-	-	-	-	-
Miscellaneous Revenue	(34,892)	(640,422)	(258,682)	(640,422)	(640,422)	(640,422)
Misc Revenue Total	\$ (114,203)	\$ (640,422)	\$ (258,682)	\$ (640,422)	\$ (640,422)	\$ (640,422)
Other Finance Source						
Fund Balance Applied	(828,757)	-	-	-	-	(373)
Other Finance Source Total	\$ (828,757)	\$ -	\$ -	\$ -	\$ -	\$ (373)
Transfer In						
Transfer In From General	(9,126,564)	(2,009,664)	(2,009,664)	(14,759,387)	(15,725,000)	(15,725,000)
Transfer In Total	\$ (9,126,564)	\$ (2,009,664)	\$ (2,009,664)	\$ (14,759,387)	\$ (15,725,000)	\$ (15,725,000)
Salaries						
Permanent Wages	27,181,734	33,044,225	29,196,743	35,255,044	35,325,161	35,325,161
Salary Savings	-	(3,411,015)	-	(3,700,527)	(3,314,720)	(3,314,720)
Pending Personnel	-	1,811,115	-	2,558,665	556,394	556,394
Premium Pay	602,930	595,000	650,000	595,000	595,000	595,000
Workers Compensation Wages	160,705	190,999	91,000	190,999	190,999	190,999
Compensated Absence	357,362	194,967	357,362	194,967	194,967	194,967
Overtime Wages Permanent	2,527,221	1,909,034	2,794,095	1,909,034	2,058,980	2,058,980
Election Officials Wages	64	-	195	-	-	-
Salaries Total	\$ 30,830,017	\$ 34,334,325	\$ 33,089,394	\$ 37,003,182	\$ 35,606,781	\$ 35,606,781
Benefits						
Comp Absence Escrow	324,101	400,000	345,151	400,000	400,000	400,000
Unemployment Benefits	15,755	25,000	25,000	25,000	25,000	25,000
Health Insurance Benefit	6,250,863	6,770,017	6,592,145	6,900,670	7,701,814	7,701,814
Wage Insurance Benefit	931,802	844,834	976,057	929,568	929,570	929,570
Health Insurance Retiree	483,797	463,000	463,000	463,000	463,000	463,000
WRS	2,002,549	2,193,646	2,229,954	2,324,659	2,363,639	2,363,639
FICA Medicare Benefits	2,280,835	2,464,865	2,466,312	2,617,745	2,620,029	2,620,029
Moving Expenses	28,860	-	36,637	-	-	-
Licenses & Certifications	1,234	-	516	-	-	-
Benefits Total	\$ 12,319,797	\$ 13,161,362	\$ 13,134,772	\$ 13,660,642	\$ 14,503,052	\$ 14,503,052

Metro Transit

Function: Transportation

Line Item Detail

Agency Primary Fund: Metro Transit

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Purchasing Card Unallocated	-	-	3,055	-	-	-
Office Supplies	9,769	15,000	15,000	15,000	15,000	15,000
Copy Printing Supplies	22,829	15,000	22,829	15,000	15,000	15,000
Hardware Supplies	83,646	75,000	75,000	75,000	75,000	75,000
Software Lic & Supplies	27,092	35,000	35,000	35,000	35,000	35,000
Postage	18,612	14,000	14,000	14,000	14,000	14,000
Work Supplies	218,279	235,000	236,191	383,571	235,000	235,000
Janitorial Supplies	28	-	-	-	-	-
Safety Supplies	3,264	-	-	-	-	-
Snow Removal Supplies	1,779	-	1,842	-	-	-
Uniform Clothing Supplies	103,384	135,000	117,857	135,000	135,000	135,000
Building Supplies	7,562	15,000	40,000	15,000	15,000	15,000
Machinery And Equipment	-	-	125	-	-	-
Equipment Supplies	235,233	180,000	180,000	180,000	180,000	180,000
Tires	123,639	100,000	100,000	120,000	120,000	120,000
Gasoline	48,850	35,000	47,384	35,000	35,000	35,000
Diesel	2,079,722	3,600,000	3,200,000	3,500,000	3,100,000	3,100,000
Lubricants	177,333	160,000	162,290	200,000	200,000	200,000
Inventory	1,365,596	1,250,000	1,400,000	1,750,000	1,615,000	1,615,000
Supplies Total	\$ 4,526,616	\$ 5,864,000	\$ 5,650,573	\$ 6,472,571	\$ 5,789,000	\$ 5,789,000

Purchased Services						
Natural Gas	201,421	250,000	217,534	311,201	311,201	311,201
Electricity	374,644	360,000	330,000	603,000	603,000	603,000
Water	43,093	33,000	75,000	43,230	43,230	43,230
Sewer	5,218	7,500	5,218	7,500	7,500	7,500
Stormwater	24,170	23,000	24,170	23,000	23,000	23,000
Telephone	10,357	10,000	6,244	10,000	10,000	10,000
Cellular Telephone	9,838	10,000	14,234	13,566	13,566	13,566
Building Improv Repair Maint	11,321	9,000	6,800	9,000	9,000	9,000
Waste Disposal	20,094	16,000	20,094	16,000	16,000	16,000
Pest Control	7,032	4,000	6,605	5,000	5,000	5,000
Elevator Repair	1,818	2,000	1,394	2,000	2,000	2,000
Facility Rental	36,169	400,000	418,000	465,000	400,000	400,000
Grounds Improv Repair Maint	7,432	7,500	7,432	7,500	7,500	7,500
Snow Removal	80,304	65,000	85,000	65,000	65,000	65,000
Office Equipment Repair	242	-	-	-	-	-
Comm Device Mntc	514,223	550,000	514,223	570,000	570,000	570,000
Equipment Mntc	10,531	2,000	10,531	2,000	2,000	2,000
System & Software Mntc	345	-	884	-	-	-
Vehicle Repair & Mntc	104,002	135,000	202,728	135,000	135,000	135,000
Sidewalk Mntc	311	-	-	-	-	-
Recruitment	588	-	161	-	-	-
Mileage	130	-	-	-	-	-
Conferences & Training	55,595	55,000	55,595	101,078	136,078	136,078
Memberships	67,572	65,000	67,572	65,000	65,000	65,000
Uniform Laundry	9,280	14,000	9,280	14,000	14,000	14,000
Medical Services	67,135	55,000	55,142	75,000	75,000	75,000
Audit Services	17,600	18,000	-	21,473	21,473	21,473
Bank Services	865	1,000	278	1,000	1,000	1,000
Credit Card Services	21,788	14,000	13,607	16,746	16,746	16,746
Armored Car Services	13,022	13,000	9,900	17,000	17,000	17,000
Delivery Freight Charges	1,404	1,500	6,000	1,500	1,500	1,500
Storage Services	1,682	1,500	1,682	1,500	1,500	1,500
Consulting Services	147,388	400,000	429,648	400,000	200,000	200,000
Advertising Services	60,927	275,000	60,927	275,000	275,000	275,000
Printing Services	74,577	55,000	110,000	100,000	75,000	75,000
Inspection Services	5,040	4,000	1,560	4,000	4,000	4,000
Parking Towing Services	25,745	24,000	53,000	40,000	40,000	40,000
Transportation Services	3,306,507	3,800,000	4,500,000	4,550,000	4,550,000	4,550,000
Other Services & Expenses	320,994	200,000	394,353	200,000	200,000	200,000
Comm Agency Contracts	175,543	30,000	84,886	30,000	30,000	30,000
General Liability Insurance	747,899	900,000	1,016,819	900,000	900,000	900,000
Purchased Services Total	\$ 6,583,846	\$ 7,810,000	\$ 8,816,500	\$ 9,101,294	\$ 8,846,294	\$ 8,846,294

Metro Transit

Function: **Transportation**

Line Item Detail

Agency Primary Fund: Metro Transit

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Debt Othr Financing						
Principal	-	359,910	359,910	359,910	359,910	359,910
Interest	685,777	-	327,138	-	-	-
Interest Leases	86,720	-	-	-	-	-
Amortization	(497,488)	-	-	-	-	-
Lease Amortization	463,642	-	-	-	-	-
Debt Othr Financing Total	\$ 738,651	\$ 359,910	\$ 687,048	\$ 359,910	\$ 359,910	\$ 359,910
Inter Depart Charges						
ID Charge From Attorney	32,671	23,710	23,710	46,726	49,625	49,625
ID Charge From Civil Rights	117,145	117,662	117,662	120,649	128,118	128,118
ID Charge From Finance	210,024	248,889	248,889	219,577	233,178	233,178
ID Charge From Human Resour	376,982	374,019	374,019	408,139	433,477	433,477
ID Charge From Information Te	347,279	534,871	534,871	561,615	965,825	965,825
ID Charge From Mayor	203,311	212,524	212,524	211,829	224,978	224,978
ID Charge from EAP	21,453	32,715	32,715	34,595	36,741	36,741
ID Charge From Fleet Services	65,878	9,780	9,780	31,977	32,071	32,071
ID Charge From Traffic Eng	57,336	207,858	207,858	125,307	130,423	130,423
ID Charge From Insurance	167,149	162,476	162,476	195,574	195,574	195,574
ID Charge From Workers Comp	684,003	708,686	708,686	752,959	752,959	752,959
ID Charge From Stormwater	63,788	35,000	35,000	40,000	40,000	40,000
Inter Depart Charges Total	\$ 2,347,019	\$ 2,668,190	\$ 2,668,190	\$ 2,748,948	\$ 3,222,969	\$ 3,222,969
Transfer Out						
Transfer Out To Debt Service	-	3,825,525	3,825,525	3,825,525	3,790,433	3,790,806
Transfer Out To Capital	272,890	-	-	-	-	-
Transfer Out Total	\$ 272,890	\$ 3,825,525	\$ 3,825,525	\$ 3,825,525	\$ 3,790,433	\$ 3,790,806

Metro Transit

Function: Transportation

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DATA ANALYST 2	18	1.00	70,487	1.00	56,633	1.00	56,633	1.00	56,633
HIGH VOLTAGE TECH	41	-	-	3.00	190,867	3.00	190,867	3.00	190,867
NEW POSITIONS		21.00	939,000	-	-	-	-	-	-
PARA SCHEDULING COOR-42	42	2.00	123,683	2.00	124,614	2.00	124,614	2.00	124,614
TRAINING COORDINATOR	44	-	-	1.00	67,493	1.00	68,147	-	-
TRANS ACCT 2-44	44	1.00	64,964	1.00	72,026	1.00	72,724	1.00	72,724
TRANS ACCT 3-44	44	1.00	100,199	1.00	107,944	1.00	108,991	1.00	108,991
TRANS ACCT 4-44	44	1.00	107,008	1.00	81,653	1.00	82,445	1.00	82,445
TRANS ACCT CLK 2-42	42	2.00	117,235	2.00	121,088	2.00	121,088	2.00	121,088
TRANS ACCT CLK 3-42	42	2.00	127,684	2.00	128,627	2.00	128,627	2.00	128,627
TRANS ACCTG TECH 3-42	42	1.00	69,310	1.00	77,225	1.00	77,225	1.00	77,225
TRANS ADV/SALES ASSOC-19	19	1.00	65,313	1.00	71,037	1.00	71,725	1.00	71,725
TRANS BUS CLEANER-41	41	5.00	329,565	5.00	315,946	5.00	315,946	5.00	315,946
TRANS CAPITAL PROGRAM MGR-44	44	-	-	1.00	102,820	1.00	103,817	1.00	103,817
TRANS CAPITAL PROJECT MGR-44	44	-	-	1.00	89,261	1.00	90,126	1.00	90,126
TRANS CLASS A MECH-41	41	13.00	1,045,378	13.00	1,030,079	16.00	1,200,576	16.00	1,200,576
TRANS CLASS B MECH-41	41	15.00	1,034,066	15.00	1,126,567	16.00	1,177,487	16.00	1,177,487
TRANS CLASS C MECH-41	41	17.00	1,035,086	17.00	988,418	17.00	988,418	17.00	988,418
*TRANS CUS SERV SUPV-44	44	1.00	63,225	1.00	69,349	2.00	136,827	2.00	136,827
TRANS CUST SERVS REPR-42	42	7.00	376,201	9.00	485,112	9.00	485,112	9.00	485,112
TRANS CUST SERVS REPR-42 PT	42	1.80	106,077	1.80	114,503	1.80	114,503	1.80	114,503
TRANS DATA ANALYST 3-44	44	-	-	2.00	163,307	2.00	164,890	2.00	164,890
TRANS EMPL REL ASST-43	43	2.00	119,831	4.00	254,917	4.00	257,388	4.00	257,388
**TRANS ENGINEER 2-44	44	-	-	-	-	1.00	88,351	1.00	88,351
TRANS FINANCE MGR-44	44	1.00	105,592	1.00	118,136	1.00	119,282	1.00	119,282
TRANS GARAGE DISPAT-41	41	2.00	150,115	2.00	149,857	2.00	149,857	2.00	149,857
TRANS GENERAL MGR-21	21	1.00	151,682	1.00	161,921	1.00	163,490	1.00	163,490
TRANS GRAPHICS TECH-42	42	2.00	106,252	2.00	104,356	1.00	47,949	1.00	47,949
TRANS HR COORD-44	44	1.00	74,219	1.00	93,856	1.00	94,766	1.00	94,766
TRANS INFO SYS COORD-44	44	1.00	100,951	1.00	107,765	1.00	108,810	1.00	108,810
TRANS INFO SYS SPEC 2-44	44	1.00	90,306	2.00	171,624	2.00	173,288	2.00	173,288
TRANS INFO SYS SPEC 3-44	44	2.00	171,583	2.00	187,178	2.00	188,993	2.00	188,993
TRANS JANITOR-41	41	3.00	189,830	3.00	180,459	3.00	180,459	3.00	180,459
TRANS MAINT MGR-44	44	3.00	296,917	3.00	382,762	3.00	386,473	3.00	386,473
TRANS MAINT SUPERV-44	44	8.00	651,310	9.00	816,812	10.00	899,185	10.00	899,185
TRANS MAP & COMM SPEC-42	42	-	-	-	-	1.00	56,408	1.00	56,408
TRANS MARKETING GEN SUPV-44	44	1.00	97,441	-	-	-	-	-	-
TRANS MECH LEADWKR-41	41	1.00	82,237	1.00	82,466	1.00	82,466	1.00	82,466
TRANS MK/CU SERV MGR-44	44	2.00	215,872	2.00	223,356	2.00	225,521	2.00	225,521
TRANS MKT SPEC 1-44	44	1.00	75,504	1.00	84,103	1.00	84,918	1.00	84,918
TRANS MKT SPEC 2-44	44	-	-	2.00	138,699	2.00	140,043	2.00	140,043
TRANS OPER MGR-44	44	3.00	301,158	3.00	386,306	3.00	390,051	3.00	390,051
TRANS OPER OFF COOR-42	42	1.00	62,134	-	-	-	-	-	-
TRANS OPER SUPER-44	44	17.00	1,499,315	18.00	1,676,995	18.00	1,693,253	18.00	1,693,253
TRANS OPERATOR-41	41	302.00	20,119,491	311.00	20,353,290	306.00	20,098,690	306.00	20,098,690
TRANS OPERATOR-41 PT	41	4.80	710,908	4.80	712,882	4.80	712,882	4.80	712,882
TRANS PAINT & BODY-41	41	2.00	158,548	2.00	159,731	2.00	159,731	2.00	159,731
TRANS PARTS SPEC-42	42	2.00	99,561	2.00	108,913	2.00	108,913	2.00	108,913
TRANS PARTS SUPER-44	44	1.00	72,110	1.00	79,949	1.00	80,724	1.00	80,724
TRANS PLAN&SCH MGR-44	44	1.00	96,319	1.00	112,719	1.00	113,812	1.00	113,812
TRANS PLANNER 2-44	44	2.00	162,466	2.00	171,106	2.00	172,765	2.00	172,765
TRANS PLANNER 3-44	44	1.00	102,038	1.00	109,907	1.00	110,972	1.00	110,972
TRANS SAFETY COORD - 44	44	1.00	67,472	1.00	78,253	1.00	79,011	1.00	79,011
TRANS SCHED PLANNER-44	44	1.00	91,926	1.00	81,653	1.00	82,445	1.00	82,445
TRANS SERVICE WKR-41	41	12.00	725,429	12.00	768,021	14.00	877,138	14.00	877,138
TRANS SERVICE WKR-41 PT	41	0.50	35,532	0.50	50,476	0.50	50,476	0.50	50,476
TRANS TRAINING SPEC-44	44	-	-	-	-	-	-	1.00	68,147
TRANS UTIL WKR-41	41	8.00	560,210	8.00	567,367	9.00	623,552	9.00	623,552
TRANSIT CHIEF ADMIN OFF-21	21	1.00	104,672	1.00	151,656	1.00	153,126	1.00	153,126

Metro Transit

Function: Transportation

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
TRANSIT CHIEF DEV OFF-21	21	1.00	104,672	1.00	151,656	1.00	153,126	1.00	153,126
TRANSIT CHIEF MAINT OFF-21	21	1.00	104,672	1.00	158,396	1.00	159,932	1.00	159,932
TRANSIT CHIEF OPERATING OFF-21	21	1.00	104,672	1.00	158,396	1.00	159,932	1.00	159,932
TRANSIT HR MANAGER-44	44	-	-	1.00	89,261	1.00	90,126	1.00	90,126
		***488.10	\$33,737,429	492.10	\$34,969,770	497.10	\$35,399,094	497.10	\$35,399,094

*The new Operations Desk Supervisor position is updated to be in the existing classification of Trans Cus Serv Supv-44

**The classification was shown as Vehicle & Charging Engineer in the Executive Budget. The classification of Transit Engineer 2 (Compensation Group 44 , Range 12) was created through Legislative File #80627.

***The Metro Transit 2023 adopted budget included 3.0 FTE limited term positions for outreach and customer service. These positions were inadvertently excluded from the position table in the 2023 adopted budget. The correct number of positions in the 2023 adopted budget is 491.10 FTEs.

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Parking

Agency Overview

Agency Mission

The Parking Division manages Madison's on- and off-street parking supply to support sustainable transportation choices while providing equitable access to Madison businesses, events, and residents.

Agency Overview

The Agency is responsible for providing services across garage parking, lot parking, on street parking, parking operations, and parking enforcement. The goal of the Agency is to provide continuous improvement for the customer experience and to improve the City's parking infrastructure. The Parking Division will advance this goal through system efficiencies, expanding cross-training for continuity of operations, and completion of an on-street meter replacement project.

2024 Budget Highlights

Agency-Wide Changes

- Utilizes \$4.8 million in Parking reserves as revenues remain below pre-pandemic levels and to cover expected revenue losses from the closure and redevelopment of the State Street Campus Garage.
- Moves a 1.0 FTE Public Information Officer position to the Transportation Department where it will allocate its time across Parking, Traffic Engineering, and the Transportation Department. (Parking Fund Reduction: \$106,400)
- Recreates a vacant 1.0 FTE Parking GIS Coordinator position to a 1.0 FTE IT Specialist 2 position within Information Technology. The position will be located in Information Technology and will be funded by Parking, Traffic Engineering, and the Transportation Department. (Parking Fund Reduction: \$50,000)

Service: Garage Parking

- Decreases charge revenues by \$1.6 million compared to the 2023 Adopted Budget to account for the closure of the State Street Campus Garage for redevelopment.

Service: Lot Parking

- Budget maintains current level of service.

Service: On Street Parking

- Budget maintains current level of service.

Service: Parking Enforcement

- The City entered into a new towing contract in 2022 under which costs increased from \$42.50 to \$110.00 per tow. Council approved an increase to the City towing fee charged to vehicle owners in December 2023 (legislative file #80663) to better align the fee with the City's actual costs. While the Parking Fund covers the costs associated with towing, revenues from the towing fee are deposited into the General Fund. The Adopted Budget assumes incremental revenues of \$165,000 from the towing fee increase will be deposited into the Parking Fund to offset a portion of the agency's increased costs.
- Creates a 1.0 FTE position shared with the Parks Division. In the summer months, the position will provide Park Ranger patrol. In the winter, it will assist with parking enforcement. (Increase: \$40,600)

Service: Parking Operations

- Reduces consulting services based on expected work plans. (Reduction: \$100,000)

Parking

Function: Transportation

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Parking Utility	13,578,798	16,701,376	14,466,434	17,044,096	17,093,846	17,093,846
Total	\$ 13,578,798	\$ 16,701,376	\$ 14,466,434	\$ 17,044,096	\$ 17,093,846	\$ 17,093,846

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Garage Parking	5,849,289	10,041,336	7,592,993	10,416,058	10,473,264	10,473,264
Lot Parking	181,887	244,496	198,558	210,116	210,200	210,200
On Street Parking	1,095,936	416,721	987,606	442,640	442,725	442,725
Parking Enforcement	3,106,576	4,018,741	3,516,552	4,126,365	4,226,694	4,226,694
Parking Operations	3,345,110	1,980,081	2,170,725	1,848,917	1,740,962	1,740,962
Total	\$ 13,578,798	\$ 16,701,376	\$ 14,466,434	\$ 17,044,096	\$ 17,093,846	\$ 17,093,846

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services	(9,533,571)	(11,469,235)	(10,399,217)	(9,505,613)	(9,505,613)	(9,505,613)
Licenses And Permits	(2,808,148)	(2,605,114)	(3,999,033)	(2,559,852)	(2,559,852)	(2,559,852)
Fine Forfeiture Asmt	-	-	-	-	(165,000)	(165,000)
Invest Other Contrib	(419,962)	(40,000)	(54,372)	(40,000)	(40,000)	(40,000)
Misc Revenue	(815,461)	(10,000)	5,987	(10,000)	(10,000)	(10,000)
Other Finance Source	(1,575)	(2,577,027)	(19,800)	(4,928,631)	(4,813,381)	(4,813,381)
Transfer In	(80)	-	-	-	-	-
Total	\$ (13,578,798)	\$ (16,701,376)	\$ (14,466,434)	\$ (17,044,096)	\$ (17,093,846)	\$ (17,093,846)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	5,494,179	7,394,156	5,911,845	7,944,542	7,905,678	7,905,678
Benefits	2,012,339	2,444,320	2,067,168	2,429,399	2,528,754	2,528,754
Supplies	157,253	452,825	251,499	430,565	433,565	433,565
Purchased Services	2,918,885	4,054,550	3,478,920	3,669,091	3,671,191	3,671,191
Debt Othr Financing	515,367	-	401,478	-	-	-
Inter Depart Charges	930,745	1,055,525	1,055,525	1,020,498	1,054,657	1,054,657
Transfer Out	1,550,030	1,300,000	1,300,000	1,550,000	1,500,000	1,500,000
Total	\$ 13,578,798	\$ 16,701,376	\$ 14,466,434	\$ 17,044,096	\$ 17,093,846	\$ 17,093,846

Parking

Function:

Transportation

*Service Overview***Service:** Garage Parking*Service Description*

This service operates six city garages: Capitol Square North Garage, Wilson Street Garage, Overture Center Garage, South Livingston Street (Capitol East) Garage, State Street Campus Garage, and State Street Capitol Garage. The goals of the service are to provide a high quality user experience; serve and balance the parking needs of residents, visitors, businesses, and events; and continuously improve operations and efficiency.

Activities Performed by this Service

- Facility Operations: Manage six public parking garages.
- Monthly and Long-term Leases: Manage monthly parking permits at the garages.
- Structural Maintenance and Repair: Oversee the structural repairs and engineering consulting services at the garages.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	5,849,289	10,041,336	7,592,993	10,416,058	10,473,264	10,473,264
Total	\$ 5,849,289	\$ 10,041,336	\$ 7,592,993	\$ 10,416,058	\$ 10,473,264	\$ 10,473,264

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(10,339,075)	(10,061,974)	(11,235,544)	(8,460,157)	(8,460,157)	(8,460,157)
Personnel	3,948,373	6,247,854	4,196,602	6,725,715	6,832,832	6,832,832
Non-Personnel	1,869,422	3,747,562	3,350,471	3,646,018	3,596,018	3,596,018
Agency Charges	31,494	45,920	45,920	44,325	44,415	44,415
Total	\$ (4,489,786)	\$ (20,638)	\$ (3,642,552)	\$ 1,955,901	\$ 2,013,107	\$ 2,013,107

Parking

Function:

Transportation

*Service Overview***Service:** Lot Parking

Service Description

This service operates five parking lots: Blair Lot, Buckeye Lot, Evergreen Lot, Wilson Lot, and Wingra Lot. The goals of the service are to continue to meet the unique parking demands that each surface lot serves, increase utilization during off-peak timeframes, and encourage the use of surface lots before using on-street parking to accommodate special event parking needs.

Activities Performed by this Service

- Monthly Permits: Manage monthly parking permits at the parking lots.
- Facility Operations: Oversee the operation and maintenance of six parking lots.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	181,887	244,496	198,558	210,116	210,200	210,200
Total	\$ 181,887	\$ 244,496	\$ 198,558	\$ 210,116	\$ 210,200	\$ 210,200

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(652,113)	(839,596)	(342,303)	(432,529)	(432,529)	(432,529)
Personnel	69,468	1,500	51,270	1,500	1,500	1,500
Non-Personnel	81,851	211,422	115,713	179,632	179,632	179,632
Agency Charges	30,568	31,574	31,574	28,984	29,068	29,068
Total	\$ (470,226)	\$ (595,100)	\$ (143,745)	\$ (222,413)	\$ (222,329)	\$ (222,329)

Parking

Function:

Transportation

*Service Overview***Service:** On Street Parking

Service Description

This service operates on-street parking through meters in the downtown area and through a residential permit process in the nearby neighborhoods. The goals of the service are to manage on-street parking restrictions, rates, and programs to address the needs of the location and to provide convenient and available parking in accordance with transportation policies.

Activities Performed by this Service

- On-Street Meters: Manage approximately 1,300 on-street metered spaces.
- Residential Parking Permit Program (RP3): Administer the program.
- Other On-Street Restrictions: Administer loading zone, ADA, time limit restrictions (non-RP3), and temporary no-parking restrictions.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	1,095,936	416,721	987,606	442,640	442,725	442,725
Total	\$ 1,095,936	\$ 416,721	\$ 987,606	\$ 442,640	\$ 442,725	\$ 442,725

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(2,539,290)	(3,212,779)	(2,875,367)	(3,212,779)	(3,212,779)	(3,212,779)
Personnel	452,307	99,680	508,317	14,196	14,196	14,196
Non-Personnel	613,061	271,821	434,070	385,806	385,806	385,806
Agency Charges	30,568	45,220	45,220	42,638	42,723	42,723
Total	\$ (1,443,354)	\$ (2,796,058)	\$ (1,887,761)	\$ (2,770,139)	\$ (2,770,054)	\$ (2,770,054)

Parking

Function:

Transportation

*Service Overview***Service:** Parking Enforcement

Service Description

This service ensures safe and efficient movement of vehicular and pedestrian traffic related to public and private parking along the City's streets and highways. Beginning in 2020 the full cost of this service began to be funded by the Parking Utility, while remaining operationally within the Police Department. The 2021 Adopted Budget moved the Parking Enforcement service from the Police Department to the Parking Utility. The Parking Enforcement section is to be fully merged into the Parking Division by the end of 2023.

Activities Performed by this Service

- Enforcement: Monitor and enforcement for on-street parking meters and Residential Parking Permit Program time-limit restrictions.
- Other Enforcement: Monitor and enforcement activities related to peak-hour, loading zones, time-limits, private lots, and abandonments.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,106,576	4,018,741	3,516,552	4,126,365	4,226,694	4,226,694
Total	\$ 3,106,576	\$ 4,018,741	\$ 3,516,552	\$ 4,126,365	\$ 4,226,694	\$ 4,226,694

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(8,986)	-	-	-	(165,000)	(165,000)
Personnel	2,617,801	3,089,241	2,656,640	3,213,036	3,310,365	3,310,365
Non-Personnel	488,775	929,500	859,913	877,849	882,949	882,949
Agency Charges	-	-	-	35,480	33,380	33,380
Total	\$ 3,097,591	\$ 4,018,741	\$ 3,516,552	\$ 4,126,365	\$ 4,061,694	\$ 4,061,694

Parking

Function:

Transportation

*Service Overview***Service:** Parking Operations

Service Description

This service includes administrative staff in the Parking Division, the overall management and supervision of maintenance and revenue staff, and all areas of parking not included above. The goals of the service are continuous improvement and flexibility to adapt to changes in transportation demand and behavior, changing technology, and user expectations; maintaining financial sustainability, while balancing strategies to provide affordable access; encourage the use of other forms of transportation; balance parking demand across the system to provide reliable availability; and generate sufficient revenue to fund operating and capital costs.

Activities Performed by this Service

- Management: General management and administrative support for the Parking Division.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	-	-	-	-	-	-
Other-Expenditures	3,345,110	1,980,081	2,170,725	1,848,917	1,740,962	1,740,962
Total	\$ 3,345,110	\$ 1,980,081	\$ 2,170,725	\$ 1,848,917	\$ 1,740,962	\$ 1,740,962

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(39,335)	(2,587,027)	(13,220)	(4,938,631)	(4,823,381)	(4,823,381)
Personnel	418,569	400,200	566,184	419,494	275,539	275,539
Non-Personnel	2,088,425	647,070	671,730	560,352	560,352	560,352
Agency Charges	838,116	932,811	932,811	869,071	905,071	905,071
Total	\$ 3,305,775	\$ (606,945)	\$ 2,157,505	\$ (3,089,714)	\$ (3,082,419)	\$ (3,082,419)

Parking

Function:

Transportation

Line Item Detail

Agency Primary Fund: Parking Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Charges For Services						
Reimbursement Of Expense	(26,669)	-	-	-	-	-
Cashiered Revenue	(6,916,669)	(8,068,193)	(7,702,811)	(6,104,571)	(6,104,571)	(6,104,571)
Metered Revenue	(2,590,233)	(3,401,042)	(2,696,405)	(3,401,042)	(3,401,042)	(3,401,042)
Charges For Services Total	\$ (9,533,571)	\$ (11,469,235)	\$ (10,399,217)	\$ (9,505,613)	\$ (9,505,613)	\$ (9,505,613)
Licenses And Permits						
Occupancy Permits	(33,106)	-	-	-	-	-
Parking Permits	(2,750,281)	(2,598,914)	(3,549,903)	(2,553,652)	(2,553,652)	(2,553,652)
Other Permits	(24,761)	(6,200)	(449,130)	(6,200)	(6,200)	(6,200)
Licenses And Permits Total	\$ (2,808,148)	\$ (2,605,114)	\$ (3,999,033)	\$ (2,559,852)	\$ (2,559,852)	\$ (2,559,852)
Fine Forfeiture Asmt						
Parking Violations	-	-	-	-	(165,000)	(165,000)
Fine Forfeiture Asmt Total	\$ -	\$ -	\$ -	\$ -	\$ (165,000)	\$ (165,000)
Invest Other Contrib						
Interest	(280,352)	(40,000)	(54,372)	(40,000)	(40,000)	(40,000)
Interest on Leases	(139,610)	-	-	-	-	-
Invest Other Contrib Total	\$ (419,962)	\$ (40,000)	\$ (54,372)	\$ (40,000)	\$ (40,000)	\$ (40,000)
Misc Revenue						
Easements	(439)	-	-	-	-	-
Lease Revenue	(776,512)	-	-	-	-	-
Miscellaneous Revenue	(38,510)	(10,000)	5,987	(10,000)	(10,000)	(10,000)
Misc Revenue Total	\$ (815,461)	\$ (10,000)	\$ 5,987	\$ (10,000)	\$ (10,000)	\$ (10,000)
Other Finance Source						
Sale Of Assets	(1,575)	-	(19,800)	-	-	-
Fund Balance Applied	-	(2,577,027)	-	(4,928,631)	(4,813,381)	(4,813,381)
Other Finance Source Total	\$ (1,575)	\$ (2,577,027)	\$ (19,800)	\$ (4,928,631)	\$ (4,813,381)	\$ (4,813,381)
Transfer In						
Transfer In From Insurance	(80)	-	-	-	-	-
Transfer In Total	\$ (80)	\$ -	\$ -	\$ -	\$ -	\$ -
Salaries						
Permanent Wages	5,189,225	6,837,982	5,577,930	7,614,167	7,687,984	7,687,984
Salary Savings	-	(295,837)	-	(228,425)	(384,901)	(384,901)
Pending Personnel	-	293,211	-	-	43,795	43,795
Premium Pay	25,362	60,000	25,362	60,000	60,000	60,000
Workers Compensation Wages	2,593	9,000	2,593	9,000	9,000	9,000
Compensated Absence	51,827	238,500	51,000	238,500	238,500	238,500
Hourly Wages	164,238	200,000	186,861	200,000	200,000	200,000
Overtime Wages Permanent	59,248	50,000	65,739	50,000	50,000	50,000
Overtime Wages Hourly	-	500	-	500	500	500
Election Officials Wages	1,687	800	2,360	800	800	800
Salaries Total	\$ 5,494,179	\$ 7,394,156	\$ 5,911,845	\$ 7,944,542	\$ 7,905,678	\$ 7,905,678

Parking

Function: **Transportation**

Line Item Detail

Agency Primary Fund: Parking Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Benefits						
Comp Absence Escrow	160,186	100,000	35,979	100,000	100,000	100,000
Unemployment Benefits	16,994	40,000	16,994	40,000	40,000	40,000
Health Insurance Benefit	1,004,171	1,298,970	1,119,374	1,175,334	1,262,440	1,262,440
Wage Insurance Benefit	19,381	20,260	17,898	18,008	18,008	18,008
WRS	349,163	419,022	387,992	467,973	479,457	479,457
FICA Medicare Benefits	403,228	505,963	432,965	569,318	570,083	570,083
Post Employment Health Plans	59,217	60,105	55,967	58,766	58,766	58,766
Benefits Total	\$ 2,012,339	\$ 2,444,320	\$ 2,067,168	\$ 2,429,399	\$ 2,528,754	\$ 2,528,754
Supplies						
Office Supplies	6,417	11,550	6,100	11,550	11,550	11,550
Copy Printing Supplies	3,793	27,500	3,867	27,500	27,500	27,500
Furniture	577	6,600	2,228	6,600	6,600	6,600
Hardware Supplies	39,659	87,300	39,659	75,300	75,300	75,300
Software Lic & Supplies	2,910	5,500	5,500	5,500	5,500	5,500
Postage	4,686	7,150	4,686	7,150	7,150	7,150
Books & Subscriptions	-	825	825	825	825	825
Work Supplies	20,823	80,600	67,488	70,340	70,340	70,340
Janitorial Supplies	7,845	19,800	7,845	19,800	19,800	19,800
Medical Supplies	-	550	515	550	550	550
Safety Supplies	4,861	6,050	6,050	6,050	6,050	6,050
Snow Removal Supplies	1,742	5,500	1,800	5,500	5,500	5,500
Uniform Clothing Supplies	404	19,550	19,550	19,550	22,550	22,550
Building	-	550	1,015	550	550	550
Building Supplies	4,630	16,500	11,000	16,500	16,500	16,500
Electrical Supplies	3,111	13,200	3,111	13,200	13,200	13,200
HVAC Supplies	610	4,400	722	4,400	4,400	4,400
Plumbing Supplies	1,531	2,200	1,540	2,200	2,200	2,200
Machinery And Equipment	2,153	16,500	16,500	16,500	16,500	16,500
Equipment Supplies	51,500	121,000	51,500	121,000	121,000	121,000
Supplies Total	\$ 157,253	\$ 452,825	\$ 251,499	\$ 430,565	\$ 433,565	\$ 433,565

Parking

Function: **Transportation**

Line Item Detail

Agency Primary Fund: Parking Utility

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Purchased Services						
Natural Gas	17,497	70,580	17,497	73,232	73,232	73,232
Electricity	269,626	440,924	270,495	300,000	300,000	300,000
Water	22,351	27,995	35,315	35,363	35,363	35,363
Stormwater	16,758	21,751	16,758	16,751	16,751	16,751
Telephone	13,387	10,500	10,500	10,500	10,500	10,500
Cellular Telephone	8,141	24,000	11,922	24,000	24,000	24,000
Systems Comm Internet	91,934	46,500	113,900	46,500	46,500	46,500
Building Improv Repair Maint	618,722	800,000	733,000	700,445	700,445	700,445
Elevator Repair	56,054	36,000	56,054	36,000	36,000	36,000
Facility Rental	-	5,000	-	5,000	5,000	5,000
Landfill	-	500	-	500	500	500
Landscaping	280	-	-	-	-	-
Snow Removal	113,610	345,000	172,824	245,000	245,000	245,000
Comm Device Mntc	-	20,000	-	20,000	20,000	20,000
Equipment Mntc	133,169	100,000	133,169	100,000	100,000	100,000
System & Software Mntc	128,183	147,800	128,183	147,800	149,900	149,900
Rental Of Equipment	-	5,000	-	5,000	5,000	5,000
Sidewalk Mntc	7,217	30,000	7,217	30,000	30,000	30,000
Recruitment	112	500	500	500	500	500
Mileage	1,234	10,000	1,234	10,000	10,000	10,000
Conferences & Training	222	10,000	222	10,000	10,000	10,000
Memberships	695	2,000	695	2,000	2,000	2,000
Uniform Laundry	46,511	40,000	48,837	40,000	40,000	40,000
Audit Services	8,000	8,000	8,000	8,000	8,000	8,000
Bank Services	5,293	10,000	5,293	10,000	10,000	10,000
Credit Card Services	582,574	550,000	582,574	600,000	600,000	600,000
Delivery Freight Charges	-	500	-	500	500	500
Storage Services	117	-	-	-	-	-
Consulting Services	137,063	250,000	137,063	150,000	150,000	150,000
Advertising Services	7,739	6,000	5,250	6,000	6,000	6,000
Inspection Services	1,430	-	-	-	-	-
Parking Towing Services	359,577	700,000	700,000	700,000	700,000	700,000
Security Services	230,934	290,000	241,963	290,000	290,000	290,000
Other Services & Expenses	15,794	15,000	15,794	15,000	15,000	15,000
Taxes & Special Assessments	22,277	30,000	22,277	30,000	30,000	30,000
Permits & Licenses	2,384	1,000	2,384	1,000	1,000	1,000
Purchased Services Total	\$ 2,918,885	\$ 4,054,550	\$ 3,478,920	\$ 3,669,091	\$ 3,671,191	\$ 3,671,191
Debt Othr Financing						
Fund Balance Generated	515,367	-	401,478	-	-	-
Debt Othr Financing Total	\$ 515,367	\$ -	\$ 401,478	\$ -	\$ -	\$ -
Inter Depart Charges						
ID Charge From GF	53,833	53,836	53,836	53,968	57,341	57,341
ID Charge From Attorney	16,541	10,669	10,669	22,188	23,565	23,565
ID Charge From Civil Rights	20,096	27,851	27,851	27,948	29,679	29,679
ID Charge From Finance	215,903	257,150	257,150	150,747	160,094	160,094
ID Charge From Human Resour	63,936	62,373	62,373	80,384	85,375	85,375
ID Charge From Information Te	193,249	227,229	227,229	255,459	263,911	263,911
ID Charge From Mayor	34,878	50,305	50,305	49,070	52,116	52,116
ID Charge from EAP	3,680	7,744	7,744	8,014	8,511	8,511
ID Charge From Engineering	55,570	55,570	55,570	88,950	88,950	88,950
ID Charge From Fleet Services	92,629	96,101	96,101	89,244	89,505	89,505
ID Charge From Traffic Eng	17,512	58,946	58,946	31,373	32,458	32,458
ID Charge From Insurance	111,584	101,073	101,073	113,693	113,693	113,693
ID Charge From Workers Comp	51,334	46,678	46,678	49,459	49,459	49,459
Inter Depart Charges Total	\$ 930,745	\$ 1,055,525	\$ 1,055,525	\$ 1,020,498	\$ 1,054,657	\$ 1,054,657
Transfer Out						
Transfer Out To General	1,550,030	1,300,000	1,300,000	1,550,000	1,500,000	1,500,000
Transfer Out Total	\$ 1,550,030	\$ 1,300,000	\$ 1,300,000	\$ 1,550,000	\$ 1,500,000	\$ 1,500,000

Parking

Function: **Transportation**

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCOUNTANT 2-18	18	1.00	70,487	1.00	81,679	1.00	82,471	1.00	82,471
ADMIN CLK 1-20	20	3.00	176,069	3.00	189,963	3.00	191,804	3.00	191,804
ADMIN SUPV-18	18	1.00	69,520	1.00	65,251	1.00	65,883	1.00	65,883
ASST PKG UTIL MGR-18	18	1.00	129,927	1.00	137,458	1.00	138,791	1.00	138,791
CIVIL TECH 2-16	16	1.00	58,431	1.00	64,079	1.00	64,700	1.00	64,700
CUSTODIAL WKR 2-16	16	1.00	50,656	1.00	57,364	1.00	57,920	1.00	57,920
CUSTOMER SERVICE AMBASSADOR	16	1.00	54,911	1.00	58,618	1.00	59,186	1.00	59,186
CUSTOMER SVC AMBASSADOR-16 PT	16	4.50	255,885	4.65	251,692	4.65	254,132	4.65	254,132
ECONOMIC DEVELOPMENT PROG COOR	16	-	-	1.00	71,131	1.00	71,821	1.00	71,821
ENFC OFF/RANGER	16	-	-	-	-	1.00	58,175	1.00	58,175
ENGINEER 4-18	18	1.00	112,089	1.00	120,733	1.00	121,904	1.00	121,904
INFORMATION CLERK-20	20	2.00	114,877	2.00	122,632	2.00	123,821	3.00	165,987
INFORMATION CLERK-20 PT	20	0.80	44,028	0.80	41,761	0.80	42,166	-	-
MAINT ELECTR 1-16	16	1.00	78,503	1.00	83,802	1.00	84,614	1.00	84,614
NEW POSITION	18	4.00	229,346	-	-	-	-	-	-
PKG ANALYST-18	18	1.00	86,154	1.00	91,970	1.00	92,861	1.00	92,861
PKG ASSET GIS COOR-18	18	1.00	91,956	1.00	101,108	-	-	-	-
PKG CASHIER-16	16	8.00	408,284	8.00	436,893	8.00	441,129	8.00	441,129
PKG CASHIER-16 PT	16	13.05	715,637	13.05	763,952	13.05	771,358	13.05	771,358
PKG COMM OUTREACH SPEC-18	18	1.00	72,602	-	-	-	-	-	-
PKG ENFC FIELD SUPV-18	18	1.00	73,329	1.00	80,626	1.00	81,408	1.00	81,408
PKG ENFC LDWKR-16	16	1.00	70,910	2.00	141,203	2.00	142,572	2.00	142,572
PKG ENFC OFF-16	16	28.00	1,851,823	30.00	2,057,438	30.00	2,077,384	30.00	2,077,384
PKG ENFC SUPV-18	18	1.00	92,846	1.00	94,740	1.00	95,658	1.00	95,658
PKG EQUIP MECH-16	16	3.00	200,901	3.00	215,120	3.00	217,206	3.00	217,206
PKG EQUIP TECH 1-16	16	2.00	138,411	2.00	149,835	2.00	151,288	2.00	151,288
PKG MAINT SUPV-18	18	1.00	67,495	1.00	94,740	1.00	95,658	1.00	95,658
PKG MAINT WKR 1-16	16	9.00	524,652	9.00	588,077	9.00	593,778	9.00	593,778
PKG MAINT WKR 2-16	16	1.00	74,254	1.00	79,980	1.00	80,756	1.00	80,756
PKG OPER ASST-20	20	1.00	77,627	1.00	82,866	1.00	83,670	1.00	83,670
PKG OPER SUPV-18	18	1.00	73,329	1.00	104,977	1.00	105,995	1.00	105,995
PKG REVENUE CLK-20	20	1.00	47,880	1.00	51,112	1.00	51,608	1.00	51,608
PKG REVENUE LDWKR-16	16	4.00	278,247	4.00	286,331	4.00	289,106	4.00	289,106
PKG REVENUE LDWKR-16 PT	16	0.80	45,470	0.80	60,674	0.80	61,262	0.80	61,262
PKG REVENUE SUPV-18	18	1.00	78,241	1.00	86,889	1.00	87,731	1.00	87,731
PKG SERVICE WKR-16	16	4.00	251,091	4.00	269,492	4.00	272,105	4.00	272,105
PKG TECH AIDE-16	16	1.00	70,988	1.00	75,780	1.00	76,514	1.00	76,514
PROGRAM ASST 1-20	20	3.00	174,480	3.00	192,194	3.00	194,057	3.00	194,057
PUBLIC INFORMATION OFF 1-18	18	-	-	1.00	91,970	-	-	-	-
		110.15	\$7,011,332	110.30	\$7,544,128	109.30	\$7,480,491	109.50	\$7,480,491

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Traffic Engineering

Agency Overview

Agency Mission

The mission of the Traffic Engineering Division is to provide and manage the environmentally sensitive, safe, efficient, affordable, reliable and convenient movement of people and goods through communications; transportation planning; and the design, operation, and maintenance of transportation facilities.

Agency Overview

The Division is responsible for managing Madison's network of traffic and streetlight infrastructure. The Division is also responsible for coordinating pedestrian and traffic safety initiatives. The goal of the Division is to efficiently maintain city infrastructure and facilities while providing a high level of customer service and improved safety to customers.

2024 Budget Highlights

Agency-Wide Changes

- Moves a Public Information Officer position from the Parking Utility to the Transportation Department to serve all transportation agencies. The position will allocate half its costs to capital projects with the remaining portion shared evenly between Traffic Engineering, Transportation, and Parking. (Traffic Engineering Increase: \$21,300).
- Recreates a vacant GIS Coordinator position in Parking to an IT Specialist 2 position within Information Technology. Transportation agencies will fund the position with Traffic Engineering funding 25% of the position. (Traffic Engineering Increase: \$24,000).

Service: Bicycle and Pedestrian Services

- Budget maintains the currently level of service.

Service: Communications

- Increases funding associated with the City's contract for system support and maintenance of the public safety radio system. (Increase: \$100,000).
- Lowers intergovernmental revenues by \$30,000 based on recent trends.

Service: Pavement Markings

- Increases funding for contracted epoxy pavement markings based on price increases. (Increase: \$10,000)

Service: Services

- Budget maintains the current level of service.

Service: Signals

- Creates a 1.0 FTE Traffic Engineer 1 position. This position will allocate half of its time and salary to Metro Transit to support implementing and maintaining a Transit Signal Priority system. (Traffic Engineering Increase: \$50,580)
- Funding for a consultant to complete a state mandated report verifying the City's traffic lights and crossing lights are properly sequenced and timed at railroad crossings. This report is an annual requirement and represents an ongoing cost. (Increase: \$50,000)
- Lowers intergovernmental revenues by \$28,000 based on recent trends.
- Common Council amendment #11 creates a 1.0 FTE Traffic Signal Electrician 2 position. (Increase: \$91,200)

Service: Signing

- Budget maintains the current level of service.

Service: Streetlighting

- Increases electricity costs for expected rate increases and recent trends. (Increase: \$177,500)

Traffic Engineering

Function: Transportation

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	8,186,184	8,671,580	8,260,780	9,129,581	9,705,678	9,796,878
Other Grants	91,684	102,000	102,000	102,000	102,000	102,000
Total	\$ 8,277,868	\$ 8,773,580	\$ 8,362,780	\$ 9,231,581	\$ 9,807,678	\$ 9,898,878

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Bicycle & Pedestrian Services	1,054,674	1,234,750	1,160,372	1,269,759	1,280,488	1,280,488
Communications	997,817	915,591	736,768	867,013	1,121,696	1,121,696
Pavement Markings	873,943	1,081,805	843,125	1,082,914	1,092,081	1,092,081
Services	1,293,660	1,581,606	1,570,905	1,529,333	1,606,932	1,606,932
Signals	800,767	1,084,917	737,810	1,181,883	1,305,793	1,396,993
Signing	1,229,360	901,542	1,069,917	1,083,734	1,128,593	1,128,593
Streetlighting	2,027,647	1,973,370	2,243,883	2,216,946	2,272,095	2,272,095
Total	\$ 8,277,868	\$ 8,773,580	\$ 8,362,780	\$ 9,231,581	\$ 9,807,678	\$ 9,898,878

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues	(379,524)	(547,200)	(428,754)	(493,251)	(493,251)	(493,251)
Charges For Services	(254,437)	(254,242)	(227,854)	(256,242)	(256,242)	(256,242)
Misc Revenue	(377,506)	(380,000)	(350,000)	(380,000)	(380,000)	(380,000)
Transfer In	(32,716)	(24,138)	(35,000)	(24,000)	(24,000)	(24,000)
Total	\$ (1,044,182)	\$ (1,205,580)	\$ (1,041,608)	\$ (1,153,493)	\$ (1,153,493)	\$ (1,153,493)

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	4,810,027	5,623,251	4,798,416	5,915,325	6,070,438	6,159,638
Benefits	1,458,600	1,632,035	1,591,833	1,613,317	1,681,747	1,681,747
Supplies	353,663	350,555	349,375	310,235	310,235	312,235
Purchased Services	2,811,837	2,603,248	2,894,693	2,886,203	3,036,203	3,036,203
Inter Depart Charges	449,971	547,204	547,204	521,350	587,550	587,550
Inter Depart Billing	(580,385)	(797,534)	(797,534)	(881,757)	(745,403)	(745,403)
Transfer Out	18,337	20,400	20,400	20,400	20,400	20,400
Total	\$ 9,322,050	\$ 9,979,160	\$ 9,404,388	\$ 10,385,073	\$ 10,961,170	\$ 11,052,370

Traffic Engineering

Function:

Transportation

*Service Overview***Service:** Bicycle & Pedestrian Services

Service Description

This service guides bicycle and pedestrian planning, infrastructure improvements, and safety initiatives. The program also includes education, encouragement and outreach focused on bicycle and pedestrian safety as well as the administration of the Crossing Guard Program. The goals of this service are to ensure safe, efficient, equitable and accessible walking and biking infrastructure; increase the number of people choosing to walk and bike; and increase pedestrian and bicycle safety.

Activities Performed by this Service

- Pedestrian and Bicycle Plans: Planning for pedestrian and bicycle facilities including work related to Vision Zero, Complete Green Streets, neighborhood planning and other City projects.
- Engagement and Public Input: Outreach to underserved neighborhoods to gather input on walking/biking and infrastructure changes, holding public meetings to discuss specific projects and responding to concerns.
- Safety Education: Provide education to support walking and biking safety including Safe Routes to School planning and program delivery.
- Crossing Guard Services: Providing Crossing Guards services at approved locations and reviewing locations.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	962,990	1,132,750	1,058,372	1,167,759	1,178,488	1,178,488
Other-Expenditures	91,684	102,000	102,000	102,000	102,000	102,000
Total	\$ 1,054,674	\$ 1,234,750	\$ 1,160,372	\$ 1,269,759	\$ 1,280,488	\$ 1,280,488

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	932,656	1,142,774	1,065,703	1,181,069	1,191,663	1,191,663
Non-Personnel	76,043	32,600	35,293	36,190	36,190	36,190
Agency Charges	45,975	59,376	59,376	52,499	52,635	52,635
Total	\$ 1,054,674	\$ 1,234,750	\$ 1,160,372	\$ 1,269,759	\$ 1,280,488	\$ 1,280,488

Traffic EngineeringFunction: **Transportation***Service Overview***Service:** Communications

Service Description

This service is responsible for: (1) two-way radios and associated electronic equipment, (2) municipal communications systems, and (3) communications equipment for the City and other public entities. The goal of this service is to maintain and repair the current emergency communication system and radios.

Activities Performed by this Service

- Emergency Communication System: Maintain and repair equipment at eight radio tower locations including the 911 center and maintain and repair portable and handheld radios and miscellaneous electronics.
- Interoperability with Dane County 911 Center: Ensure the Dane County and the City of Madison separate emergency radio systems are compatible to receive calls from the 911 Center.
- Emergency Radio Equipment: Install communication equipment in police, fire, and other City agency vehicles and for other agencies throughout Dane County.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	997,817	915,591	736,768	867,013	1,121,696	1,121,696
Other-Expenditures	-	-	-	-	-	-
Total	\$ 997,817	\$ 915,591	\$ 736,768	\$ 867,013	\$ 1,121,696	\$ 1,121,696

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(68,416)	(135,200)	(120,637)	(105,200)	(105,200)	(105,200)
Personnel	824,882	1,078,037	846,928	1,072,722	1,090,812	1,090,812
Non-Personnel	700,586	635,511	673,233	650,651	750,651	750,651
Agency Charges	(459,234)	(662,757)	(662,757)	(751,159)	(614,567)	(614,567)
Total	\$ 997,817	\$ 915,591	\$ 736,768	\$ 867,013	\$ 1,121,696	\$ 1,121,696

Traffic EngineeringFunction: **Transportation***Service Overview***Service:** Pavement Markings*Service Description*

This service performs an annual pavement marking inventory. The service is also responsible for the maintenance of the following: centerline, lane line, crosswalk, bike path, speed hump, and other similar markings. The goal of this service is to provide greater clarity and consistent guidance on, over, or adjacent to a street, pedestrian facility, or bikeway by maintaining existing and installing new traffic control pavement markings.

Activities Performed by this Service

- Pavement Marking Design: Design pavement marking needs based on condition of existing markings and public safety, including prioritizing the material, location, and type of replacement pavement markings.
- Pavement Marking Installation: Paint pavement markings throughout the city to help guide bicycles, pedestrians, and motorists.
- Epoxy Pavement Marking: Oversee the work of the contractor hired to install epoxy pavement marking in high traffic locations.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	873,943	1,081,805	843,125	1,082,914	1,092,081	1,092,081
Other-Expenditures	-	-	-	-	-	-
Total	\$ 873,943	\$ 1,081,805	\$ 843,125	\$ 1,082,914	\$ 1,092,081	\$ 1,092,081

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	-	(5,000)	-	(5,000)	(5,000)	(5,000)
Personnel	569,908	651,300	435,070	634,925	643,825	643,825
Non-Personnel	217,731	342,827	315,377	355,827	355,827	355,827
Agency Charges	86,303	92,678	92,678	97,162	97,429	97,429
Total	\$ 873,943	\$ 1,081,805	\$ 843,125	\$ 1,082,914	\$ 1,092,081	\$ 1,092,081

Traffic EngineeringFunction: **Transportation***Service Overview***Service:** Services*Service Description*

This service, in conjunction with the Transportation Commission, provides leadership for traffic safety programs and assists on the overall transportation and traffic planning, design, and transportation engineering for the City. Staff assist neighborhoods and other government entities in planning transportation improvements. The goal of this service is efficient development with minimal negative impacts on traffic safety and efficiency on City streets and neighborhoods.

Activities Performed by this Service

- **Plan Review:** Review and recommend approval of or changes to neighborhood development or transportation system plans to ensure a safe and efficient transportation system for all modes of travel.
- **Project Review:** Maintain prioritized list of transportation safety projects generated from public feedback, crash data or other transportation related studies.
- **Right-of-Way Permits:** Review plans for proposed use of the public right-of-way for public safety and pedestrian and traffic flow.
- **Traffic Studies:** Conduct traffic studies or counts to determine traffic by mode in order to determine appropriate traffic control devices or street geometry needs.
- **Mapping System:** Continuous updating of asset data using mapping software and administration of the CityWorks asset management system.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,293,660	1,581,606	1,570,905	1,529,333	1,606,932	1,606,932
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,293,660	\$ 1,581,606	\$ 1,570,905	\$ 1,529,333	\$ 1,606,932	\$ 1,606,932

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	1,163,319	1,452,047	1,447,792	1,389,554	1,466,978	1,466,978
Non-Personnel	19,929	19,100	12,654	26,281	26,281	26,281
Agency Charges	110,413	110,459	110,459	113,498	113,673	113,673
Total	\$ 1,293,660	\$ 1,581,606	\$ 1,570,905	\$ 1,529,333	\$ 1,606,932	\$ 1,606,932

Traffic EngineeringFunction: **Transportation***Service Overview***Service:** Signals

Service Description

This service is responsible for the installation, operation, and upkeep of traffic signals. Specific activities include: (1) studies, planning, and design associated with new installations; (2) review, revision, and modernization for existing signalized intersections; and (3) installation and maintenance of fiber optics. The goal of this service is safer intersections through maintenance and repair of the City's traffic signals.

Activities Performed by this Service

- Traffic Signals: Provide routine maintenance, repairs, and emergency response to equipment failures and traffic signals knocked down.
- Fiber Conduit: Provide routine maintenance, repair, and emergency response to equipment failures and fiber breaks due to extreme weather or contractor damage.
- Traffic Signal Timing: Remotely or locally adjust traffic signals to adapt to special events, crashes, flooding, and road closures.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	800,767	1,084,917	737,810	1,181,883	1,305,793	1,396,993
Other-Expenditures	-	-	-	-	-	-
Total	\$ 800,767	\$ 1,084,917	\$ 737,810	\$ 1,181,883	\$ 1,305,793	\$ 1,396,993

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(678,209)	(803,000)	(668,398)	(766,551)	(766,551)	(766,551)
Personnel	983,500	1,352,466	920,409	1,364,206	1,438,067	1,527,267
Non-Personnel	409,592	435,805	386,153	457,521	507,521	509,521
Agency Charges	85,884	99,646	99,646	126,707	126,756	126,756
Total	\$ 800,767	\$ 1,084,917	\$ 737,810	\$ 1,181,883	\$ 1,305,793	\$ 1,396,993

Traffic EngineeringFunction: **Transportation***Service Overview*

Service: Signing

Service Description

This service is responsible for fabricating, installing, replacing, repairing, and maintaining street signs. Specific activities include: (1) an annual inventory of all signs to determine condition and proper location, (2) studies to determine the need for new signs, (3) upkeep and maintenance of signs and guard rails, and (4) installations and removals of barricades and signs for special events and to individuals with street-use permits. The goal of this service is to provide clear, concise, and consistent guidance on, over, or adjacent to a street, pedestrian facility, or bikeway by maintaining existing and installing new traffic control signage.

Activities Performed by this Service

- Signage Plans: Develop sign plans that are designed to improve public safety and traffic flow.
- Fabricate and Install Signs: Manufacture and install signs throughout the City.
- Facilitate Special Events: Work with special event planners and other agencies to design plans to accommodate special events in a safe manner. Place signage and barricades needed for these events.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	1,229,360	901,542	1,069,917	1,083,734	1,128,593	1,128,593
Other-Expenditures	-	-	-	-	-	-
Total	\$ 1,229,360	\$ 901,542	\$ 1,069,917	\$ 1,083,734	\$ 1,128,593	\$ 1,128,593

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(123,856)	(112,000)	(90,511)	(113,500)	(113,500)	(113,500)
Personnel	1,203,830	906,760	1,024,873	1,113,192	1,134,648	1,134,648
Non-Personnel	137,617	76,123	104,897	77,102	77,102	77,102
Agency Charges	11,769	30,659	30,659	6,940	30,343	30,343
Total	\$ 1,229,360	\$ 901,542	\$ 1,069,917	\$ 1,083,734	\$ 1,128,593	\$ 1,128,593

Traffic Engineering

Function: Transportation

Service Overview

Service: Streetlighting

Service Description

This service manages all street lights within the City of Madison. Specific activities include: repairing and maintaining light poles, bases and luminaries, and repairing all damage resulting from crashes. This includes design of new lighting installations and evaluating the need for changes in the existing systems and lighting units for specific neighborhood needs. The goal of this service is to maintain and repair street lighting and bike path lighting infrastructure.

Activities Performed by this Service

- **Streetlight Maintenance:** Provide routine maintenance, repairs, and emergency response to knocked down street lights and repair malfunctioning street light equipment.
- **Installation Requests:** Evaluate requests for lighting installation and coordinate with field staff or utilities.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	2,027,647	1,973,370	2,243,883	2,216,946	2,272,095	2,272,095
Other-Expenditures	-	-	-	-	-	-
Total	\$ 2,027,647	\$ 1,973,370	\$ 2,243,883	\$ 2,216,946	\$ 2,272,095	\$ 2,272,095

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Revenue	(173,701)	(150,380)	(162,063)	(163,242)	(163,242)	(163,242)
Personnel	590,534	671,903	649,475	772,974	786,193	786,193
Non-Personnel	1,622,338	1,432,237	1,736,861	1,613,266	1,613,266	1,613,266
Agency Charges	(11,524)	19,609	19,609	(6,053)	35,878	35,878
Total	\$ 2,027,647	\$ 1,973,370	\$ 2,243,883	\$ 2,216,946	\$ 2,272,095	\$ 2,272,095

Traffic Engineering

Function: Transportation

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Intergov Revenues						
Federal Revenues Operating	-	(1,200)	-	(1,200)	(1,200)	(1,200)
State Revenues Operating	(118,910)	(112,000)	(110,000)	(112,000)	(112,000)	(112,000)
Payment For Municipal Service	(22,589)	(35,000)	(83,696)	(35,000)	(35,000)	(35,000)
Local Revenues Operating	(212,058)	(324,000)	(212,058)	(300,051)	(300,051)	(300,051)
Other Unit Of Gov Revenues Op	(25,966)	(75,000)	(23,000)	(45,000)	(45,000)	(45,000)
Intergov Revenues Total	\$ (379,524)	\$ (547,200)	\$ (428,754)	\$ (493,251)	\$ (493,251)	\$ (493,251)
Charges For Services						
Traffic Private Entity	(84,705)	(94,242)	(67,854)	(84,242)	(84,242)	(84,242)
Reimbursement Of Expense	(169,733)	(160,000)	(160,000)	(172,000)	(172,000)	(172,000)
Charges For Services Total	\$ (254,437)	\$ (254,242)	\$ (227,854)	\$ (256,242)	\$ (256,242)	\$ (256,242)
Misc Revenue						
Miscellaneous Revenue	(377,506)	(380,000)	(350,000)	(380,000)	(380,000)	(380,000)
Misc Revenue Total	\$ (377,506)	\$ (380,000)	\$ (350,000)	\$ (380,000)	\$ (380,000)	\$ (380,000)
Transfer In						
Transfer In From Insurance	(32,716)	(24,138)	(35,000)	(24,000)	(24,000)	(24,000)
Transfer In Total	\$ (32,716)	\$ (24,138)	\$ (35,000)	\$ (24,000)	\$ (24,000)	\$ (24,000)
Salaries						
Permanent Wages	4,087,425	5,035,749	4,033,078	5,337,427	5,389,172	5,389,172
Salary Savings	-	(297,968)	-	(143,374)	(143,374)	(143,374)
Pending Personnel	-	71,592	-	-	103,724	192,924
Premium Pay	26,981	18,000	29,406	18,000	18,000	18,000
Workers Compensation Wages	15,895	-	540	-	-	-
Compensated Absence	83,393	49,999	83,393	49,999	49,999	49,999
Hourly Wages	488,296	598,010	488,296	598,010	598,010	598,010
Overtime Wages Permanent	68,986	53,379	68,986	53,379	53,379	53,379
Overtime Wages Hourly	147	-	183	-	-	-
Election Officials Wages	437	-	41	-	-	-
Budget Efficiencies	-	-	-	(92,218)	(92,218)	(92,218)
Salaries Total	\$ 4,771,561	\$ 5,528,760	\$ 4,703,925	\$ 5,821,223	\$ 5,976,691	\$ 6,065,891
Benefits						
Comp Absence Escrow	-	-	161,619	-	-	-
Health Insurance Benefit	759,400	864,019	739,569	785,227	843,425	843,425
Wage Insurance Benefit	18,964	19,847	16,962	15,933	15,933	15,933
WRS	278,783	333,022	278,012	362,946	371,853	371,853
FICA Medicare Benefits	353,299	367,974	347,701	398,831	399,800	399,800
Licenses & Certifications	191	-	-	-	-	-
Post Employment Health Plans	39,077	39,665	40,461	42,482	42,482	42,482
Benefits Total	\$ 1,449,713	\$ 1,624,526	\$ 1,584,324	\$ 1,605,420	\$ 1,673,494	\$ 1,673,494

Traffic Engineering

Function: Transportation

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Supplies						
Office Supplies	2,359	3,350	2,687	7,550	7,550	7,550
Copy Printing Supplies	2,370	5,100	2,370	3,100	3,100	3,100
Furniture	-	300	-	300	300	300
Hardware Supplies	1,948	1,500	7,256	900	900	900
Software Lic & Supplies	295	6,000	295	3,200	3,200	3,200
Postage	7,278	6,100	16,601	6,100	6,100	6,100
Books & Subscriptions	394	100	125	400	400	400
Work Supplies	279,605	243,995	243,995	239,095	239,095	241,095
Janitorial Supplies	4,048	6,000	2,497	6,000	6,000	6,000
Medical Supplies	35	100	-	-	-	-
Safety Supplies	15,116	13,700	18,079	15,000	15,000	15,000
Snow Removal Supplies	95	-	-	-	-	-
Uniform Clothing Supplies	8,747	4,200	8,747	7,890	7,890	7,890
Building	2,549	200	-	200	200	200
Building Supplies	3,389	1,500	11,000	2,000	2,000	2,000
Electrical Supplies	364	500	364	500	500	500
HVAC Supplies	18	-	19	-	-	-
Plumbing Supplies	36	200	-	100	100	100
Machinery And Equipment	165	34,500	2,567	-	-	-
Equipment Supplies	24,852	12,210	32,774	11,900	11,900	11,900
Street Light Supplies	-	5,000	-	-	-	-
Traffic Signal Supplies	-	6,000	-	6,000	6,000	6,000
Supplies Total	\$ 353,663	\$ 350,555	\$ 349,375	\$ 310,235	\$ 310,235	\$ 312,235
Purchased Services						
Natural Gas	10,808	9,035	31,860	15,151	15,151	15,151
Electricity	1,818,677	1,611,901	1,909,610	1,818,676	1,818,676	1,818,676
Water	2,391	1,980	2,250	692	692	692
Telephone	5,827	4,900	5,827	5,100	5,100	5,100
Cellular Telephone	6,148	13,100	6,148	9,100	9,100	9,100
Systems Comm Internet	107,341	100,000	107,341	100,000	100,000	100,000
Building Improv Repair Maint	4,723	-	132	-	-	-
Facility Rental	-	1,600	-	1,600	1,600	1,600
Landfill	557	2,000	557	2,000	2,000	2,000
Comm Device Mntc	23,231	9,130	23,231	20,000	20,000	20,000
Equipment Mntc	39,914	32,600	39,914	32,500	32,500	32,500
System & Software Mntc	559,131	576,702	548,261	620,884	720,884	720,884
Rental Of Equipment	4,420	2,400	1,675	2,400	2,400	2,400
Street Mntc	94,471	180,000	144,505	190,000	190,000	190,000
Street Light Mntc	4,835	13,000	4,835	13,000	13,000	13,000
Recruitment	131	-	299	-	-	-
Mileage	-	-	404	-	-	-
Conferences & Training	38,934	14,000	15,223	20,100	20,100	20,100
Memberships	4,845	3,000	2,727	2,900	2,900	2,900
Delivery Freight Charges	479	-	102	-	-	-
Storage Services	44	-	-	-	-	-
Consulting Services	4,088	-	-	-	50,000	50,000
Advertising Services	48	600	41	200	200	200
Printing Services	-	-	370	-	-	-
Locating Marking Services	19,149	17,900	23,916	17,900	17,900	17,900
Other Services & Expenses	17,317	9,100	25,462	13,800	13,800	13,800
Permits & Licenses	-	300	-	200	200	200
Purchased Services Total	\$ 2,767,507	\$ 2,603,248	\$ 2,894,693	\$ 2,886,203	\$ 3,036,203	\$ 3,036,203
Inter Depart Charges						
ID Charge From Engineering	(10,452)	62,060	62,060	6,373	62,060	62,060
ID Charge From Fleet Services	342,960	361,254	361,254	375,217	385,730	385,730
ID Charge From Traffic Eng	780	-	-	-	-	-
ID Charge From Insurance	43,346	33,140	33,140	38,717	38,717	38,717
ID Charge From Workers Comp	73,337	90,750	90,750	101,043	101,043	101,043
Inter Depart Charges Total	\$ 449,971	\$ 547,204	\$ 547,204	\$ 521,350	\$ 587,550	\$ 587,550

Traffic Engineering

Function: **Transportation**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Inter Depart Billing						
ID Billing To Clerk	(1,237)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
ID Billing To Fire	(83,988)	(101,552)	(101,552)	(101,552)	(101,552)	(101,552)
ID Billing To Police	(292,240)	(228,339)	(228,339)	(285,000)	(294,000)	(294,000)
ID Billing To Public Health	(1,932)	(1,586)	(1,586)	(1,586)	(1,586)	(1,586)
ID Billing To Engineering	(5,873)	(6,221)	(6,221)	(6,221)	(26,491)	(26,491)
ID Billing To Fleet Services	(3,853)	(4,999)	(4,999)	(4,999)	(4,999)	(4,999)
ID Billing To Landfill	(340)	(360)	(360)	(360)	(360)	(360)
ID Billing To Streets	(51,173)	(68,874)	(68,874)	(68,874)	(58,874)	(58,874)
ID Billing To Library	(3,641)	(3,766)	(3,766)	(3,766)	(3,766)	(3,766)
ID Billing To Parks	(28,795)	(31,043)	(31,043)	(31,043)	(31,043)	(31,043)
ID Billing To Bldg Inspection	(2,016)	(2,216)	(2,216)	(2,216)	(2,216)	(2,216)
ID Billing To Parking	(17,830)	(58,946)	(58,946)	(50,615)	(32,458)	(32,458)
ID Billing To Sewer	(4,008)	(4,156)	(4,156)	(4,156)	(4,156)	(4,156)
ID Billing To Stormwater	(10,048)	(4,246)	(4,246)	(4,246)	(4,246)	(4,246)
ID Billing To Transit	(58,116)	(207,858)	(207,858)	(199,027)	(130,423)	(130,423)
ID Billing To Water	(15,295)	(72,372)	(72,372)	(117,096)	(48,233)	(48,233)
Inter Depart Billing Total	\$ (580,385)	\$ (797,534)	\$ (797,534)	\$ (881,757)	\$ (745,403)	\$ (745,403)
Transfer Out						
Transfer Out To Grants	18,337	20,400	20,400	20,400	20,400	20,400
Transfer Out Total	\$ 18,337	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400	\$ 20,400

Traffic Engineering

Function: Transportation

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
ACCT TECH 2-20	20	1.00	68,445	1.00	73,065	1.00	73,773	1.00	73,773
ASST CITY TRAFFIC ENGR-18	18	2.00	243,039	2.00	259,613	2.00	262,130	2.00	262,130
BIC REGISTRATION COORD-20 PT	20	0.60	54,744	-	-	-	-	-	-
CITY TRAFFIC ENGR-21	21	1.00	159,425	1.00	170,186	1.00	171,836	1.00	171,836
CIVIL TECH 1-16 PT	16	-	-	0.60	62,375	0.60	62,979	0.60	62,979
CIVIL TECH 2-16	16	2.00	141,074	1.00	71,272	1.00	71,963	1.00	71,963
COM OPER LDWKR-16	16	1.00	74,059	2.00	161,137	2.00	162,699	2.00	162,699
COMMUNIC OPER SUPV-18	18	1.00	96,348	1.00	89,291	1.00	90,157	1.00	90,157
COMMUNIC TECH 1-16	16	1.00	78,851	2.00	157,726	2.00	159,255	2.00	159,255
COMMUNIC TECH 2-16	16	3.00	187,366	2.00	138,646	2.00	139,990	2.00	139,990
COMMUNIC TECH 3-16	16	1.00	71,437	1.00	81,430	1.00	82,220	1.00	82,220
COMMUNICATION WKR-16	16	2.00	139,440	2.00	149,530	2.00	150,979	2.00	150,979
COMP MAP/GIS COORD-18	18	1.00	115,130	1.00	122,901	1.00	124,093	1.00	124,093
CROSSING GUARD SUPV-18 PT	18	1.70	115,107	1.70	123,453	1.70	124,650	1.70	124,650
ELECTRICAL OPER SUPV-18	18	1.00	83,645	1.00	116,136	1.00	117,262	1.00	117,262
ENGR PROG SPEC 1-16	16	5.00	395,149	6.00	465,441	6.00	469,953	5.00	384,593
ENGR PROG SPEC 2-16	16	1.00	88,349	1.00	94,313	1.00	95,228	1.00	95,228
GIS SPECIALIST 2-18	18	-	-	-	-	-	-	1.00	85,360
MAINT MECH 1-16	16	1.00	66,765	1.00	73,553	1.00	74,266	1.00	74,266
MAINT PAINTER-16	16	2.00	139,812	2.00	149,249	2.00	150,696	2.00	150,696
NEW POSITION	18	2.00	126,718	-	-	-	-	-	-
PED BICYCLE ADMIN-18	18	1.00	97,474	1.00	104,053	1.00	105,062	1.00	105,062
PED BICYCLE OUTREACH SPEC-18	18	1.00	61,125	1.00	72,051	1.00	72,749	1.00	72,749
PROGRAM ASST 1-20	20	2.00	121,128	2.00	131,311	2.00	132,584	2.00	132,584
SIGN PAINTER-16	16	2.00	128,929	2.00	139,339	2.00	140,690	2.00	140,690
STOREKEEPER-16	16	1.00	63,382	1.00	71,272	1.00	71,963	1.00	71,963
TRAFF CONT MAINT WKR-16	16	6.00	369,413	6.00	381,226	6.00	384,921	6.00	384,921
TRAFF ENGR 1-18	18	1.00	94,715	1.00	101,108	2.00	182,935	2.00	182,935
TRAFF ENGR 2-18	18	4.00	359,229	4.00	386,156	4.00	389,900	4.00	389,900
TRAFF ENGR 3-18	18	1.00	70,487	1.00	72,051	1.00	72,749	1.00	72,749
TRAFF ENGR 4-18	18	2.00	241,292	2.00	205,703	2.00	207,697	2.00	207,697
TRAFF OPER LDWKR-16	16	2.00	156,447	2.00	167,008	2.00	168,627	2.00	168,627
TRAFF OPER MGR-18	18	1.00	125,286	1.00	134,982	1.00	136,290	1.00	136,290
TRAFF SIG ELECTR 1-16	16	2.00	140,380	2.00	152,132	2.00	153,607	2.00	153,607
TRAFF SIG ELECTR 2-16	16	6.00	470,762	6.00	488,243	6.00	492,977	7.00	563,382
TRAFF SIG ELECTR 3-16	16	1.00	69,106	-	-	-	-	-	-
TRAFF SIG MAINT WKR-16	16	4.00	238,985	5.00	310,182	5.00	313,189	5.00	313,189
TRAFF SYS/NET SPEC	16	1.00	104,551	1.00	85,320	1.00	86,147	1.00	86,147
TRAFFIC OPER SUPV-18	18	1.00	94,715	1.00	89,291	1.00	90,157	1.00	90,157
TRANSP OPNS ANAL-18	18	1.00	100,232	1.00	107,980	1.00	109,027	1.00	109,027
VISION ZERO PROJ MGR		-	-	1.00	81,679	1.00	82,471	1.00	82,471
		70.30	\$5,552,542	70.30	\$5,840,404	71.30	\$5,977,871	72.30	\$6,048,276

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.

Transportation

Agency Overview

Agency Mission

The mission of the Department of Transportation is to develop and maintain a safe, efficient, economical, equitable, and sustainable transportation system for Madison's residents and visitors in a way that is consistent with the City's land use system and regional transportation goals.

Agency Overview

The Agency is responsible for planning and maintaining each element of the City's transportation system, including bicycle, bus, freight, automobile traffic, parking, pedestrians, street, curb and right-of-way use, and public transit.

2024 Budget Highlights

Service: Transportation Management

- o Moves a Public Information Officer position currently in the Parking Division to the Department of Transportation to serve all transportation agencies. The position will allocate half of its costs to capital projects with the remaining portion split evening between the Department of Transportation, Traffic Engineering, and Parking. (Department of Transportation Increase: \$21,300)
- o Recreates a vacant GIS Coordinator position in Parking to an IT Specialist 2 position within Information Technology. Transportation agencies will fund the position with Transportation funding 5% of the position. (Department of Transportation Increase: \$5,000).
- o Updates staff allocations to reflect additional time spent working on and charged to capital projects. (Reduction: \$17,400)
- o Includes funding for grant writing consulting services to pursue federal grants including opportunities from the Bipartisan Infrastructure Law. (Increase: \$30,000).

Transportation

Function: Transportation

Budget Overview

Agency Budget by Fund

Fund	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	288,183	568,320	303,551	564,809	606,048	606,048
Total	\$ 288,183	\$ 568,320	\$ 303,551	\$ 564,809	\$ 606,048	\$ 606,048

Agency Budget by Service

Service	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Transportation Management	288,183	568,320	303,551	564,809	606,048	606,048
Total	\$ 288,183	\$ 568,320	\$ 303,551	\$ 564,809	\$ 606,048	\$ 606,048

Agency Budget by Major-Revenue

Major Revenue	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Agency Budget by Major-Expense

Major Expense	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries	196,122	410,170	212,329	418,743	429,868	429,868
Benefits	49,832	121,944	57,781	105,672	109,785	109,785
Supplies	6,055	3,000	761	3,000	3,000	3,000
Purchased Services	24,998	22,000	21,475	26,000	52,000	52,000
Inter Depart Charges	11,176	11,205	11,205	11,394	11,394	11,394
Total	\$ 288,183	\$ 568,320	\$ 303,551	\$ 564,809	\$ 606,048	\$ 606,048

TransportationFunction: **Transportation***Service Overview***Service:** Transportation Management

Service Description

This service is responsible for planning and maintaining each element of the City's transportation system, including bicycle, bus, freight, automobile traffic, parking, pedestrians, street, curb and right-of-way use, and public transit. Organizationally, leadership within this department is responsible for the oversight of Metro Transit, Parking Division, and Traffic Engineering.

Activities Performed by this Service

- **Transportation Planning:** Identify transportation needs, develop and evaluate solutions, and recommend projects.
- **Project Management:** Work on key transportation initiatives, such as Transportation Demand Management, Bus Rapid Transit, Transit Network Redesign, and Intercity Bus Terminal.
- **Transportation Management:** Manage interaction between the Traffic Engineering Division, the Parking Division, and Metro Transit to develop a coordinated effort toward meeting Madison's Transportation goals.

Service Budget by Fund

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
General	288,183	568,320	303,551	564,809	606,048	606,048
Other-Expenditures	-	-	-	-	-	-
Total	\$ 288,183	\$ 568,320	\$ 303,551	\$ 564,809	\$ 606,048	\$ 606,048

Service Budget by Account Type

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Personnel	245,954	532,115	270,110	524,415	539,654	539,654
Non-Personnel	31,053	25,000	22,236	29,000	55,000	55,000
Agency Charges	11,176	11,205	11,205	11,394	11,394	11,394
Total	\$ 288,183	\$ 568,320	\$ 303,551	\$ 564,809	\$ 606,048	\$ 606,048

Transportation

Function: **Transportation**

Line Item Detail

Agency Primary Fund: General

	2022 Actual	2023 Adopted	2023 Projected	2024 Request	2024 Executive	2024 Adopted
Salaries						
Permanent Wages	189,671	415,871	205,483	428,448	432,602	432,602
Salary Savings	-	(5,701)	-	(24,866)	(23,080)	(23,080)
Pending Personnel	-	-	-	20,866	26,052	26,052
Compensated Absence	6,451	-	6,451	-	-	-
Overtime Wages Permanent	-	-	395	-	-	-
Budget Efficiencies	-	-	-	(5,705)	(5,705)	(5,705)
Salaries Total	\$ 196,122	\$ 410,170	\$ 212,329	\$ 418,743	\$ 429,868	\$ 429,868
Benefits						
Health Insurance Benefit	22,908	62,582	26,864	44,214	47,486	47,486
Wage Insurance Benefit	1,268	1,711	1,230	1,572	1,572	1,572
WRS	12,369	28,279	13,973	29,134	29,850	29,850
FICA Medicare Benefits	13,288	29,372	15,714	30,752	30,878	30,878
Benefits Total	\$ 49,832	\$ 121,944	\$ 57,781	\$ 105,672	\$ 109,785	\$ 109,785
Supplies						
Office Supplies	1,425	1,000	540	1,000	1,000	1,000
Hardware Supplies	3,356	-	-	-	-	-
Software Lic & Supplies	1,274	2,000	221	2,000	2,000	2,000
Supplies Total	\$ 6,055	\$ 3,000	\$ 761	\$ 3,000	\$ 3,000	\$ 3,000
Purchased Services						
System & Software Mntc	787	-	787	-	-	-
Recruitment	1,244	-	795	4,000	-	-
Conferences & Training	8,386	9,000	8,386	9,000	9,000	9,000
Memberships	10,494	13,000	11,508	13,000	13,000	13,000
Consulting Services	4,088	-	-	-	30,000	30,000
Purchased Services Total	\$ 24,998	\$ 22,000	\$ 21,475	\$ 26,000	\$ 52,000	\$ 52,000
Inter Depart Charges						
ID Charge From Engineering	10,236	10,236	10,236	10,236	10,236	10,236
ID Charge From Insurance	722	769	769	941	941	941
ID Charge From Workers Comp	218	200	200	217	217	217
Inter Depart Charges Total	\$ 11,176	\$ 11,205	\$ 11,205	\$ 11,394	\$ 11,394	\$ 11,394

Transportation

Function: **Transportation**

Position Summary

Classification	CG	2023 Budget Adopted		Request		2024 Budget Executive		Adopted	
		FTEs	Amount	FTEs	Amount	FTEs	Amount	FTEs	Amount
DIR OF TRANSPORTATION-21	21	1.00	176,504	1.00	188,418	1.00	190,245	1.00	190,245
ENGINEER 3-18	18	1.00	76,514	1.00	81,679	1.00	82,471	1.00	82,471
PRINCIPAL PLANNER-18	18	1.00	91,956	1.00	81,679	1.00	82,471	1.00	82,471
PUBLIC INFORMATION OFF 1-18	18	-	-	-	-	1.00	92,861	1.00	92,861
PLANNER 3-18	18	-	-	-	-	-	-	1.00	105,027
TRANS PLANNER 3-44	44	1.00	97,441	1.00	104,019	1.00	105,027	-	-
		4.00	\$442,416	4.00	\$455,796	5.00	\$553,076	5.00	\$553,076

Salary amounts recorded on this page are for total budgeted salaries; this amount may differ from budgeted permanent wages as presented in the Line Item Detail due to payroll allocations to other funding sources (capital projects, grants, etc.) or inter-agency services are not reflected in this summary page.



Introduction & Summaries

2024 Adopted Capital Budget

Capital Budget Overview and Policies

What is included in the Capital Budget?

The City of Madison's **Capital Improvement Plan (CIP)** is a planning and financial document that details investments to provide lasting improvements in the City's infrastructure, assets, and services. A **capital project** is a large-scale, time limited program with a defined start and end date. A **capital program** is a large-scale, continuing work plan. The **Capital Budget** appropriates funding for capital projects and programs for the first year of the CIP. The CIP also includes a five-year outlook as a plan for the future.

The City of Madison has established a policy to remove from the Capital Budget those items with a useful life of less than the repayment term of General Obligation (GO) debt (usually ten years). Those items should be considered in the Operating Budget under MGO 4.02(6)(c)(3).

Guidelines for Capital Projects and Programs

Capital projects included in the CIP must meet one or more of the following guidelines:

1. Land purchases and improvements in excess of three thousand dollars (\$3,000); or
2. Projects requiring the borrowing of money including, but not limited to construction or reconstruction of public utilities, streets, sidewalks, storm and sanitary drainage facilities; or
3. New construction and construction of buildings in excess of five thousand dollars (\$5,000); or
4. Major alterations to buildings and facilities which are not routine repairs and which substantially enhance the value of a structure or change its use; or
5. Original equipment or motor vehicle purchases exceeding twenty thousand dollars (\$20,000) in cost and having a life expectancy of ten (10) years or more, unless, for new capital projects, the repayment term of the debt coincides with the useful life of the asset.

Guidance for Agencies Submitting Capital Requests

Agencies received the following guidance for developing capital budget requests:

Fiscal Responsibility & Planning

- Agencies should scrutinize projects and programs approved in the 2023 CIP to ensure the timeline and funding requests are realistic and reflect current plans.
- Program costs should be adjusted to account for inflation and reflect realistic cost estimates.
- Any changes from the 2023 adopted CIP must be clearly explained in the agency request.

Prioritization and Strategic Alignment

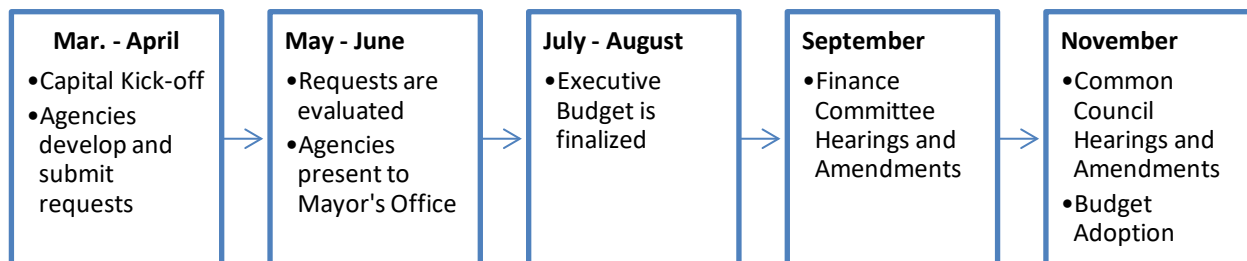
- Agencies must prioritize their requests and explain the criteria used for prioritization.
- Agencies must answer questions on racial equity and social justice, climate resilience and sustainability, alignment with strategic plans, and operating impacts. These questions have been added to create a holistic view of the request and explain how the request advances city priorities.

New Projects & Horizon List

- Agencies may submit requests for new projects if the project is fully conceptualized. Projects with the potential for external funding (e.g. federal grants) may be submitted in any year of the CIP. Projects without external funding may be submitted in the last year of the CIP (2029), or earlier if the project meets an emergency need or there is a critical timing component with another project.
- Agencies may submit requests for projects currently on the Horizon List so long as they can demonstrate the 'Issues to be Addressed' have been resolved.
- Agencies may submit requests to add projects to the Horizon List if a project is forthcoming but is not fully scoped.

Capital Budget Overview and Policies

Capital Budget Development Timeline



Agency requests were submitted to the Finance Department on April 21, 2023, and can be found here: <https://www.cityofmadison.com/finance/budget>

Special Assessment

Various Public Works projects include special assessments as a funding source. City staff are allowed to administratively increase the special assessment budget for projects where the final assessment exceeds the amount assumed in the budget, including movement across major projects, without seeking Common Council approval.

Savings Resulting from Use of General Debt Reserves

In December 2012, the Common Council created MGO 4.17 to prohibit the use of unused balances in the debt service fund for operating expenses. The Ordinance states: "In any year when general debt reserves are applied to reduce general fund debt service, an amount at least equal to the general debt reserves applied must be directly appropriated from the general fund for capital projects, unless the Common Council, by a separate vote of two-thirds (2/3) of all members during approval of the budget, votes to do otherwise."

Projects Funded by a Direct Appropriation from the General Fund

Consistent with the Guidelines for Projects above, the Capital Budget funds certain projects through a direct appropriation to capital (see table below). The funding for these projects are shown in the 2024 Operating Budget with the associated property tax levy offset by lower General Fund debt service. The reduced General Fund debt service is the result of applying estimated General Debt Reserves generated by the projected bond issuance premium associated with the 2023 General Obligation (GO) debt issuance. The 2024 Adopted funds the two projects listed below totaling \$1,233,000.

Agency	Project	Amount
FINANCE	CAPITAL BUDGET ADMINISTRATION	\$ 418,000
LIBRARY	LIBRARY COLLECTION	\$ 815,000
	Total	\$ 1,233,000

Capital Budget Overview and Policies

Reauthorizations /Carry Forward Balances

Capital projects and programs typically span multiple years. In some cases, General Obligation (GO) borrowing appropriated in one year may not be fully expended within the year. If the agency still requires these funds to successfully execute a project, this budget is reauthorized as a carry forward balance.

Carry forward balances were presented as part of the resolution authorizing the General Obligation (GO) Borrowing, which is adopted by the Common Council in September 2023. Based on projected borrowing levels as of November 10, 2023, \$183.2 million in previously authorized GO Borrowing carried forward from 2023 to 2024. The table below shows the 32 projects (out of 143) carrying forward \$1.5 million or more in GO borrowing. These projects represent 75% (\$136.7 million) of the total carry forward amount. A full list of carryforward appropriations is attached to [Legistar File 79467](#). Additionally, a list of carryforward appropriations by agency are included in each of the agency budgets in the following section.

Agency	Project	GO Borrowing Amount
COMMUNITY DEVELOPMENT	MEN'S HOMELESS SHELTER	\$ 5,760,000
COMMUNITY DEVELOPMENT	AFFORDABLE HOUSING-DEVELOPMENT	\$ 3,000,000
ECONOMIC DEVELOPMENT	SMALL BUSINESS EQUITY AND RECOVERY	\$ 1,507,000
ENGINEERING - FACILITIES MGMT	CCB OFFICE REMODELS	\$ 3,504,484
ENGINEERING - FACILITIES MGMT	ENERGY IMPROVEMENTS	\$ 2,525,479
ENGINEERING - FACILITIES MGMT	FAIRCHILD BLDG IMPROVEMENTS	\$ 1,743,245
ENGINEERING - MAJOR STREETS	RECONSTRUCTION STREETS	\$ 7,538,152
ENGINEERING - MAJOR STREETS	PAVEMENT MANAGEMENT	\$ 7,416,493
ENGINEERING - MAJOR STREETS	PLEASANT VIEW ROAD	\$ 2,497,400
ENGINEERING - MAJOR STREETS	ATWOOD AVE RECONSTRUCTION	\$ 1,727,361
ENGINEERING - PED/BIKE	SIDEWALK PROGRAM	\$ 1,639,649
ENGINEERING - PED/BIKE	TROY DR UNDERPASS	\$ 1,540,679
FIRE	FIRE STATION-6W BADGER RD	\$ 3,375,000
FLEET SERVICES	FLEET EQUIPMENT REPLACEMENT	\$ 8,400,000
FLEET SERVICES	FIRE APPARATUS / RESCUE VEHICLES	\$ 1,500,000
LIBRARY	IMAGINATION CENTER AT REINDAHL PARK	\$ 11,100,000
METRO TRANSIT	FACILITY REPAIRS &IMPROVEMENTS	\$ 9,800,000
METRO TRANSIT	TRANSIT SYSTEM UPGRADES	\$ 2,750,000
PARKING	STATE STREET CAMPUS GARAGE REPLAC	\$ 24,457,495
PARKING	INTERCITY BUS TERMINAL	\$ 1,700,000
PARKS	WARNER PARK COMMUNITY CENTER	\$ 4,425,000
PARKS	PARK LAND IMPROVEMENTS	\$ 2,437,123
PARKS	DOOR CREEK PARK SHELTER	\$ 1,800,000
STORMWATER	STORMWATER QUALITY SYSTEM IMPROV	\$ 4,057,891
STORMWATER	RECONSTRUCTION STREETS	\$ 2,747,825
STORMWATER	UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	\$ 2,496,000
STORMWATER	CITYWIDE FLOOD MITIGATION	\$ 1,930,440
STORMWATER	BIKEWAYS PROGRAM	\$ 1,900,000
TRAFFIC ENGINEERING	SAFE STREETS FOR ALL FEDERAL GRANT	\$ 4,000,000
TRAFFIC ENGINEERING	SAFE STREETS MADISON	\$ 3,063,402
TRAFFIC ENGINEERING	MONONA TERRACE/JOHN NOLEN DR LIGHT	\$ 2,055,000
TRANSPORTATION	NORTH-SOUTH BUS RAPID TRANSIT	\$ 2,330,000
	TOTAL	\$136,725,117

Capital Budget Overview and Policies

American Rescue Plan Act (ARPA)

The City of Madison received \$47.2 million of federal funding through the State and Local Recovery Funds component of the American Rescue Plan Act (ARPA) to recover from the negative public health and economic impacts caused by the COVID-19 pandemic. The City adopted a plan in July 2021 ([Legistar 65935](#)) to use ARPA funds to address critical community issues, support an equitable recovery, and continue to provide government services. Funding for capital projects was appropriated in 2021 and 2022. Many projects are ongoing, multi-year efforts that have not fully expended their original ARPA allocation. Funding for these projects are carried forward in the 2024 Adopted Capital Budget. For more information on ARPA, go to www.cityofmadison.com/arpa.

Agency	Project	Budget	Expenditures & Obligations (6/30/2023)
Community Development Division (CDD)	Homeownership Support/Rehabilitation (Consumer Lending)	\$ 500,000	\$ -
Community Development Division (CDD)	Occupy Madison Solar Panels	\$ 150,000	\$ 150,000
Community Development Division (CDD)	Purpose Built Shelter for Men Experiencing Homelessness	\$ 2,000,000	\$ -
Community Development Division (CDD)	Salvation Army Darbo Site*	\$ 2,500,000	\$ -
Community Development Division (CDD)	Youth Centered Housing Project	\$ 2,000,000	\$ -
Economic Development Division (EDD)	Retail Building Improvement Grant	\$ 500,000	\$ 500,000
Economic Development Division (EDD)	Small Business Equity & Recovery (SBER) Program	\$ 2,715,000	\$ 1,088,209
Mayor's Office Sustainability	Naturally Occurring Affordable Housing (NOAH) Energy Efficiency Program	\$ 250,000	\$ -

*Per Common Council [Budget Amendment 4](#) to the 2022 adopted budget, if the City has not approved a purchase and sale agreement for 3030 Darbo Drive for the proposed Salvation Army redevelopment by July 31 of 2023, then the \$2.5 million of federal funds would be made available to assist in purchasing other available parcels in the East Washington Avenue-Darbo Drive area for use in supporting efforts by non-profit organizations to serve the neighborhood and its residents.

ARPA Project Updates in the 2024 Adopted Budget

The 2024 Adopted budget made funding adjustments to multiple ARPA projects in both the capital and operating budgets. Capital project changes are summarized below. For a full description of adjustments, refer to the ARPA section in the Operating Budget Overview and [Common Council Amendment #1](#).

- **Affordable Housing - Consumer Lending:** The original ARPA plan included \$500,000 to expand the consumer lending program. The City received other federal funding that was used to meet the needs of the program. Funding was reallocated to CDD projects for Unsheltered Homeless Support and Nonprofit Support.
- **Hotels Converted to Housing:** The original ARPA plan included \$2.5 million for this project. The 2023 budget reallocated \$1.5 million from this project to the CDD Unsheltered Homeless Support project. After additional planning, it was determined the project was not feasible. The 2024 budget reallocates the remaining \$1 million to support the Unsheltered Homeless Support.
- **Small Business Equity and Recovery (SBER):** The original ARPA plan included \$2.6 million for the SBER project. The 2024 budget increases funding by \$100,000 through a reallocation of funding from the Downtown Vacant Storefront Art program.

How to Read Agency Capital Budgets

Each agency budget contains the following sections:

1. Capital Improvement Plan (CIP) Overview

- a. **Summary Table:** List of all capital projects and programs, with total funding by year
- b. **Changes from 2023 Adopted CIP (Graph):** Clustered bar graph that compares the total funding for the agency, by year, in the 2024 Adopted CIP and the 2023 Adopted CIP
- c. **Description of Major Changes:** Comments on significant changes between the 2024 Adopted CIP and the 2023 Adopted CIP. There is a comment on every project/ program, even if there is no change. Comments may include changes in funding amount, funding source, project scope, timeline, or other aspects of the project.

2. Summary of Expenditures and Revenues

- a. **2024 CIP by Expenditure Type:** Table with budget amounts by expenditure type (e.g. Bike Path, Building, Land, Street), by year
- b. **2024 CIP by Funding Source:** Table with budget amounts by funding source (e.g. General Fund (GF) General Obligation (GO) Borrowing; Federal Sources; Impact Fees; Reserves Applied; TIF Increment), by year
- c. **Borrowing Summary:** Table with General Fund GO Borrowing and Non-General Fund GO Borrowing by year
- d. **Annual Debt Service:** Estimated debt service, assuming a 10-year repayment schedule and 3% interest
- e. **Adopted Budget by Funding Source (Graph):** Stacked bar graph showing GO Borrowing and Other Sources by year

3. Carryforward General Obligation Borrowing

- a. **Carryforward GO Borrowing:** Table that summarizes funding authorized in prior capital budgets that carryforward in 2024. Data reflects unspent funds as of July 31, 2023.
 - “Unused Appropriation Authority” column reflects all unused funds that carryforward (borrowing, federal sources, grants)
 - “Reauthorized GO Borrowing” column reflects GO Borrowing that are reauthorized in 2024

The “Introduction & Summaries” section of the Adopted Capital Budget includes additional details under “Reauthorizations/ Carryforward Balances.”

4. Project & Program Details

- a. **Identifying Information:** Project Name, Number, Type (Project or Program); and Citywide Element
- b. **Project Description:** Brief narrative on the purpose and scope of the project
- c. **Funding Table:** Table that summarizes funding by source, by year

City of Madison: 2024 Adopted Capital Budget
Comparison Schedule

2024 Adopted CIP Compared to the 2023 Adopted CIP; Total Funding for 2024 - 2028

	2023 Adopted			2024 Request Request Total	2024 Executive			2024 Adopted		
	GO Borrowing	Other	Total		GO Borrowing	Other	Total	GO Borrowing	Other	Total
Administration & General Government										
Finance	-	1,850,000	1,850,000	1,850,000	-	2,090,000	2,090,000	-	2,090,000	2,090,000
Information Technology	24,882,000	-	24,882,000	29,132,000	28,746,850	-	28,746,850	28,746,850	-	28,746,850
Mayor's Office	4,250,000	-	4,250,000	4,250,000	4,250,000	-	4,250,000	4,250,000	-	4,250,000
Planning & Development										
CDA Redevelopment		10,000,000	10,000,000	55,000,000	12,000,000	18,000,000	30,000,000	15,200,000	18,000,000	33,200,000
Community Development Division	51,815,000	14,910,000	66,725,000	99,735,000	71,481,800	28,503,200	99,985,000	76,981,800	30,003,200	106,985,000
Economic Development Division	11,950,000	16,450,000	28,400,000	39,150,000	25,900,000	13,350,000	39,250,000	26,050,000	13,450,000	39,500,000
Planning Division	816,000	-	816,000	816,000	816,000	-	816,000	816,000	-	816,000
Public Facilities										
Henry Vilas Zoo	375,000	-	375,000	375,000	375,000	-	375,000	375,000	-	375,000
Library	3,362,000	4,400,000	7,762,000	7,762,000	3,362,000	4,900,000	8,262,000	3,782,000	4,900,000	8,682,000
Monona Terrace	890,500	8,030,000	8,920,500	10,001,525	5,854,025	4,147,500	10,001,525	5,854,025	4,147,500	10,001,525
Public Safety & Health										
Fire Department	4,279,140	-	4,279,140	10,302,394	10,302,394	-	10,302,394	10,602,394	-	10,602,394
Police Department	1,458,703	-	1,458,703	42,231,639	43,331,500	2,700,000	46,031,500	43,331,500	2,700,000	46,031,500
Public Health	-	-	-	-	6,666,100	8,483,900	15,150,000	6,666,100	8,483,900	15,150,000
Public Works										
Engineering - Bicycle and Pedestrian	22,418,000	8,685,000	31,103,000	32,014,000	28,998,000	3,016,000	32,014,000	28,998,000	3,016,000	32,014,000
Engineering - Facilities Management	39,885,380	200,000	40,085,380	62,193,775	56,665,775	7,028,000	63,693,775	56,665,775	7,028,000	63,693,775
Engineering - Major Streets	152,756,000	83,747,000	236,503,000	255,047,000	157,134,000	87,531,000	244,665,000	162,934,000	87,531,000	250,465,000
Engineering - Other Projects	1,325,500	11,851,500	13,177,000	12,939,500	494,300	11,735,200	12,229,500	494,300	11,735,200	12,229,500
Fleet Service	73,125,000	-	73,125,000	70,324,250	68,074,250	250,000	68,324,250	68,074,250	250,000	68,324,250
Parks Division	35,072,850	18,032,000	53,104,850	61,875,000	35,245,000	25,790,000	61,035,000	40,532,000	27,115,000	67,647,000
Sewer Utility	-	16,946,000	16,946,000	19,873,000	300,000	19,873,000	20,173,000	300,000	19,873,000	20,173,000
Stormwater Utility	12,531,000	20,390,000	32,921,000	30,621,000	15,765,000	14,856,000	30,621,000	19,265,000	15,856,000	35,121,000
Streets Division	50,468,000	825,000	51,293,000	53,855,400	51,320,400	2,785,000	54,105,400	51,320,400	2,785,000	54,105,400
Water Utility	-	57,498,500	57,498,500	108,916,000	7,320,500	101,595,500	108,916,000	7,320,500	101,595,500	108,916,000
Transportation										
Metro Transit	15,360,000	42,240,000	57,600,000	126,705,000	21,413,210	93,245,340	114,658,550	21,413,210	93,245,340	114,658,550
Parking Division	83,000	340,000	423,000	11,444,100	12,587,100	357,000	12,944,100	7,387,100	357,000	7,744,100
Traffic Engineering	13,852,000	4,690,000	18,542,000	21,262,000	15,642,100	4,680,000	20,322,100	15,892,100	4,680,000	20,572,100
Transportation	7,330,000	56,000,000	63,330,000	167,028,000	14,010,000	136,890,000	150,900,000	14,010,000	136,890,000	150,900,000
Total	\$ 528,285,073	\$ 377,085,000	\$ 905,370,073	\$ 1,334,703,583	\$ 698,055,304	\$ 591,806,640	\$ 1,289,861,944	\$ 717,262,304	\$ 595,731,640	\$ 1,312,993,944

City of Madison: 2024 Adopted Capital Budget
Expense & Funding Schedule

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Bike Path	4,880,000	2,842,000	600,000	2,538,000	2,194,000	768,000
Bridge	1,250,000	260,000	270,000	4,280,000	290,000	300,000
Building	72,071,450	42,784,600	68,018,640	68,938,900	22,242,500	23,735,250
Fiber Network	100,000	850,000	1,025,000	650,000	500,000	500,000
Land	1,560,000	5,065,000	1,572,000	3,479,000	1,586,000	3,386,000
Land Improvements	10,974,250	12,605,000	16,540,000	9,123,000	12,275,000	10,448,000
Library Collection	815,000	860,000	880,000	900,000	945,000	992,250
Loans	28,807,000	22,657,000	25,107,000	22,107,000	23,107,000	20,107,000
Machinery and Equipment	68,253,740	39,870,624	39,815,779	43,850,155	43,637,706	47,524,506
Other	10,734,980	13,741,520	4,197,000	11,081,000	4,097,000	14,042,000
Sanitary Sewer	9,936,000	11,161,000	17,671,000	15,906,000	17,747,000	16,771,000
Software and Licenses	1,307,000	2,450,000	755,000	935,000	560,000	560,000
Stormwater Network	22,565,000	13,035,000	10,415,000	9,615,000	11,250,000	7,545,000
Street	31,519,500	169,210,200	33,558,100	35,586,150	41,848,150	45,793,308
Streetlighting	1,527,500	772,500	620,000	620,000	630,000	630,000
Water Network	6,815,000	7,810,000	14,701,000	19,814,000	25,825,000	22,492,000
Total	\$ 273,116,420	\$ 345,974,444	\$ 235,745,519	\$ 249,423,205	\$ 208,734,356	\$ 215,594,314

2024 CIP by Funding Source

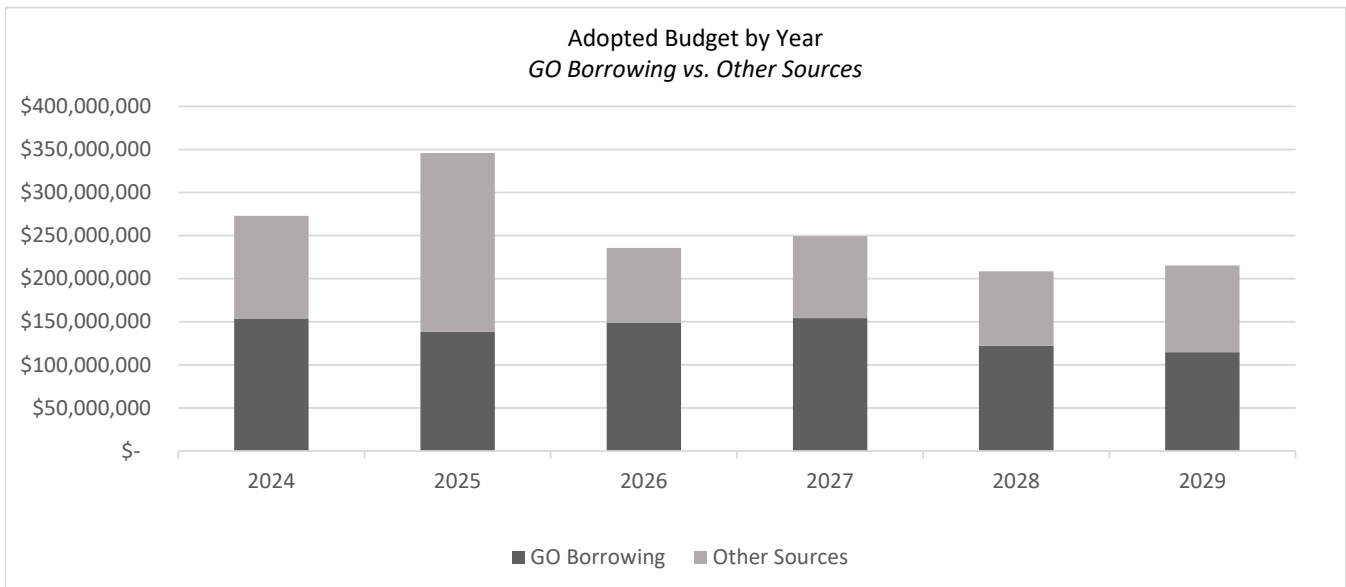
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	87,592,065	93,001,424	114,249,819	122,792,705	91,650,206	81,640,614
Non-GF GO Borrowing	65,803,235	45,267,600	34,929,250	31,488,500	30,487,500	33,157,500
County Sources	1,645,000	9,518,900	45,000	45,000	45,000	2,395,000
Developer Capital Funding	7,410,000	2,410,000	2,410,000	2,410,000	2,410,000	2,410,000
Expense Depreciation	5,000,000	5,000,000	10,000,000	10,000,000	15,000,000	15,000,000
Federal Sources	56,562,320	133,434,520	16,171,000	17,188,500	14,360,500	14,728,000
Impact Fees	2,778,000	2,928,000	6,288,000	11,513,000	6,155,000	17,115,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Miscellaneous Revenue	5,000	5,000	5,000	5,000	5,000	5,000
Municipal Capital Participate	320,000	-	293,000	-	-	-
Other Govt Pmt For Services	80,000	1,580,000	80,000	80,000	80,000	80,000
Private Contribution/Donation	322,000	72,000	72,000	572,000	25,000	25,000
Reserves Applied	9,783,600	17,032,500	22,134,700	23,173,500	23,192,900	24,834,950
Revenue Bonds	5,553,000	6,862,000	8,768,000	8,324,000	8,610,000	8,075,000
Room Tax	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
Special Assessment	4,866,000	4,935,000	5,508,000	5,650,000	7,008,000	8,303,000
State Sources	9,000,000	11,565,000	5,315,000	5,815,000	6,465,000	4,165,000
TIF Increment	14,024,200	8,940,000	6,900,000	7,250,000	300,000	100,000
Transfer From Other Restricted	180,000	230,000	220,000	230,000	130,000	170,000
Transfer In From General Fund	1,233,000	1,278,000	1,298,000	1,318,000	1,363,000	1,410,250
Total	\$ 273,116,420	\$ 345,974,444	\$ 235,745,519	\$ 249,423,205	\$ 208,734,356	\$ 215,594,314

City of Madison: 2024 Adopted Capital Budget
Borrowing Summary

Borrowing Schedule & Estimated Debt Service

	2024	2025	2026	2027	2028	2029
Borrowing Schedule						
General Fund GO	87,592,065	93,001,424	114,249,819	122,792,705	91,650,206	81,640,614
Non-General Fund GO	65,803,235	45,267,600	34,929,250	31,488,500	30,487,500	33,157,500
Total	\$ 153,395,300	\$ 138,269,024	\$ 149,179,069	\$ 154,281,205	\$ 122,137,706	\$ 114,798,114

	2024	2025	2026	2027	2028	2029
Annual Debt Service						
General Fund GO	11,386,968	12,090,185	14,852,476	15,963,052	11,914,527	10,613,280
Non-General Fund GO	8,554,421	5,884,788	4,540,803	4,093,505	3,963,375	4,310,475



City of Madison: 2024 Adopted Capital Budget
Funding Schedule Details

General Obligation (GO) Borrowing by Agency

GO Borrowing by Agency

	2024	2025	2026	2027	2028	2029
Administration & General						
Finance	-	-	-	-	-	-
Information Technology	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
Mayor's Office	850,000	850,000	850,000	850,000	850,000	850,000
Planning & Development						
CDA Redevelopment	8,200,000	4,000,000	3,000,000	-	-	-
Community Development Division	15,105,800	14,065,000	17,037,000	12,937,000	17,837,000	14,837,000
Economic Development Division	4,890,000	7,440,000	3,640,000	3,540,000	6,540,000	6,540,000
Planning Division	160,000	160,000	160,000	168,000	168,000	168,000
Public Facilities						
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Library	2,130,000	703,000	267,000	297,000	385,000	210,000
Monona Terrace	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Public Safety & Health						
Fire Department	2,656,490	4,321,224	1,854,469	868,805	901,406	938,218
Police Department	298,600	3,300,800	39,110,200	309,100	312,800	328,400
Public Health	150,000	6,516,100	-	-	-	-
Public Works						
Engineering - Bicycle and Pedestrian	7,780,000	4,860,000	4,460,000	5,454,000	6,444,000	5,443,000
Engineering - Facilities Management	8,901,175	6,905,600	10,188,000	15,924,000	14,747,000	7,687,000
Engineering - Major Streets	28,689,000	35,653,000	29,694,000	34,082,000	34,816,000	33,630,000
Engineering - Other Projects	111,900	140,000	108,800	50,000	83,600	145,000
Fleet Service	12,934,250	11,750,000	13,120,000	14,520,000	15,750,000	16,250,000
Parks Division	8,602,000	7,475,000	10,145,000	5,980,000	8,330,000	7,270,000
Sewer Utility	300,000	-	-	-	-	-
Stormwater Utility	8,890,000	3,570,000	1,315,000	3,630,000	1,860,000	2,545,000
Streets Division	1,399,000	3,590,000	1,458,000	43,235,400	1,638,000	5,018,000
Water Utility	7,320,500	-	-	-	-	-
Transportation						
Metro Transit	7,133,210	3,407,500	3,512,500	3,620,000	3,740,000	3,857,500
Parking Division	7,342,500	44,600	-	-	-	-
Traffic Engineering	5,678,750	2,657,200	2,497,350	2,524,400	2,534,400	3,669,996
Transportation	5,200,000	8,810,000	-	-	-	-
Total	\$153,395,300	\$138,269,024	\$149,179,069	\$154,281,205	\$122,137,706	\$114,798,114

City of Madison: 2024 Adopted Capital Budget
Funding Schedule Details

Other Sources (Non-Borrowing) by Agency

Other Funds by Agency

	2024	2025	2026	2027	2028	2029
Administration & General						
Finance	418,000	418,000	418,000	418,000	418,000	418,000
Information Technology	-	-	-	-	-	-
Mayor's Office	-	-	-	-	-	-
Planning & Development						
CDA Redevelopment	10,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Community Development	12,801,200	4,892,000	4,670,000	5,770,000	1,870,000	1,870,000
Economic Development Division	3,390,000	3,290,000	3,290,000	3,290,000	190,000	190,000
Planning Division	-	-	-	-	-	-
Public Facilities						
Henry Vilas Zoo	-	-	-	-	-	-
Library	1,315,000	860,000	880,000	900,000	945,000	992,250
Monona Terrace	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
Public Safety & Health						
Fire Department	-	-	-	-	-	-
Police Department	-	-	2,700,000	-	-	-
Public Health	-	8,483,900	-	-	-	-
Public Works						
Engineering - Bicycle and Pedestrian	125,000	1,682,000	25,000	1,159,000	25,000	25,000
Engineering - Facilities Management	2,416,000	1,416,000	916,000	1,172,000	1,108,000	1,108,000
Engineering - Major Streets	10,321,000	15,840,000	19,238,000	18,869,000	23,263,000	23,322,000
Engineering - Other Projects	2,231,600	2,205,000	2,359,200	2,385,000	2,554,400	2,760,450
Fleet Service	50,000	50,000	50,000	50,000	50,000	50,000
Parks Division	4,925,000	5,330,000	7,165,000	5,475,000	4,220,000	5,670,000
Sewer Utility	3,993,000	3,356,000	5,343,000	3,107,000	4,074,000	3,201,000
Stormwater Utility	8,852,000	1,566,000	1,518,000	2,454,000	1,466,000	3,580,000
Streets Division	157,000	157,000	157,000	2,157,000	157,000	157,000
Water Utility	10,142,500	13,015,000	22,970,000	25,226,000	30,242,000	30,593,000
Transportation						
Metro Transit	46,855,340	11,097,500	11,422,500	11,750,000	12,120,000	12,487,500
Parking Division	81,000	101,000	36,000	42,000	97,000	42,000
Traffic Engineering	990,000	960,000	910,000	910,000	910,000	910,000
Transportation	258,480	129,631,520	-	7,000,000	-	10,000,000
Total	\$119,721,120	\$207,705,420	\$ 86,566,450	\$ 95,142,000	\$ 86,596,650	\$100,796,200

City of Madison: 2024 Adopted Capital Budget
Funding Schedule Details

All Funds by Agency

All Funds by Agency

	2024	2025	2026	2027	2028	2029
Administration & General						
Finance	418,000	418,000	418,000	418,000	418,000	418,000
Information Technology	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
Mayor's Office	850,000	850,000	850,000	850,000	850,000	850,000
Planning & Development						
CDA Redevelopment	18,200,000	6,000,000	5,000,000	2,000,000	2,000,000	2,000,000
Community Development Division	27,907,000	18,957,000	21,707,000	18,707,000	19,707,000	16,707,000
Economic Development Division	8,280,000	10,730,000	6,930,000	6,830,000	6,730,000	6,730,000
Planning Division	160,000	160,000	160,000	168,000	168,000	168,000
Public Facilities						
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
Library	3,445,000	1,563,000	1,147,000	1,197,000	1,330,000	1,202,250
Monona Terrace	2,456,275	1,900,500	1,900,500	1,848,500	1,895,750	1,850,000
Public Safety & Health						
Fire Department	2,656,490	4,321,224	1,854,469	868,805	901,406	938,218
Police Department	298,600	3,300,800	41,810,200	309,100	312,800	328,400
Public Health	150,000	15,000,000	-	-	-	-
Public Works						
Engineering - Bicycle and Pedestrian	7,905,000	6,542,000	4,485,000	6,613,000	6,469,000	5,468,000
Engineering - Facilities Management	11,317,175	8,321,600	11,104,000	17,096,000	15,855,000	8,795,000
Engineering - Major Streets	39,010,000	51,493,000	48,932,000	52,951,000	58,079,000	56,952,000
Engineering - Other Projects	2,343,500	2,345,000	2,468,000	2,435,000	2,638,000	2,905,450
Fleet Service	12,984,250	11,800,000	13,170,000	14,570,000	15,800,000	16,300,000
Parks Division	13,527,000	12,805,000	17,310,000	11,455,000	12,550,000	12,940,000
Sewer Utility	4,293,000	3,356,000	5,343,000	3,107,000	4,074,000	3,201,000
Stormwater Utility	17,742,000	5,136,000	2,833,000	6,084,000	3,326,000	6,125,000
Streets Division	1,556,000	3,747,000	1,615,000	45,392,400	1,795,000	5,175,000
Water Utility	17,463,000	13,015,000	22,970,000	25,226,000	30,242,000	30,593,000
Transportation						
Metro Transit	53,988,550	14,505,000	14,935,000	15,370,000	15,860,000	16,345,000
Parking Division	7,423,500	145,600	36,000	42,000	97,000	42,000
Traffic Engineering	6,668,750	3,617,200	3,407,350	3,434,400	3,444,400	4,579,996
Transportation	5,458,480	138,441,520	-	7,000,000	-	10,000,000
Total	\$273,116,420	\$345,974,444	\$235,745,519	\$249,423,205	\$208,734,356	\$215,594,314

Horizon List

What is the Horizon List?

The Horizon List consists of projects that meet a clear community purpose but are not yet conceptualized to the level to be considered and funded within the 2024 CIP. Planning efforts around these projects should continue in 2024 seeking to address the identified outstanding issues. The 2024 capital budget also includes a central allocation of funding that can be used to support costs associated with analyzing these projects where necessary. With more complete information, these projects can be proposed in a future CIP planning process. This approach helps ensure the Capital Budget and CIP are developed using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

The 2024 Executive Budget funds the following three (3) projects that were on the 2023 Horizon List:

1. **Parks:** Brittingham Beach House
2. **Parks:** Odana Hills Golf Course
3. **Police:** Property & Evidence Facility

The 2024 Executive Budget removes four (4) projects that were on the 2023 Horizon List:

1. **Engineering – Facilities:** Sayle Street Remodel. Funding was added to the Streets Division Far West Facility project for master planning efforts for Public Works and Transportation facility needs, which includes the future use of Sayle Street.
2. **Fire:** Monroe St. Remodel. Project was removed from the list at the agency's request.
3. **IT:** Customer Single Sign-On. Project was removed from the list at the agency's request.
4. **Parks:** Lake Monona Waterfront. Finance Committee Amendment #14 removed this project from the Horizon List and added language to the project description explaining that additional development phases would be included in the budget, based on the adoption of a Master Plan.

Horizon List Projects: Summary by Department

The table below summarizes the projects recommended to be included on the Horizon List. The estimated budget amounts are based on agency requests.

Agency	Capital Item	Project or Program	Estimated Budget	
			GO Borrowing	Other Funds
CDA Redevelopment	Triangle Redevelopment Phases 2, 3, 4, and 5	Project	Unknown at this time	
Information Technology	311/CRM System	Project	350,000	
	Common Customer File	Project	300,000	
Parks Division	Breese Stevens	Project	Unknown at this time	
	*Cherokee Marsh Shelter	Project	2,000,000	
	Elver Park Community Center	Project	16,100,000	
	Goodman Pool Replacement	Project	Unknown at this time	
	Hill Creek Park Improvements	Project	200,000	200,000
	Hudson Park Slope Stabilization	Project	2,000,000	
	James Madison Park Facilities	Project	4,500,000	
	McPike Park Construction	Project	1,500,000	500,000
	Olbrich Botanical Gardens	Project	1,000,000	
	Vilas Park Master Plan Implementation	Project	14,000,000	
	*Warner Park Splash Pad	Project	2,000,000	
*Wingra Triangle Park	Project	210,000	990,000	

Horizon List

Summary Table, Continued

Agency	Capital Item	Project or Program	Estimated Budget	
			GO Borrowing	Other Funds
Police	New North District Station	Project	15,700,000	
Streets Division	*Badger Rd Facility Wash Bay Expansion	Project	525,000	
	*Sycamore Maintenance Facility Fire Suppression	Project	475,000	
	*Sycamore Maintenance Facility Siding	Project	650,000	

*Projects added to Horizon List via Finance Committee Amendment 1, 11, 12, and 13

Horizon List Project Details

CDA Redevelopment: Triangle Redevelopment Phases 2, 3, 4, and 5

Description

The CDA's redevelopment plan for the Triangle includes five phases of development that will replace 362 Public and Section 8 units with roughly 1,200 units of mixed-income housing. Phase 1 is included in the 2024 executive budget. This includes redeveloping approximately 163 units of housing that will replace Brittingham Apartments and the CDA Triangle property management office. Phases 2, 3, 4, and 5 are included in the Horizon List as CDA continues to explore options with HUD and refine the project budget.

Estimated Budget

The total development cost of the project will likely exceed \$300 million, with the majority of funds coming from Section 42 tax credits, tax-exempt housing bonds, and private debt held by CDA-controlled LLCs that will be created for each building. The local share of costs is to be determined.

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed:

- Refining the project budget and financing sources with HUD.

Information Technology: 311/CRM System

Description

This project is to purchase and implement the software to support a 311 program.

Estimated Budget

\$350,000 to purchase the software

Anticipated Operating Impact

Annualized Cost: To be determined based on software and associated staffing needs

Issue to be Addressed

- Pending final report on 311 implementation and decision on implementation strategy

Horizon List

Information Technology: Common Customer File Project

Description

This project is to provide our customers with a single point of entry into the various systems they need to interact within the City.

Estimated Budget

\$300,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Project should be sequenced after a decision on 311/CRM is made

Parks Division: Breese Stevens

Description

This project will support the necessary facility expansion, modifications, and enhancements to Breese Stevens that will support the facility hosting a top level professional women's soccer team as well as continue to host a diverse array of sports and cultural activities. The project will be a partnership with Big Top and will be funded through a combination of sources potentially including TIF, grants, GO debt, Parks resources, private support, and other sources.

Estimated Budget

Unknown

Anticipated Operating Impact

Annualized Cost: Unknown

Issue to be Addressed

- Completion of scope, budget, phasing, contractual agreements with partners, and additional community engagement.

Parks Division: Cherokee Marsh Shelter

Description

This project will fund improvements to the Cherokee Marsh Conservation Park – North Unit amenities, including renovating and upgrading the restroom building and including a shelter that can be used for multiple activities, including picnics, gatherings or nature activities.

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: Unknown

Issue to be Addressed

- Additional project planning and scoping is required.

Horizon List

Parks Division: Elver Park Community Center

Description

This project funds the design and construction of a new community center at Elver Park. Facilities Management prepared a schematic estimate for a new community center at a cost of \$16.1 million. The 2022 Adopted Capital Budget included \$200,000 for Park Master Planning efforts in 2023 - 2024 related to this community center. Design and construction of this facility may be added to the CIP following completion of the Master Plan.

Estimated Budget

\$16,100,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of Master Plan, including project scope, budget, timeline, and anticipated operating costs

Parks Division: Goodman Pool Replacement

Description

This project would fund rehabilitation and construction of the pool due to age. The scope of the project will be determined through an evaluation study scheduled for 2027.

Estimated Budget

Unknown at this time

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of a pool evaluation study in 2027

Parks Division: Hill Creek Park Improvements

Description

This project funds the expansion of Hill Creek Park located on Madison's far west side. The project's scope includes the construction of fields, courts, park access roads, parking, and lighting. will be done in conjunction with Engineering Stormwater, and will incorporate stormwater management and green infrastructure

Estimated Budget

\$400,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- The project is dependent on Engineering Stormwater's plans to develop the area

Horizon List

Parks Division: Hudson Park Slope Stabilization

Description

This project is in coordination with City Engineering to stabilize the slope and shore at Hudson Park.

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of a slope stabilization study in 2023

Parks Division: James Madison Park Facilities

Description

This project would support planning and addition of restroom facilities to James Madison Park.

Estimated Budget

\$4,500,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: McPike Park Construction

Description

This project would fund continued improvements to McPike Park. The goal of the project is to expand McPike Park in accordance with the master plan and provide park amenities and other transportation improvements as identified in the plan.

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Olbrich Botanical Gardens

Description

This project would fund a new bridge over Starkweather Creek. (Note: This project is separate from the Engineering – Bicycle Pedestrian project for the construction of a Hermina Street – Starkweather Creek Ped Bike Bridge, which is included in the Engineering – Bicycle and Pedestrian budget).

Estimated Budget

\$1,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Horizon List

Issue to be Addressed

- Additional project planning and scoping is required

Parks Division: Vilas Park Master Plan Implementation

Description

This project funds a series of improvements in Vilas Park called for in the master plan. Parks is developing a phasing plan for the implementation of the Vilas Park master plan

Estimated Budget

\$14,000,000

Anticipated Operating Impact

Annualized Cost: Unknown at this time

Issue to be Addressed

- Completion of phasing plan for the implementation for the Master Plan

Parks Division: Warner Park Splash Pad

Description

Identify, acquire, and develop an appropriately sited splash pad within Warner Park

Estimated Budget

\$2,000,000

Anticipated Operating Impact

Annualized Cost: \$25,000; estimated cost based on staffing to schedule, operate, and maintain the splash pad. The estimate could change based on amenities.

Issue to be Addressed

- Identification of a suitable site, project scoping and design, and phasing with the WPCRC expansion project

Parks Division: Wingra Triangle Park

Description

Identify, acquire, and develop an appropriately sited mini-park within the Wingra Creek Triangle bounded by the Creek, Fish Hatchery, and Park ST. The goal is to create a walkable, welcoming park space for residents of the area, which has experienced a rapid increase in housing development. This would likely be a mini-park of one acre or less given space constraints

Estimated Budget

\$1,200,000; \$500,000 acquisition (100% impact fees); \$700,000 development (70% impact fees, 30% GO Borrowing, depending on the number of affordable units in the area)

Anticipated Operating Impact

Annualized Cost: \$12,000; estimated cost based on staffing to schedule, operate, and maintain the mini-park. The estimate could change based on amenities.

Issue to be Addressed

- Identification of a suitable site is the primary issue. Additional engagement and planning would be done after that time to scope the actual construction project and corresponding budget.

Horizon List

Police: New North District Station

Description

This project funds the land acquisition, design, and development for and construction of a new facility to replace the existing North Police District Station. The goal of the project is to replace this facility with one that possesses a physical capacity with allows for future growth and has an updated infrastructure.

Estimated Budget

\$15,700,000

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be Addressed

- Identification and acquisition of a site; City may use General Land Acquisition funds to secure a site
- Target timeline for project is to design in 2027 and construct in 2028

Streets Division: Badger Rd Facility Wash Bay Expansion

Description:

As Streets has acquired larger equipment, the current wash facility no longer accomodates Streets' needs. Equipment attachments must be removed in order to fit in the way bay which results in a time consuming process to wash equipment.

Estimated Budget:

\$525,000

Anticipate Operating Impact:

Annualized Cost: None Anticipated

Issue to be addressed:

- Engineering Facilities will consider if expansion to the current wash bay is possible compared to other alternatives, such as if Southpoint opens as currently programmed. The cost estimate is highly uncertain as a number of possibilities need to be explored

Streets Division: Sycamore Maintenance Facility Fire Suppression

Description

The facility's fire suppression system is the original system installed in the building and requires repair. Presently, water is leaking into the pipes and causing corrosion.

Estimated Budget

\$475,000

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be Addressed

- Engineering Facilities will review the system to ascertain if a full system change out is required or if there is a more cost efficient way to address the problems.

Horizon List

Streets Division: Sycamore Maintenance Facility Siding

Description

The project would replace the siding on the building. Currently, the siding is the original siding installed and is damaged and/or rusting significantly in several areas.

Estimated Budget

\$650,000

Anticipated Operating Impact

Annualized Cost: None Anticipated

Issue to be addressed:

- Engineering Facilities will review the overall condition of the siding to consider if full replacement or targeted replacement of the siding will be most effective.



Agency Capital Budgets

2024 Adopted Capital Budget



Administration & General Government *(Capital)*

Finance
Information Technology
Mayor's Office

Finance

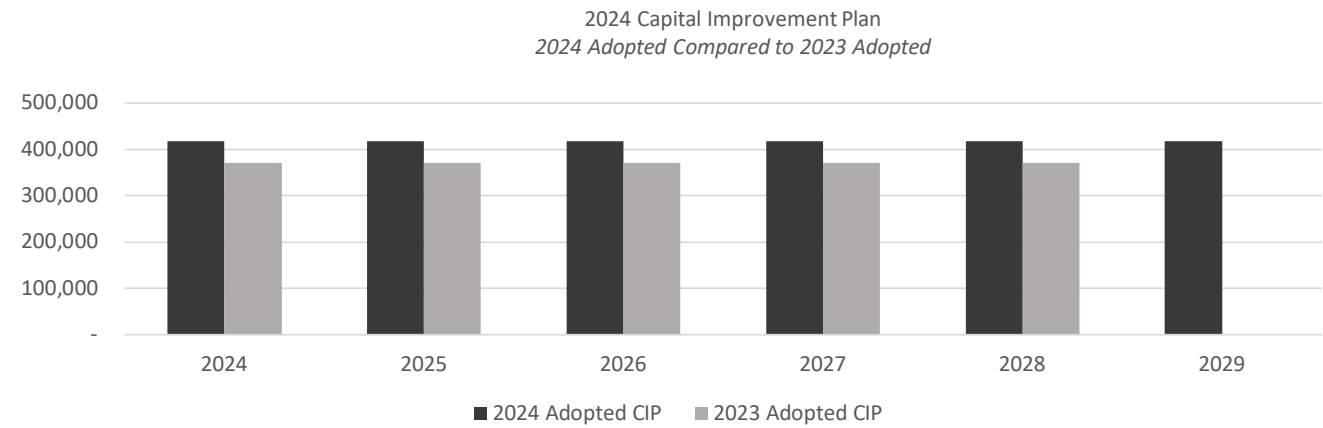
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Capital Budget Administration	418,000	418,000	418,000	418,000	418,000	418,000
	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

Changes from 2023 Adopted CIP



Description of Major Changes

Capital Budget Administration

- Program budget increased by \$48,000 per year. This reflects a 13.0% increase. This cost is determined through a Cost Allocation Plan completed by an external consultant in the spring/ summer of 2023.

Finance

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	418,000	418,000	418,000	418,000	418,000	418,000
	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

2024 CIP by Funding Source

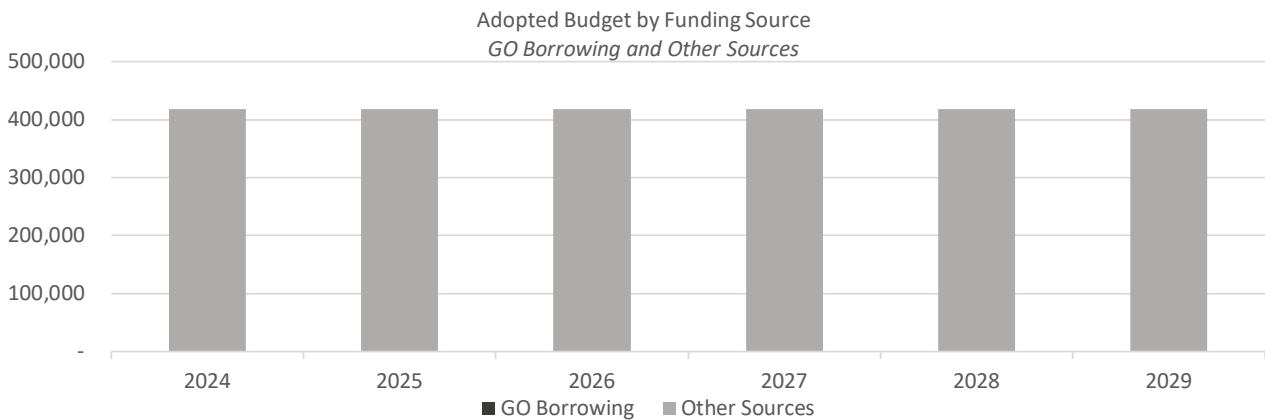
	2024	2025	2026	2027	2028	2029
Transfer In From General Fund	418,000	418,000	418,000	418,000	418,000	418,000
	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Finance

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12509 CAPITAL BUDGET ADMINISTRATION	370,000	-
	\$ 370,000	\$ -

Finance

Project & Program Details

Project	Capital Budget Administration	Project #	12509
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for costs associated with administering and overseeing the City’s capital budget and Capital Improvement Plan. These costs are primarily staffing costs from the Finance Department for time spent building the capital budget and administering the budget. The amount is based on results from an annual Cost Allocation Plan, which was most recently completed by an external consultant in the Summer of 2023. The goal of the program is to provide accurate and timely analysis regarding capital budget items.

	2024	2025	2026	2027	2028	2029
Transfer In From General Fund	418,000	418,000	418,000	418,000	418,000	418,000
Total	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000	\$ 418,000

Finance

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	GO Borrowing	Other	Total
Capital Budget Administration	370,000	418,000	-	418,000	418,000
	\$ 370,000	\$ 418,000	\$ -	\$ 418,000	\$ 418,000

Information Technology

Capital Improvement Plan (CIP) Overview

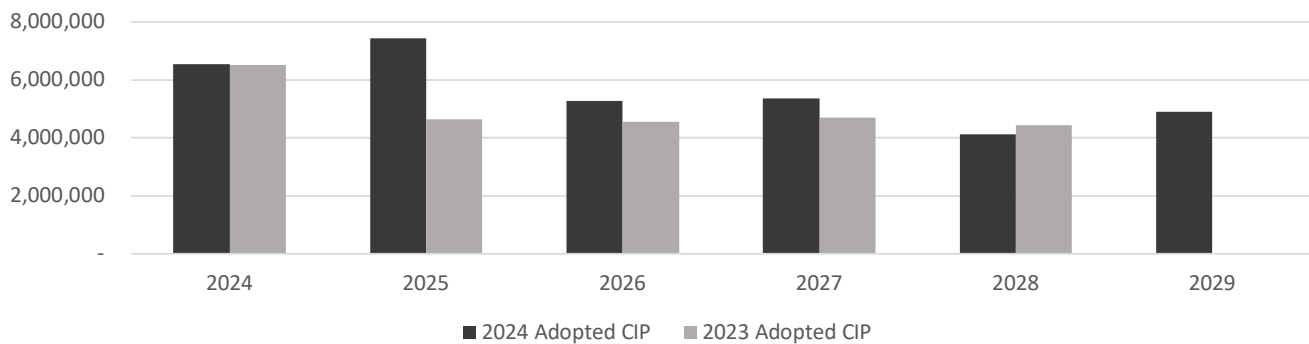
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Audiovisual Systems	120,000	75,000	205,000	205,000	206,000	257,000
Camera Lifecycle Management	250,000	130,000	100,000	100,000	100,000	100,000
Database Lifecycle Management	275,000	150,000	150,000	150,000	150,000	150,000
Digital Accessibility & Engagement	259,850	331,000	730,000	375,000	376,000	285,000
Digital Workplace	1,070,000	1,375,000	876,000	1,160,000	1,125,000	1,130,000
Enterprise Business Solutions	170,000	1,775,000	125,000	125,000	125,000	125,000
Fiber and Wireless Network	380,000	1,131,000	1,310,000	935,000	787,000	789,000
Network Operations & Infrastructure Lifecycle Management	2,610,000	2,105,000	1,430,000	1,965,000	885,000	1,705,000
Security, Risk, and Compliance	1,405,000	357,000	359,000	361,000	363,000	365,000
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Description of Major Changes

Audiovisual Systems

- Program budget decreased by \$112,000 in GF GO Borrowing between 2024 – 2028 to reflect updated estimates for equipment replacement.

Information Technology

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Camera Lifecycle Management

- Program budget increased by \$161,000 in GF GO Borrowing from 2024 – 2028. This reflects a 31.0% increase. In addition, the Traffic Engineering budget includes \$55,000/ year for TE’s portion of the program.
- This program was established in the 2023 budget, using the best cost estimates available at that time. The original estimates included maintenance and replacement, but did not account for the cost of break fixes outside of the regular maintenance schedule. The cost increase reflects the addition of break fixes.

Database Lifecycle Management

- No major changes compared to 2023 Adopted CIP.

Digital Accessibility & Engagement

- Program budget increased by \$544,900 in GF GO Borrowing from 2024 – 2028. This reflects at 35.7% increase, driven by additional costs for Media Team Lifecycle Management replacements in 2025.

Digital Workplace

- Program budget decreased by \$394,000 (6.6%) in GF GO Borrowing from 2024 – 2028.

Enterprise Business Solutions

- Budget decreased by \$1.6 million in 2024 and increased by \$1.6 million in 2025 (GF GO Borrowing) to reflect the updated timeline of two projects to migrate on-premises systems to the cloud (Tyler ERP, \$1.3 million; Accela, \$500,000).

Fiber and Wireless Network

- Budget decreased by \$457,000 in 2024 and increased by \$517,00 in 2025 – 2026 (GF GO Borrowing) to reflect the updated timeline of minor projects.

Network Operations & Infrastructure Lifecycle Management

- Program budget increased by \$2.7 million in GF GO Borrowing from 2024 – 2028 to reflect updated cost estimates for network lifecycle management replacements. This reflects a 41.8% increase.

Security, Risk, and Compliance

- Program budget increased by \$1.2 million in GF GO Borrowing in 2024 to reflect the cost of enterprise-wide back up solutions and infrastructure upgrades recommended through a cybersecurity audit.

Information Technology

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Fiber Network	100,000	850,000	1,025,000	650,000	500,000	500,000
Machinery and Equipment	3,342,850	3,082,000	2,408,000	2,701,000	1,980,000	2,760,000
Other	2,125,000	1,122,000	1,172,000	1,165,000	1,177,000	1,186,000
Software and Licenses	972,000	2,375,000	680,000	860,000	460,000	460,000
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

2024 CIP by Funding Source

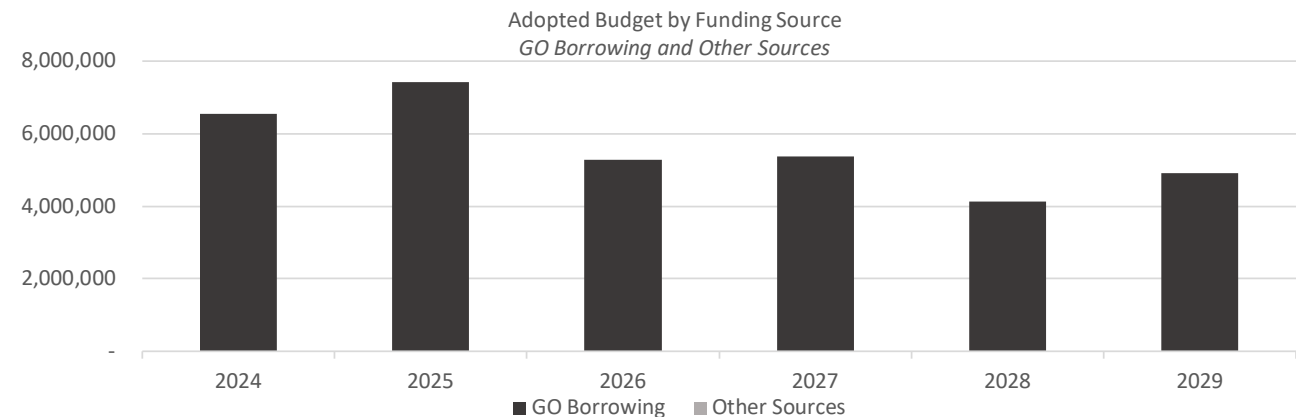
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	6,539,850	7,429,000	5,285,000	5,376,000	4,117,000	4,906,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 6,539,850	\$ 7,429,000	\$ 5,285,000	\$ 5,376,000	\$ 4,117,000	\$ 4,906,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	850,181	965,770	687,050	698,880	535,210	637,780
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 850,181	\$ 965,770	\$ 687,050	\$ 698,880	\$ 535,210	\$ 637,780



Information Technology

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13535 AUDIOVISUAL SYSTEMS	204,621	200,000
14356 CAMERA LIFECYCLE MANAGEMENT	133,157	-
13534 CAMERA MANAGEMENT SYSTEM	750,000	750,000
12413 DATABASE INFRASTRUCTURE	160,367	160,151
12417 DIGITAL ACCESSIBILITY & ENGAGEMENT	187,161	125,000
13537 DIGITAL WORKPLACE	1,042,980	1,000,000
13806 ELECTION EQUIPMENT TOWN OF MADISON	315	-
12418 ENTERPRISE BUSINESS SOLUTIONS	371,470	75,000
10042 ENTERPRISE FINANCIAL SYSTEM	524,713	431,904
17404 FIBER AND WIRELESS	813,172	500,000
17523 LEARNING MANAGEMENT SYSTEM	100,000	100,000
17521 LEGISLATIVE MANAGEMENT SYSTEM	241,350	-
13086 MICROSOFT 365	138,015	250,000
NETWORK & OPERATIONS		
12412 INFRASTRUCTURE	378,592	972,000
10043 PROPERTY ASSESSMENT SYSTEM	140,527	100,000
17401 SECURITY, RISK AND COMPLIANCE	488,257	300,000
17049 TAX SYSTEM REPLACEMENT	11,557	50,000
	\$ 5,686,256	\$ 5,014,055

Information Technology

Project & Program Details

Project **Audiovisual Systems** Project # **13535**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds audiovisual products and systems, including flat panel displays, digital signage, projectors, videoconferencing products, and AV recording devices for training, collaborative conferencing, information displays, remote control monitoring, and Boards, Commission, and Committee meetings. The goal of this program is to improve digital inclusion, creating more opportunities for residents to access City services, engage in City government through technology, and expand digital collaboration options for City Staff.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	120,000	75,000	205,000	205,000	206,000	257,000
Total	\$ 120,000	\$ 75,000	\$ 205,000	\$ 205,000	\$ 206,000	\$ 257,000

Project **Camera Lifecycle Management** Project # **14356**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program supports the replacement and maintenance of the City's digital security cameras and the City's traffic cameras. The goal of this program is to maintain a strong and secure digital camera network. The funding allocation will be distributed between Information Technology to support the City's digital security cameras and Traffic Engineering to support the City's traffic cameras.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	130,000	100,000	100,000	100,000	100,000
Total	\$ 250,000	\$ 130,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project **Database Lifecycle Management** Project # **12413**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program maintains the City's database infrastructure, hardware, software, licensing, upgrades and tools. The goal of this program is to maintain a strong and secure technology infrastructure backbone.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	275,000	150,000	150,000	150,000	150,000	150,000
Total	\$ 275,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000

Information Technology

Project & Program Details

Project **Digital Accessibility & Engagement** Project # **12417**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program develops and supports new technology and online systems, which improve accessibility and interaction with City Services. The City's Government Access Television Channel, Madison City Channel, is also a key component of providing opportunities for digital inclusion and resident engagement. The goal of this program is to improve digital inclusion, creating more opportunities for residents to access City services and engage in City government through technology.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	259,850	331,000	730,000	375,000	376,000	285,000
Total	\$ 259,850	\$ 331,000	\$ 730,000	\$ 375,000	\$ 376,000	\$ 285,000

Project **Digital Workplace** Project # **13537**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds increased access to shared online services, opportunities for flexible collaboration and continuing the transition of modernizing paper-based processes to digital processes to meet the needs of City employees, business and community partners. It also supports the workstation equipment lifecycle management across the City. The goal of this program is to support the growing digital workplace as the City's working environments are constantly evolving.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,070,000	1,375,000	876,000	1,160,000	1,125,000	1,130,000
Total	\$ 1,070,000	\$ 1,375,000	\$ 876,000	\$ 1,160,000	\$ 1,125,000	\$ 1,130,000

Project **Enterprise Business Solutions** Project # **12418**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program supports enterprise-wide systems in order to support the City's growing digital workplace. The goal of this program is to support the increasing number of shared online services and opportunities for flexible collaboration and to continue the transition of modernizing paper-based processes to digital processes to meet the needs of our employees, business and community partners and Madison residents. Major projects include migrating on-premises systems (Tyler ERP, Accela) to the cloud in 2025.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	170,000	1,775,000	125,000	125,000	125,000	125,000
Total	\$ 170,000	\$ 1,775,000	\$ 125,000	\$ 125,000	\$ 125,000	\$ 125,000

Information Technology

Project & Program Details

Project **Fiber and Wireless Network** Project # **17404**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program expands the City's high-speed fiber optic and wireless network. The goal of this program is to improve service delivery through interconnectivity and redundancy to City facilities by expanding the fiber optic infrastructure. The Fiber and Wireless program supports the IT strategic priority of growing and strengthening our technology infrastructure and operations. Building and maintaining a strong, well-connected fiber network furthers the work of all City agencies' goals and initiatives.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	380,000	1,131,000	1,310,000	935,000	787,000	789,000
Total	\$ 380,000	\$ 1,131,000	\$ 1,310,000	\$ 935,000	\$ 787,000	\$ 789,000

Project **Network Operations & Infrastructure Lifecycle Management** Project # **12412**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program maintains the City's data network, data storage, systems hosting, backups and internet access, while minimizing downtime to City operations. The goal of this program is to maintain a strong and secure technology infrastructure backbone. Funding in 2024 includes investing in more robust network switches to handle the increased network bandwidth traffic; replacing end-of-life Wireless Access Points, Edge Switches, and Traffic Engineering/SCADA (Water Utility) switches.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,610,000	2,105,000	1,430,000	1,965,000	885,000	1,705,000
Total	\$ 2,610,000	\$ 2,105,000	\$ 1,430,000	\$ 1,965,000	\$ 885,000	\$ 1,705,000

Project **Security, Risk, and Compliance** Project # **17401**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program protects the information contained, processed or transmitted by information technology systems. This program is also responsible for developing and measuring compliance of security policies and procedures, minimizing risk through implementation of effective technical, administrative and physical security controls. The goal of this program is to reduce the City's overall risk of security incidents to a moderate level or below. A secure technology environment allows the City to operate safely and efficiently. By centering work on security, IT and other City agencies proactively protect the City's resources from evolving cybersecurity threats. Funding in 2024 includes implementing recommendations from a cybersecurity audit and an enterprise backup project.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,405,000	357,000	359,000	361,000	363,000	365,000
Total	\$ 1,405,000	\$ 357,000	\$ 359,000	\$ 361,000	\$ 363,000	\$ 365,000

Information Technology
2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
Audiovisual Systems	120,000	120,000	120,000	-	120,000
Camera Lifecycle Management	250,000	250,000	250,000	-	250,000
Database Lifecycle Management	275,000	275,000	275,000	-	275,000
Digital Accessibility & Engagement	265,000	259,850	259,850	-	259,850
Digital Workplace	1,070,000	1,070,000	1,070,000	-	1,070,000
Enterprise Business Solutions	220,000	170,000	170,000	-	170,000
Fiber and Wireless Network	380,000	380,000	380,000	-	380,000
Network Operations & Infrastructure Lifecycle Management	2,610,000	2,610,000	2,610,000	-	2,610,000
Security, Risk, and Compliance	1,405,000	1,405,000	1,405,000	-	1,405,000
	\$ 6,595,000	\$ 6,539,850	\$ 6,539,850	\$ -	\$ 6,539,850

Mayor's Office

Capital Improvement Plan (CIP) Overview

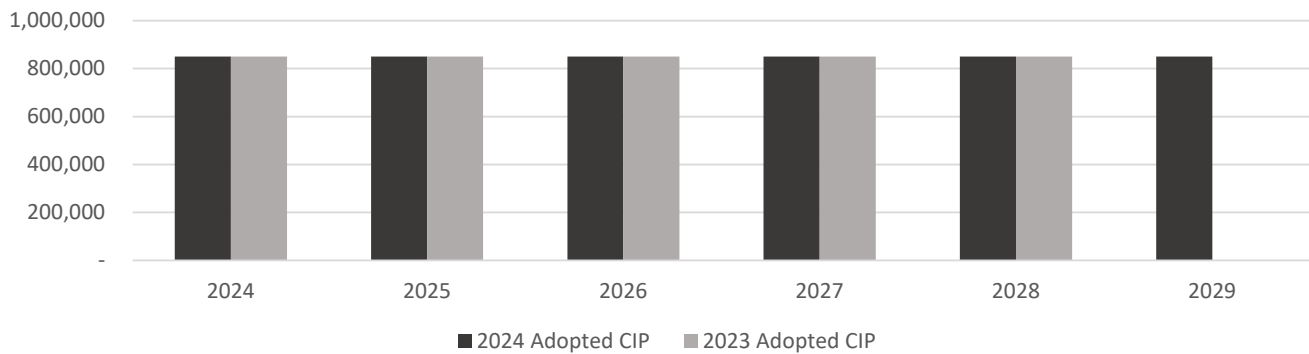
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Sustainability Improvements	850,000	850,000	850,000	850,000	850,000	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Description of Major Changes

Sustainability Improvements

- No major changes compared to 2023 Adopted CIP.

Mayor's Office

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	850,000	850,000	850,000	850,000	850,000	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

2024 CIP by Funding Source

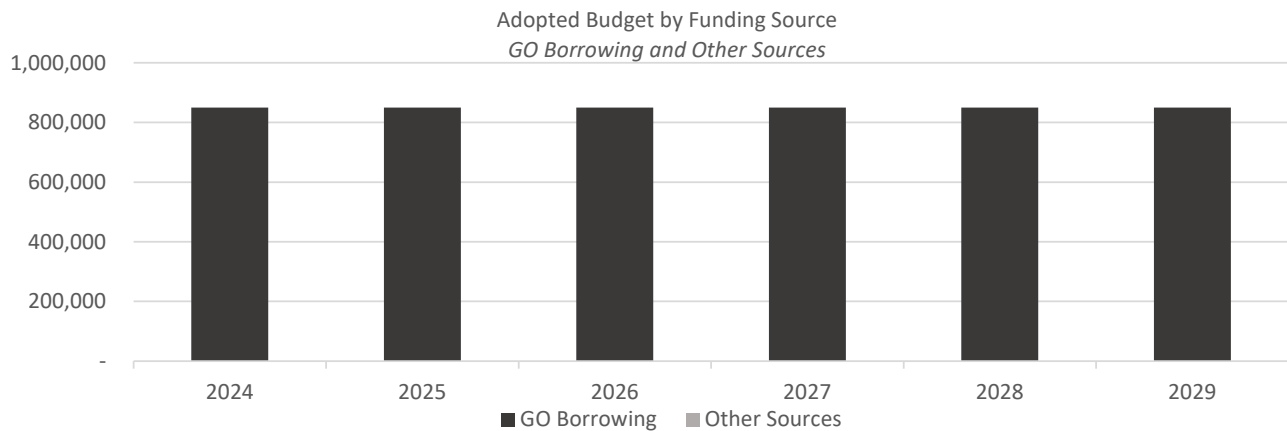
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	110,500	110,500	110,500	110,500	110,500	110,500
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 110,500	\$ 110,500	\$ 110,500	\$ 110,500	\$ 110,500	\$ 110,500



Mayor's Office

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
14836 AIR QUALITY MONITORING GRANT (ARPA)	288,246	-
10563 SUSTAINABILITY IMPROVEMENTS	1,039,102	-
	\$ 1,327,348	\$ -

Mayor's Office

Project & Program Details

Project	Sustainability Improvements	Project #	10563
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the implementation of the City of Madison's sustainability and climate resilience projects. This program's goals include: (1) reaching the City's goal of 100% renewable energy and net zero carbon emissions for City operations by 2030 and community-wide by 2050; (2) improving the City's resilience to the direct and indirect impacts of climate change; and (3) reducing the City's overall environmental impact, all while centering equity and environmental justice. Projects funded in this program are included in the City's Sustainability Plan, recommendations of the 100% Renewable Madison Report, and the Climate Forward agenda. Projects planned for 2024 include supporting renewable energy through the MadiSUN program, advancing the City's progress toward net zero carbon emissions, improving building energy efficiency through the Building Energy Savings Program and NOAH Energy Efficiency Initiative, and initiatives to advance resilience to extreme heat events.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	850,000	850,000	850,000	850,000	850,000	850,000
Total	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000	\$ 850,000

Mayor's Office

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Sustainability Improvements	850,000	850,000	850,000	-	850,000
	\$ 850,000	\$ 850,000	\$ 850,000	\$ -	\$ 850,000



Planning & Development *(Capital)*

CDA Redevelopment
Community Development Division (CDD)
Economic Development Division (EDD)
Planning Division

CDA Redevelopment

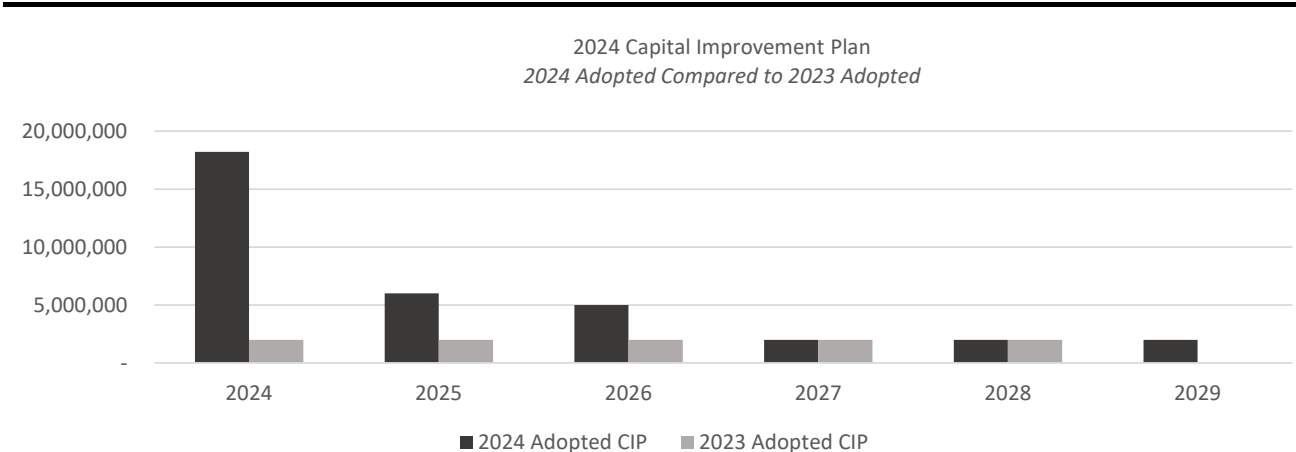
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Affordable Housing Redevelopment, Development, & Preservation	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
South Madison Redevelopment	2,000,000	4,000,000	3,000,000	-	-	-
Triangle Redevelopment	11,000,000	-	-	-	-	-
Village on Park Redevelopment	3,200,000	-	-	-	-	-
	\$ 18,200,000	\$ 6,000,000	\$ 5,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Changes from 2023 Adopted CIP



Description of Major Changes

Affordable Housing Redevelopment, Development, & Preservation

- Formerly named the Public Housing Redevelopment program.
- No major change from 2023 Adopted CIP.

South Madison Redevelopment

- New project. Redeveloping surplus property and recent land banking acquisitions to meet the amenity and housing needs outlined in the South Madison Plan.
- Includes \$2.0 million in TIF Increment in 2024 and \$7.0 million in non-GF GO Borrowing supported by TID 51 for the period 2025 - 2026 for the multi-phase redevelopment effort.

Triangle Redevelopment

- New project. Separated from the Affordable Housing Redevelopment, Development, & Preservation program due to the large scale of the project.
- Includes \$11.0 million in 2024 for Phase 1 of redevelopment as outlined in the Triangle Master Plan.

CDA Redevelopment

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Village on Park Redevelopment

- Existing project. Funding added via Finance Committee amendment #2.
- Includes \$3.2 million in non-GF GO Borrowing supported by TID 51 in 2024 due to higher-than-expected construction bids received for the structural improvements, parking ramp, and site and stormwater work at the redevelopment site.
- The project will be re-bid as 3 separate projects in 2024. The budget will be adjusted to reflect the bid amounts, and borrowing will be exchanged for TIF increment, CDA Redevelopment Reserves, and/or repayment of the loan by the CDA to the extent possible.

CDA Redevelopment

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	18,200,000	6,000,000	5,000,000	2,000,000	2,000,000	2,000,000
	\$ 18,200,000	\$ 6,000,000	\$ 5,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

2024 CIP by Funding Source

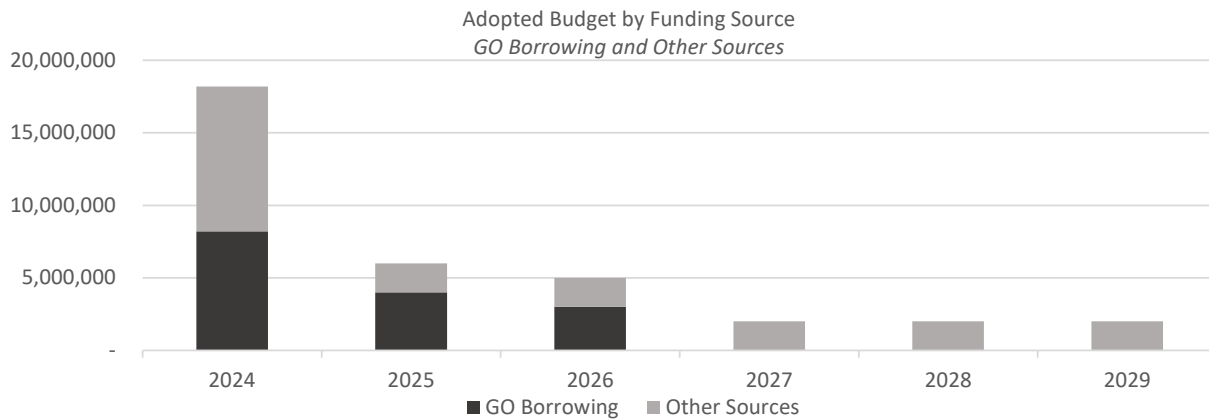
	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	8,200,000	4,000,000	3,000,000	-	-	-
Developer Capital Funding	7,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Reserves Applied	1,000,000	-	-	-	-	-
TIF Increment	2,000,000	-	-	-	-	-
	\$ 18,200,000	\$ 6,000,000	\$ 5,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	8,200,000	4,000,000	3,000,000	-	-	-
	\$ 8,200,000	\$ 4,000,000	\$ 3,000,000	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	1,066,000	520,000	390,000	-	-	-
	\$ 1,066,000	\$ 520,000	\$ 390,000	\$ -	\$ -	\$ -



CDA Redevelopment

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10079 MOSAIC RIDGE CONSTRUCTION	1,930,420	-
11817 PUBLIC HOUSING REDEVELOPMENT	2,015,675	-
13624 VILLAGE ON PARK REDEVELOPMENT	16,500,581	-
	\$ 20,446,676	\$ -

CDA Redevelopment

Project & Program Details

Project	Affordable Housing Redevelopment, Development, & Preservation	Project #	11817
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program was formerly called “Public Housing Redevelopment” and comprises the funds planning, implementation of CDA-sponsored affordable housing development, redevelopment, and preservation. This includes public housing redevelopment, land banking pre-development & development, mixed-use developments, Madison Revitalization and Community Development Corporation (MRCDC)-led preservation initiatives, and affordable housing renovation support. The CDA accomplishes these projects with the use of loans from the CDD Affordable Housing Development projects, TIF funding, and various external funding sources such as Low-Income Housing Tax Credit programs and other grants/loan structures. The goal of this program is to provide quality, affordable, and integrated housing for low-income individuals, people with disabilities, seniors, formerly homeless persons, and low-income families. The scope of the program includes the redevelopment of Theresa Terrace, CDA Redevelopment-owned properties that are outside of their 15-year tax credit compliance, public housing units moving through disposition, formerly public housing units that have been disposed out of the HUD portfolio, current public housing sites, currently-held sites waiting for redevelopment, and sites procured through the City’s land banking program.

	2024	2025	2026	2027	2028	2029
Developer Capital Funding	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Total	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000

Project	South Madison Redevelopment	Project #	14431
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project consists of redeveloping surplus property and recent land banking acquisitions into a new CDA South Madison development that will serve many needed functions outlined in the South Madison Comprehensive Plan. Since the adoption of the 2023 Capital Improvement Plan, the City has assembled several acres of land near South Park Street and Badger Road in anticipation of a large, multi-phase redevelopment project featuring several hundred units of affordable housing utilizing TIF funding and housing tax credits. This is a multi-phase redevelopment effort that includes the redevelopment of City-owned properties, currently held sites waiting for redevelopment, sites procured through the City’s land banking program, and potentially a small number of public housing units. The project will not only increase needed amenities but also affordable housing. Capital planning will begin in 2024.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	-	4,000,000	3,000,000	-	-	-
TIF Increment	2,000,000	-	-	-	-	-
Total	\$ 2,000,000	\$ 4,000,000	\$ 3,000,000	\$ -	\$ -	\$ -

CDA Redevelopment

Project & Program Details

Project	Triangle Redevelopment	Project #	14696
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project was formerly included in the "Public Housing Redevelopment" program. However, due to the size and impact of the project, this is being moved to a standalone project. The goal of this project is to provide quality, affordable, and integrated housing for low-income individuals, people with disabilities, seniors, formerly homeless persons, and low-income families at the current public housing developments called The Triangle, Parkside, & Karabis. The 2024 CIP includes funding for Phase 1 of the project as called for in the Triangle Master Plan. Phases 2-5 are outlined on the horizon list and will be included in future CIPs.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	5,000,000	-	-	-	-	-
Developer Capital Funding	5,000,000	-	-	-	-	-
Reserves Applied	1,000,000	-	-	-	-	-
Total	\$ 11,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Village on Park Redevelopment	Project #	13624
Citywide Element	Economy and Opportunity	Project Type	Project

Project Description

This project funds the redevelopment of the Community Development Authority (CDA) owned Village on Park. The goal of this project, in partnership with the Urban League of Greater Madison (ULGM), is to develop a Black Business Hub—a brick-and-mortar space for minority business owners to develop and stabilize their businesses and to help ensure wealth creation opportunities in south Madison for black and other minority-owned businesses. This project will include conveyance of a remediated, development-ready parcel at the southeast corner of the ULGM site, demolition of the existing north building of the Villager Mall and replacement with a surface parking lot, development of affordable housing, and development of structured parking adjacent to the south end of the mall. A total of \$20.0 million was previously approved for the project in 2022 and 2023. Additional funding is needed in 2024 to meet higher-than-expected construction bids for the parking structure, structural improvements, and site and stormwater work.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	3,200,000	-	-	-	-	-
Total	\$ 3,200,000	\$ -	\$ -	\$ -	\$ -	\$ -

CDA Redevelopment

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Affordable Housing Redevelopment, Development, & Preservation	2,000,000	2,000,000	-	2,000,000	2,000,000
South Madison Redevelopment	1,000,000	2,000,000	-	2,000,000	2,000,000
Triangle Redevelopment	11,000,000	11,000,000	5,000,000	6,000,000	11,000,000
Village on Park Redevelopment	-	-	3,200,000	-	3,200,000
	\$ 14,000,000	\$ 15,000,000	\$ 8,200,000	\$ 10,000,000	\$ 18,200,000

Community Development Division

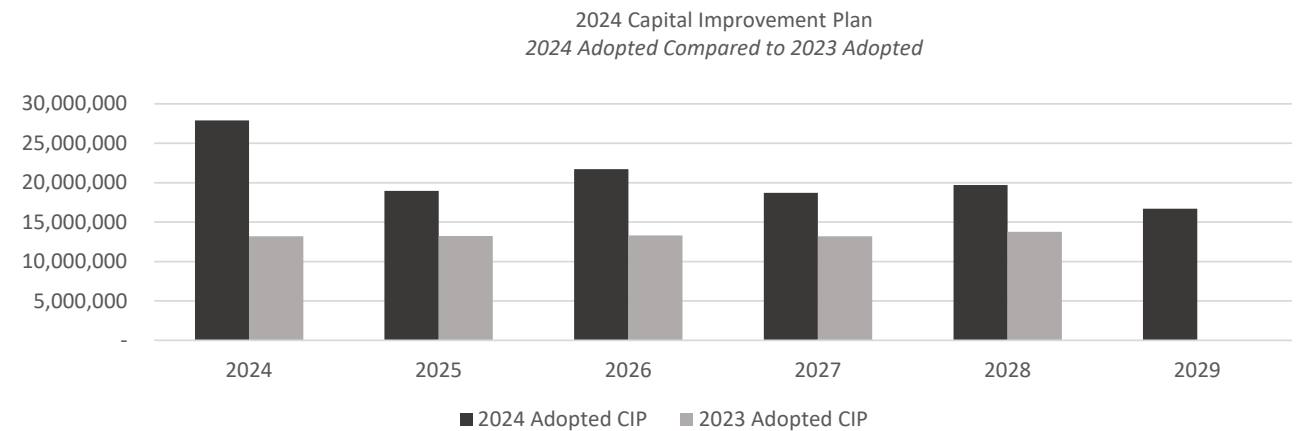
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Affordable Housing- Consumer Lending	3,157,000	3,207,000	3,207,000	3,207,000	3,207,000	3,207,000
Affordable Housing- Development Projects	20,000,000	14,500,000	17,500,000	14,500,000	15,500,000	12,500,000
Child Care Capital Access Program	250,000	250,000	-	-	-	-
Community Facilities Loan (CFL) Program	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Permanent Men's Shelter	3,500,000	-	-	-	-	-
	\$ 27,907,000	\$ 18,957,000	\$ 21,707,000	\$ 18,707,000	\$ 19,707,000	\$ 16,707,000

Changes from 2023 Adopted CIP



Description of Major Changes

Affordable Housing – Consumer Lending

- Reduces GO Borrowing by \$1.3 million and increases Reserves Applied by \$1.4 million from 2024 - 2028 compared to 2023 Adopted CIP.

Affordable Housing – Development Projects

- Program budget increases by \$31.5 million (\$20.2 million in GO Borrowing and \$11.3 million in TIF proceeds) from 2024 - 2028 compared to the 2023 Adopted CIP. The increase is to further fund affordable housing initiatives. This reflects a 62.4% increase.
- For 2024, budget increases GF GO Borrowing by \$7.3 million and increases TIF proceeds by \$2.7 million for a total increase of \$10.0 million over the 2023 Adopted CIP.

Child Care Capital Access Program

- New program added via Finance Committee amendment #3.
- Adds \$250,000 in GF GO Borrowing in 2024 and 2025 for an experimental forgivable loan program that will help fund capital expenses related to the acquisition, development, improvements, or expansion of physical space used for the provision of early child care services by child care businesses, home- or center-based, in order to increase their capacity to serve more children ages birth to 5-years old.

Community Development Division

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Community Facilities Loan (CFL) Program

- Existing program. Funding to continue the program added via Finance Committee amendment #4.
- Adds \$1.0 million in GF GO Borrowing in each year of the 2024 CIP. Unused budget authority in each year will not be carried forward to subsequent years.

Permanent Men's Shelter

- Addition of \$3.5 million in project funding in 2024 to accommodate the need for a back-up generator and day space in the new building. \$1.0 million in federal funding assumes receipt of tax credits under the Inflation Reduction Act. The 2024 Dane County budget includes an additional \$1.5 million for the project (added via Common Council amendment #2). The remaining \$1.0 million will be GF GO Borrowing.

Reserve Fund to Maintain Temporary Shelter Facilities

- Project has been moved from CDD to Engineering - Facilities Management 2024 CIP to better align with facilities' maintenance needs.

Senior Center Building Improvements

- Project has been moved from CDD to Engineering - Facilities Management 2024 CIP to better align with facility's maintenance needs.

Community Development Division
Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	3,500,000	-	-	-	-	-
Loans	24,407,000	18,957,000	21,707,000	18,707,000	19,707,000	16,707,000
	\$ 27,907,000	\$ 18,957,000	\$ 21,707,000	\$ 18,707,000	\$ 19,707,000	\$ 16,707,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	15,105,800	14,065,000	17,037,000	12,937,000	17,837,000	14,837,000
County Sources	1,500,000	-	-	-	-	-
Federal Sources	2,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Reserves Applied	522,000	522,000	300,000	300,000	-	-
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
TIF Increment	7,909,200	2,500,000	2,500,000	3,600,000	-	-
	\$ 27,907,000	\$ 18,957,000	\$ 21,707,000	\$ 18,707,000	\$ 19,707,000	\$ 16,707,000

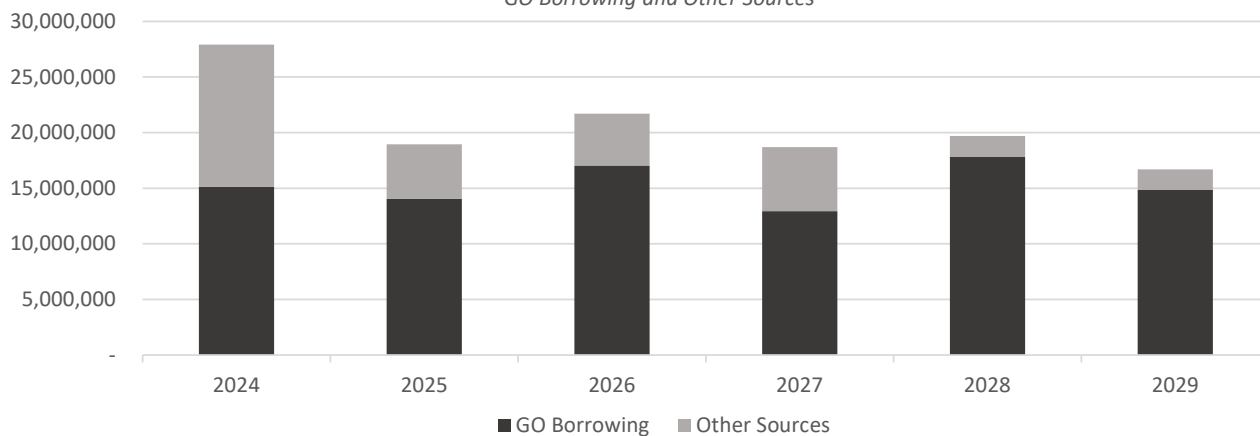
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	15,105,800	14,065,000	17,037,000	12,937,000	17,837,000	14,837,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 15,105,800	\$ 14,065,000	\$ 17,037,000	\$ 12,937,000	\$ 17,837,000	\$ 14,837,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,963,754	1,828,450	2,214,810	1,681,810	2,318,810	1,928,810
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 1,963,754	\$ 1,828,450	\$ 2,214,810	\$ 1,681,810	\$ 2,318,810	\$ 1,928,810

Adopted Budget by Funding Source
 GO Borrowing and Other Sources



Community Development Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13942 ACCESSORY DWELLING UNIT MAJOR PROJE	287,500	-
17110 AFFORDABLE HOUSING-DEVELOPMENT	24,830,423	3,000,000
13774 ARPA-HOTELS CONVERTED TO HOUSING	1,000,000	-
13983 ARPA-OCCUPY MADISON SOLAR PRJ	124,156	-
13775 ARPA-SALVATION ARMY DARBO SITE	2,500,000	-
13776 ARPA-YOUTH-CENTERED HOUSING	2,000,000	-
17002 BRIDGE LAKE PT COMM CENTER	2,498,103	-
13672 COMMUNITY FACILITIES IMPROVE MAJOR	1,000,000	1,000,000
62010 HSNH CONSUMER LOAN PRGMS	5,718,205	1,404,400
13344 MEN'S HOMELESS SHELTER	18,747,225	5,760,000
10066 NEIGHBORHOOD CENTERS	265,872	-
11819 PARK EDGE/PARK RIDGE EMP CNTR	339,829	-
SENIOR CENTER BUILDING		
12434 IMPROVEMENTS	143,893	47,000
14354 TEMP SHELTER MAINTENANCE RESERVE	115,286	100,000
13398 TEMPORARY FAMILY SHELTER	54,436	-
	\$ 59,624,929	\$ 11,311,400

Community Development Division

Project & Program Details

Project	Affordable Housing-Consumer Lending	Project #	62010
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program supports several direct consumer lending programs administered by the Community Development Division (CDD), including the Home Purchase Assistance (Home-Buy the American Dream), Property Tax Financing for Eligible Seniors and Rental Rehabilitation programs. Their goals are to help eligible residents acquire homes, pay their property taxes and finance small-scale rehabilitation of rental housing. City funds complement, or are occasionally combined with, available federal and state dollars to support these programs. The programs help advance the objectives in the City's Housing Forward Initiative to increase homeownership among households of color and enable senior homeowners to remain in their homes, and they offer help to owners of rental properties to maintain and improve their units. These programs are parts of a larger affordable housing strategy that also devotes resources to financial literacy programs, complementary down payment assistance programs and a program that helps single-family homeowners make needed repairs to their homes. Funding to support this set of programs is included in CDD's operating budget.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	765,000	815,000	1,037,000	1,037,000	1,337,000	1,337,000
Federal Sources	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000	1,110,000
Loan Repayment	560,000	560,000	560,000	560,000	560,000	560,000
Reserves Applied	522,000	522,000	300,000	300,000	-	-
State Sources	200,000	200,000	200,000	200,000	200,000	200,000
Total	\$ 3,157,000	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000	\$ 3,207,000

Project	Affordable Housing-Development Projects	Project #	17110
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program represents the primary resource by which the City offers direct support to efforts to expand and improve the supply of affordable housing in Madison. Since 2015, CDD has used these funds to leverage other public and private resources for projects that improve and expand the supply of quality, affordable housing accessible to low- and moderate-income households. To date, the program has supported 28 projects in which nearly 1,950 new rental units that are deemed affordable for households earning not more than 60% of the Dane County median income have been built, or are under construction or in final design. Yet, the need in Madison for more affordable housing persists. CDD solicited development proposals in the summer of 2023 that plan to seek federal Low-Income Housing Tax Credits (LIHTCs). The outcome of tax credit applications will be known in late 2023 or in early 2024. In recent years, the City has responded to a changing tax credit environment that has brought larger development proposals forward that are on tighter schedules than in the past. At the same time, City staff seek to preserve the ability to support Housing Forward's call for a broader mix of housing choices, and to be prepared to support development opportunities that emerge or are initiated by the City or the Community Development Authority. Given the continued acute shortage of affordable housing in Madison, CDD seeks to continue to expand this program's capacity.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	12,090,800	12,000,000	15,000,000	10,900,000	15,500,000	12,500,000
TIF Increment	7,909,200	2,500,000	2,500,000	3,600,000	-	-
Total	\$ 20,000,000	\$ 14,500,000	\$ 17,500,000	\$ 14,500,000	\$ 15,500,000	\$ 12,500,000

Community Development Division

Project & Program Details

Project **Child Care Capital Access Program** Project # **14969**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program will offer forgivable loans to regulated providers of early child care services to help them finance capital improvements that are likely to expand the number of children, from birth to age 5, they are able to serve. The program, authorized to spend \$250,000 per year in 2024 and 2025, will prioritize projects expected to increase early child care capacity in under-served parts of the city, and for children from lower-income households or who have special health care needs. Funds are available to certified family or center-based providers operating as non-profit or for-profit entities. The program will be evaluated after one year to assess its impact on increasing early child care capacity in Madison and to determine whether to extend its funding beyond 2025.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	250,000	-	-	-	-
Total	\$ 250,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Project **Community Facilities Loan (CFL) Program** Project # **13672**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program continues funding for a resource that offers support for smaller capital projects proposed by non-profit partners to meet facility needs that serve or benefit specific neighborhoods or populations. Originally approved in the adopted 2022 CIP (but not fully underway until 2023), the program is a flexible resource to be deployed, with Council and Mayoral oversight, in support of projects of varying size and scope (e.g., property acquisition, new construction, or renovation or expansion of existing structures) that create or improve physical spaces designed to primarily serve low- to moderate-income households. It also supplements CDD's existing Community Development Block Grant (CDBG)-funded Acquisition/Rehab Reserve Fund, adding a degree of flexibility and predictability to that resource, which is (a) often hampered by regulatory burdens that add cost and complexity to small projects, and (b) suffers from a lack of predictability (the A/R Reserve Fund is largely dependent upon income from loan repayments that are unplanned/unscheduled), thus making funds available for projects for which CDBG funds are not available, or suitable.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Community Development Division

Project & Program Details

Project	Permanent Men's Shelter	Project #	13344
Citywide Element	Neighborhoods and Housing	Project Type	Project

Project Description

This project includes property acquisition, architecture and engineering services, and construction costs associated with building a permanent facility for shelter services for men experiencing homelessness. The project is being undertaken in collaboration with Dane County. The Common Council approved a property at 1902 Bartillon Drive as the site for the permanent shelter in 2022. The City acquired the property in 2021. The City is partnering with Dane County to build and operate the shelter. Final service and design detail are pending, and will be informed by input and feedback gained through community engagement. Additional funding in 2024 addresses the need for a back-up generator and day space in the new building.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,000,000	-	-	-	-	-
County Sources	1,500,000	-	-	-	-	-
Federal Sources	1,000,000	-	-	-	-	-
Total	\$ 3,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Community Development Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
Affordable Housing-Consumer Lending	3,157,000	3,157,000	765,000	2,392,000	3,157,000
Affordable Housing-Development Projects	18,000,000	20,000,000	12,090,800	7,909,200	20,000,000
Child Care Capital Access Program	-	-	250,000	-	250,000
Community Facilities Loan (CFL) Program	750,000	-	1,000,000	-	1,000,000
Permanent Men's Shelter	-	2,000,000	1,000,000	2,500,000	3,500,000
	\$ 21,907,000	\$ 25,157,000	\$ 15,105,800	\$ 12,801,200	\$ 27,907,000

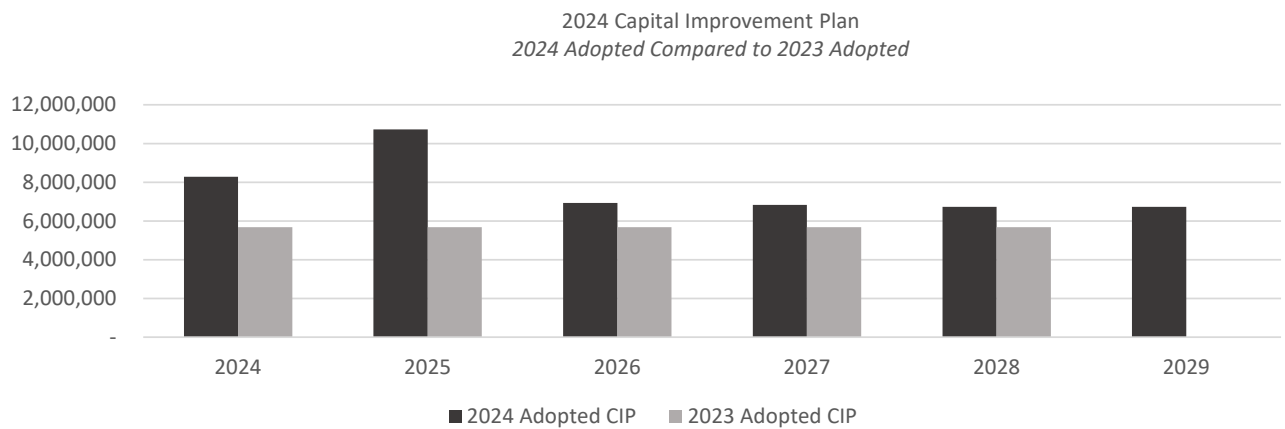
Economic Development Division
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Business Park Holding						
Costs	40,000	40,000	40,000	40,000	40,000	40,000
General Land Acquisition						
Fund	90,000	3,590,000	90,000	90,000	90,000	90,000
Healthy Retail Access						
Program	250,000	250,000	250,000	250,000	250,000	250,000
Land Banking	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Small Business Equity and						
Recovery	600,000	500,000	500,000	500,000	500,000	500,000
TID 36 Capitol Gateway						
Corridor	100,000	100,000	100,000	100,000	-	-
TID 42 Wingra	100,000	100,000	100,000	100,000	100,000	100,000
TID 48 Regent Street	500,000	-	-	-	-	-
TID 50 State Street	850,000	600,000	600,000	600,000	600,000	600,000
TID 51 South Madison	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000
TID 52 E Washington						
Stoughton Rd	500,000	300,000	-	-	-	-
TID 53 Wilson Street	500,000	500,000	500,000	400,000	400,000	400,000
TID 54 Pennsylvania						
Avenue	750,000	750,000	750,000	750,000	750,000	750,000
	\$ 8,280,000	\$ 10,730,000	\$ 6,930,000	\$ 6,830,000	\$ 6,730,000	\$ 6,730,000

Changes from 2023 Adopted CIP



Economic Development Division

Capital Improvement Plan (CIP) Overview

Description of Major Changes

Business Park Holding Costs

- Program name changed from Center for Industry & Commerce (CIC). Program includes holding costs for Center for Industry & Commerce and Southeast Madison Business Park in 2024.
- No major changes compared to 2023 Adopted CIP.

General Land Acquisition Fund

- Program budget increases by \$30,000 in Reserves Applied in each year of the CIP to accommodate increased costs related to due diligence and holding costs. This reflects a 50% increase.
- Program budget increases by \$3.5 million in GF GO Borrowing in 2025 for anticipated acquisitions.

Healthy Retail Access Program

- No major changes compared to 2023 Adopted CIP.

Land Banking

- No major changes compared to 2023 Adopted CIP.

Small Business Equity and Recovery

- Common Council amendment #1 added \$100,000 in ARPA funding in 2024. Funds transferred from the Downtown Vacant Storefront Art operating budget project.

TID 36 Capitol Gateway Corridor

- No major changes compared to 2023 Adopted CIP.
- Expenditure window for TID closes in September 2027; therefore, no funding in 2028 or 2029 included.

TID 39 Stoughton Road

- The 2023 adopted CIP included \$30,000 per year through 2028. This project is removed from the 2024 Adopted CIP as 2023 is the last year for the TID to make expenditures.

TID 42 Wingra

- No major changes compared to 2023 Adopted CIP.

TID 48 Regent Street

- New program. Adopted budget includes \$500,000 in Non-GF GO Borrowing in 2024 to fund a development loan for additional affordable housing.

TID 50 State Street

- Program budget increases by \$100,000 in Non-GF GO Borrowing in 2024; funding may be used to support various TID-eligible expenses in the district, including the pedestrian mall experiment in 400 - 600 blocks of State Street.
- Additional \$150,000 in Non-GF GO Borrowing in 2024 added via Finance Committee amendment #5. The funding will be used for strategic planning activities in coordination with Downtown Madison Inc.

TID 51 South Madison

- Program is funded by \$3.0 million in donated TIF proceeds from TID 36 Capitol Gateway & TID 37 Union Corners in 2024 - 2027. Funding source shifts to Non-GF GO Borrowing in 2028 and 2029.

TID 52 E Washington Stoughton Rd

- Adds \$800,000 in Non-GF GO Borrowing in 2024 and 2025 for small business development programs.

TID 53 Wilson Street

- New program. Adopted budget includes \$500,000 in Non-GF GO Borrowing each year 2024 - 2026; \$400,000 in Non-GF GO Borrowing 2027 - 2029 for small business development programs.

TID 54 Pennsylvania Avenue

- New program. Adopted budget includes \$750,000 in each year of the CIP in Non-GF GO Borrowing for small business development programs.

Economic Development Division
 Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Land	1,130,000	4,630,000	1,130,000	1,130,000	1,130,000	1,130,000
Land Improvements	1,250,000	1,250,000	1,250,000	1,150,000	1,150,000	1,150,000
Loans	4,400,000	3,700,000	3,400,000	3,400,000	3,400,000	3,400,000
Machinery and Equipment	350,000	100,000	100,000	100,000	100,000	100,000
Other	1,150,000	1,050,000	1,050,000	1,050,000	950,000	950,000
	\$ 8,280,000	\$ 10,730,000	\$ 6,930,000	\$ 6,830,000	\$ 6,730,000	\$ 6,730,000

2024 CIP by Funding Source

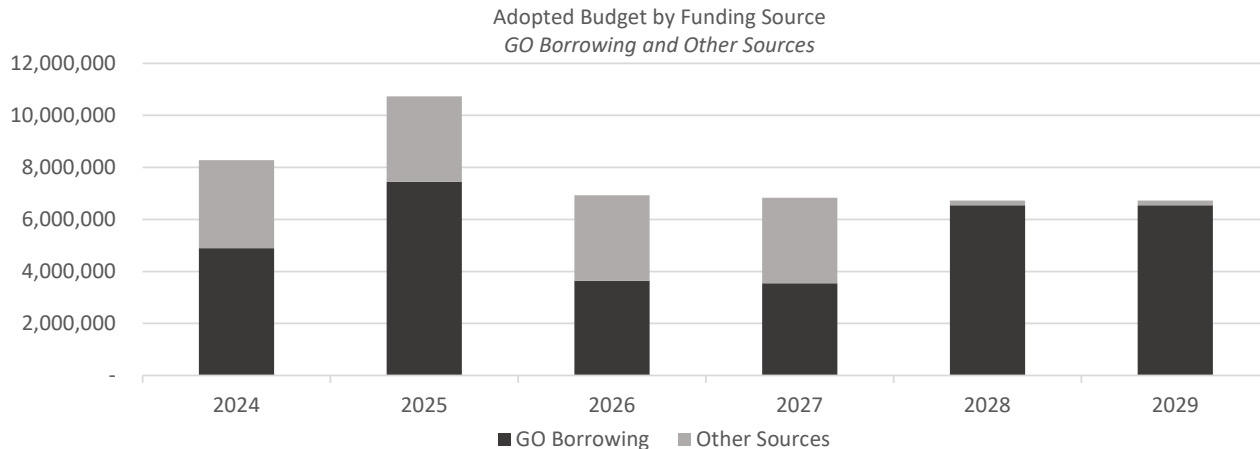
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,790,000	5,290,000	1,790,000	1,790,000	1,790,000	1,790,000
Non-GF GO Borrowing	3,100,000	2,150,000	1,850,000	1,750,000	4,750,000	4,750,000
Federal Sources	100,000	-	-	-	-	-
Reserves Applied	90,000	90,000	90,000	90,000	90,000	90,000
TIF Increment	3,200,000	3,200,000	3,200,000	3,200,000	100,000	100,000
	\$ 8,280,000	\$ 10,730,000	\$ 6,930,000	\$ 6,830,000	\$ 6,730,000	\$ 6,730,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,790,000	5,290,000	1,790,000	1,790,000	1,790,000	1,790,000
Non-General Fund GO Borrowing	3,100,000	2,150,000	1,850,000	1,750,000	4,750,000	4,750,000
	\$ 4,890,000	\$ 7,440,000	\$ 3,640,000	\$ 3,540,000	\$ 6,540,000	\$ 6,540,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	232,700	687,700	232,700	232,700	232,700	232,700
Non-General Fund GO Borrowing	403,000	279,500	240,500	227,500	617,500	617,500
	\$ 635,700	\$ 967,200	\$ 473,200	\$ 460,200	\$ 850,200	\$ 850,200



Economic Development Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13837 ACRE PROGRAM	300,000	300,000
13984 ARPA-RETAIL BUILDING IMPRV GRANT	(22,705)	-
63022 CENTER FOR INDUSTRY & COMMERCE	30,975	20,000
63050 FACADE IMPROVEMENT GRANTS	19,861	-
63060 GENERAL LAND ACQUISITION FUND	1,255,486	-
63009 HEALTHY RETAIL ACCESS PROGRAM	280,237	500,000
12640 LAND BANKING	1,576,067	500,000
10069 PUBLIC MARKET	21,028,441	-
13072 SMALL BUSINESS EQUITY AND RECOVERY	3,060,602	1,507,000
14065 TID 54 PENNSYLVANIA HARTMEYER	(53,674)	-
13850 TRUMAN OLSON GROCERY DEVELOPMENT	3,067,518	-
	\$ 30,542,808	\$ 2,827,000

Economic Development Division

Project & Program Details

Project **Business Park Holding Costs** Project # **63022**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

Name Change: Business Park Holding Costs (formerly Center for Industry & Commerce)
 This program funds the annual holding, maintenance, marketing, and other acquisition costs for Business Parks owned by the City, including the Center for Industry and Commerce and Southeast Madison Business Park. The goal of the program is to attract and retain companies within the City of Madison and to increase the tax base. Planned projects for 2024 include property maintenance and marketing of parcels owned by the City.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	40,000	40,000	40,000	40,000	40,000	40,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000

Project **General Land Acquisition Fund** Project # **63060**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds land purchases for future municipal purposes. Purchases from the fund can only be completed to the extent that funds are available and specific Common Council approval is obtained. The primary revenue source for the fund is from the sale of surplus property and sites within City-owned business parks. Funding in 2024 (\$90,000) is for completing due diligence for properties that may be purchased through the General Land Acquisition Fund; and, property holding costs for parcels currently owned by the City. In addition, \$3.5 million in 2025 is to provide more funding for likely upcoming City property purchases.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	3,500,000	-	-	-	-
Reserves Applied	90,000	90,000	90,000	90,000	90,000	90,000
Total	\$ 90,000	\$ 3,590,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000

Project **Healthy Retail Access Program** Project # **63009**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program provides grant opportunities for projects that aim to improve access to affordable, healthy, and culturally appropriate food within areas of focus, as identified in the Food Access Improvement Map. The goal of the program is to ensure increased access to healthy food. Planned projects for 2024 include (1) capital and infrastructure grants that proliferate healthy food access, with priority given to food retail establishments, (2) technical assistance for entities that want to increase healthy food access, with priority given to assisting food retail establishments, (3) data collection initiatives focused on discerning the needs and desires of business owners and community residents, which will aid city staff in efficient and targeted program outreach, and (4) evaluation of both programmatic structure and individual program grants.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	250,000	250,000	250,000	250,000	250,000
Total	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000

Economic Development Division

Project & Program Details

Project **Land Banking** Project # **12640**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program is for the acquisition of land and buildings that could be used for future economic development, affordable housing projects, and other City uses in accordance with the City's Land Banking Fund Policy. The goal of this program is to acquire strategic properties for future purposes that might include: assisting displaced businesses, reducing blight, stabilizing housing markets, improving the quality of life for residents and neighborhoods, and preserving land for City purposes. Projects planned for 2024 include due diligence for the possible acquisition of new property, the acquisition of new property, property maintenance and management of newly acquired and previously acquired properties through this program, and predevelopment costs associated with future redevelopment of acquired properties.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000

Project **Small Business Equity and Recovery** Project # **13072**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

This program combines several programs and initiatives aimed at supporting small business development, with a particular emphasis on businesses owned by historically-underrepresented entrepreneurs. Projects planned in 2024 include the following existing and new programs and initiatives: Façade Grant Program, Commercial Ownership Assistance Program, Madison Pop Up Shop Program, BusinessReady Program, entrepreneur of color organization support, Kiva Madison, entrepreneur of color survey/census, entrepreneur of color community directory/purchasing program, and similar programs and initiatives approved by the Common Council. Funding through this program will be used when Tax Increment Finance (TIF) or other funding sources aren't available to pay for a project.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	500,000	500,000	500,000	500,000	500,000	500,000
Federal Sources	100,000	-	-	-	-	-
Total	\$ 600,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000

Project **TID 36 Capitol Gateway Corridor** Project # **99002**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program supports projects within TID 36, created in 2005. The district is located in downtown Madison and includes the area generally bounded by First Street, Dayton Street, Blount Street, and Wilson Street. The goal of this program is to attract employers and residents to the Capitol East District and grow the City's tax base. Projects planned for 2024 include continued implementation of the Capitol Gateway Corridor Better Urban Infill Development (BUILD) Plan through a study to identify and prioritize future public projects in the District.

	2024	2025	2026	2027	2028	2029
TIF Increment	100,000	100,000	100,000	100,000	-	-
Total	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -

Economic Development Division

Project & Program Details

Project **TID 42 Wingra** Project # **99005**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program supports projects within TID 42, created in 2012. The district is located on Madison’s south side with the general boundaries of South Park Street, West Wingra Drive, and Fish Hatchery Road. The goal of the program is to develop residential and commercial space in accordance with the Wingra Better Urban Infill Development (BUILD) Plan. Progress is measured by implementation of the Wingra BUILD Plan, the number of residential units constructed, the amount of commercial space constructed, and the district’s total tax base. The estimated incremental value of the district is \$118 million. Funding in 2024 is for property maintenance, management, and pre-development costs for City-owned property, as well as due diligence costs for potential Land Banking purchases, within the boundaries of TID 42 and within one-half mile of TID 42.

	2024	2025	2026	2027	2028	2029
TIF Increment	100,000	100,000	100,000	100,000	100,000	100,000
Total	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000

Project **TID 48 Regent Street** Project # **99014**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program supports projects within TID 48 (Regent Street), created in 2021. The district is located within an area generally bounded by Regent St, West Washington Ave, and South Park St. The goal of the program is to recapture incremental value to fund public works improvements and private development projects that will benefit the TID and the larger community. Funding in 2024 is for a potential Development Loan.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	500,000	-	-	-	-	-
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **TID 50 State Street** Project # **99012**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program funds private development loans, public infrastructure, streetscape improvements, business retention and recruitment efforts, marketing programs, affordable housing, planning and market studies, and related economic development initiatives. The goal of this program is to support a diverse and thriving State Street neighborhood where all Madisonians and visitors feel welcome, grow a stable retail district, enhance residential and living-wage employment options, and increase the tax base. Funding in 2024 is for Building Improvement Grants, Facade Grants, Madison Pop Up Shop Program, BusinessReady Program, Commercial Ownership Assistance Program, and expenses related to the experimental pedestrian mall in the 400 - 600 blocks of State Street. Additional expenses include furniture and fixture repair/upgrades, marketing efforts, planning and market studies, and related economic development initiatives within the boundary of TID 50 and within a one-half mile radius of the TID 50 boundary.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	850,000	600,000	600,000	600,000	600,000	600,000
Total	\$ 850,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000

Economic Development Division

Project & Program Details

Project **TID 51 South Madison** Project # **99011**
 Citywide Element **Neighborhoods and Housing** Project Type **Program**

Project Description

This program funds land banking, holding costs, pre-development costs, small business financial assistance programs, planning studies, and related economic development initiatives within TID 51 (South Madison). The goal of this program is to guide investment in South Madison that supports this existing diverse community. Funding in 2024 will be used for costs associated with small business development programs (Building Improvement Grant Program, Facade Grant Program, Madison Pop-Up Shop Program, Commercial Ownership Assistance Program, Small Cap TIF Program), UW South Madison Study, Land Banking (due diligence, purchase, holding costs, remediation, and other pre-development expenses), and potentially Development Loans within the boundary of TID 51 and within a half-mile radius of the boundary of TID 51. Funding for projects will be supported through donation of tax increment revenues from TID 36 & 37 in 2024 - 2027 and non-GF GO Borrowing in 2028 - 2029.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	-	-	-	-	3,000,000	3,000,000
TIF Increment	3,000,000	3,000,000	3,000,000	3,000,000	-	-
Total	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000

Project **TID 52 E Washington Stoughton Rd** Project # **99013**
 Citywide Element **Economy and Opportunity** Project Type **Program**

Project Description

The goal of this program is to fund infrastructure improvements, housing, and business development projects within TID 52 (East Washington - Stoughton Road). The district is located along East Washington Avenue from Aberg Avenue to Stoughton Road. Funding in 2024 will be used for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives within the boundary of TID 52 and within a one-half mile radius of the boundary of TID 52.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	500,000	300,000	-	-	-	-
Total	\$ 500,000	\$ 300,000	\$ -	\$ -	\$ -	\$ -

Economic Development Division

Project & Program Details

Project	TID 53 Wilson Street	Project #	99016
Citywide Element	Economy and Opportunity	Project Type	Program

Project Description

This program supports projects within TID 53 (Wilson Street), created in 2023. The district is located generally along Wilson Street from Carroll Street to Blair Street, between John Nolen Drive and East Washington Avenue. The goal of the program is to capture incremental value to fund certain public works improvements and private development projects that will benefit the TID and the larger community. Funding in 2024 is for pre-development costs associated with the redevelopment of the Brayton Lot and small business financial assistance programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, and similar economic development initiatives within the boundary of TID 53 and within a one-half mile radius of the boundary of TID 53.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	500,000	500,000	500,000	400,000	400,000	400,000
Total	\$ 500,000	\$ 500,000	\$ 500,000	\$ 400,000	\$ 400,000	\$ 400,000

Project	TID 54 Pennsylvania Avenue	Project #	99015
Citywide Element	Economy and Opportunity	Project Type	Program

Project Description

This program supports projects within TID 54 (Pennsylvania Avenue), created in 2023. The district is located along the Pennsylvania Avenue and Packers Avenue corridors, generally from Aberg Avenue to the north to North First Street to the south. The goal of the program is to facilitate housing development, business development, and infrastructure improvements that will benefit the TID and the larger community. Funding in 2024 is for small business development programs, including the Building Improvement Grant Program, Facade Grant Program, Commercial Ownership Assistance Program, Small Cap TIF Program, and similar economic development initiatives within the boundary of TID 54 and within one-half mile of the boundary of TID 54.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	750,000	750,000	750,000	750,000	750,000	750,000
Total	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000

Economic Development Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
Business Park Holding Costs	-	40,000	40,000	-	40,000
Center for Industry and Commerce	40,000	-			
General Land Acquisition Fund	3,590,000	90,000	-	90,000	90,000
Healthy Retail Access Program	250,000	250,000	250,000	-	250,000
Land Banking	1,000,000	1,000,000	1,000,000	-	1,000,000
Small Business Equity and Recovery	500,000	500,000	500,000	100,000	600,000
TID 36 Capitol Gateway Corridor	100,000	100,000	-	100,000	100,000
TID 42 Wingra	100,000	100,000	-	100,000	100,000
TID 48 Regent Street	500,000	500,000	500,000	-	500,000
TID 50 State Street	600,000	700,000	850,000	-	850,000
TID 51 South Madison	3,000,000	3,000,000	-	3,000,000	3,000,000
TID 52 E Washington Stoughton Rd	500,000	500,000	500,000	-	500,000
TID 53 Pennsylvania Avenue	750,000	-			
TID 53 Wilson Street	-	500,000	500,000	-	500,000
TID 54 Pennsylvania Avenue	-	750,000	750,000	-	750,000
TID 54 Wilson Street	500,000	-			
	\$ 11,430,000	\$ 8,030,000	\$ 4,890,000	\$ 3,390,000	\$ 8,280,000

Planning Division

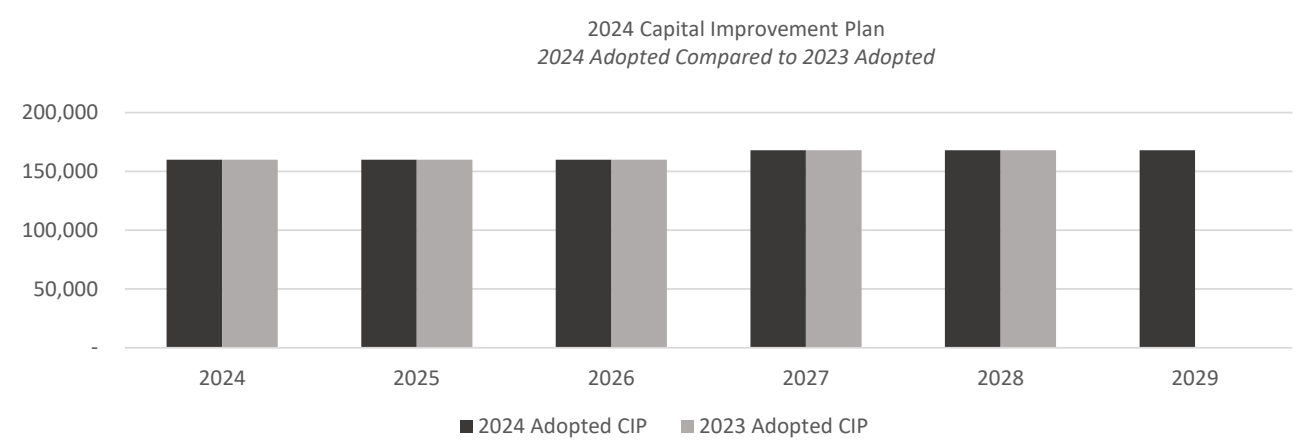
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Municipal Art Fund	160,000	160,000	160,000	168,000	168,000	168,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

Changes from 2023 Adopted CIP



Description of Major Changes

Municipal Art Fund

- No major changes compared to 2023 Adopted CIP.

Planning Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	160,000	160,000	160,000	168,000	168,000	168,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	160,000	160,000	168,000	168,000	168,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

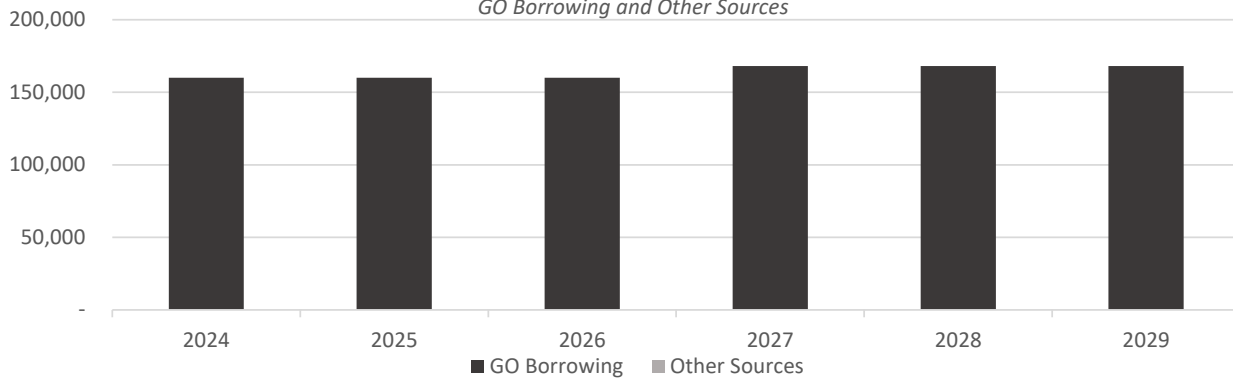
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	160,000	160,000	160,000	168,000	168,000	168,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	20,800	20,800	20,800	21,840	21,840	21,840
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 20,800	\$ 20,800	\$ 20,800	\$ 21,840	\$ 21,840	\$ 21,840

Executive Budget by Funding Source
GO Borrowing and Other Sources



Planning Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10780 COMPREHENSIVE PLAN UPDATE	52,854	-
10064 HISTORIC PRESERVATION PLAN	5,584	-
65001 MUNICIPAL ART FUND PROJECTS	273,241	360,000
12743 PLANNING STUDIES 2020	20,428	-
	\$ 352,107	\$ 360,000

Planning Division

Project & Program Details

Project	Municipal Art Fund	Project #	65001
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program focuses on the maintenance and expansion of the City's public art collection, emphasizing the equitable distribution of City investment in public art, involvement of residents, and increased opportunities for local artists of color. Planned projects for 2024 include finalizing a significant installation in the Darbo Neighborhood as recommended in the Darbo-Worthington Starkweather Neighborhood Plan, continuation of the Artist in Residence program, and utilization of funds to support additional art for the Madison Public Market.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	160,000	160,000	168,000	168,000	168,000
Total	\$ 160,000	\$ 160,000	\$ 160,000	\$ 168,000	\$ 168,000	\$ 168,000

Planning Division

2024 Appropriation Schedule

2024 Appropriation

	Adopted Budget				
	Request	Executive	GO Borrowing	Other	Total
Municipal Art Fund	160,000	160,000	160,000	-	160,000
	\$ 160,000	\$ 160,000	\$ 160,000	\$ -	\$ 160,000



Public Facilities *(Capital)*

Henry Vilas Zoo
Library
Monona Terrace

Henry Vilas Zoo

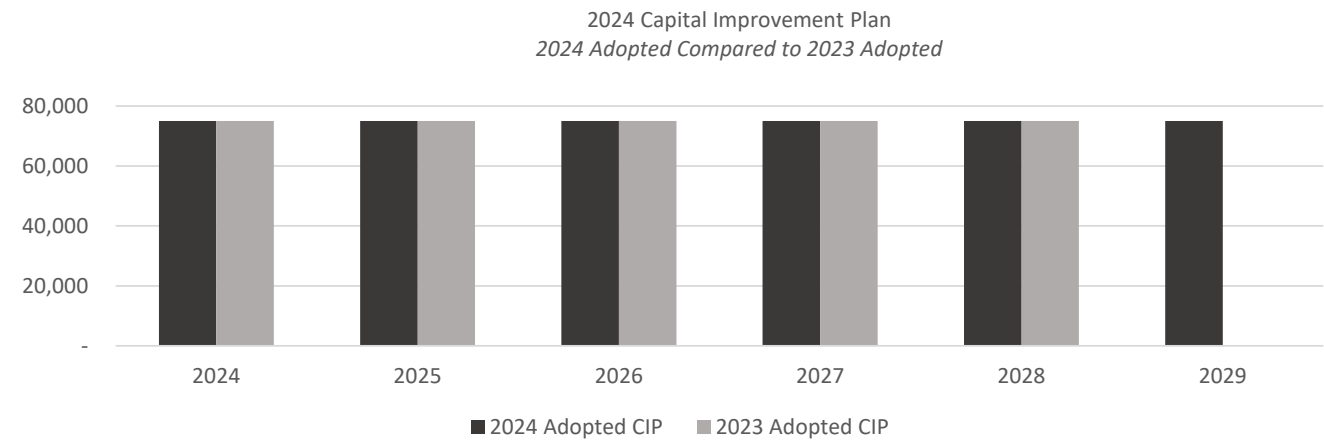
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Henry Vilas Zoo	75,000	75,000	75,000	75,000	75,000	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Changes from 2023 Adopted CIP



Description of Major Changes

Henry Vilas Zoo

- No major changes compared to 2023 Adopted CIP.

Henry Vilas Zoo

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	75,000	75,000	75,000	75,000	75,000	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

2024 CIP by Funding Source

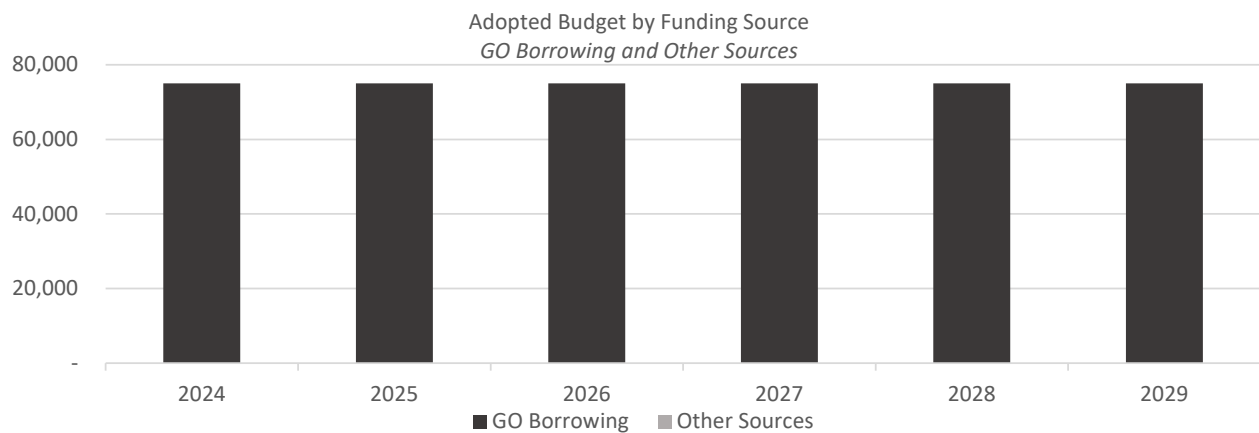
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	9,750	9,750	9,750	9,750	9,750	9,750
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750	\$ 9,750



Henry Vilas Zoo

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11215 HENRY VILAS ZOO	75,000	75,000
	\$ 75,000	\$ 75,000

Henry Vilas Zoo

Project & Program Details

Project	Henry Vilas Zoo	Project #	11215
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program provides funding for improvements at the Henry Vilas Zoo. Under the current agreement, Zoo operating costs are split between Dane County and the City of Madison on an 80:20 ratio, while capital costs are shared on a voluntary basis. The goal of the program is to participate in the maintenance of the quality and safety of the various buildings and land improvements at Henry Vilas Zoo to enhance visitors' experiences. Specific projects for 2024 include general zoo improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	75,000	75,000	75,000	75,000	75,000	75,000
Total	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000

Henry Vilas Zoo

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Henry Vilas Zoo	75,000	75,000	75,000	-	75,000
	\$ 75,000	\$ 75,000	\$ 75,000	\$ -	\$ 75,000

Library

Capital Improvement Plan (CIP) Overview

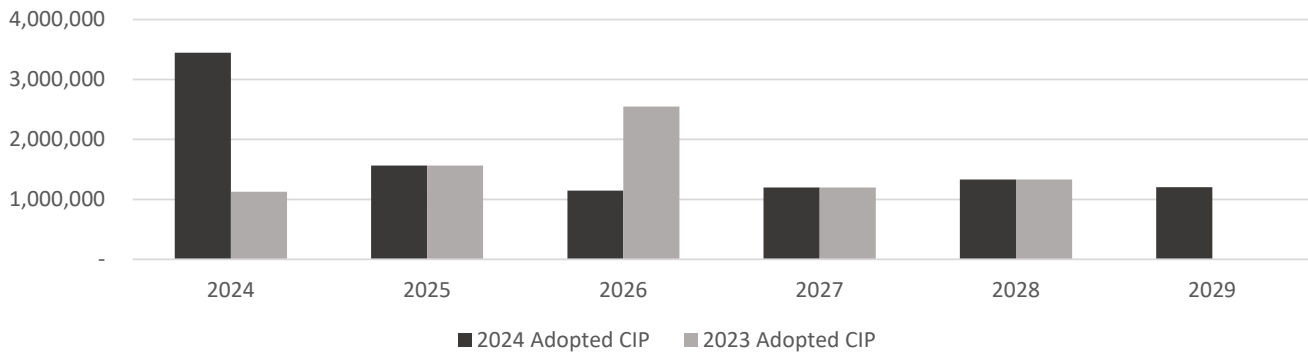
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
10 Plus Year Flooring Replacement	-	-	93,000	115,000	185,000	-
Central Library Improvements	275,000	250,000	-	-	-	-
Libr Major Repairs/Replacements	160,000	166,000	174,000	182,000	200,000	210,000
Library Collection	815,000	860,000	880,000	900,000	945,000	992,250
Library Keyscan Update	195,000	-	-	-	-	-
Reindahl Imagination Center/ Library Technology Upgrades	2,000,000	-	-	-	-	-
	-	287,000	-	-	-	-
	\$ 3,445,000	\$ 1,563,000	\$ 1,147,000	\$ 1,197,000	\$ 1,330,000	\$ 1,202,250

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Description of Major Changes

10 Plus Year Flooring Replacement

- No major changes compared to 2023 Adopted CIP.

Central Library Green and Resilient

- Project has been moved from Library to the Engineering - Facilities Management Energy Improvements program.

Library

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Central Library Improvements

- Project budget increased by \$275,000 in GF GO Borrowing in 2024. \$150,000 was included in the Executive Budget to address safety needs in the facility. \$125,000 was added through Finance Committee amendment #9 to include carpet and furniture replacements. Finance Committee amendment #9 also restored \$250,000 in GF GO Borrowing in 2025 that had been removed in the Executive Budget for pre-design and scoping for the repurpose of space and other recommendations to refresh Central Library.

Libr Major Repairs/Replacements

- No major changes compared to 2023 Adopted CIP.

Library Collection

- No major changes compared to 2023 Adopted CIP.

Library Keyscan Update Technology Upgrades

- Project budget increased \$45,000 in GF GO Borrowing in 2024 through Common Council amendment #4 to complete the Library Keyscan Update Project.

Reindahl Imagination Center/ Library

- Project budget increased \$1.5 million GF GO Borrowing and \$500,000 in federal funding in 2024 due to construction inflation. The federal funding assumes receipt of tax credits under the Inflation Reduction Act. This reflects a 12% increase.

Technology Upgrades

- No major changes compared to 2023 Adopted CIP.

Library

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	2,630,000	703,000	267,000	297,000	385,000	210,000
Library Collection	815,000	860,000	880,000	900,000	945,000	992,250
	\$ 3,445,000	\$ 1,563,000	\$ 1,147,000	\$ 1,197,000	\$ 1,330,000	\$ 1,202,250

2024 CIP by Funding Source

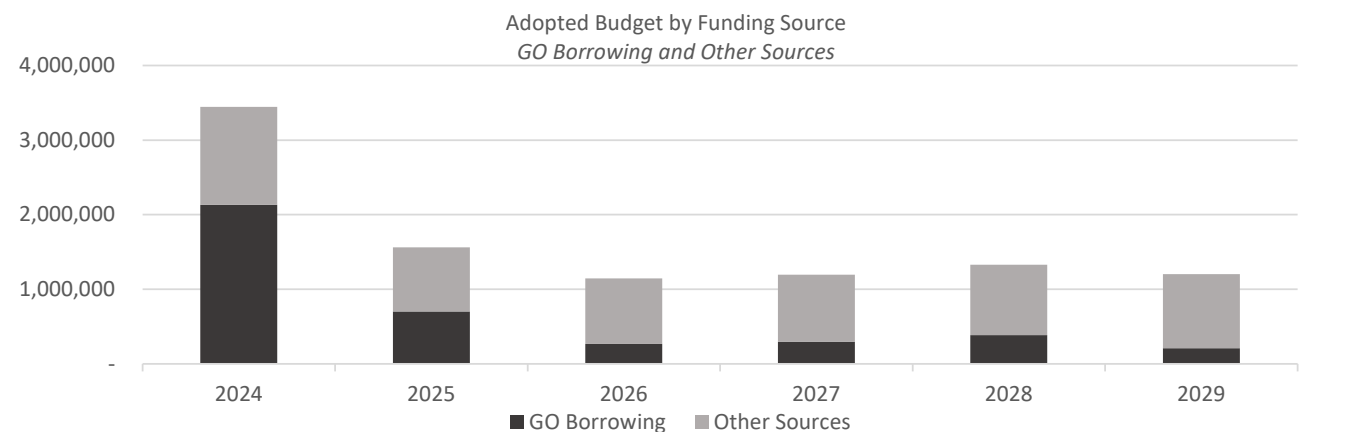
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,130,000	703,000	267,000	297,000	385,000	210,000
Federal Sources	500,000	-	-	-	-	-
Transfer In From General Fund	815,000	860,000	880,000	900,000	945,000	992,250
	\$ 3,445,000	\$ 1,563,000	\$ 1,147,000	\$ 1,197,000	\$ 1,330,000	\$ 1,202,250

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	2,130,000	703,000	267,000	297,000	385,000	210,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 2,130,000	\$ 703,000	\$ 267,000	\$ 297,000	\$ 385,000	\$ 210,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	276,900	91,390	34,710	38,610	50,050	27,300
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 276,900	\$ 91,390	\$ 34,710	\$ 38,610	\$ 50,050	\$ 27,300



Library

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17085 IMAGINATION CENTER AT REINDAHL PARK	14,797,162	11,100,000
17074 LIBR MAJOR REPAIRS/REPLACEMENTS	126,128	36,500
12384 LIBRARY COLLECTION PURCHASES	365,506	-
13160 LIBRARY SUPPORT CENTER SIDING	516,573	100,000
12407 LIBRARY TECHNOLOGY UPGRADES	13	-
12410 NEIGHBORHOOD LIBRARY LED UPGRADE	332,217	230,000
10002 RELOCATE PINNEY NEIGHBORHD LIBRARY	610,140	-
	\$ 16,747,738	\$ 11,466,500

Library

Project & Program Details

Project	10 Plus Year Flooring Replacement	Project #	12406
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds the replacement of the flooring at the Meadowridge, Alicia Ashman, and Sequoya libraries. The goal of this project is to create a safer and healthier environment. The project will begin in 2026 at Meadowridge Library, followed in 2027 by the Alicia Ashman Library and concluding in 2028 with the Sequoya Library.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	93,000	115,000	185,000	-
Total	\$ -	\$ -	\$ 93,000	\$ 115,000	\$ 185,000	\$ -

Project	Central Library Improvements	Project #	17036
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds facility improvements to the Central Library to address maintenance that is needed since the renovation of the facility. The Executive Budget included \$150,000 in GF GO Borrowing in 2024 to address safety needs including a standalone public address system that doesn't interfere with fire alarms and an assessment of the security camera array. Finance Committee amendment #9 added GF GO Borrowing in 2024 for carpet and furniture replacement (\$125,000) and in 2025 for pre-design and scoping for the repurpose of space and other recommendations to refresh the facility (\$250,000).

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	275,000	250,000	-	-	-	-
Total	\$ 275,000	\$ 250,000	\$ -	\$ -	\$ -	\$ -

Project	Libr Major Repairs/Replacements	Project #	17074
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds repair and maintenance needs at the nine library locations and the Library Service and Support Center. The goal of the program is to maintain safe, efficient, and sustainable building systems, and is vital in addressing unforeseen mechanical issues. Projects in 2024 include replacing carpet at Lakeview Library, adding wall protection to Meadowridge Library, and purchasing a snow removal tractor for Central Library.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	166,000	174,000	182,000	200,000	210,000
Total	\$ 160,000	\$ 166,000	\$ 174,000	\$ 182,000	\$ 200,000	\$ 210,000

Library

Project & Program Details

Project	Library Collection	Project #	12384
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds additions and replacements to Madison Public Library's (MPL) materials collection in all formats, other than electronic resources and periodicals. The goal of the program is to maintain an equitable collection of materials in a variety of formats that meet the cultural, educational, and recreational needs of the Library's patrons. MPL must comply with the Dane County Library Standards for minimum annual expenditures per capita (2022 standard: \$948,641; MPL expended \$987,181) and minimum total items held per capita (2022 standard: 697,530 items; MPL owns 1,012,507 items).

	2024	2025	2026	2027	2028	2029
Transfer In From General Fund	815,000	860,000	880,000	900,000	945,000	992,250
Total	\$ 815,000	\$ 860,000	\$ 880,000	\$ 900,000	\$ 945,000	\$ 992,250

Project	Library Keyscan Update	Project #	14100
Citywide Element	Health and Safety	Project Type	Project

Project Description

This project will complete the Keyscan access card entry system installations at Central, Alicia Ashman, and Monroe Street Libraries. When the Keyscan project is complete, exterior doors can be re-keyed throughout the system. The Executive Budget included \$150,000 in GF GO Borrowing for the project. Subsequent to the Executive Budget, quotes were received that indicated the existing funding would only cover installation at Central Library. Common Council amendment #4 added \$45,000 in GF GO Borrowing to complete the project at Ashman (estimated at \$17,000), Monroe Street (estimated at \$18,000), and to include a contingency (\$10,000).

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	195,000	-	-	-	-	-
Total	\$ 195,000	\$ -	\$ -	\$ -	\$ -	\$ -

Library

Project & Program Details

Project	Reindahl Imagination Center/ Library	Project #	17085
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds the Imagination Center at Reindahl Park, a co-location of a new library and park pavilion on Madison's northeast side. The goal of the project is to provide a safe public facility with community gathering and recreational spaces, health and environmental resources, plus literacy and educational opportunities through partnerships with Madison Parks, Community Development, and community partners. The Imagination Center at Reindahl Park will be an 18,000 square foot one story building that will function as a Library (13,000 square feet) and Parks Pavilion (5,000 square feet). Funding was provided in 2018 for community outreach and scoping of the project; these efforts remain ongoing. Design occurred in 2022-2023; construction is scheduled to begin in 2025, with an expected opening in mid-2026. Operating costs of the new library were estimated to be \$1,545,000 annually in the 2022 Operational Cost plan. Adjusted for cost increases, the 2026 operating cost is estimated at \$2,052,035. Additional operating costs for the IT partnership is estimated to be \$25,000 and the operating costs for the Parks partnership is estimated to be \$225,000.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,500,000	-	-	-	-	-
Federal Sources	500,000	-	-	-	-	-
Total	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Technology Upgrades	Project #	12407
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the technology upgrades at all Madison Public Library locations. The goal of the project is to allow for more effective communication and distribution of Library information and equitable access to civic government. Funding in 2025 will add integrated digital signage to all locations and replace the Library's commercial printer.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	287,000	-	-	-	-
Total	\$ -	\$ 287,000	\$ -	\$ -	\$ -	\$ -

Library

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Central Library Green and Resilient	150,000	-			
Central Library Improvements	250,000	150,000	275,000	-	275,000
Libr Major Repairs/Replacements	160,000	160,000	160,000	-	160,000
Library Collection	815,000	815,000	-	815,000	815,000
Library Keyscan Update	150,000	150,000	195,000	-	195,000
Reindahl Imagination Center/ Library	-	2,000,000	1,500,000	500,000	2,000,000
	\$ 1,525,000	\$ 3,275,000	\$ 2,130,000	\$ 1,315,000	\$ 3,445,000

Monona Terrace

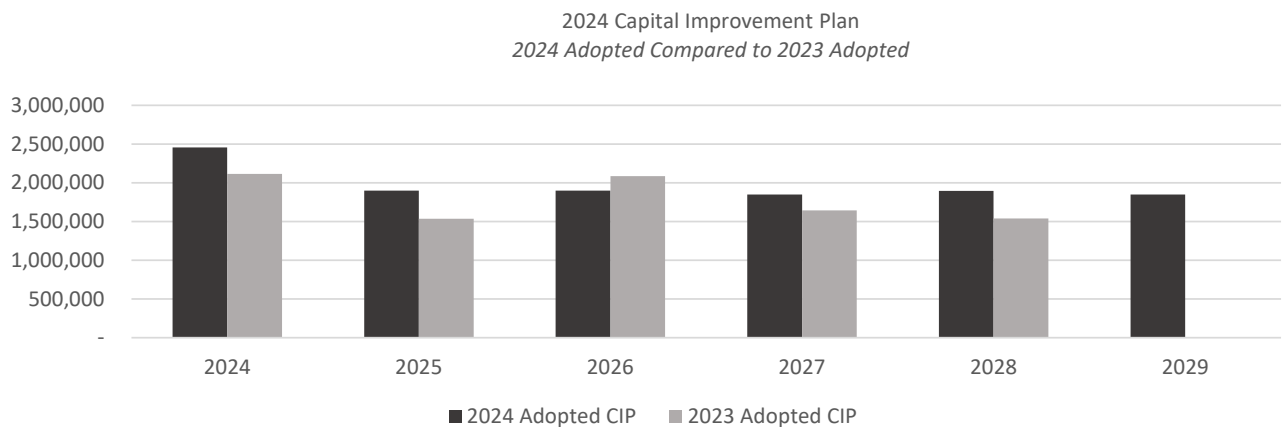
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Building and Building Improvements	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Machinery and Other Equipment	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
	\$ 2,456,275	\$ 1,900,500	\$ 1,900,500	\$ 1,848,500	\$ 1,895,750	\$ 1,850,000

Changes from 2023 Adopted CIP



Description of Major Changes

Building and Building Improvements

- Program budget increased \$321,800 in 2024 for inflation and cost increases associated with carpet installation. This reflects an 18.5% increase.
- Program budget increased \$469,000 over 2027-2028 for exterior soffit replacement. This reflects a 34.0% increase.
- Program to be funded by non-GF GO borrowing.

Machinery and Other Equipment

- Program budget increased \$197,500 in Room Tax funding from 2024 - 2028 and reflects a 5% increase.
- \$1.4 million in Room Tax funding in 2029 for future equipment purchases.

Monona Terrace

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Machinery and Equipment	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
	\$ 2,456,275	\$ 1,900,500	\$ 1,900,500	\$ 1,848,500	\$ 1,895,750	\$ 1,850,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Room Tax	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
	\$ 2,456,275	\$ 1,900,500	\$ 1,900,500	\$ 1,848,500	\$ 1,895,750	\$ 1,850,000

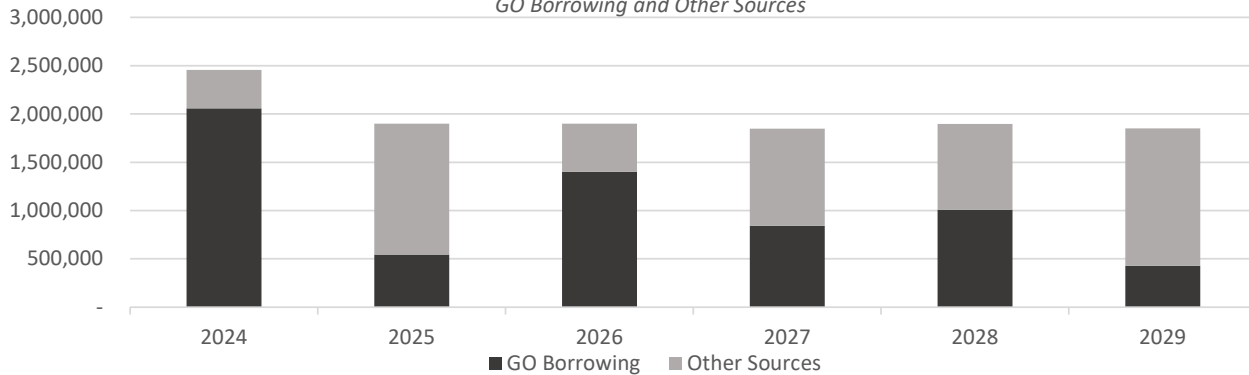
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
	\$ 2,057,275	\$ 546,000	\$ 1,401,750	\$ 840,500	\$ 1,008,500	\$ 430,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	267,446	70,980	182,228	109,265	131,105	55,900
	\$ 267,446	\$ 70,980	\$ 182,228	\$ 109,265	\$ 131,105	\$ 55,900

Adopted Budget by Funding Source
GO Borrowing and Other Sources



Monona Terrace

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10031 BUILDING AND BUILDING IMPROVEMENTS	2,005,613	439,896
10037 MACHINERY AND OTHER EQUIPMENT	705,200	-
	\$ 2,710,813	\$ 439,896

Monona Terrace

Project & Program Details

Project	Building and Building Improvements	Project #	10031
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds building improvements at Monona Terrace Community and Convention Center. The goal of the program is to increase efficiency, reduce maintenance costs, and improve customer experience at Monona Terrace. Projects planned for 2024 include renovation projects such as kitchen floor refinish, building carpet installation, new heater panels, wood door and hardware replacement, window replacement, technology upgrades, replacement of rooftop beehive lighting, a building wide data cable upgrade, and upgrades to our digital signage.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	2,057,275	546,000	1,401,750	840,500	1,008,500	430,000
Total	\$ 2,057,275	\$ 546,000	\$ 1,401,750	\$ 840,500	\$ 1,008,500	\$ 430,000

Project	Machinery and Other Equipment	Project #	10037
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds machinery and equipment purchases at Monona Terrace. The program's goal is to provide a safe environment for clients and guests and to increase overall customer satisfaction. Projects planned for 2024 include replacing rope and stanchion (both interior and exterior), replacing easels and white boards, upgrading the Fire Pump control, replacing Chariot I-Vac and Aqua Ride floor cleaning equipment, and replacing trash cans and recycling containers.

	2024	2025	2026	2027	2028	2029
Room Tax	399,000	1,354,500	498,750	1,008,000	887,250	1,420,000
Total	\$ 399,000	\$ 1,354,500	\$ 498,750	\$ 1,008,000	\$ 887,250	\$ 1,420,000

Monona Terrace

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
Building and Building Improvements	2,057,275	2,057,275	2,057,275	-	2,057,275
Machinery and Other Equipment	399,000	399,000	-	399,000	399,000
	\$ 2,456,275	\$ 2,456,275	\$ 2,057,275	\$ 399,000	\$ 2,456,275



Public Safety & Health *(Capital)*

Fire Department
Police Department
Public Health

Fire Department

Capital Improvement Plan (CIP) Overview

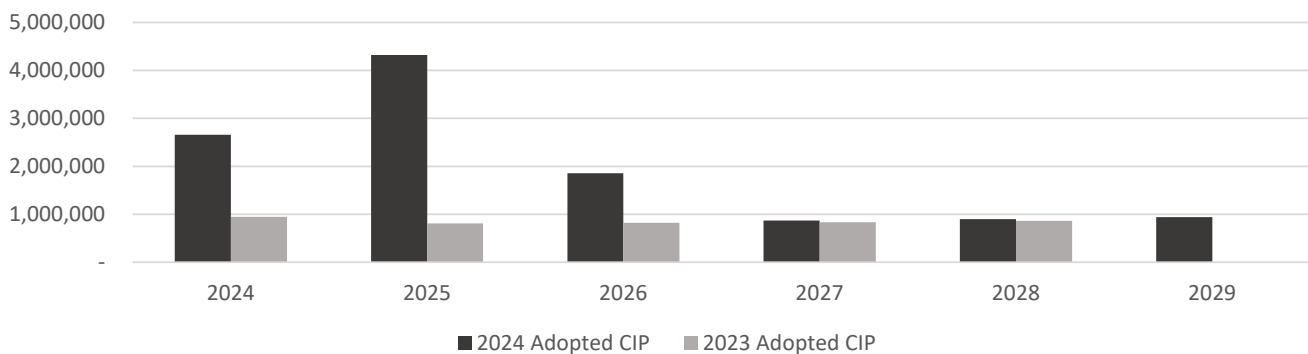
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
CARES Vehicles	300,000	-	-	-	-	-
Communications Equipment	299,240	305,224	311,329	317,555	323,906	331,843
Fire and EMS Equipment	1,683,000	546,000	551,250	551,250	577,500	606,375
Fire Station 6 - W. Badger Rd.	-	3,470,000	-	-	-	-
Training Capability Development	374,250	-	991,890	-	-	-
	\$ 2,656,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Description of Major Changes

CARES Vehicles

- New Project. \$300,000 in GF GO Borrowing added in 2024 through Common Council amendment #3 for the purchase of three vehicles for Community Alternative Response Emergency Services (CARES) operations.

Communications Equipment

- Program budget increased by \$58,000 in GF GO Borrowing from 2024 - 2028. This reflects a 4% increase.

Fire and EMS Equipment

- Program budget includes \$990,000 in new GF GO Borrowing in 2024 for the full replacement of the Department's self-contained breathing apparatus (SCBA) units. The Department submitted an Assistance to Firefighters Grant (AFG) from FEMA for the equipment but was notified in December 2023 that they did not receive the grant.
- Remaining program budget increased by \$139,000 in GF GO Borrowing from 2024 - 2028. This reflects a 5% increase.

Fire Department

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Fire Station 6 - W. Badger Rd.

- Project budget increased \$3.5 million in GF GO borrowing in 2025 for construction. \$4.4 million in GF GO borrowing was authorized in 2021 and 2022 for a total project cost of \$7.9 million. This reflects a 79% increase.
- This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

Training Capability Development

- Program budget increased by \$374,000 in 2024 and by \$982,000 in 2026 in new GF GO Borrowing. The 2023 Adopted CIP did not include any funding in this program beyond 2023.

Fire Department

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	3,470,000	991,890	-	-	-
Land Improvements	374,250	-	-	-	-	-
Machinery and Equipment	2,282,240	851,224	862,579	868,805	901,406	938,218
	\$ 2,656,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

2024 CIP by Funding Source

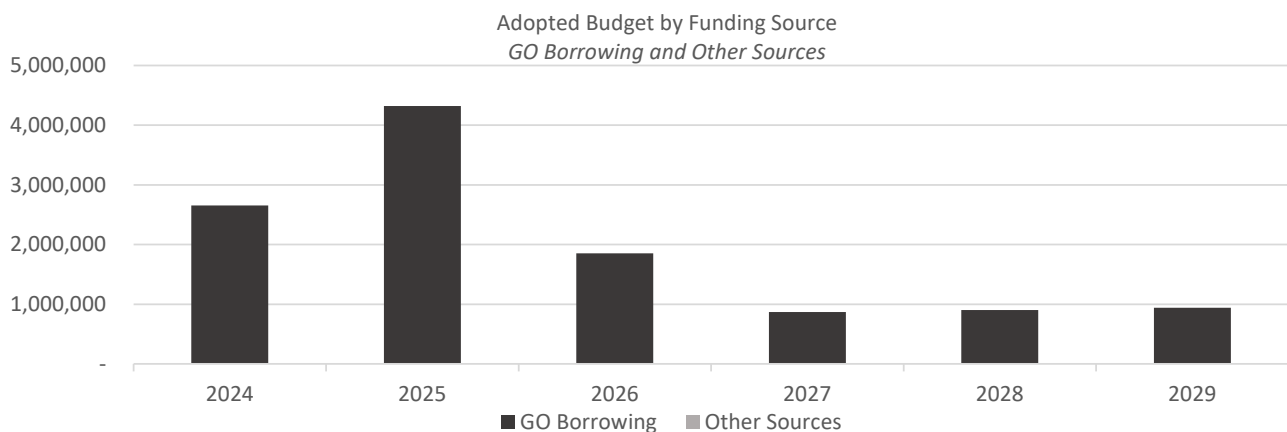
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,656,490	4,321,224	1,854,469	868,805	901,406	938,218
	\$ 2,656,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	2,656,490	4,321,224	1,854,469	868,805	901,406	938,218
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 2,656,490	\$ 4,321,224	\$ 1,854,469	\$ 868,805	\$ 901,406	\$ 938,218

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	345,344	561,759	241,081	112,945	117,183	121,968
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 345,344	\$ 561,759	\$ 241,081	\$ 112,945	\$ 117,183	\$ 121,968



Fire Department

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17226 COMMUNICATION EQUIP MAJOR PROJECT	425,467	233,000
13349 CRISIS RESPONSE VEHICLE	45,000	-
17225 FIRE & EMS EQUIPMENT MAJOR PROJ	510,306	500,000
17227 FIRE BLDG IMPROVMNT MAJ PROG	(1,692)	-
17451 FIRE STATION 14	1,965	-
17040 FIRE STATION-6W BADGER RD	3,945,099	3,375,000
12438 TRAINING CAPABILITY DVLPMNT	477,600	-
	\$ 5,403,744	\$ 4,108,000

Fire Department

Project & Program Details

Project **CARES Vehicles** Project # **14986**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project, added through Common Council amendment #3, funds three vehicles, one for each Community Alternative Response Emergency Services (CARES) team, that are specific and optimized for CARES services and delivery. Each team currently uses an SUV which seats four individuals. Utility vans will better serve CARES operations, allowing additional seating for consultation with clients and cargo space for EMS supplies and equipment used by the community paramedics. The current CARES vehicles will either be used as reserve vehicles or auctioned.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	300,000	-	-	-	-	-
Total	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Communications Equipment** Project # **17226**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds communication equipment at the station level and for emergency response, including such things as the replacement of portable and vehicle radios, alerting equipment, necessary technology upgrades, and essential accessories such as batteries, microphones, and communications hardware. The goal of the program is to ensure seamless communication between the communication center, command post, responding units, and personnel on the scene.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	299,240	305,224	311,329	317,555	323,906	331,843
Total	\$ 299,240	\$ 305,224	\$ 311,329	\$ 317,555	\$ 323,906	\$ 331,843

Project **Fire and EMS Equipment** Project # **17225**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds the ongoing needs for the replacement of safety, rescue, and other operational equipment utilized by the Fire Department. The goal of the program is to assure the department has adequate operational equipment to attend to emergency operations, such as fires, rescues, and EMS incidents. Funding in 2024 is for routine replacement of necessary response equipment (e.g., turnout gear, fire hose, and extrication tools) and the replacement of all of the department's self-contained breathing apparatus (SCBA) units. The department has submitted an Assistance to Firefighters Grant (AFG) from FEMA for the purchase of the SCBA units but was notified in December 2023 that they did not receive the grant.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,683,000	546,000	551,250	551,250	577,500	606,375
Total	\$ 1,683,000	\$ 546,000	\$ 551,250	\$ 551,250	\$ 577,500	\$ 606,375

Fire Department

Project & Program Details

Project	Fire Station 6 - W. Badger Rd.	Project #	17040
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds a new Fire Station 6 on Madison's south side. The new facility would replace the current station, which is over 30 years old. This project was initially adopted in the 2021 CIP as a remodel/renovation, and has been re-evaluated due to economic conditions and other City planned initiatives in the Park Street corridor. A new building will incorporate operational, mechanical, and technological efficiencies and upgrades to living space for fire personnel. This includes gender inclusive restrooms, comfort room, and more accommodating employee sleeping areas to improve the overall environment of health and wellness for employees on a 24-hour shift. The project continues to include space to house reserve units, a fitness room and enhanced community room, as well the potential to house a portion of the CARES program. No additional ongoing operating costs will result from this project. This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	3,470,000	-	-	-	-
Total	\$ -	\$ 3,470,000	\$ -	\$ -	\$ -	\$ -

Project	Training Capability Development	Project #	12438
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the site development and installation of training props to conduct realistic fire and EMS training simulations and evolutions. The goal of the program is to further develop in-house training grounds to ensure department members and recruit academies obtain and maintain the skills necessary to provide the safest and most effective emergency services to the community. The program will first focus on developing the infrastructure for drives, water mains, and training exercise grounds. The funding in 2024 will expand on the roadways, access, and hydrants installed in 2023 and additional site preparation for the training structure budgeted in 2026. The multi-use structure will be used for training exercises such as search and rescue, hose advancement, ladder positioning, apparatus placement, rope rescue, rappelling, roof ventilation, horizontal ventilation, firefighter rescue, and self-rescue.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	374,250	-	991,890	-	-	-
Total	\$ 374,250	\$ -	\$ 991,890	\$ -	\$ -	\$ -

Fire Department

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
CARES Vehicles	-	-	300,000	-	300,000
Communications Equipment	299,240	299,240	299,240	-	299,240
Fire and EMS Equipment	1,683,000	1,683,000	1,683,000	-	1,683,000
Training Capability Development	374,250	374,250	374,250	-	374,250
	\$ 2,356,490	\$ 2,356,490	\$ 2,656,490	\$ -	\$ 2,656,490

Police Department

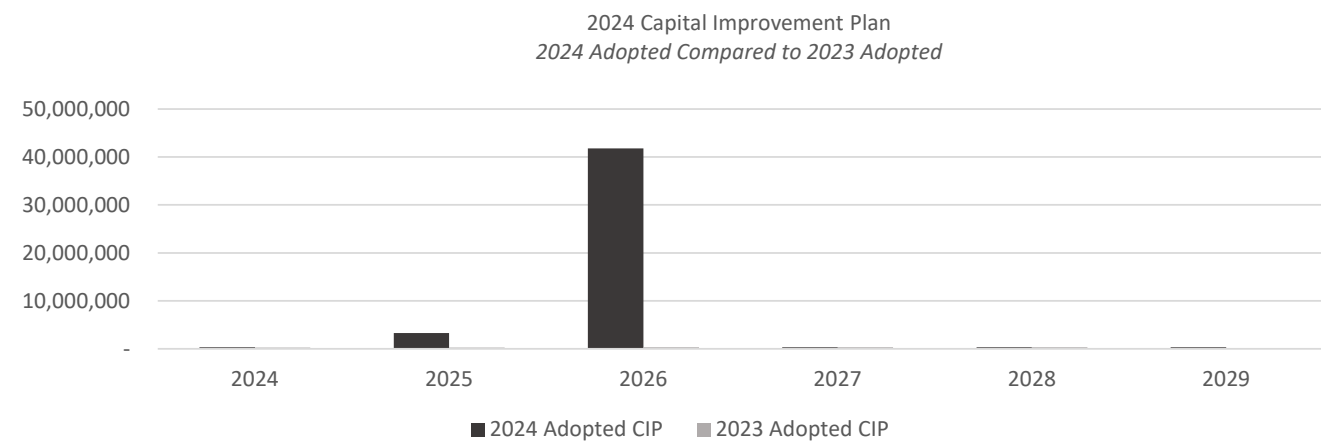
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Police Technology and Equipment	298,600	300,800	310,200	309,100	312,800	328,400
South District Station and Property & Evidence Facility	-	3,000,000	41,500,000	-	-	-
	\$ 298,600	\$ 3,300,800	\$ 41,810,200	\$ 309,100	\$ 312,800	\$ 328,400

Changes from 2023 Adopted CIP



Description of Major Changes

Police Technology and Equipment

- Program budget increased by \$73,000 in GF GO Borrowing in 2024 - 2028. This reflects a 5% increase.

South District Station and Property & Evidence Facility

- Project name has been updated from Property and Evidence Facility to South District Station and Property & Evidence Facility to reflect a combined facility.
- \$24.3 million in GF GO Borrowing added in 2025 - 2026 from the Horizon List.
- \$17.5 million in GF GO Borrowing added in 2026 to fund the addition of a new South District Station in a combined facility.
- \$2.7 million in federal funding added in 2026 which assumes receipt of tax credits under the Inflation Reduction Act.
- This project is part of the planned redevelopment in South Madison. The existing Police Station on Hughes Place will become a site for housing development, and the new facility would be constructed elsewhere on the South Side.

Police Department

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	3,000,000	41,500,000	-	-	-
Land	-	-	-	-	-	-
Machinery and Equipment	213,600	225,800	235,200	234,100	212,800	228,400
Software and Licenses	85,000	75,000	75,000	75,000	100,000	100,000
	\$ 298,600	\$ 3,300,800	\$ 41,810,200	\$ 309,100	\$ 312,800	\$ 328,400

2024 CIP by Funding Source

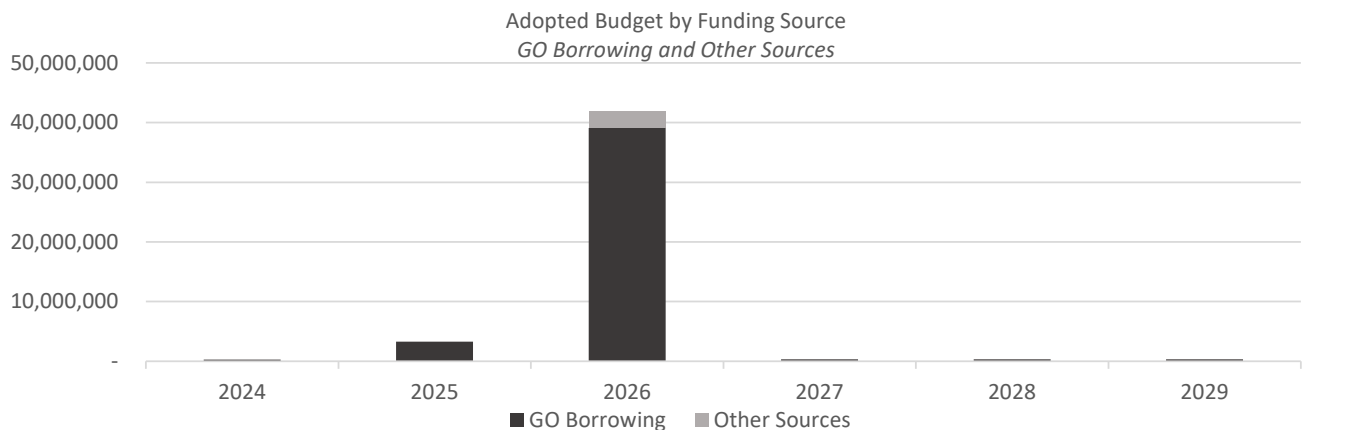
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	298,600	3,300,800	39,110,200	309,100	312,800	328,400
Federal Sources	-	-	2,700,000	-	-	-
	\$ 298,600	\$ 3,300,800	\$ 41,810,200	\$ 309,100	\$ 312,800	\$ 328,400

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	298,600	3,300,800	39,110,200	309,100	312,800	328,400
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 298,600	\$ 3,300,800	\$ 39,110,200	\$ 309,100	\$ 312,800	\$ 328,400

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	38,818	429,104	5,084,326	40,183	40,664	42,692
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 38,818	\$ 429,104	\$ 5,084,326	\$ 40,183	\$ 40,664	\$ 42,692



Police Department

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13336 BODY WORN CAMERA PILOT	83,000	-
14768 POLICE DIGITAL MEDIA AND STORAGE	144,760	-
17240 POLICE TECH AND EQUIP MAJOR PROJECT	248,910	270,000
	\$ 476,670	\$ 270,000

Police Department

Project & Program Details

Project **Police Technology and Equipment** Project # **17240**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program funds technology, safety, and other operational equipment utilized by the Police Department. The goal of the program is to have adequate operational equipment to attend to emergency incidents, significant events, and other public safety and investigative concerns. Funding in 2024 will be used to continue the Arbitrator replacement cycle, as well as district technology upgrades, cradlepoint replacement, replacement/ upgrade of body-worn cameras for SWAT, audio visual upgrades and enhancements at the Training Center, City camera replacement/ upgrades at police facilities, and police software and hardware enhancements/ upgrades as needed to stay current with industry standards and end of life replacements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	298,600	300,800	310,200	309,100	312,800	328,400
Total	\$ 298,600	\$ 300,800	\$ 310,200	\$ 309,100	\$ 312,800	\$ 328,400

Project **South District Station and Property & Evidence Facility** Project # **17044**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project funds the construction of a new facility co-locating a new South Police District Station with a centralized property and evidence storage facility for items seized by the Police Department. The newly constructed facility will replace multiple locations throughout the city for property and evidence, and the existing South Police District Station on Hughes Place. The goal of the project is to consolidate services into a single site that provides a fully functional South District station, as well as additional office space, property storage, impounded vehicle and abandoned bicycle storage, forensic services, a large vehicle processing area, and safe, convenient customer access. This project part of the planned redevelopment in South Madison. The existing Police Station on Hughes Place will become a site for housing development, and the new facility would be constructed elsewhere on the South Side.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	3,000,000	38,800,000	-	-	-
Federal Sources	-	-	2,700,000	-	-	-
Total	\$ -	\$ 3,000,000	\$ 41,500,000	\$ -	\$ -	\$ -

Police Department

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Police Technology and Equipment	298,640	298,600	298,600	-	298,600
Property and Evidence Facility	2,000,000	-	-	-	-
	\$ 2,298,640	\$ 298,600	\$ 298,600	\$ -	\$ 298,600

Public Health

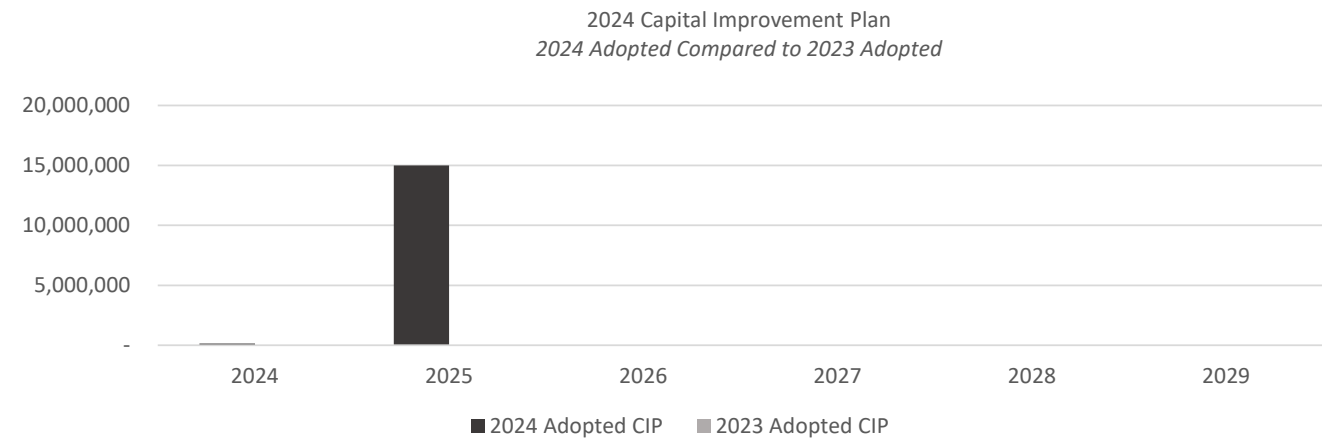
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Electronic Health Records	150,000	-	-	-	-	-
South Madison Public Health Clinic	-	15,000,000	-	-	-	-
	\$ 150,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Changes from 2023 Adopted CIP



Description of Major Changes

Electronic Health Records

- Project budget increased by \$150,000 in non-GF GO Borrowing to add funding for a consultant to assist with the project. This reflects a 37% increase.

South Madison Public Clinic

- New project. The Adopted Budget includes funding for a new South Madison Public Health Clinic.
- The cost of the clinic is shared by the City and Dane County based on the equalized values of each as outlined in the Intergovernmental Agreement for the Creation of a City-County Health Department. The total cost of the clinic is \$15 million. The Adopted Budget includes \$6.5 million in non-GF GO Borrowing for the City's share and \$8.5 million for Dane County's share.
- This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

Public Health

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	15,000,000	-	-	-	-
Software and Licenses	150,000	-	-	-	-	-
	\$ 150,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

2024 CIP by Funding Source

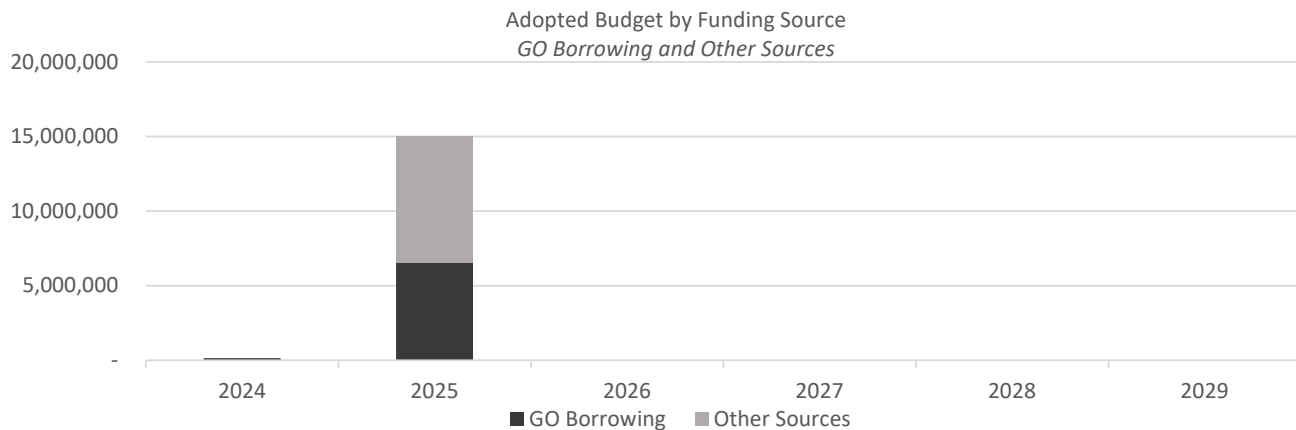
	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	150,000	6,516,100	-	-	-	-
County Sources	-	8,483,900	-	-	-	-
	\$ 150,000	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	150,000	6,516,100	-	-	-	-
	\$ 150,000	\$ 6,516,100	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	19,500	847,093	-	-	-	-
	\$ 19,500	\$ 847,093	\$ -	\$ -	\$ -	\$ -



Public Health

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12642 ELECTRONIC HEALTH RECORDS	400,000	400,000
12599 ELECTRONIC HEALTH RECORDS	78,963	-
17047 REMODEL OF OFFICE SPACE	(1,930)	60,351
	\$ 477,033	\$ 460,351

Public Health

Project & Program Details

Project	Electronic Health Records	Project #	12599
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the purchase and implementation of an electronic health records (EHR) management system for Public Health. The goal of this project is to improve coordination between Public Health programs and community providers, increase interoperability between separate charting and billing systems, increase revenue generation, and improve security of protected health information. Progress will be measured by assessing staff efficiency by removing duplicative charting and tracking revenue actuals. Funding of \$190,000 in 2020 and \$400,000 in 2023 was added for the purchase of a system. Funding in 2024 is for a consultant to assist with creating the request for proposals and implementation of the system.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	150,000	-	-	-	-	-
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	South Madison Public Health Clinic	Project #	14878
Citywide Element	Health and Safety	Project Type	Project

Project Description

This project funds a new Public Health Madison Dane County (PHMDC) clinic on the city's south side. PHMDC has occupied its current facilities at Village on Park in South Madison since 2011 and has been a presence on the south side for much longer. In response to continued growth in Dane County and its corresponding impact on PHMDC programming, the current footprint no longer meets the department's needs for office configuration or service delivery to the community. The new building will maintain a presence in South Madison that is also easily accessible from the beltline; consolidate all clinical and office space currently in South Madison into one new footprint; create one entry point for all services provided at this new location, which will allow programs to run concurrently with each other with the goal of increasing accessibility for clients; relocate the lab from the City County Building (CCB); and create dedicated gathering/meeting space for PHMDC staff and partners. The total cost of the clinic is \$15 million, to be shared between the City and Dane County based on the equalized values of each as outlined in the Intergovernmental Agreement for the Creation of a City-County Health Department. This project is part of the planned redevelopment of the South Transfer Point and will be coordinated with the CDA.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	-	6,516,100	-	-	-	-
County Sources	-	8,483,900	-	-	-	-
Total	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -

Public Health

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Electronic Health Records	-	150,000	150,000	-	150,000
	\$ -	\$ 150,000	\$ 150,000	\$ -	\$ 150,000



Public Works (Capital)

Engineering – Bicycle and Pedestrian
Engineering – Facilities Management
Engineering – Major Streets
Engineering – Other Projects
Fleet Service
Parks Division
Sewer Utility
Stormwater Utility
Streets Division
Water Utility

Engineering - Bicycle and Pedestrian

Capital Improvement Plan (CIP) Overview

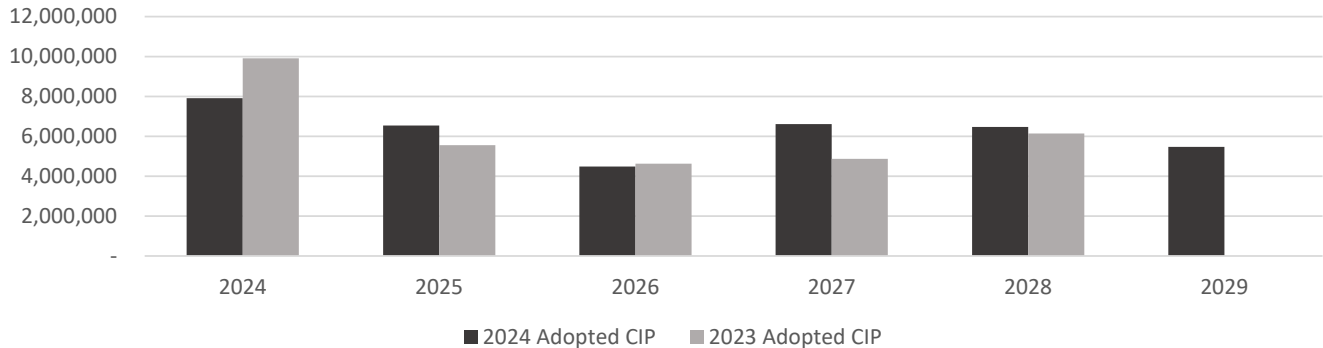
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Autumn Ridge Path	3,680,000	-	-	-	-	-
Badger Rusk Path	100,000	1,120,000	-	-	-	-
Bikeways Program	600,000	600,000	600,000	648,000	698,000	768,000
Capital City Path Segment 5 & 6	-	-	-	1,890,000	-	-
Hermina Street - Starkweather Creek Ped Bike Bridge	500,000	-	-	-	-	-
Sidewalk Program	3,025,000	3,700,000	3,885,000	4,075,000	4,275,000	4,700,000
West Towne Path Phase 2	-	1,122,000	-	-	1,496,000	-
	\$ 7,905,000	\$ 6,542,000	\$ 4,485,000	\$ 6,613,000	\$ 6,469,000	\$ 5,468,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Description of Major Changes

Autumn Ridge Path

- Program budget increased by \$500,000 in GF GO Borrowing in 2024. This reflects a 15.7% increase.

Badger Rusk Path

- Funding for the City portion of the project (\$553,000) changed from GF GO Borrowing to Non-GF GO Borrowing supported by TID 51.

Bikeways Program

- No major changes compared to 2023 Adopted CIP.

Capital City Path Segment 5 & 6

- Project delayed from 2024 to 2027 due to availability of federal funding.

Engineering - Bicycle and Pedestrian

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Hermina Street - Starkweather Creek Ped Bike Bridge

- No major changes compared to 2023 Adopted CIP.

Safe Routes Grants

- Program removed from the 2024 Adopted Budget. The 2023 Adopted CIP included \$100,000-\$120,000 annually to fund a grant to property owners to pay for 50% of sidewalk assessments for new installations; however, the funding is no longer necessary with the new sidewalk assessment policy.

Sidewalk Program

- Program budget decreased by \$6.8 million in Special Assessment revenue in 2024-2048 due to the City's new assessment policy. This reflects a 98.2% decrease.
- Program budget increased by \$6.1 million in GF GO Borrowing in 2024-2028 to offset the decrease in Special Assessment funding. This reflects a 47.7% increase.

West Towne Path Phase 2

- Project delayed from 2023 to 2025 due to receipt of federal funding.
- Project budget increased by \$990,000 in Federal Sources and \$132,000 in GF GO Borrowing in 2025.
- Project budget increased by \$496,000 in GF GO Borrowing in 2028. This reflects a 49.6% increase. The agency plans to pursue federal funds for the 2028 segment.

Engineering - Bicycle and Pedestrian

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Bike Path	4,880,000	2,842,000	600,000	2,538,000	2,194,000	768,000
Street	3,025,000	3,700,000	3,885,000	4,075,000	4,275,000	4,700,000
	\$ 7,905,000	\$ 6,542,000	\$ 4,485,000	\$ 6,613,000	\$ 6,469,000	\$ 5,468,000

2024 CIP by Funding Source

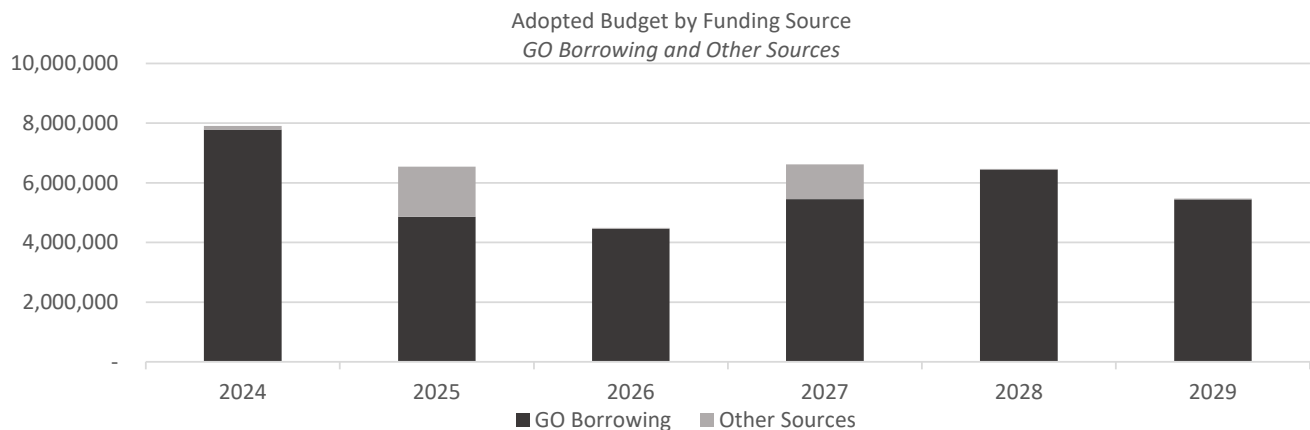
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	7,780,000	4,407,000	4,460,000	5,454,000	6,444,000	5,443,000
Non-GF GO Borrowing	-	453,000	-	-	-	-
Federal Sources	-	1,657,000	-	1,134,000	-	-
Special Assessment	25,000	25,000	25,000	25,000	25,000	25,000
TIF Increment	100,000	-	-	-	-	-
	\$ 7,905,000	\$ 6,542,000	\$ 4,485,000	\$ 6,613,000	\$ 6,469,000	\$ 5,468,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	7,780,000	4,407,000	4,460,000	5,454,000	6,444,000	5,443,000
Non-General Fund GO Borrowing	-	453,000	-	-	-	-
	\$ 7,780,000	\$ 4,860,000	\$ 4,460,000	\$ 5,454,000	\$ 6,444,000	\$ 5,443,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,011,400	572,910	579,800	709,020	837,720	707,590
Non-General Fund GO Borrowing	-	58,890	-	-	-	-
	\$ 1,011,400	\$ 631,800	\$ 579,800	\$ 709,020	\$ 837,720	\$ 707,590



Engineering - Bicycle and Pedestrian

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11859 AUTUMN RIDGE PATH	101,374	194,451
14143 BADGER RUSK PATH	32,000	10,000
14336 BIKEWAYS 2023	11,730	14,207
10138 BIKEWAYS PROGRAM	3,070,333	1,148,936
10142 CANNONBALL BIKE TRAIL	1,539,669	202,574
10143 CAPITAL CITY TRAIL	1,022,836	304,824
13835 CTH M	19,290	-
10160 GARVER PATH	(136,928)	-
13664 HERMINA-STARKWEATHER CRK PED BRIDGE	51,764	-
13015 MAIN STREET IMPROVEMENTS	22,175	20,000
10547 PED/BIKE INFRASTRUCTURE ENHANCEMENT	51,311	14,000
11112 SAFE ROUTES GRANTS PROGRAM	214,532	214,532
10148 SIDEWALK PROGRAM	4,198,220	1,639,649
11868 TROY DR UNDERPASS	4,617,658	1,540,679
10165 WEST TOWNE PATH	596,210	538,862
	\$ 15,412,174	\$ 5,842,714

Engineering - Bicycle and Pedestrian

Project & Program Details

Project	Autumn Ridge Path	Project #	11859
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of 0.6 miles of new multi-use path from Milwaukee Street to Ziegler Road including a new pedestrian and bicycle overpass of State Highway 30. The goal of this project is to provide increased pedestrian and bicycle connectivity from the Capital City Path to northeast neighborhoods in the City.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	3,680,000	-	-	-	-	-
Total	\$ 3,680,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Badger Rusk Path	Project #	14143
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi-use path along Badger Road and North Rusk Avenue from the existing beltline overpass to Nygard Street. This project has been identified in the Southside Neighborhood Plan. The project has been awarded federal funding through the Transportation Alternatives Program. Funding in 2025 is for construction.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	-	453,000	-	-	-	-
Federal Sources	-	667,000	-	-	-	-
TIF Increment	100,000	-	-	-	-	-
Total	\$ 100,000	\$ 1,120,000	\$ -	\$ -	\$ -	\$ -

Project	Bikeways Program	Project #	10138
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for bicycle-related improvements and path resurfacing throughout the City. The goal of this program is to improve the pavement quality of the exiting bike paths to meet City Standards. Projects within this program are prioritized based on pavement quality rating of existing bikeways. The focus of funding in 2024 will be for path resurfacing and new paths to close gaps in the network.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	600,000	600,000	600,000	648,000	698,000	768,000
Total	\$ 600,000	\$ 600,000	\$ 600,000	\$ 648,000	\$ 698,000	\$ 768,000

Engineering - Bicycle and Pedestrian

Project & Program Details

Project	Capital City Path Segment 5 & 6	Project #	11158
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi use path from Wagon Trail to the east side of Interstate Hwy 39/90. The project is in coordination with the extension further east being designed and constructed by Dane County. Federal Funding for construction costs have been secured.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	756,000	-	-
Federal Sources	-	-	-	1,134,000	-	-
Total	\$ -	\$ -	\$ -	\$ 1,890,000	\$ -	\$ -

Project	Hermina Street - Starkweather Creek Ped Bike Bridge	Project #	13664
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new pedestrian and bike overpass of the Starkweather Creek at Hermina Street. The goal of this project is to provide increased pedestrian and bicycle connectivity for the Darbo-Worthington-Starkweather Neighborhood, as recommended in the Neighborhood Plan. Funding in 2024 is for construction.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	500,000	-	-	-	-	-
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Sidewalk Program	Project #	10148
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for repairs to defective sidewalks and installation of new sidewalks. The goal of this program is to provide consistent maintenance of sidewalks for safe conditions and reduced chance of injury and also to improve and maintain ADA compliance. Each year the Sidewalk Program repairs sidewalk in two or three Council Districts on a 10-year replacement cycle. In 2024, this program has planned sidewalk improvements for Council Districts 11 & 19. This program also funds repair and replacement of the City's tree grates, as well as small infill sidewalk projects where gaps exist in the sidewalk network.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	3,000,000	3,675,000	3,860,000	4,050,000	4,250,000	4,675,000
Special Assessment	25,000	25,000	25,000	25,000	25,000	25,000
Total	\$ 3,025,000	\$ 3,700,000	\$ 3,885,000	\$ 4,075,000	\$ 4,275,000	\$ 4,700,000

Engineering - Bicycle and Pedestrian

Project & Program Details

Project	West Towne Path Phase 2	Project #	12614
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a new multi use path from High Point Road to Gammon Road, and the project is split into two segments; the first segment is from High Point Road to Zor Shrine Road in 2025, and the second segment from Zor Shrine Road to Gammon Road in 2028. The goal of the project is to increase bike and pedestrian mobility and improve connectivity to the surrounding neighborhoods. The 2025 segment has secured federal funding. The agency plans to pursue federal funds for the 2028 segment.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	132,000	-	-	1,496,000	-
Federal Sources	-	990,000	-	-	-	-
Total	\$ -	\$ 1,122,000	\$ -	\$ -	\$ 1,496,000	\$ -

Engineering - Bicycle and Pedestrian

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Autumn Ridge Path	3,180,000	3,680,000	3,680,000	-	3,680,000
Badger Rusk Path	100,000	100,000	-	100,000	100,000
Bikeways Program	600,000	600,000	600,000	-	600,000
Hermina Street - Starkweather Creek Ped Bike Bridge	500,000	500,000	500,000	-	500,000
Sidewalk Program	3,525,000	3,025,000	3,000,000	25,000	3,025,000
	\$ 7,905,000	\$ 7,905,000	\$ 7,780,000	\$ 125,000	\$ 7,905,000

Engineering - Facilities Management

Capital Improvement Plan (CIP) Overview

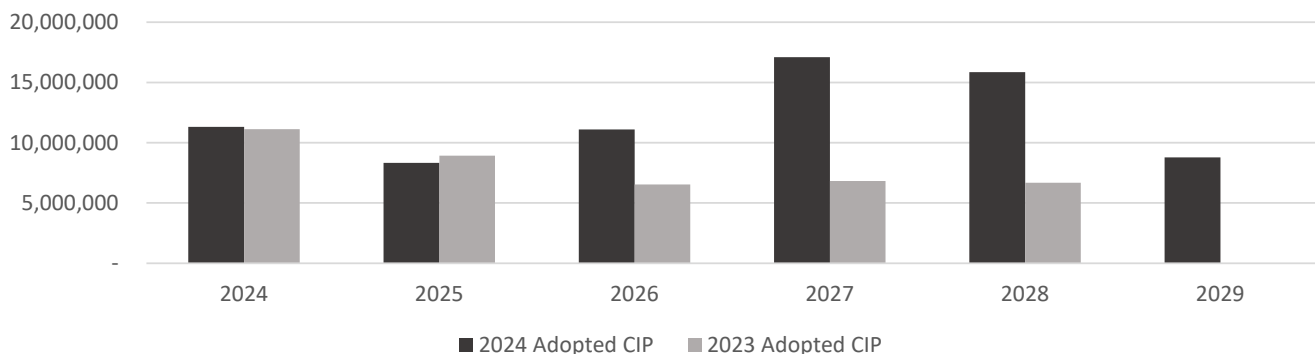
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
CCB Improvements	350,000	350,000	3,410,000	350,000	350,000	350,000
CCB Office Remodels	4,750,000	-	-	8,250,000	7,000,000	-
Electric Vehicle (EV)						
Charging Infrastructure	1,500,000	1,650,000	1,815,000	2,000,000	2,200,000	2,420,000
Energy Improvements	2,700,000	3,950,000	2,700,000	3,500,000	3,300,000	3,300,000
Fire Facility						
Improvements	50,000	340,000	520,000	750,000	750,000	750,000
General Facility						
Improvements	350,000	370,000	390,000	410,000	430,000	450,000
Horizon List Planning	50,000	50,000	50,000	50,000	50,000	50,000
Madison Municipal						
Building Facility						
Improvements	150,000	50,000	-	-	150,000	150,000
Park Facility						
Improvements	900,000	450,000	325,000	450,000	450,000	450,000
Police Facility						
Improvements	100,000	350,000	575,000	400,000	350,000	375,000
Reserve Fund to Maintain						
Temporary Shelter						
Facilities	150,000	150,000	-	-	-	-
Senior Center Building						
Improvements	167,175	36,600	144,000	161,000	-	-
Streets Facility						
Improvements	100,000	575,000	1,175,000	775,000	825,000	500,000
	\$ 11,317,175	\$ 8,321,600	\$ 11,104,000	\$ 17,096,000	\$ 15,855,000	\$ 8,795,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Engineering - Facilities Management

Capital Improvement Plan (CIP) Overview

Description of Major Changes

CCB Improvements

- Program budget increased by \$3.1 million in GF GO Borrowing in 2026. This reflects an 874% increase.
- Program budget increase in 2026 is for the City's portion of window replacements on Doty, Wilson, and Carroll St.

CCB Office Remodels

- Program was delayed from 2024-2025 to 2024 and 2027-2028 due to additional planning around the future uses of the CCB.
- Program budget increased by \$11.5 million from 2024-2028. \$250,000 of the increase was added to study the long term cost/benefit of CCB improvements. This reflects a 135% increase.

Electric Vehicle (EV) Charging Infrastructure

- Program name has been updated from "Facility Electrical Improvements to Support Electric Vehicles" to "Electric Vehicle (EV) Charging Infrastructure."
- Program budget increased by \$6.9 million (\$6.9 million in GF GO Borrowing and \$60,000 in Federal Funding) from 2024-2028. This reflects a 307% increase. Program budget increases are due to an agreement between City Engineering and Fleet Services with Engineering now responsible for establishing the City's EV charging infrastructure.
- \$60,000 in Federal Sources added in 2024-2029 assumes receipt of tax credits under the Inflation Reduction Act.

Energy Improvements

- Program budget increased by \$7.8 million in Federal Sources over the course of the CIP. \$1.0 million in Federal Sources in 2024-2025 is due to receipt of the Department of Energy Connected Communities Grant. \$6.8 million in Federal Sources added in 2024-2029 assumes receipt of tax credits under the Inflation Reduction Act.
- Use of Federal Sources reduces GF GO Borrowing by \$7.8 million over the course of the CIP.

Fire Facility Improvements

- Program name has been updated from "Fire Building Improvements" to "Fire Facility Improvements."
- Program budget decreased by \$245,000 (83%) in GF GO Borrowing in 2024 due to staff capacity to complete scheduled work.
- Program budget decreased by \$75,000 in GF GO Borrowing in 2028. This reflects a 9.1% decrease.

General Facility Improvements

- Program name has been updated from "General Building Improvements" to "General Facility Improvements."
- No major changes compared to 2023 Adopted CIP.

Horizon List Planning

- No major changes compared to 2023 Adopted CIP.

Madison Municipal Building Facility Improvements

- New program. Adopted Budget includes \$500,000 in GF GO Borrowing over the course of the CIP.

Engineering - Facilities Management

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Park Facility Improvements

- Program budget increased by \$750,000 in GF GO Borrowing in 2027 and 2028. This reflects a 500% increase.
- Program budget increases include funds for shelter improvements and increased general park improvements annually in 2027-2029.

Police Facility Improvements

- Program name has been updated from "Police Building Improvements" to "Police Facility Improvements."
- Program budget decreased by \$311,100 (76%) in GF GO Borrowing in 2024 due to staff capacity to complete scheduled work.

Reserve Fund to Maintain Temporary Shelter Facilities

- Program has been moved from Community Development Division to Engineering to more efficiently plan, fund, and implement projects.
- Program budget extended to 2025 at 2023 Adopted CIP funding levels (\$150,000 in annual GF GO Borrowing).

Senior Center Building Improvements

- Project has been moved from Community Development Division to Engineering to more efficiently plan, fund, and implement projects.
- Project budget increased by \$318,800 in GF GO Borrowing in 2024-2027. This reflects a 167.8% increase.
- Project extended to 2027 due to delays in planned work in 2021-2022 due to the COVID-19 pandemic.

Streets Facility Improvements

- Program budget decreased by \$425,000 (81%) in GF GO Borrowing in 2024 due to staff capacity to complete scheduled work.

Engineering - Facilities Management

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	11,267,175	8,271,600	11,054,000	17,046,000	15,805,000	8,745,000
Other	50,000	50,000	50,000	50,000	50,000	50,000
	\$ 11,317,175	\$ 8,321,600	\$ 11,104,000	\$ 17,096,000	\$ 15,855,000	\$ 8,795,000

2024 CIP by Funding Source

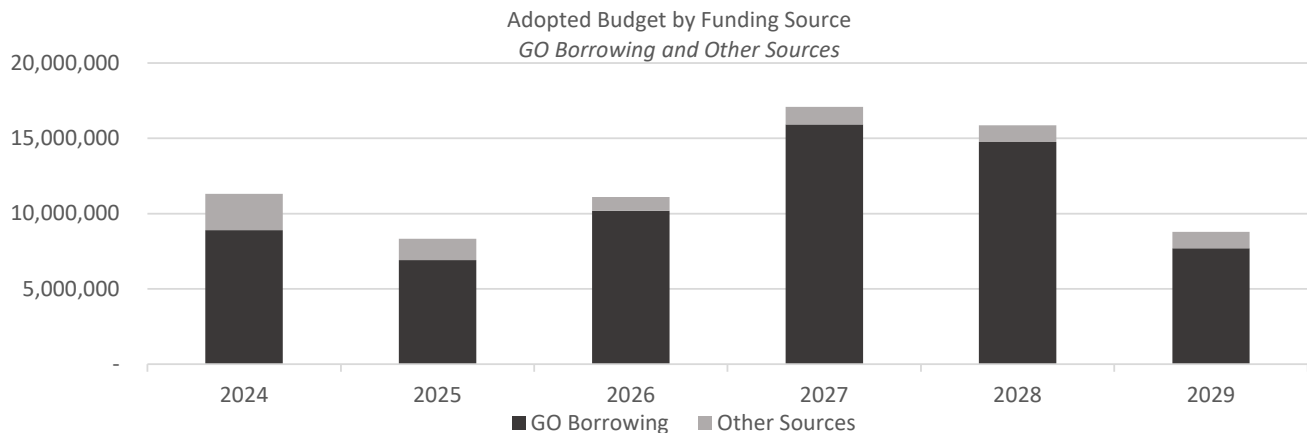
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	8,901,175	6,905,600	10,188,000	15,924,000	14,747,000	7,687,000
Federal Sources	2,376,000	1,376,000	876,000	1,132,000	1,068,000	1,068,000
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
	\$ 11,317,175	\$ 8,321,600	\$ 11,104,000	\$ 17,096,000	\$ 15,855,000	\$ 8,795,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	8,901,175	6,905,600	10,188,000	15,924,000	14,747,000	7,687,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 8,901,175	\$ 6,905,600	\$ 10,188,000	\$ 15,924,000	\$ 14,747,000	\$ 7,687,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,157,153	897,728	1,324,440	2,070,120	1,917,110	999,310
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 1,157,153	\$ 897,728	\$ 1,324,440	\$ 2,070,120	\$ 1,917,110	\$ 999,310



Engineering - Facilities Management

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
13667 CCB OFFICE REMODELS	796,176	3,504,484
14705 CENTRAL LIBRARY LIGHTING DESIGN	9,464	-
10561 CITY COUNTY BUILDING IMPROVEMENTS	1,742,723	1,425,147
10562 ENERGY IMPROVEMENTS	2,982,263	2,525,479
14140 EV CHARGING INFRASTRUCTURE	262,383	295,400
11078 FAIRCHILD BLDG IMPROVEMENTS	1,947,792	1,743,245
10560 FIRE FACILITY IMPROVEMENTS	779,404	560,560
10549 GENERAL FACILITY IMPROVEMENTS	295,353	443,702
12641 HORIZON LIST PLANNING	185,746	187,474
10564 PARK FACILITY IMPROVEMENTS	2,083,141	1,383,096
13341 POLICE FACILITY IMPROVEMENTS	839,844	613,935
11079 SAYLE ST FACILITY IMPROVEMENTS	250,921	150,000
10192 SERVICE BUILDING IMPROVEMENTS	88,375	38,900
10565 STREETS FACILITY IMPROVEMENTS	756,511	530,859
14357 TOWN OF MADISON TOWN HALL	281,664	271,000
	\$ 13,301,759	\$ 13,673,279

Engineering - Facilities Management

Project & Program Details

Project	CCB Improvements	Project #	10561
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the City's portion of shared City and County facility projects scheduled for the City County Building (CCB), a 65+ year old building. The goal of this program is to support necessary repair and maintenance work initiated by Dane County facilities maintenance staff. Projects funded in this program generally include electrical, heating and cooling, plumbing, and other building updates. Projects planned in 2024 include Elevator 7 and 8 modernization. Additionally, funding was added in 2026 to support the City's portion of window replacements on Doty, Wilson, and Carroll Street elevations of the building.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	350,000	350,000	3,410,000	350,000	350,000	350,000
Total	\$ 350,000	\$ 350,000	\$ 3,410,000	\$ 350,000	\$ 350,000	\$ 350,000

Project	CCB Office Remodels	Project #	13667
Citywide Element	Effective Government	Project Type	Program

Project Description

This project is for the design and remodel of City office spaces in the CCB. The goal of the project is to replace decades old building systems, optimize and expand the usage of available space, and improve work spaces and meeting room spaces for City agencies including Civil Rights, Information Technology, Common Council Offices, Office of the Independent Monitor, Attorney, Finance, Mayor's Office, Assessor, Clerk, Treasurer, and Engineering. The project's scope includes design, construction, office workstations, audiovisual equipment, moving costs, rental of temporary facilities, and staff costs. Master planning for levels 1, 4, and 5 was completed in 2021 (phase 1). Construction for Phase 2 is underway in 2023 for Assessor, Clerk, and Treasurer at level 1; and Common Council Offices and Office of the Independent Monitor at level 5. The remaining design and construction is organized into three phases. Phase 2a is to complete design and construction (in 2023/2024) for Department of Civil Rights (moving to former Parks space at level 1) and improved security for Engineering. Phase 3 is to complete the design and construction (in 2027) for the Attorney's Office, Mayor's Office, Finance at level 4; and IT and other users at level 5. Phase 4 is to complete the design and construction (in 2027/2028) for Information Technology and other users at level 5. Funding in 2024 includes \$250,000 for a comprehensive total cost of ownership analysis of the CCB to help evaluate future investments to meet city department office needs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	4,750,000	-	-	8,250,000	7,000,000	-
Total	\$ 4,750,000	\$ -	\$ -	\$ 8,250,000	\$ 7,000,000	\$ -

Engineering - Facilities Management

Project & Program Details

Project	Electric Vehicle (EV) Charging Infrastructure	Project #	14140
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is to fund improvements to electrical systems at City-owned sites and facilities to accommodate added load from electric vehicle chargers. Fleet Service is transitioning the City's fleet to more electric vehicles as part of the 100% Renewable Madison plan. Many of these electrical vehicles will be stored, charged, and operated from facilities with electrical systems that were not designed with the capacity to support the appropriate electric vehicle charging systems. These systems will need to be upgraded with additional capacity to prepare for these new vehicles. The goal of the program is to have necessary infrastructure in place before the new EV's arrive at each facility so they can be put into effective use right away. Some of this work will be completed by the Engineering Division's Green Power jobs training program. \$72,000 in Federal Sources reflects anticipated tax credits from the Inflation Reduction Act (IRA). This program was previously referred to as "Facility Electrical Improvements to Support Electric Vehicles."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,488,000	1,638,000	1,803,000	1,988,000	2,188,000	2,408,000
Federal Sources	12,000	12,000	12,000	12,000	12,000	12,000
Total	\$ 1,500,000	\$ 1,650,000	\$ 1,815,000	\$ 2,000,000	\$ 2,200,000	\$ 2,420,000

Project	Energy Improvements	Project #	10562
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for implementation of energy efficiency goals. The goals of the program are to meet the 100% Renewable Madison plan at City-owned sites and facilities, support energy efficiency, and reduce energy demand. Projects supported by this program include supplying distributed energy via solar photovoltaic (PV) panels, installation of LED lighting, batteries and building automation upgrades. Solar projects planned in 2024 include design and installations at CDA Truax Campus, along with Madison Public Market and Bartillon Homeless Shelter. It is also planned to install a battery at West Badger Road and Fire Station 14. Engineering staff estimate that these projects will result in \$125,000 in operating savings in each year of the CIP due to lower utility and maintenance costs. \$7.8 million in Federal Sources reflects \$6.8 million in anticipated tax credits from the Inflation Reduction Act (IRA) and \$1.0 million due to receipt of the Department of Energy Connected Communities Grant.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	296,000	2,546,000	1,796,000	2,340,000	2,204,000	2,204,000
Federal Sources	2,364,000	1,364,000	864,000	1,120,000	1,056,000	1,056,000
State Sources	40,000	40,000	40,000	40,000	40,000	40,000
Total	\$ 2,700,000	\$ 3,950,000	\$ 2,700,000	\$ 3,500,000	\$ 3,300,000	\$ 3,300,000

Engineering - Facilities Management

Project & Program Details

Project	Fire Facility Improvements	Project #	10560
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for scheduled improvements and emergency repairs to the City's fourteen (14) Madison Fire Department stations and administration offices. The goal of this program is to maintain and improve the City's Fire facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Fire Department. This program was previously referred to as "Fire Building Improvements."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	340,000	520,000	750,000	750,000	750,000
Total	\$ 50,000	\$ 340,000	\$ 520,000	\$ 750,000	\$ 750,000	\$ 750,000

Project	General Facility Improvements	Project #	10549
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for scheduled improvements and unplanned repairs to City-owned facilities. The goal of this program is to maintain and improve the City's facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades at City-owned facilities. This program was previously referred to as "General Building Improvements."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	350,000	370,000	390,000	410,000	430,000	450,000
Total	\$ 350,000	\$ 370,000	\$ 390,000	\$ 410,000	\$ 430,000	\$ 450,000

Project	Horizon List Planning	Project #	12641
Citywide Element	Effective Government	Project Type	Program

Project Description

The Horizon List contains projects that meet a clear community purpose but are not yet fully planned to the level to be considered and funded within the fiscal capacity of the Capital Improvement Plan. This program supports planning efforts around these projects to address any identified outstanding issues so that these projects can be proposed in a future CIP with more complete information. Taking this approach is intended to ensure the Capital Budget & CIP are built using project budgets and timelines that are consistent with the scope and overall goal of capital projects.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Engineering - Facilities Management

Project & Program Details

Project	Madison Municipal Building Facility Improvements	Project #	14715
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program is for scheduled improvements and emergency repairs to the City's Madison Municipal Building. The goal of this program is to maintain and improve this facility in a manner that optimizes service operations and work conditions and lowers energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of evolving building needs, mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the departments housed in this building. Funding in 2024 will address the need to have two flagpoles to accommodate the Ho-Chunk Nation flag.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	50,000	-	-	150,000	150,000
Total	\$ 150,000	\$ 50,000	\$ -	\$ -	\$ 150,000	\$ 150,000

Project	Park Facility Improvements	Project #	10564
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for improvements and ongoing building maintenance at Parks facilities. The goals of this program are to provide quality park facilities to the community and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects in 2024 include Forest Hill Cemetery Office Improvements, Tenney Park Ferry Building Improvements, and General Park Facility Improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	900,000	450,000	325,000	450,000	450,000	450,000
Total	\$ 900,000	\$ 450,000	\$ 325,000	\$ 450,000	\$ 450,000	\$ 450,000

Project	Police Facility Improvements	Project #	13341
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for scheduled improvements to the City's six Police District Stations and the Police Training Facility. The goal of this program is to maintain and improve the City's Police facilities to optimize service operations and work conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Police Department. This program was previously referred to as "Police Building Improvements."

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	100,000	350,000	575,000	400,000	350,000	375,000
Total	\$ 100,000	\$ 350,000	\$ 575,000	\$ 400,000	\$ 350,000	\$ 375,000

Engineering - Facilities Management

Project & Program Details

Project	Reserve Fund to Maintain Temporary Shelter Facilities	Project #	14751
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

In the wake of the COVID-19 pandemic, the City has been instrumental in establishing temporary venues from which to support people in our community experiencing homelessness. These include the acquisition and conversion of the former Karmenta Nursing Home on Milwaukee Street for use by the Salvation Army to shelter homeless families with children; the acquisition and conversion of a former big box retail property on Zeier Road for use as a temporary men's shelter; and the establishment of the City's first sanctioned urban campground, which supports up to 30 persons at a site on Dairy Drive. Each of these properties is expected to continue its current use for a period of another one to two years. This Reserve Fund program was established in the adopted 2023 CIP, with an initial year of funding at \$150,000, in order to finance extraordinary maintenance or repair expenses that might be necessary to sustain operations at these three temporary venues. This proposal seeks to sustain this annual level of maintenance support for these facilities through 2025. This project was included in the Community Development Division capital budget in 2023, but is moved to Engineering Facilities to better coordinate the projects included in this program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	150,000	-	-	-	-
Total	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -

Project	Senior Center Building Improvements	Project #	12434
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds multiple building improvements to the Madison Senior Center to address safety and other concerns. Building improvements include, but are not limited to: patio roof & main rooftop repair (2024); side door replacement, door swipe access system upgrades, and exterior locks replacement (2025); exterior brick tuckpointing and second floor carpet replacement (2026); as well as hearing loop installations and elevator modernization & safety upgrades (2026-2027). Earlier work components of this project included smoke pollution mitigation in 2020 and 2021; exterior drive painting and ceiling repair in 2022; and main level flooring improvements in 2023. This project was included in the Community Development Division capital budget in 2023, but is moved to Engineering Facilities to better coordinate the projects included in this program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	167,175	36,600	144,000	161,000	-	-
Total	\$ 167,175	\$ 36,600	\$ 144,000	\$ 161,000	\$ -	\$ -

Engineering - Facilities Management

Project & Program Details

Project	Streets Facility Improvements	Project #	10565
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for scheduled improvements and emergency repairs to the four Streets Division facilities. The goal of this program is to maintain and improve the City's Streets facilities to optimize service operations and working conditions and to lower energy costs by implementing energy efficiency components within the improvement projects. Projects funded in this program include building, mechanical, and utility system upgrades and replacements. Improvements funded by this project are chosen by evaluation of mechanical equipment and facility condition, tracking of building maintenance history, and in consultation with the Streets Division.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	100,000	575,000	1,175,000	775,000	825,000	500,000
Total	\$ 100,000	\$ 575,000	\$ 1,175,000	\$ 775,000	\$ 825,000	\$ 500,000

Engineering - Facilities Management

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
CCB Improvements	350,000	350,000	350,000	-	350,000
CCB Office Remodels	4,500,000	4,750,000	4,750,000	-	4,750,000
Electric Vehicle (EV) Charging Infrastructure	1,500,000	1,500,000	1,488,000	12,000	1,500,000
Energy Improvements	2,700,000	2,700,000	296,000	2,404,000	2,700,000
Fire Facility Improvements	50,000	50,000	50,000	-	50,000
General Facility Improvements	350,000	350,000	350,000	-	350,000
Horizon List Planning	50,000	50,000	50,000	-	50,000
Madison Municipal Building Facility Improvements	150,000	150,000	150,000	-	150,000
Park Facility Improvements	900,000	900,000	900,000	-	900,000
Police Facility Improvements	100,000	100,000	100,000	-	100,000
Reserve Fund to Maintain Temporary Shelter Facilities	150,000	150,000	150,000	-	150,000
Senior Center Building Improvements	167,175	167,175	167,175	-	167,175
Streets Facility Improvements	100,000	100,000	100,000	-	100,000
	\$ 11,067,175	\$ 11,317,175	\$ 8,901,175	\$ 2,416,000	\$ 11,317,175

Engineering - Major Streets

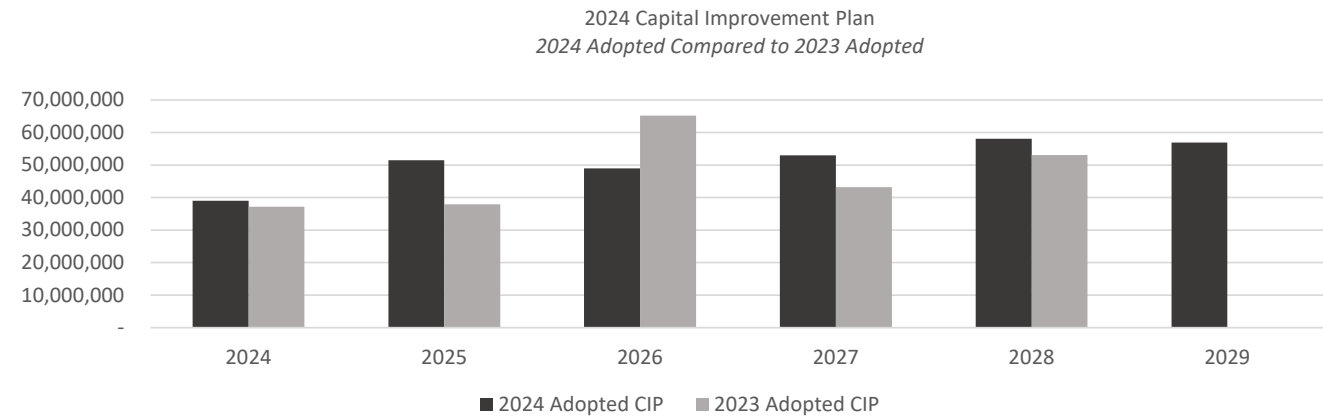
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Bridge Repair	250,000	260,000	270,000	280,000	290,000	300,000
High Point/Raymond/MidTown	-	-	-	1,900,000	13,764,000	-
John Nolen Drive	1,800,000	11,485,000	-	7,628,000	-	4,700,000
Milwaukee Street	-	-	-	-	-	4,908,000
Mineral Point Road	125,000	-	5,100,000	-	-	-
Park Street, South (Olin To RR)	-	-	560,000	-	-	-
Pavement Management	18,247,000	16,860,000	23,684,000	22,405,000	22,718,000	24,705,000
Reconstruction Streets	13,097,000	22,888,000	19,318,000	20,738,000	21,307,000	22,339,000
Wilson, E. & Doty, E.	5,491,000	-	-	-	-	-
	\$ 39,010,000	\$ 51,493,000	\$ 48,932,000	\$ 52,951,000	\$ 58,079,000	\$ 56,952,000

Changes from 2023 Adopted CIP



Description of Major Changes

Bridge Repair

- Program budget increased by \$417,000 in GF GO Borrowing from 2024-2028. This reflects a 44.7% increase.
- Program budget increases are due to increased bid prices.

High Point/Raymond/MidTown

- Project budget increased by \$250,000 in Non-GF GO Borrowing, \$450,000 in Impact Fees, \$50,000 in Reserves Applied, and \$150,000 in State Sources in 2027. This reflects a 90.0% increase.
- Project budget increased by \$300,000 in Impact Fees, \$250,000 in Reserves Applied, and \$2.4 million in State Sources offset by a decrease of \$550,000 in Non-GF GO Borrowing in 2028. This reflects a 21.1% increase.

Engineering - Major Streets

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

John Nolen Drive

- Project advanced from 2026 to 2025 due to securing federal funds.
- The updated project proposal includes \$1,800,000 in Non-GF GO Borrowing in 2024 added via Finance Committee Amendment #6 (\$800,000) and Finance Committee Amendment #7 (\$1.0 million). In 2025: \$8.0 million in GF GO Borrowing, \$2.0 million in Non-GF GO Borrowing, \$990,000 in County Sources, and \$505,000 in Reserves Applied in 2025. In 2027: \$3.6 million in Non-GF GO Borrowing and \$4.0 million in GF GO Borrowing added via Finance Committee Amendment #7. In 2029: \$2.4 million in Non-GF GO Borrowing and \$2.4 million in County Sources. Funding added via Finance Committee Amendments #6 and #7 are for work on the John Nolen Drive underpass design and construction near the North Shore Drive and Broom Street intersections.
- The updated project proposal reflects a \$5.2 million decrease in GO Borrowing and a \$3.3 million increase in County Sources.
- An additional \$15.4m in federal funding and \$16.1m in state funding have been secured for the project, but are not reflected in the budget since funding does not pass through the City.

Milwaukee Street

- New project. Adopted Budget includes \$2.9 million in GF GO Borrowing and \$2.0 million in Special Assessments in 2029.

Mineral Point Road

- Project budget increased by \$125,000 in GF GO Borrowing in 2024, \$50,000 in Reserves Applied in 2026, and \$750,000 in State Sources in 2026. This reflects a 73.0% increase.
- Project budget decreased by \$850,000 (23.9%) in Non-GF GO Borrowing in 2026 due to Engineering receiving a grant.

Park Street, South (Olin to RR)

- Project budget decreased by \$600,000 in GF GO Borrowing in 2026 to meet Engineering's overall GO Borrowing target.
- Project budget increased by \$120,000 in Non-GF GO Borrowing in 2026 due to an increased Stormwater estimate.

Pavement Management

- Program budget increased by \$5.1 million in Non-GF GO (\$4.2 million TIF) from 2024-2028. This reflects a 67.5% increase.
- Program budget decreased by \$2.1 million (6.9%): \$466,000 in Reserves Applied, \$1.1 million in Revenue Bonds, and \$809,000 in Special Assessments due to revised estimates.
- Finance Committee Amendment #8 changed the funding source by \$800,000 in 2024 for one of the sub projects in the Pavement Program from GF GO Borrowing to Non-GF GO Borrowing utilizing TID 45.

Reconstruction Streets

- Program budget increased by \$4.2 million in GF GO Borrowing, \$3.5 million in Non-GF GO Borrowing, \$798,000 in Reserves Applied, \$39,000 in Special Assessments, and decreased by \$358,000 in Revenue Bonds and \$1.0 million in TIF Increment from 2024-2028.
- Program budget increases are due to inflation.

Engineering - Major Streets

Capital Improvement Plan (CIP) Overview

Wilson, E. & Doty, E.

- New project. Adopted Budget combines the Outer Capitol Loop Southeast and Wilson Street (MLK to King) projects from the 2023 Adopted CIP.
- Adopted Budget includes \$4.2 million in Non-GF GO Borrowing (\$4.0m TIF; \$150,000 Stormwater) and removes \$3.0 million in GF GO Borrowing that was included in the 2023 Adopted CIP.
- Adopted budget reduces Reserves Applied by \$310,000, reduces Special Assessments by \$112,000, and adds \$450,000 compared to the 2023 Adopted CIP.

Engineering - Major Streets

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Bridge	1,250,000	260,000	270,000	4,280,000	290,000	300,000
Land	-	-	-	1,900,000	-	-
Sanitary Sewer	5,773,000	7,940,000	12,770,000	12,948,000	13,829,000	13,726,000
Stormwater Network	5,380,000	8,495,000	8,220,000	4,355,000	8,450,000	4,000,000
Street	26,607,000	34,798,000	27,672,000	29,468,000	35,510,000	38,926,000
	\$ 39,010,000	\$ 51,493,000	\$ 48,932,000	\$ 52,951,000	\$ 58,079,000	\$ 56,952,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	17,325,000	27,778,000	21,464,000	26,954,000	31,437,000	28,305,000
Non-GF GO Borrowing	11,364,000	7,875,000	8,230,000	7,128,000	3,379,000	5,325,000
County Sources	-	990,000	-	-	-	2,350,000
Impact Fees	-	-	-	450,000	1,300,000	-
Municipal Capital Participate	-	-	293,000	-	-	-
Reserves Applied	2,519,000	3,944,000	6,759,000	6,477,000	6,099,000	6,658,000
Revenue Bonds	3,170,000	4,708,000	6,165,000	6,379,000	6,693,000	6,248,000
Special Assessment	4,407,000	4,473,000	5,046,000	5,188,000	6,546,000	7,841,000
State Sources	225,000	225,000	975,000	375,000	2,625,000	225,000
TIF Increment	-	1,500,000	-	-	-	-
	\$ 39,010,000	\$ 51,493,000	\$ 48,932,000	\$ 52,951,000	\$ 58,079,000	\$ 56,952,000

Borrowing Summary

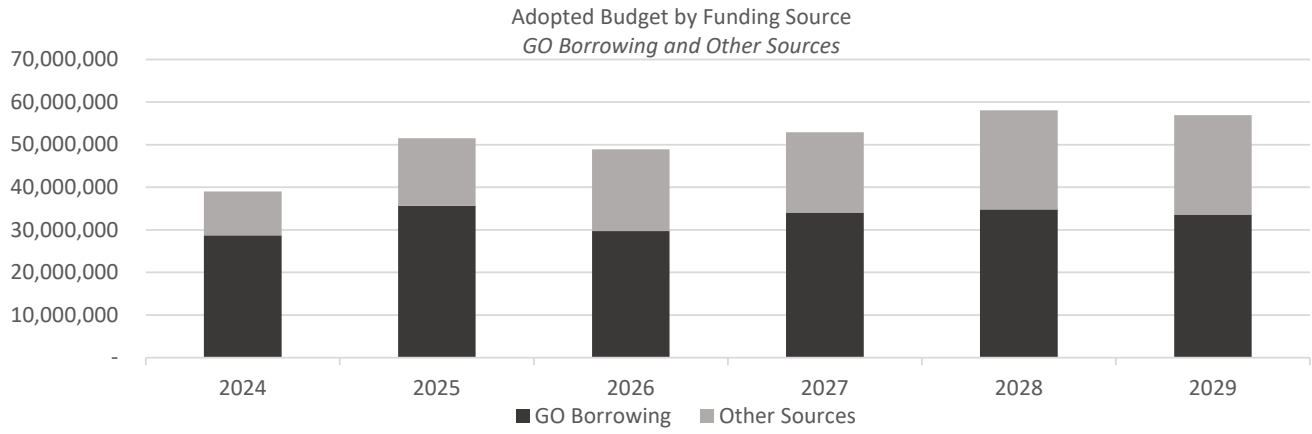
	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	17,325,000	27,778,000	21,464,000	26,954,000	31,437,000	28,305,000
Non-General Fund GO Borrowing	11,364,000	7,875,000	8,230,000	7,128,000	3,379,000	5,325,000
	\$ 28,689,000	\$ 35,653,000	\$ 29,694,000	\$ 34,082,000	\$ 34,816,000	\$ 33,630,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	2,252,250	3,611,140	2,790,320	3,504,020	4,086,810	3,679,650
Non-General Fund GO Borrowing	1,477,320	1,023,750	1,069,900	926,640	439,270	692,250
	\$ 3,729,570	\$ 4,634,890	\$ 3,860,220	\$ 4,430,660	\$ 4,526,080	\$ 4,371,900

Engineering - Major Streets

Summary of Expenditures and Revenues



Engineering - Major Streets

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	899,337	1,727,361
13838 BLAIR ST	767,154	511,531
10538 BRIDGE REPAIR & REPLACEMENT	179,408	222,212
13061 CEDAR ST	440,800	-
11574 COTTAGE GROVE ROAD	722,697	52,798
13013 CTH AB INTERCHANGE	804,475	1,295,989
13835 CTH M	3,001,231	0
11543 E WILSON ST AND E DOTY ST	2,653	-
11130 GAMMON ROAD, SOUTH	224,013	13,790
12454 HIGH POINT RD AND RAYMOND RD	1,049,347	749,500
11786 INTERSTATE 94 INTERCHANGE STUDY	250,000	250,000
11860 JOHN NOLEN DRIVE	153,323	1,380,000
11164 MARTIN LUTHER KING JR BLVD	126,212	100,179
10245 MCKEE RD (CTH PD) IMPROVEMENTS	391,847	-
11131 MINERAL POINT RD (BELTLINE-HIGH PT)	403,321	336,251
10546 NEIGHBORHOOD TRAFFIC MGMT & PED IMP	46,552	-
10540 PAVEMENT MANAGEMENT	8,261,880	7,416,493
10284 PLEASANT VIEW ROAD	2,141,365	2,497,400
10218 RAILROAD CROSSINGS	7,459,016	1,086,364
10226 RECONSTRUCTION STREETS	12,785,697	7,538,152
10204 RURAL TO URBAN STREETS	-	187,774
11133 S PARK ST (OLIN TO RR)	324,534	448,934
11132 S PARK ST (W WASH-OLIN, RR-BADGER)	216,176	167,686
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	894,462	476,809
11459 WILSON ST (MLK - S HAMILTON)	105,691	-
	\$ 41,651,190	\$ 26,459,222

Engineering - Major Streets

Project & Program Details

Project	Bridge Repair	Project #	10538
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for repair, replacement and painting of bridges to maintain a safe condition and extend service. The goal of this program is to provide safe bridges measured by routine evaluation. Project funding in this program includes minor bridge repairs, painting & resurfacing. Funding in 2024 is for epoxy resurfacing of bridge decks, painting & minor concrete repairs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	250,000	260,000	270,000	280,000	290,000	300,000
Total	\$ 250,000	\$ 260,000	\$ 270,000	\$ 280,000	\$ 290,000	\$ 300,000

Project	High Point/Raymond/MidTown	Project #	12454
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the construction of a realignment of Raymond and Mid Town Roads as included in the High Point Raymond Neighborhood Development Plan. The project includes a multi use path, stormwater improvements and an extension of High Point Road. Funding in 2027 is for real estate acquisition and 2028 is for construction.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	1,000,000	8,364,000	-
Non-GF GO Borrowing	-	-	-	250,000	750,000	-
Impact Fees	-	-	-	450,000	1,300,000	-
Reserves Applied	-	-	-	50,000	298,000	-
Revenue Bonds	-	-	-	-	50,000	-
Special Assessment	-	-	-	-	602,000	-
State Sources	-	-	-	150,000	2,400,000	-
Total	\$ -	\$ -	\$ -	\$ 1,900,000	\$ 13,764,000	\$ -

Engineering - Major Streets

Project & Program Details

Project	John Nolen Drive	Project #	11860
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for John Nolen Drive. The first phase includes replacing the causeway and bridges on John Nolen Drive between North Shore Drive and Lakeside Street. The goal of the project is to improve the transportation safety for this corridor for pedestrians, bicycles and motor vehicles. The project's scope includes replacing the six bridges on the John Nolen Drive causeway, which are approaching the end of their service life. The multi-use path is also planned to be reconstructed to create additional space for bike and pedestrian traffic, particularly where it is narrow over waterways. Pavement is planned for replacement in the corridor. Design is scheduled through 2024 and construction is scheduled for 2025-2026. \$15.4 million in Federal funding and \$16.1 million in State funding for the project have been approved and will be administered by the State. Funding in 2027 is planned for Lakeside to Olin Avenue. Funding for 2029 is planned for Olin Avenue to the Beltline. Total project costs, including federal and state funding, are \$57.1 million from 2024 -2029.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	8,000,000	-	4,000,000	-	-
Non-GF GO Borrowing	1,800,000	1,990,000	-	3,628,000	-	2,350,000
County Sources	-	990,000	-	-	-	2,350,000
Reserves Applied	-	505,000	-	-	-	-
Total	\$ 1,800,000	\$ 11,485,000	\$ -	\$ 7,628,000	\$ -	\$ 4,700,000

Project	Milwaukee Street	Project #	14716
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for extending Milwaukee Street from its current eastern limit of Juneberry Drive to CTH T. The project is anticipated in coordination with a new interchange at Interstate 94. The project increases connectivity of neighborhoods on either side of the interstate. The project includes creating a new multi-use path along the roadway.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	2,944,000
Special Assessment	-	-	-	-	-	1,964,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,908,000

Engineering - Major Streets

Project & Program Details

Project	Mineral Point Road	Project #	11131
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the reconstruction of Mineral Point Road from the Beltline (USH 12/18) to High Point Road. The project is proposed to be reconstructed with new pavement, median, and multi-use path. Safety enhancements are proposed for the Mineral Point Road and High Point Road intersection. The goal of the project is to provide new pavement and enhance safety for pedestrians and bicyclists. Federal funding for the project has been approved. Funding shown is the City's cost share.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	125,000	-	1,100,000	-	-	-
Non-GF GO Borrowing	-	-	2,700,000	-	-	-
State Sources	-	-	750,000	-	-	-
Reserves Applied	-	-	550,000	-	-	-
Total	\$ 125,000	\$ -	\$ 5,100,000	\$ -	\$ -	\$ -

Project	Park Street, South (Olin To RR)	Project #	11133
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for reconstructing South Park Street. The goal of the project is to improve the pavement quality of the roadway. The project's scope includes South Park Street from the Railroad to Olin Avenue. The project includes creating a new multi-use path and aligning the roadway for future Bus Rapid Transit (BRT) expansion. Construction is planned for 2026.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	-
Non-GF GO Borrowing	-	-	120,000	-	-	-
Reserves Applied	-	-	417,000	-	-	-
Special Assessment	-	-	23,000	-	-	-
Total	\$ -	\$ -	\$ 560,000	\$ -	\$ -	\$ -

Engineering - Major Streets

Project & Program Details

Project	Pavement Management	Project #	10540
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for resurfacing, repair, crack sealing and chip sealing on existing streets. The goal of the program is to extend the life of existing streets. Each year the program resurfaces 5-10 miles, chip seals approximately 75 miles and crack seals approximately 75 miles. Projects planned in 2024 include: Franklin/Stevens, Mineral Point, Putnam/Maple Grove/Stratford/Shefford/Yorktown/McKenna, Starker, Gilbert, Buffalo/Barron/Green Lake, and Green/Troy.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	9,775,000	11,018,000	11,594,000	12,174,000	12,783,000	14,061,000
Non-GF GO Borrowing	3,929,000	2,320,000	3,795,000	1,295,000	1,225,000	1,475,000
Municipal Capital Participate	-	-	293,000	-	-	-
Reserves Applied	1,215,000	1,025,000	3,380,000	3,522,000	3,600,000	4,010,000
Revenue Bonds	2,244,000	500,000	3,000,000	3,749,000	3,363,000	3,350,000
Special Assessment	1,084,000	997,000	1,622,000	1,665,000	1,747,000	1,809,000
TIF Increment	-	1,000,000	-	-	-	-
Total	\$ 18,247,000	\$ 16,860,000	\$ 23,684,000	\$ 22,405,000	\$ 22,718,000	\$ 24,705,000

Project	Reconstruction Streets	Project #	10226
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for replacing deteriorated streets to maintain neighborhood roadways. Projects funded include those where a full street replacement is necessary. Projects planned in 2024 include: Lowell, Blue Harvest, Feathers Edge, Doncaster, Beverly, Danbury, Rutledge, Knutson, Hermina, Union, Lake Mendota, Norman & Atticus Way.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	7,175,000	8,500,000	8,500,000	9,500,000	10,000,000	11,000,000
Non-GF GO Borrowing	1,485,000	3,565,000	1,615,000	1,955,000	1,404,000	1,500,000
Reserves Applied	772,000	2,414,000	2,412,000	2,905,000	2,201,000	2,648,000
Revenue Bonds	476,000	4,208,000	3,165,000	2,630,000	3,280,000	2,898,000
Special Assessment	2,964,000	3,476,000	3,401,000	3,523,000	4,197,000	4,068,000
State Sources	225,000	225,000	225,000	225,000	225,000	225,000
TIF Increment	-	500,000	-	-	-	-
Total	\$ 13,097,000	\$ 22,888,000	\$ 19,318,000	\$ 20,738,000	\$ 21,307,000	\$ 22,339,000

Engineering - Major Streets

Project & Program Details

Project	Wilson, E. & Doty, E.	Project #	11543
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project is for reconstructing E Wilson Street from Martin Luther King Jr. Boulevard. to Franklin St. & E Doty Street from Martin Luther King Jr. Boulevard. to King Street. The goal of the project is to enhance pedestrian and bicycle facilities and improve the pavement quality of the roadway. The project includes creating a new two way, multi-use path on E Wilson Street. Construction is planned for 2024.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	4,150,000	-	-	-	-	-
Reserves Applied	532,000	-	-	-	-	-
Revenue Bonds	450,000	-	-	-	-	-
Special Assessment	359,000	-	-	-	-	-
Total	\$ 5,491,000	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering - Major Streets

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Bridge Repair	250,000	250,000	250,000	-	250,000
John Nolen Drive	-	-	1,800,000	-	1,800,000
Mineral Point Road	-	125,000	125,000	-	125,000
Pavement Management	17,558,000	18,247,000	13,704,000	4,543,000	18,247,000
Reconstruction Streets	15,539,000	13,097,000	8,660,000	4,437,000	13,097,000
Wilson, E. & Doty, E.	5,491,000	5,491,000	4,150,000	1,341,000	5,491,000
	\$ 38,838,000	\$ 37,210,000	\$ 28,689,000	\$ 10,321,000	\$ 39,010,000

Engineering - Other Projects

Capital Improvement Plan (CIP) Overview

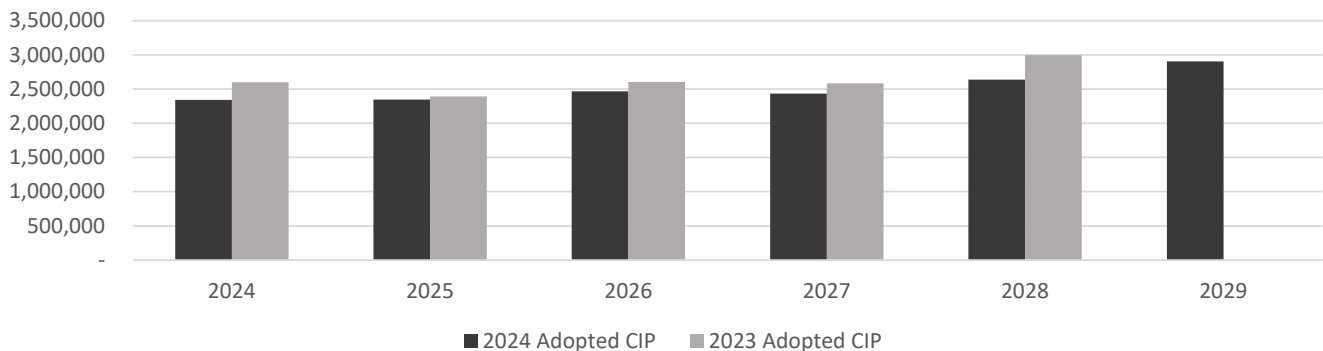
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Aerial Photo / Orthophotos	73,500	-	147,000	-	84,000	-
Equipment and Vehicle Replacement	2,120,000	2,205,000	2,271,000	2,385,000	2,504,000	2,629,200
Median Fence Repairs	50,000	50,000	50,000	50,000	50,000	50,000
Project Prioritization Tool	100,000	-	-	-	-	-
Warning Sirens	-	90,000	-	-	-	95,000
Waste Oil Collection Sites	-	-	-	-	-	131,250
	\$ 2,343,500	\$ 2,345,000	\$ 2,468,000	\$ 2,435,000	\$ 2,638,000	\$ 2,905,450

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Description of Major Changes

Aerial Photo / Orthophotos

- No major changes compared to 2023 Adopted CIP.

Equipment and Vehicle Replacement

- No major changes compared to 2023 Adopted CIP.

Median Fence Repairs

- Program name has been updated from "Right of Way Landscaping & Trees" to "Median Fence Repairs" to reflect an updated scope of work.
- Program budget decreased by \$717,000 (74.2%) in GF GO Borrowing from 2024-2028 to meet overall Engineering GO Borrowing targets and reflect the updated scope of work.

Project Prioritization Tool

- No major changes compared to 2023 Adopted CIP.

Engineering - Other Projects

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Warning Sirens

- Program was delayed from 2024 and 2028 to 2025 and 2029 based on an updated evaluation of current service areas.
- Program budget decreased by \$25,000 (11.9%) in GF GO Borrowing from 2025-2029 to provide funding for one siren each year.

Waste Oil Collection Sites

- Program was delayed from 2028 to 2029 due to Engineering not having a site identified.

Engineering - Other Projects

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	-	-	-	-	131,250
Land Improvements	50,000	50,000	50,000	50,000	50,000	50,000
Machinery and Equipment	2,120,000	2,295,000	2,271,000	2,385,000	2,504,000	2,724,200
Other	73,500	-	147,000	-	84,000	-
Software and Licenses	100,000	-	-	-	-	-
	\$ 2,343,500	\$ 2,345,000	\$ 2,468,000	\$ 2,435,000	\$ 2,638,000	\$ 2,905,450

2024 CIP by Funding Source

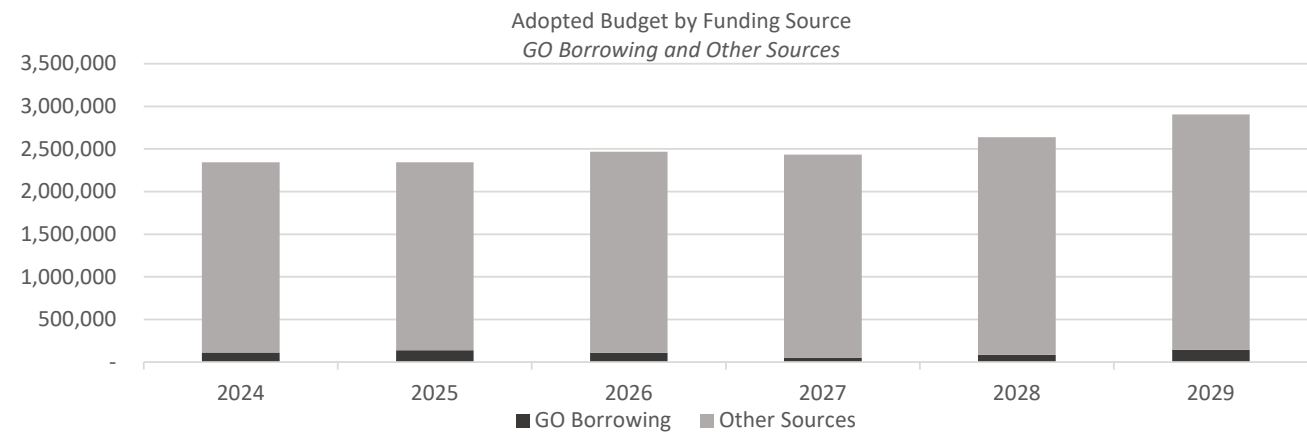
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	111,900	140,000	108,800	50,000	83,600	145,000
Reserves Applied	2,231,600	2,205,000	2,359,200	2,385,000	2,554,400	2,760,450
	\$ 2,343,500	\$ 2,345,000	\$ 2,468,000	\$ 2,435,000	\$ 2,638,000	\$ 2,905,450

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	111,900	140,000	108,800	50,000	83,600	145,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 111,900	\$ 140,000	\$ 108,800	\$ 50,000	\$ 83,600	\$ 145,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	14,547	18,200	14,144	6,500	10,868	18,850
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 14,547	\$ 18,200	\$ 14,144	\$ 6,500	\$ 10,868	\$ 18,850



Engineering - Other Projects

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10576 EQUIPMENT AND VEHICLES	39,434	-
14352 PFAS TESTING AND PLANNING	50,000	50,000
11082 RIGHT OF WAY LANDSCAPING & TREES	314,361	80,460
10192 SERVICE BUILDING IMPROVEMENTS	98,414	-
11494 WASTE OIL COLLECTION SITES	314,418	-
	\$ 816,627	\$ 130,460

Engineering - Other Projects

Project & Program Details

Project	Aerial Photo / Orthophotos	Project #	11846
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for updating the City's GIS base mapping with the aerial photography, contours and impervious area shapes of existing City lands and adjacent areas where the City may expand. The goal of the program is to provide data and imagery to inform City operations, planning and stormwater modeling efforts and requirements. This project completes aerial photography and aerial photos and impervious area identification combined with digital topographic information on an alternating biennial cycle.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	29,400	-	58,800	-	33,600	-
Reserves Applied	44,100	-	88,200	-	50,400	-
Total	\$ 73,500	\$ -	\$ 147,000	\$ -	\$ 84,000	\$ -

Project	Equipment and Vehicle Replacement	Project #	10576
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the purchase of vehicles and equipment utilized by the Landfill, Sewer, and Stormwater Utilities. The goal of this program is to provide the necessary transportation and equipment resources for the services provided by these agencies. Vehicles funded include those to support construction and sewer cleaning, with an emphasis on purchase of electric vehicles.

	2024	2025	2026	2027	2028	2029
Reserves Applied	2,120,000	2,205,000	2,271,000	2,385,000	2,504,000	2,629,200
Total	\$ 2,120,000	\$ 2,205,000	\$ 2,271,000	\$ 2,385,000	\$ 2,504,000	\$ 2,629,200

Engineering - Other Projects

Project & Program Details

Project	Median Fence Repairs	Project #	11082
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the operational maintenance and repair of median fences that exist throughout the City. These fences continue to be installed with new street reconstruction projects to limit unsafe pedestrian movements. Fences in median areas are at high risk for damage from both snow loads and as a result of motor vehicle accidents, and require frequent repair. When damage is associated with a motor vehicle accident, efforts are made to recover costs from the operators involved in the accident in cooperation with Risk Management. This program was included in prior budgets as “Right of Way Landscaping and Trees.” The change in program name and description reflect a change to full maintenance of medians by streets crews with the 2023 Budget and a shift away from conversion of existing turf medians to no mow features. This conversion in absence of a street project has proven much more challenging than anticipated. All new medians constructed street construction/reconstruction projects will incorporate new low mow median vegetation instead of conversion of existing medians to this vegetation type with this capital program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	50,000	50,000	50,000	50,000	50,000
Total	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000

Project	Project Prioritization Tool	Project #	14095
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project will develop a GIS-based tool to score and prioritize infrastructure improvement projects. This tool will leverage existing data (e.g. condition ratings for pavement; sewer and water assets; watershed study recommendations; high injury network; disconnections in pedestrian and bicycle facilities; etc.) and provide a less labor intensive way of scoring and ranking projects while embedding equity and sustainability into the process.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	32,500	-	-	-	-	-
Reserves Applied	67,500	-	-	-	-	-
Total	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -

Engineering - Other Projects

Project & Program Details

Project	Warning Sirens	Project #	11495
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for upgrades and expansions to the City's emergency warning siren network. The goal of this program is to maintain the alert system provided by the network of warning sirens. Funding is for adding sirens to support the growing City's needs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	90,000	-	-	-	95,000
Total	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ 95,000

Project	Waste Oil Collection Sites	Project #	11494
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for upgrading/replacing the City's three (3) Waste Oil collection sites. The goal of this program is to provide residents a safe convenient and free location to dispose of waste oil. Further, the City's operational goal is to maintain compliance with Wisconsin Department of Natural Resources standards and isolate any illicit dumping of waste oil containing polychlorinated biphenyls (PCBs). A new unspecified site is being planned for 2029.

	2024	2025	2026	2027	2028	2029
Reserves Applied	-	-	-	-	-	131,250
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 131,250

Engineering - Other Projects

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		
			GO Borrowing	Other	Total
Aerial Photo / Orthophotos	73,500	73,500	29,400	44,100	73,500
Equipment and Vehicle Replacement	2,120,000	2,120,000	-	2,120,000	2,120,000
Median Fence Repairs	180,000	50,000	50,000	-	50,000
Project Prioritization Tool	100,000	100,000	32,500	67,500	100,000
	\$ 2,473,500	\$ 2,343,500	\$ 111,900	\$ 2,231,600	\$ 2,343,500

Fleet Service

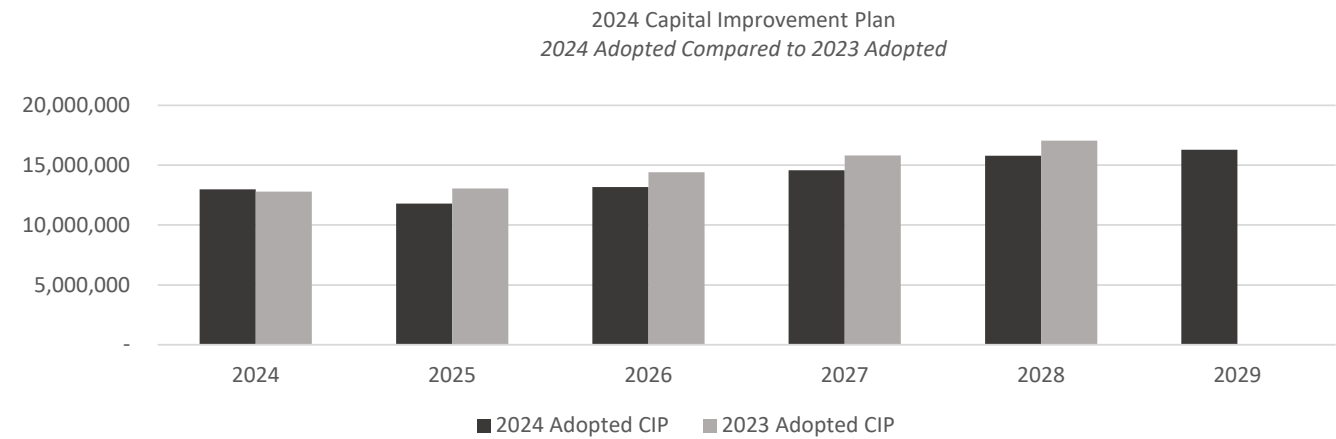
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Fire Apparatus / Rescue Veh	3,850,000	2,150,000	2,920,000	4,220,000	5,000,000	5,000,000
Fleet Equipment Replacement	8,734,250	9,250,000	9,850,000	9,950,000	10,400,000	10,900,000
Low and No Carbon Heavy Trucks and Infrastructure	400,000	400,000	400,000	400,000	400,000	400,000
	\$ 12,984,250	\$ 11,800,000	\$ 13,170,000	\$ 14,570,000	\$ 15,800,000	\$ 16,300,000

Changes from 2023 Adopted CIP



Description of Major Changes

Fire Apparatus / Rescue Veh

- Program budget increased by \$425,000 in Non-GF GO Borrowing in 2024. This reflects a 12.4% increase.

Fleet Equipment Replacement

- No major changes compared to 2023 Adopted CIP.
- \$50,000 in Federal Sources added in each year of the CIP assumes receipt of tax credits under the Inflation Reduction Act.

Low and No Carbon Heavy Trucks and Infrastructure

- Program name has been updated from "Electric Heavy Trucks and Infrastructure" to "Low and No Carbon Heavy Trucks and Infrastructure."
- Program budget decreased by \$5.4 million (73%) in Non-GF GO Borrowing from 2024-2028 while the City awaits the results of the current Biodiesel B100 pilot to inform future fleet decarbonization decisions.

Fleet Service

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Machinery and Equipment	12,984,250	11,800,000	13,170,000	14,570,000	15,800,000	16,300,000
	\$ 12,984,250	\$ 11,800,000	\$ 13,170,000	\$ 14,570,000	\$ 15,800,000	\$ 16,300,000

2024 CIP by Funding Source

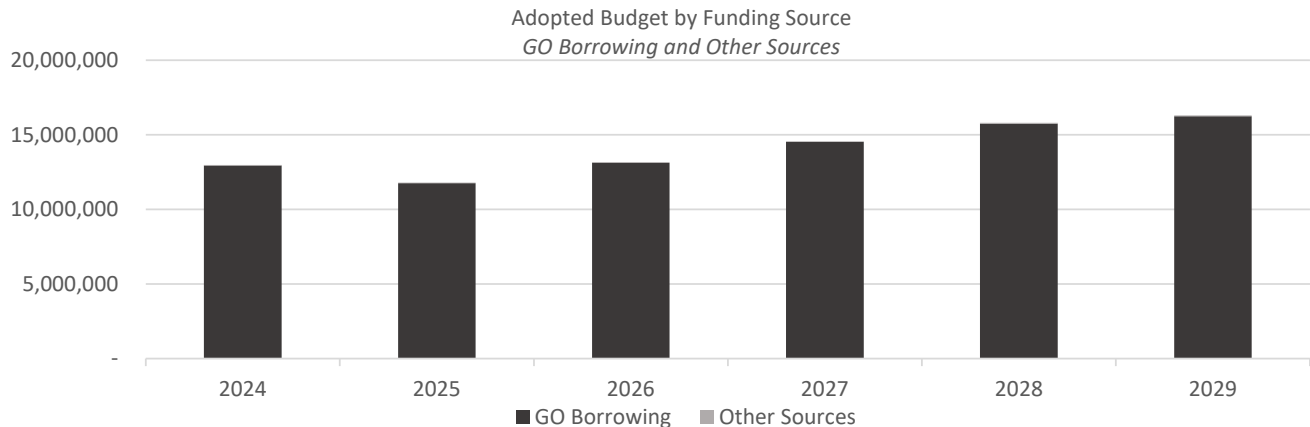
	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	12,934,250	11,750,000	13,120,000	14,520,000	15,750,000	16,250,000
Federal Sources	50,000	50,000	50,000	50,000	50,000	50,000
	\$ 12,984,250	\$ 11,800,000	\$ 13,170,000	\$ 14,570,000	\$ 15,800,000	\$ 16,300,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	12,934,250	11,750,000	13,120,000	14,520,000	15,750,000	16,250,000
	\$ 12,934,250	\$ 11,750,000	\$ 13,120,000	\$ 14,520,000	\$ 15,750,000	\$ 16,250,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	1,681,453	1,527,500	1,705,600	1,887,600	2,047,500	2,112,500
	\$ 1,681,453	\$ 1,527,500	\$ 1,705,600	\$ 1,887,600	\$ 2,047,500	\$ 2,112,500



Fleet Service

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
12734 2020 SQUAD VEHICLE	1,370	-
12003 2021 FLEET EQUIPMENT REPLACEMENT	119,238	250,000
14442 2023 POLICE SQUAD CARS-COPS HIRING	17,601	-
13625 ELECTRIC HEAVY TRUCKS AND INFRASTRU	44,558	600,000
12504 FIRE APPARATUS / RESCUE VEHICLES	1,024,081	1,500,000
17060 FLEET EQUIPMENT REPLACEMENT	2,754,364	8,400,000
10305 FLEET SERVICE RELOCATION	783	212,817
	\$ 3,961,995	\$ 10,962,817

Fleet Service

Project & Program Details

Project	Fire Apparatus / Rescue Veh	Project #	12504
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for purchasing fire apparatus and rescue vehicles. The goal of the program is to maintain a high quality fleet of fire apparatus and emergency vehicles. Program success is measured by analyzing daily availability rates of the fire fleet.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	3,850,000	2,150,000	2,920,000	4,220,000	5,000,000	5,000,000
Total	\$ 3,850,000	\$ 2,150,000	\$ 2,920,000	\$ 4,220,000	\$ 5,000,000	\$ 5,000,000

Project	Fleet Equipment Replacement	Project #	17060
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the replacement of the City's general fleet. The program's goal is to replace vehicles in accordance with the master replacement schedule ensuring city staff have access to safe, reliable vehicles when providing their services.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	8,684,250	9,200,000	9,800,000	9,900,000	10,350,000	10,850,000
Federal Sources	50,000	50,000	50,000	50,000	50,000	50,000
Total	\$ 8,734,250	\$ 9,250,000	\$ 9,850,000	\$ 9,950,000	\$ 10,400,000	\$ 10,900,000

Project	Low and No Carbon Heavy Trucks and Infrastructure	Project #	13625
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This project is to fund the incremental costs associated with replacing petroleum powered vehicles and equipment with electric or alternative fuel vehicles. These vehicles have a higher initial cost to purchase while carrying a lower cost to maintain and fuel. Portions of this fund may also be used to support the Biodiesel B100 program that is set to expand. These funds are necessary to meet the city's goals of reducing emissions. This program was previously referred to as "Electric Heavy Trucks and Infrastructure."

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	400,000	400,000	400,000	400,000	400,000	400,000
Total	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000	\$ 400,000

Fleet Service

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Fire Apparatus / Rescue Veh	3,850,000	3,850,000	3,850,000	-	3,850,000
Fleet Equipment Replacement	8,734,250	8,734,250	8,684,250	50,000	8,734,250
Low and No Carbon Heavy Trucks and Infrastructure	800,000	400,000	400,000	-	400,000
	\$ 13,384,250	\$ 12,984,250	\$ 12,934,250	\$ 50,000	\$ 12,984,250

Parks Division

Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

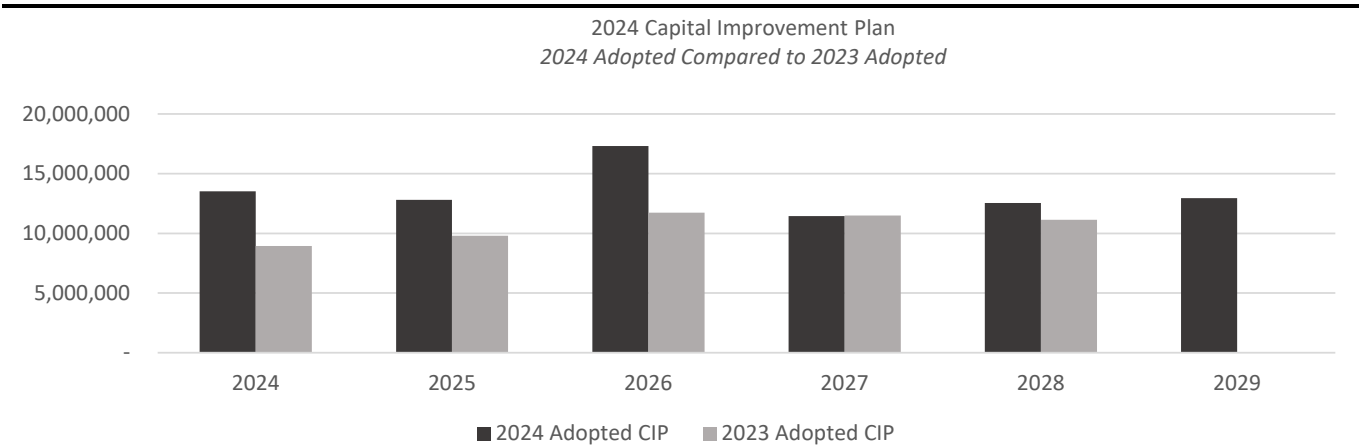
Summary Table

	2024	2025	2026	2027	2028	2029
Athletic Field Improvements	305,000	660,000	100,000	110,000	90,000	680,000
Beach And Shoreline Improvements	315,000	860,000	55,000	700,000	275,000	580,000
Brittingham Beach House	-	200,000	1,500,000	-	-	-
Conservation Park Improvements	450,000	415,000	415,000	415,000	420,000	430,000
Country Grove Park Restroom Facilities	650,000	-	-	-	-	-
Disc Golf Improvements	90,000	90,000	130,000	40,000	40,000	40,000
Dog Park Improvements	50,000	100,000	50,000	350,000	50,000	50,000
Elver Park Improvements	-	200,000	1,000,000	-	1,000,000	3,000,000
Forest Hill Cemetery Improvements	160,000	1,575,000	-	-	-	-
James Madison Park Improvements	-	-	75,000	300,000	2,000,000	-
Lake Monona Waterfront Improvement	600,000	-	6,000,000	-	-	-
Land Acquisition	300,000	300,000	300,000	300,000	300,000	300,000
McPike Park (Central Park)	-	30,000	-	-	500,000	-
Odana Hills Clubhouse Improvements	-	-	-	-	-	250,000
Olbrich Botanical Gardens Improvement	340,000	340,000	340,000	340,000	340,000	340,000
Park Equipment	425,000	425,000	425,000	425,000	425,000	425,000
Park Facility Improvements	770,000	950,000	645,000	3,390,000	1,320,000	3,215,000
Park Land Improvements	5,765,000	5,110,000	5,125,000	3,685,000	1,890,000	2,480,000
Playground/Accessibility Improvements	720,000	1,550,000	1,150,000	1,250,000	1,400,000	1,150,000
Vilas Park Improvements	-	-	-	150,000	2,500,000	-
Warner Park Community Center	2,587,000	-	-	-	-	-
	\$ 13,527,000	\$ 12,805,000	\$ 17,310,000	\$ 11,455,000	\$ 12,550,000	\$ 12,940,000

Parks Division

Capital Improvement Plan (CIP) Overview

Changes from 2023 Adopted CIP



Description of Major Changes

Athletic Field Improvements

- Total program budget decreased \$145,000 (10.3%) from 2024-2028. This reflects a \$185,000 decrease in GF GO Borrowing, a \$90,000 decrease in Impact Fees, a \$70,000 decrease in Transfer From Other Restricted, and a \$200,000 increase in Non-GF GO Borrowing (TIF).
- TIF will be used to recondition the Bowman Park ballfields.

Beach and Shoreline Improvements

- Total program budget decreased \$1,445,000 (39.6%) from 2024-2028 (\$940,000 GF GO Borrowing, \$505,000 Impact Fees) due to updated project estimates and coordination with City Engineering shoreline improvements.

Brittingham Beach House

- Project budget increased by \$1.5 million (\$700,000 increase in GF GO Borrowing, \$900,000 increase in Impact Fees, \$100,000 decrease in Private Contributions). This reflects a 750% increase.
- The Executive Budget advanced the project from 2028 and beyond to 2026-2027 due to project scope with Facility Management. Finance Committee Amendment #10 advanced the timeline of the project by one year, with design occurring in 2025 and construction in 2026.

Conservation Park Improvements

- Program budget decreased by \$30,000 (1.4%) in GF GO Borrowing from 2024-2028 based on current community and park maintenance needs and updated cost estimates.

Country Grove Park Restroom Facilities

- Project budget increased by \$650,000 in 2024 (\$90,000 GF GO Borrowing and \$560,000 Impact Fees).
- The 2023 Adopted CIP did not include funding in 2024. The 2024 funding was added to complete work on sports courts installations at Country Grove Park.

Disc Golf Improvements

- Program budget increased by \$90,000 in Transfer From Other Restricted (User Fees) in 2026. This reflects a 30% increase.

Parks Division

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Dog Park Improvements

- Program budget decreased by \$35,000 in GF GO Borrowing in 2027 based on an analysis of current park development priorities and resources.

Elver Park Improvements

- Project budget increased by \$720,000 (\$285,000 in GF GO Borrowing and \$435,000 in Impact Fees) from 2024-2028. This reflects a 48.7% increase.
- Project budget increases reflect funding the master plan in 2029 with new parking lot and drive due to Elver Park expansion.

Forest Hill Cemetery Improvements

- No major changes compared to 2023 Adopted CIP.

James Madison Park Improvements

- Project budget decreased by \$400,000 (14.4%). This reflects a net decrease of \$300,000 in Impact Fees in 2027-2028 and \$100,000 in County Sources in 2028. The decrease is due to the current clean beach system at Warner Park requiring further evaluation.

Lake Monona Waterfront Improvement

- Total project budget increased \$3,950,000 from 2024-2026. This reflects a 149% increase.
- Common Council Amendment #5 added funding for the Parks Division's portion of the John Nolen Drive underpass project shared with Engineering - Major Streets (#11860). Funding in 2024 is for design and funding in 2026 is for construction. The amendment added the following amounts:
 - 2024: Added \$200,000 in GF GO Borrowing and \$50,000 in Impact Fees.
 - 2026: Added \$500,000 in GF GO Borrowing, \$500,000 in Impact Fees, and \$2.5 million in Non-GF GO Borrowing (TIF). GF GO Borrowing was increased to offset a decrease in Private Contribution. Parks anticipates Private Contributions will be included when a formal agreement is in place between the donor and Madison Parks Foundation.
- Finance Committee Amendment #14 removed the Lake Monona Waterfront Improvement project from the Horizon List and added the following language to the project description: "Additional phases of development are anticipated upon adoption of a Master Plan for the area. Future budget requests will include additional funding as projects are developed and scoped in accordance with the Master Plan."

Land Acquisition

- No major changes compared to 2023 Adopted CIP.

McPike Park (Central Park)

- No major changes compared to 2023 Adopted CIP.

Odana Hills Clubhouse Improvements

- New project. Adopted Budget includes \$100,000 in GF GO Borrowing and \$150,000 in Reserves Applied in 2029.
- Funds will be used to design a new year-round Odana Hills Clubhouse.

Olbrich Botanical Gardens Improvement

- New program. Adopted Budget includes \$340,000 in GF GO Borrowing in each year of the CIP.
- The program will provide funding for necessary maintenance and replacement of aging major mechanical, electrical, and structural systems, as well as specialized building features within and around the Olbrich Botanical Gardens Complex.

Parks Division

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Park Equipment

- Program budget increased by \$125,000 in GF GO Borrowing in both 2026 and 2027. This reflects a 13.3% increase.
- Program budget increases are based on current community and park maintenance needs and updated cost estimates.

Park Facility Improvements

- Program budget increased \$2.1 million from 2024-2028. This reflects an increase a \$1.3 million increase in Impact Fees, a \$25,000 increase in Miscellaneous Revenue, a \$25,000 increase in Private Contribution, a \$750,000 increase in Transfer From Golf Reserves, and a \$5,000 decrease in GF GO Borrowing. This reflects a 43.1% increase.
- Funding changes were based on analysis of current park development priorities and resources.

Park Land Improvements

- Program budget increased \$1.9 million (9.5%) from 2024-2028. This reflects a \$3.0 million decrease in GF GO Borrowing from 2024-2028. Impact Fees increased \$1.0 million from 2024-2028, including \$25,000 added to the East District in 2024 from Finance Committee Amendment #15. Private Contributions increased \$363,000 from 2024-2028 including \$250,000 added through Common Council Amendment #6 for the construction of water play features at Rennebhom Park. Reserves applied decreased \$575,000 decrease in Reserves Applied and Non-GF GO Borrowing increased \$4.1 million from 2024-2028.
- TIF proceeds will be used for Bowman Field (\$1.0 million), Cypress Spray Park (\$650,000), Penn Park (\$1.9 million), and other sites (\$535,000).

Playground/Accessibility Improvements

- Program budget decreased by \$500,000 in 2024 (\$230,000 in GF GO Borrowing and \$270,000 in Impact Fees) and increased by \$550,000 in 2025 (\$150,000 in GF GO Borrowing and \$400,000 in Impact Fees) for a net increase of \$50,000. This reflects a 0.8% increase.
- Changes in funding and timing were based on analysis of current park development priorities and resources.

Vilas Park Improvements

- Project budget increased by \$1.0 million (\$775,000 in GF GO Borrowing and \$250,000 in Impact Fees) in 2027-2028. This reflects a 63.0% increase.
- Funding increases are to complete a portion of the master plan recommendations.

Warner Park Community Center

- Common Council Amendment #7 added \$2,087,000 in GF GO Borrowing and \$500,000 in federal funding in 2024 for the Warner Park Community Recreation Center (WPCRC) expansion project.

Horizon List

- Finance Committee Amendment #11 added design and construction of a park shelter and amenities for Cherokee Marsh Conservation Park to the Horizon List.
- Finance Committee Amendment #12 added design and construction of a splash pad to the Warner Park expansion project to the Horizon List.
- Finance Committee Amendment #13 added the Wingra Triangle Park to the Horizon List.

Parks Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	3,842,000	1,115,000	2,005,000	3,185,000	1,140,000	3,360,000
Land	300,000	300,000	300,000	300,000	300,000	300,000
Land Improvements	8,960,000	10,965,000	14,580,000	7,545,000	10,685,000	8,855,000
Machinery and Equipment	425,000	425,000	425,000	425,000	425,000	425,000
	\$ 13,527,000	\$ 12,805,000	\$ 17,310,000	\$ 11,455,000	\$ 12,550,000	\$ 12,940,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	8,602,000	7,475,000	7,645,000	5,980,000	8,330,000	7,270,000
Non-GF GO Borrowing	-	-	2,500,000	-	-	-
Federal Sources	505,000	5,000	5,000	5,000	5,000	5,000
Impact Fees	2,778,000	2,928,000	4,788,000	4,063,000	3,855,000	5,315,000
Miscellaneous Revenue	5,000	5,000	5,000	5,000	5,000	5,000
Private						
Contribution/Donation	322,000	72,000	72,000	72,000	25,000	25,000
Reserves Applied	400,000	400,000	875,000	650,000	-	150,000
TIF Increment	735,000	1,690,000	1,200,000	450,000	200,000	-
Transfer From Other Restricted	180,000	230,000	220,000	230,000	130,000	170,000
	\$ 13,527,000	\$ 12,805,000	\$ 17,310,000	\$ 11,455,000	\$ 12,550,000	\$ 12,940,000

Borrowing Summary

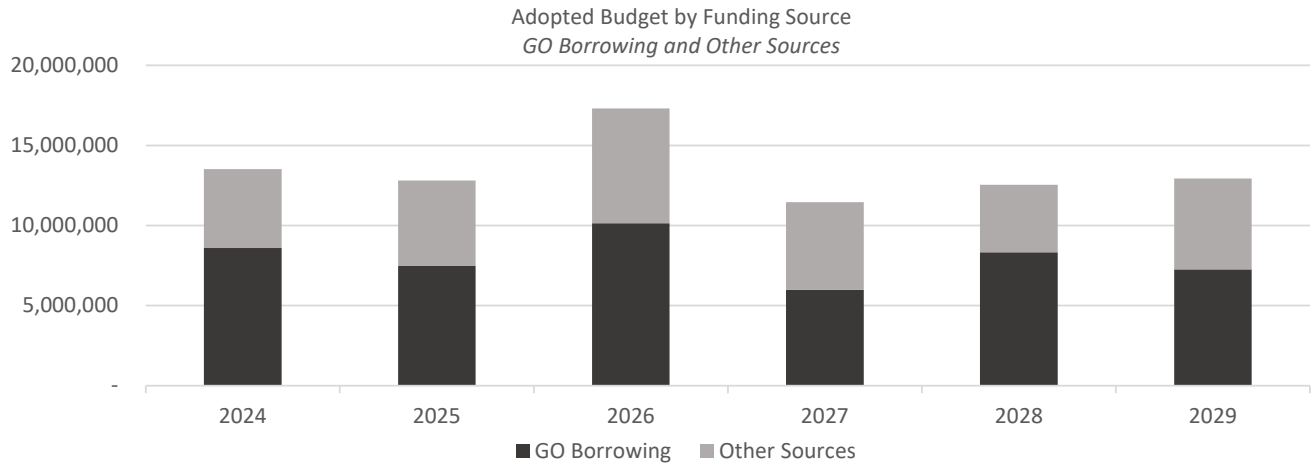
	2024	2025	2026	2027	2028	2029
General Fund GO						
Borrowing	8,602,000	7,475,000	7,645,000	5,980,000	8,330,000	7,270,000
Non-General Fund GO						
Borrowing	-	-	2,500,000	-	-	-
	\$ 8,602,000	\$ 7,475,000	\$ 10,145,000	\$ 5,980,000	\$ 8,330,000	\$ 7,270,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO						
Borrowing	1,118,260	971,750	993,850	777,400	1,082,900	945,100
Non-General Fund GO						
Borrowing	-	-	325,000	-	-	-
	\$ 1,118,260	\$ 971,750	\$ 1,318,850	\$ 777,400	\$ 1,082,900	\$ 945,100

Parks Division

Summary of Expenditures and Revenues



Parks Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
10605 BEACH SHORELINE IMPROVEMENTS	1,690,649	495,000
10646 CENTRAL PARK	576,815	-
17124 CONSERVATION PARK IMPROVEMENTS	534,778	565,000
13937 COUNTRY GROVE PARK RESTROOM FACILIT	1,577,442	825,000
17130 DISC GOLF IMPROVEMENTS	151,752	-
17122 DOG PARK IMPROVEMENTS	241,782	96,815
14334 DOOR CREEK PARK SHELTER	(301,363)	1,800,000
12728 DOWNTOWN AREA PARK	(55,047)	200,000
17190 ELVER PARK IMPROVEMENTS OUT	998,864	530,000
17148 EMERALD ASH BORER MITIGATION	521,289	637,500
17235 FIELD IMPROVEMENTS	707,777	325,000
17168 GARVER AT OLBRICH BOTANICAL COMPLEX	1,569,739	1,138,831
17233 HILL CREEK PARK	195,120	-
17170 JAMES MADISON PARK IMPROVEMENTS	344,040	-
17128 LAND ACQUISITION	15,452,172	-
17362 LAW PARK IMPROVEMENTS	4,316	-
17234 NORTH EAST PARK	40,155	-
17193 OLBRICH BOTANICAL COMPLEX	92,946	-
17202 PARK EQUIPMENT	706,240	725,000
17443 PARK FACILITY IMPROVEMENTS	2,785,768	1,050,311
17421 PARK LAND IMPROVEMENTS	6,157,061	2,437,123
17436 PLAYGROUND/ACCESSIBILITY IMPROVMNTS	954,475	656,696
17184 VILAS PARK IMPROVEMENTS	577,743	277,341
17196 WARNER PARK COMMUNITY CENTER	5,965,238	4,425,000
	41,489,752	16,184,617

Parks Division

Project & Program Details

Project **Athletic Field Improvements** Project # **17235**
 Citywide Element **Culture and Character** Project Type **Program**

Project Description

This program funds the maintenance, restoration, and improvement of athletic fields in the parks system, including those utilized by the Madison Ultimate Frisbee Association (MUFA) under their adopted use agreement. The goal of the program is to increase accessibility to and utilization of the fields by a broad range of users.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	65,000	295,000	60,000	70,000	50,000	475,000
Impact Fees	-	325,000	-	-	-	125,000
TIF Increment	200,000	-	-	-	-	-
Transfer From Other Restricted	40,000	40,000	40,000	40,000	40,000	80,000
Total	\$ 305,000	\$ 660,000	\$ 100,000	\$ 110,000	\$ 90,000	\$ 680,000

Project **Beach And Shoreline Improvements** Project # **10605**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds improvement to park beaches, piers, shorelines, and public lake access amenities. The program's goals are to provide lake access that is safe, accessible, and minimizes shoreline erosion.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	255,000	540,000	55,000	575,000	225,000	580,000
Impact Fees	60,000	320,000	-	125,000	50,000	-
Total	\$ 315,000	\$ 860,000	\$ 55,000	\$ 700,000	\$ 275,000	\$ 580,000

Project **Brittingham Beach House** Project # **17159**
 Citywide Element **Culture and Character** Project Type **Project**

Project Description

This project funds improvements to Brittingham Park beach house. The beach house building has reached the end of its useful life and funding is for replacing the structure with a more sustainable building. The goal of the project is to provide a facility that meets current needs while offering flexibility for future requirements. Funding for design of beach house will occur in 2025 with construction to begin in 2026. Project is contingent on a complete operating plan outlining a shared funding structure between the City and Operator for capital improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	100,000	700,000	-	-	-
Impact Fees	-	100,000	800,000	-	-	-
Total	\$ -	\$ 200,000	\$ 1,500,000	\$ -	\$ -	\$ -

Parks Division

Project & Program Details

Project **Conservation Park Improvements** Project # **17124**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds environmental enhancements to the City's diverse native ecosystems consistent with the adopted Land Management standards for the Parks Division. The goals of the program are to create natural landscapes and open spaces that are well maintained and accessible to park visitors and to preserve and protect the natural resources of the Madison area through long-term focused land management practices. This will also provide welcoming conservation parks to promote social equity throughout the park system and further the objectives of the Connecting Children to Nature Initiative.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	445,000	410,000	410,000	410,000	415,000	425,000
Federal Sources	5,000	5,000	5,000	5,000	5,000	5,000
Total	\$ 450,000	\$ 415,000	\$ 415,000	\$ 415,000	\$ 420,000	\$ 430,000

Project **Country Grove Park Restroom Facilities** Project # **13937**
 Citywide Element **Neighborhoods and Housing** Project Type **Project**

Project Description

This project funds the addition of a restroom shelter building at Country Grove Park. The goal of the project is to provide equitable access to restroom facilities on Madison's west side. The project's scope includes the design and construction of a Parks Division standard restroom building, new utility service connections, and sidewalk path improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	90,000	-	-	-	-	-
Impact Fees	560,000	-	-	-	-	-
Total	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Disc Golf Improvements** Project # **17130**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

The program funds improvements to existing disc golf courses and potential new disc golf course locations in City parks. The goal of the program is to meet current standards for access and safety established for these areas, while meeting the needs of the disc golf community. Future funding anticipates the potential construction of a new disc golf course in the system utilizing Disc Golf funds generated through user fees.

	2024	2025	2026	2027	2028	2029
Transfer From Other Restricted	90,000	90,000	130,000	40,000	40,000	40,000
Total	\$ 90,000	\$ 90,000	\$ 130,000	\$ 40,000	\$ 40,000	\$ 40,000

Parks Division

Project & Program Details

Project	Dog Park Improvements	Project #	17122
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds improvements to existing dog park facilities and potential new off-leash dog parks in City parks. The goal of the program is to provide safe facilities to meet the needs of the City's growing dog owner population. The proposed program ensures the needs of dog park users are met by utilizing the Dog Park funds generated through user fees.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	125,000	-	-
Impact Fees	-	-	-	75,000	-	-
Transfer From Other Restricted	50,000	100,000	50,000	150,000	50,000	50,000
Total	\$ 50,000	\$ 100,000	\$ 50,000	\$ 350,000	\$ 50,000	\$ 50,000

Project	Elver Park Improvements	Project #	17190
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds continued improvements to Elver Park. The goals of the project are improved access, greater diversity in amenities, improved infrastructure and stormwater management, and developing a park master plan. Funding in the CIP reflects funding the master plan in 2029 with new parking lot and drive due to the Elver Park expansion.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	200,000	500,000	-	500,000	950,000
Impact Fees	-	-	500,000	-	500,000	2,050,000
Total	\$ -	\$ 200,000	\$ 1,000,000	\$ -	\$ 1,000,000	\$ 3,000,000

Project	Forest Hill Cemetery Improvements	Project #	17166
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds reconstruction of the roads in Forest Hill Cemetery. The goal of the project is improved access for visitors, environmental management, and a reduction in flooding incidents.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	160,000	1,575,000	-	-	-	-
Total	\$ 160,000	\$ 1,575,000	\$ -	\$ -	\$ -	\$ -

Parks Division

Project & Program Details

Project	James Madison Park Improvements	Project #	17170
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds improvements to James Madison Park based on the adopted 2019 park master plan. The goal of the project is to provide enhanced shoreline access, improve the utilization of park facilities, and introduce new desired park amenities. Funding support includes General Obligation debt and Impact Fees.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	40,000	150,000	1,400,000	-
Impact Fees	-	-	35,000	150,000	600,000	-
Total	\$ -	\$ -	\$ 75,000	\$ 300,000	\$ 2,000,000	\$ -

Project	Lake Monona Waterfront Improvement	Project #	17362
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds the Lake Monona Waterfront Improvement project, formerly known as Law Park Improvements. The proposed project includes the continued development of a park master plan for a signature waterfront park based on recommendations from the Lake Monona Waterfront Ad Hoc Committee. Funding in 2024 is for causeway improvement design. Funding in 2026 is for construction. Additional phases of development are anticipated upon adoption of a Master Plan for the area. Future budget requests will include additional funding as projects are developed and scoped in accordance with the Master Plan.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	450,000	-	1,500,000	-	-	-
Non-GF GO Borrowing	-	-	2,500,000	-	-	-
Impact Fees	150,000	-	2,000,000	-	-	-
Total	\$ 600,000	\$ -	\$ 6,000,000	\$ -	\$ -	\$ -

Project	Land Acquisition	Project #	17128
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds research, appraisals, title work, negotiations and acquisitions of new parkland. All acquisitions will be subject to final approval of the Common Council. The goal of the program is to pursue opportunities to add additional land to the City's park inventory by expanding existing parks or purchasing land in park deficient areas. Funding for all acquisition of properties to expand the park system is consistent with the Park and Open Space Plan and Imagine Madison Comprehensive Plan.

	2024	2025	2026	2027	2028	2029
Impact Fees	300,000	300,000	300,000	300,000	300,000	300,000
Total	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000

Parks Division

Project & Program Details

Project	McPike Park (Central Park)	Project #	10646
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds continued improvements to McPike Park per the adopted master plan. Future improvements are focused on the planning and construction of the Baldwin triangle addition to the park.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	30,000	-	-	420,000	-
Impact Fees	-	-	-	-	80,000	-
Total	\$ -	\$ 30,000	\$ -	\$ -	\$ 500,000	\$ -

Project	Odana Hills Clubhouse Improvements	Project #	14707
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project provides funding for the design of a replacement year-round facility for the Odana Hills Clubhouse, which is intended to serve a broader public purpose than the current golf clubhouse facility.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	100,000
Reserves Applied	-	-	-	-	-	150,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000

Project	Olbrich Botanical Gardens Improvement	Project #	14708
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program provides funding for necessary maintenance and replacement of aging major mechanical, electrical and structural systems, as well as specialized building features within and around the Olbrich Botanical Gardens Complex. A Capital Needs Assessment completed in 2023 by City Engineering - Facilities Management and a contracted consultant was used to determine sequencing and priority of the work. Work in 2024 will help Olbrich Botanical Gardens and the City meet Climate Forward goals by updating major building mechanicals to more reliable and efficient systems from the original construction.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	340,000	340,000	340,000	340,000	340,000	340,000
Total	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000	\$ 340,000

Parks Division

Project & Program Details

Project	Park Equipment	Project #	17202
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the purchase of new and replacement Parks equipment, including general park maintenance, Mall/Concourse maintenance, Community Services, Facility Maintenance, Conservation Parks, and Construction. The goal of the program focuses on sustainability and efficiency by providing the required equipment to allow staff to adequately maintain a growing number of parks and open spaces, athletic fields, ice rinks, and snow removal operations in a timely and responsive manner.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	425,000	425,000	425,000	425,000	425,000	425,000
Total	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000	\$ 425,000

Project	Park Facility Improvements	Project #	17443
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program is for improvements and ongoing building maintenance at Park Division facilities. The program goals are to provide quality park facilities and reduce energy consumption by implementing sustainable building system improvements. Funding in 2027 is to replace the shelter at Marlborough Park and rebuild the maintenance facility at Yahara Hills Golf Course. Funding for 2029 is to rebuild the Olbrich Beach House and the multipurpose storage facility at the Goodman Maintenance Facility.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	580,000	745,000	490,000	1,360,000	1,165,000	1,460,000
Impact Fees	160,000	175,000	25,000	1,350,000	125,000	1,725,000
Miscellaneous Revenue	5,000	5,000	5,000	5,000	5,000	5,000
Private						
Contribution/Donation	25,000	25,000	25,000	25,000	25,000	25,000
Reserves Applied	-	-	100,000	650,000	-	-
Total	\$ 770,000	\$ 950,000	\$ 645,000	\$ 3,390,000	\$ 1,320,000	\$ 3,215,000

Parks Division

Project & Program Details

Project	Park Land Improvements	Project #	17421
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds improvements to Madison's community, neighborhood and mini Parks. The goal of this program is to provide a variety of safe and accessible recreational amenities across the park system. Improvements include building and maintaining park shelters, courts, paths, parking lots, park landscaping and other amenities, as well as land improvements on golf course. TIF proceeds will be used for Bowman Field (\$1.0 million), Cypress Spray Park (\$650,000), Penn Park (\$1.9 million), and other sites (\$535,000). The Reserves Applied in 2026 and 2027 are Golf Reserves planned for golf infrastructure improvements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	3,265,000	2,115,000	2,425,000	1,625,000	1,165,000	1,915,000
Impact Fees	1,268,000	858,000	678,000	1,563,000	525,000	565,000
Private						
Contribution/Donation	297,000	47,000	47,000	47,000	-	-
Reserves Applied	400,000	400,000	775,000	-	-	-
TIF Increment	535,000	1,690,000	1,200,000	450,000	200,000	-
Total	\$ 5,765,000	\$ 5,110,000	\$ 5,125,000	\$ 3,685,000	\$ 1,890,000	\$ 2,480,000

Project	Playground/Accessibility Improvements	Project #	17436
Citywide Element	Culture and Character	Project Type	Program

Project Description

This program funds the maintenance and improvements at existing park playgrounds. The goals of this program are to replace and upgrade existing playgrounds to meet industry standards and to ensure recreational amenities are accessible to the greatest extent possible. Improvements include increasing accessibility in our parks to meet current Americans with Disabilities Act Accessibility Guidelines (ADAAG).

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	440,000	700,000	700,000	750,000	725,000	600,000
Impact Fees	280,000	850,000	450,000	500,000	675,000	550,000
Total	\$ 720,000	\$ 1,550,000	\$ 1,150,000	\$ 1,250,000	\$ 1,400,000	\$ 1,150,000

Parks Division

Project & Program Details

Project	Vilas Park Improvements	Project #	17184
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds a series of improvements per the 2021 adopted Vilas Park Master Plan. The project's goal is to create a sustainable park that provides a variety of recreational amenities to serve a diverse, community-wide population while protecting and enhancing the park's natural resources. Funding in 2028 is for park development to complete a portion of the master plan recommendations.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	150,000	1,500,000	-
Impact Fees	-	-	-	-	1,000,000	-
Total	\$ -	\$ -	\$ -	\$ 150,000	\$ 2,500,000	\$ -

Project	Warner Park Community Center	Project #	17196
Citywide Element	Culture and Character	Project Type	Project

Project Description

This project funds the expansion of the Warner Park Community Recreation Center. The Center provides physical fitness classes, arts and crafts, and other community-building activities with a focus on youth and elderly programs. The goal of the project is to provide additional community programming at the facility and build upon its ongoing success.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,087,000	-	-	-	-	-
Federal Sources	500,000	-	-	-	-	-
Total	\$ 2,587,000	\$ -	\$ -	\$ -	\$ -	\$ -

Parks Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
Athletic Field Improvements	305,000	305,000	65,000	240,000	305,000
Beach And Shoreline Improvements	315,000	315,000	255,000	60,000	315,000
Conservation Park Improvements	450,000	450,000	445,000	5,000	450,000
Country Grove Park Restroom Facilities	-	650,000	90,000	560,000	650,000
Disc Golf Improvements	90,000	90,000	-	90,000	90,000
Dog Park Improvements	50,000	50,000	-	50,000	50,000
Elver Park Improvements	200,000	-	-	-	-
Forest Hill Cemetery Improvements	160,000	160,000	160,000	-	160,000
Lake Monona Waterfront Improvement	350,000	350,000	450,000	150,000	600,000
Land Acquisition	300,000	300,000	-	300,000	300,000
Olbrich Botanical Gardens Improvement	465,000	340,000	340,000	-	340,000
Park Equipment	425,000	425,000	425,000	-	425,000
Park Facility Improvements	770,000	770,000	580,000	190,000	770,000
Park Land Improvements	7,340,000	5,490,000	3,265,000	2,500,000	5,765,000
Playground/Accessibility Improvements	720,000	720,000	440,000	280,000	720,000
Warner Park Community Center	-	-	2,087,000	500,000	2,587,000
	\$ 11,940,000	\$ 10,415,000	\$ 8,602,000	\$ 4,925,000	\$ 13,527,000

Sewer Utility

Capital Improvement Plan (CIP) Overview

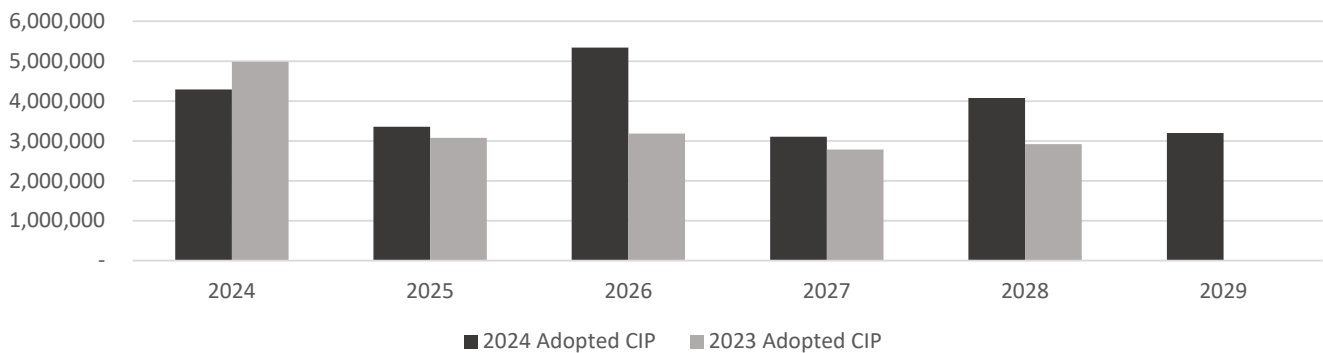
Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Citywide Pumping Stations-Emergency Power Stationary Generators	61,000	61,000	63,000	66,000	69,000	72,000
Lift Station Rehabilitation and Replacement	1,042,000	890,000	950,000	385,000	260,000	260,000
Sewer Access Improvements	130,000	135,000	142,000	149,000	156,000	156,000
Sewer Backwater Valve Reimbursement	40,000	40,000	40,000	40,000	42,000	42,000
Sewer Impact Fee Districts	-	20,000	1,500,000	20,000	1,000,000	-
Sewer Reconstruction	1,172,000	400,000	448,000	452,000	452,000	472,000
Trenchless Sewer Rehabilitation	1,848,000	1,810,000	1,900,000	1,995,000	2,095,000	2,199,000
Utility Materials Handling Site	-	-	300,000	-	-	-
	\$ 4,293,000	\$ 3,356,000	\$ 5,343,000	\$ 3,107,000	\$ 4,074,000	\$ 3,201,000

Changes from 2023 Adopted CIP

2024 Capital Improvement Plan
2024 Adopted Compared to 2023 Adopted



Sewer Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes

Citywide Pumping Stations-Emergency Power Stationary Generators

- No major changes compared to 2023 Adopted CIP.

Lift Station Rehabilitation and Replacement

- Program budget increased by \$320,000 in Municipal Capital Participate in 2024, \$213,000 in Reserves Applied from 2024-2028, and \$210,000 in Revenue Bonds from 2024-2028. This reflects a 26.7% increase.
- The above increases in Reserves Applied and Revenue Bonds are offset by a corresponding decrease in the Sewer Utility's funding in the Major Streets - Pavement Management program.

Sewer Access Improvements

- No major changes compared to 2023 Adopted CIP.

Sewer Backwater Valve Reimbursement

- No major changes compared to 2023 Adopted CIP.

Sewer Impact Fee Districts

- Funding for the Felland Area Impact Fee was delayed from 2024 to 2026 due to no pending development in the area.
- Program budget increased by \$20,000 in Reserves Applied in 2025 and 2027 to provide funding for planning activities.
- Program budget increased by \$1.0 million in Impact Fees in 2024 for the addition of the Transit Oriented Development Overlay Zoning Sewer Impact Fee District.

Sewer Reconstruction

- Program budget increased by \$970,000 from 2024-2028 compared to 2023 Adopted CIP (\$300,000 in Non-GF GO Borrowing, \$321,000 in Reserves Applied, and \$352,000 in Revenue Bonds). This reflects a 49.6% increase.
- \$300,000 of Non-GF GO Borrowing (TID 52) was added in 2024 for sewer improvements on the 3400 block of E Washington Ave.
- The above increases in Reserves Applied and Revenue Bonds are offset by a corresponding decrease in the Sewer Utility's funding in the Major Streets - Pavement Management program.

Trenchless Sewer Rehabilitation

- Program budget increased by \$459,000 in Revenue Bonds from 2024-2028. This reflects a 6.9% increase.

Utility Materials Handling Site

- Project was delayed from 2024 to 2026 due to the Sewer Utility's acquisition of the property.

Sewer Utility

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Land	130,000	135,000	142,000	149,000	156,000	156,000
Land Improvements	-	-	300,000	-	-	-
Sanitary Sewer	4,163,000	3,221,000	4,901,000	2,958,000	3,918,000	3,045,000
	\$ 4,293,000	\$ 3,356,000	\$ 5,343,000	\$ 3,107,000	\$ 4,074,000	\$ 3,201,000

2024 CIP by Funding Source

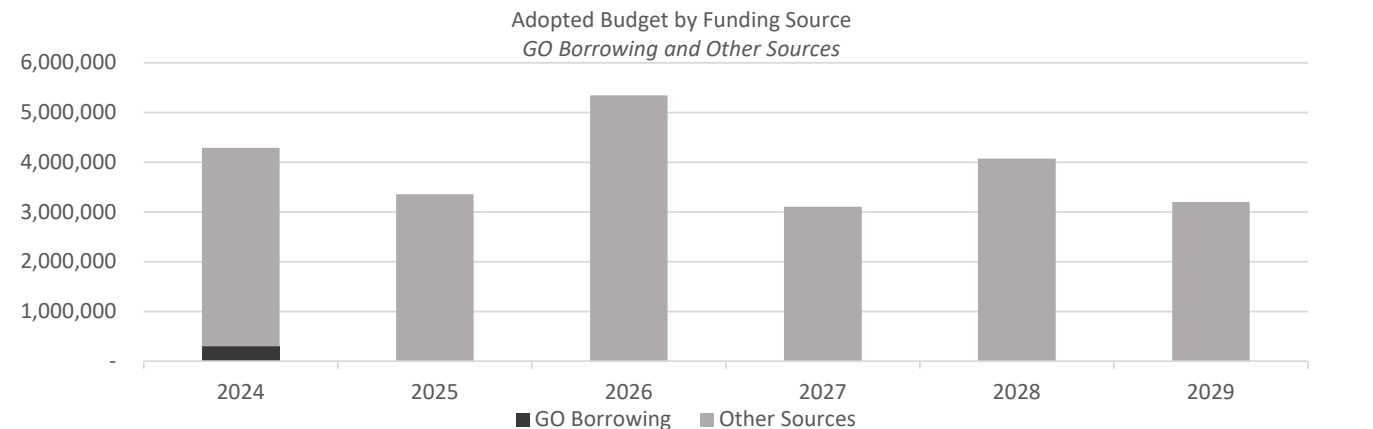
	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	300,000	-	-	-	-	-
Impact Fees	-	-	1,500,000	-	1,000,000	-
Municipal Capital Participate	320,000	-	-	-	-	-
Reserves Applied	1,288,000	1,197,000	1,235,000	1,157,000	1,152,000	1,369,000
Revenue Bonds	2,383,000	2,154,000	2,603,000	1,945,000	1,917,000	1,827,000
Special Assessment	2,000	5,000	5,000	5,000	5,000	5,000
	\$ 4,293,000	\$ 3,356,000	\$ 5,343,000	\$ 3,107,000	\$ 4,074,000	\$ 3,201,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	300,000	-	-	-	-	-
	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	39,000	-	-	-	-	-
	\$ 39,000	\$ -	\$ -	\$ -	\$ -	\$ -



Sewer Utility

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	69,393	-
13838 BLAIR ST	187,144	-
10142 CANNONBALL BIKE TRAIL	1,968,835	-
11574 COTTAGE GROVE ROAD	70,553	-
13013 CTH AB INTERCHANGE	29,273	-
10576 EQUIPMENT AND VEHICLES	296,556	-
11130 GAMMON ROAD, SOUTH	13,135	-
12454 HIGH POINT RD AND RAYMOND RD	19,229	-
10268 LIFT STATION REHABILITATIONS	241,606	-
10540 PAVEMENT MANAGEMENT	8,424,185	-
10284 PLEASANT VIEW ROAD	31,450	-
11510 PUMP STATION EMERGENCY GENERATORS	100,591	-
10226 RECONSTRUCTION STREETS	14,282,606	-
11133 S PARK ST (OLIN TO RR)	5,000	-
10192 SERVICE BUILDING IMPROVEMENTS	455,493	-
10437 SEWER ACCESS IMPROVEMENTS	748,732	-
13568 SEWER BACKWATER VALVE PROGRAM	143,000	-
11678 SEWER IMPACT FEE DISTRICTS	5,894,061	-
10267 SEWER RECONSTRUCTION	1,079,932	-
13668 SYCAMORE COLD STORAGE STRUCTURE	200,000	-
10450 TRENCHLESS SEWER REHABILITATION	1,615,985	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	57,890	-
13599 UTILITY MATERIALS HANDLING SITE	3,039,067	-
11459 WILSON ST (MLK - S HAMILTON)	83,859	-
	39,057,577	-

Sewer Utility

Project & Program Details

Project	Citywide Pumping Stations-Emergency Power Stationary Generators	Project #	11510
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds the installation of emergency power stationary generators at the City's pumping stations. The goal of the program is to ensure continuous sanitary sewer service in the event of power loss. Funding in 2024 is for work at the Hermina Lift Station and Waunona No.2 Lift Station.

	2024	2025	2026	2027	2028	2029
Reserves Applied	61,000	61,000	63,000	66,000	69,000	72,000
Total	\$ 61,000	\$ 61,000	\$ 63,000	\$ 66,000	\$ 69,000	\$ 72,000

Project	Lift Station Rehabilitation and Replacement	Project #	10268
Citywide Element	Effective Government	Project Type	Program

Project Description

This program funds rehabilitation and replacement of the Sewer Utility's 32 wastewater lift stations and force mains. The goal of this program is to maintain system reliability and to reduce the number of back-ups or emergency incidents. Projects to be constructed in 2024 will include the replacement/ rehabilitation of the Badger Lift Station.

	2024	2025	2026	2027	2028	2029
Municipal Capital Participate	320,000	-	-	-	-	-
Reserves Applied	192,000	330,000	350,000	265,000	260,000	260,000
Revenue Bonds	530,000	560,000	600,000	120,000	-	-
Total	\$ 1,042,000	\$ 890,000	\$ 950,000	\$ 385,000	\$ 260,000	\$ 260,000

Project	Sewer Access Improvements	Project #	10437
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for sewer maintenance access roads, trails, paths and easement acquisitions where access to sanitary sewer access structures is not already well established. The goal of this program is to provide City Operations crews with safe access to maintain the City's sanitary sewer system.

	2024	2025	2026	2027	2028	2029
Reserves Applied	130,000	135,000	142,000	149,000	156,000	156,000
Total	\$ 130,000	\$ 135,000	\$ 142,000	\$ 149,000	\$ 156,000	\$ 156,000

Sewer Utility

Project & Program Details

Project	Sewer Backwater Valve Reimbursement	Project #	13568
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the reimbursement of property owners for a sewer backwater valve installation. Sewer backwater valves are installed on the sewer lateral either inside the home or on the property between the home and the City sewer main. With this program, the City reimburses property owners 75% of the installation costs up to \$1,500, provided that property owners go through the application process, pass the City plumber on-site pre-inspection, and receive 3 bids from contractors. The goal of the program is to provide additional protection to private property for unplanned sanitary sewer backups.

	2024	2025	2026	2027	2028	2029
Reserves Applied	40,000	40,000	40,000	40,000	42,000	42,000
Total	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 42,000	\$ 42,000

Project	Sewer Impact Fee Districts	Project #	11678
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for the extension of sanitary sewer service to developing areas. This program also includes sanitary sewer infrastructure upgrades related to density increased within the Transit-Oriented Development Overlay Zoning corridor. The program is funded primarily by Impact Fees, and review for planned projects is conducted annually as dictated by demand for development.

	2024	2025	2026	2027	2028	2029
Impact Fees	-	-	1,500,000	-	1,000,000	-
Reserves Applied	-	20,000	-	20,000	-	-
Total	\$ -	\$ 20,000	\$ 1,500,000	\$ 20,000	\$ 1,000,000	\$ -

Sewer Utility

Project & Program Details

Project	Sewer Reconstruction	Project #	10267
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for replacing old, problematic sewers throughout the City. The goal of this program is to alleviate emergency sewer repairs and backups by replacing the sewer infrastructure that is past its useful life. Coordination for the replacement of these sewers often is completed with the Reconstruct Streets and Pavement Management programs within the Engineering-Major Streets budget. This program uses a case-by-case basis to evaluate the replacement of the sewers. The planned project for 2024 is a sewer replacement of the sewer on Commercial Ave. and across Highway 30 at Jacobson Ave. This sewer is operating at near full capacity and the area has pending high density development.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	300,000	-	-	-	-	-
Reserves Applied	365,000	120,000	123,000	117,000	125,000	140,000
Revenue Bonds	505,000	275,000	320,000	330,000	322,000	327,000
Special Assessment	2,000	5,000	5,000	5,000	5,000	5,000
Total	\$ 1,172,000	\$ 400,000	\$ 448,000	\$ 452,000	\$ 452,000	\$ 472,000

Project	Trenchless Sewer Rehabilitation	Project #	10450
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the rehabilitation of failing sewers by lining the existing sewer mains using cameras and remote controlled tools. Some sewer mains are rehabilitated (or lined) to address inflow and infiltration problems. The goal of this program is to repair nine miles of sewer mains at selected locations based upon need; backyard sewer mains are prioritized.

	2024	2025	2026	2027	2028	2029
Reserves Applied	500,000	491,000	517,000	500,000	500,000	699,000
Revenue Bonds	1,348,000	1,319,000	1,383,000	1,495,000	1,595,000	1,500,000
Total	\$ 1,848,000	\$ 1,810,000	\$ 1,900,000	\$ 1,995,000	\$ 2,095,000	\$ 2,199,000

Sewer Utility

Project & Program Details

Project	Utility Materials Handling Site	Project #	13599
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This program is for creation of a new disposal site for the Sanitary Sewer, Stormwater, and Water Utilities, allowing for the disposal of excess cut from repair operations and to allow for the dewatering of dredge sediments from pond maintenance operations. Once dewatered, the majority of material is expected to be moved to the Dane County Landfill to be used for daily cover and haul roads. The Utilities' current disposal site is running out of fill area, and with the planned increase in dredging of stormwater retention facilities/ponds as required for compliance with the City's EPA Wisconsin Pollutant Discharge Elimination System (WPDES) discharge permit, the current drying bed, the Madison Metropolitan Sewerage District Drying Bed, is becoming too small. Sewer Utility will own the site and Stormwater Utility and Water Utility will annually pay for their usage of it.

	2024	2025	2026	2027	2028	2029
Revenue Bonds	-	-	300,000	-	-	-
Total	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -

Sewer Utility

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		
			GO Borrowing	Other	Total
Citywide Pumping Stations- Emergency Power Stationary Generators	61,000	61,000	-	61,000	61,000
Lift Station Rehabilitation and Replacement	1,042,000	1,042,000	-	1,042,000	1,042,000
Sewer Access Improvements	130,000	130,000	-	130,000	130,000
Sewer Backwater Valve Reimbursement	40,000	40,000	-	40,000	40,000
Sewer Reconstruction	872,000	1,172,000	300,000	872,000	1,172,000
Trenchless Sewer Rehabilitation	1,848,000	1,848,000	-	1,848,000	1,848,000
	\$ 3,993,000	\$ 4,293,000	\$ 300,000	\$ 3,993,000	\$ 4,293,000

Stormwater Utility

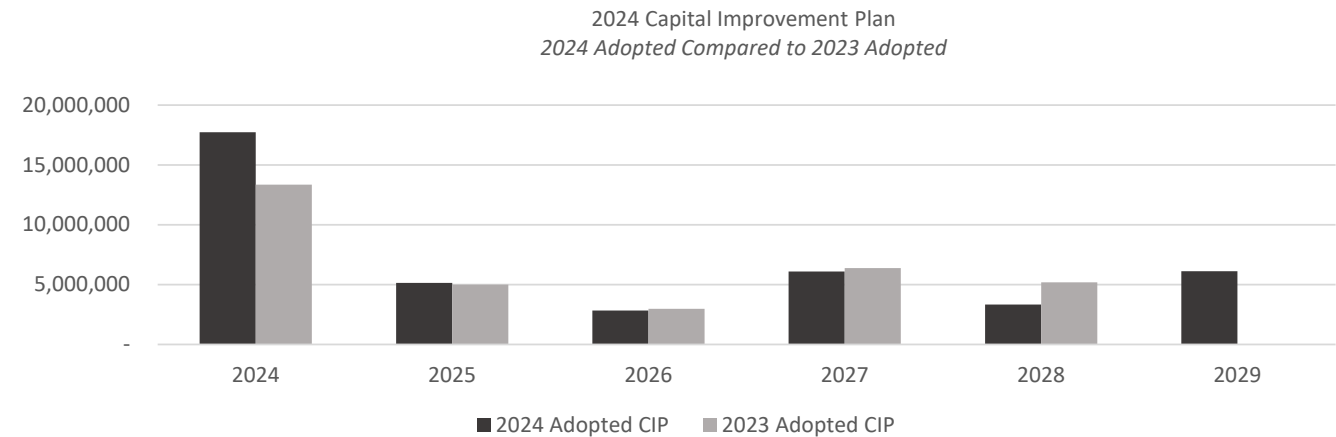
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Citywide Flood Mitigation	15,210,000	2,740,000	1,010,000	260,000	1,710,000	1,360,000
Lower Badger Mill Creek Pond at Mineral Point Rd	-	-	-	-	-	1,800,000
Storm Sewer System Improvements	445,000	180,000	180,000	180,000	190,000	210,000
Stormwater Quality System Improvements	1,530,000	1,540,000	1,005,000	400,000	900,000	1,975,000
Street Cleaning Equipment - Streets	557,000	596,000	638,000	824,000	526,000	780,000
Warner Lagoon Dredging	-	80,000	-	4,420,000	-	-
	\$ 17,742,000	\$ 5,136,000	\$ 2,833,000	\$ 6,084,000	\$ 3,326,000	\$ 6,125,000

Changes from 2023 Adopted CIP



Description of Major Changes

Citywide Flood Mitigation

- Total program budget increased \$4.1 million in 2024-2028 compared to the 2023 Adopted CIP. This reflects a 24.7% increase.
- Program budget increased by \$5.6 million in Non-GF GO Borrowing in 2024-2028 (\$5.2 million in TIF-supported borrowing, \$390,000 in Stormwater-supported borrowing).
- Program budget increased by \$7.0 million in Federal Sources in 2024 and decreased by \$7.7 million in State Sources in 2024-2025 to reflect potential grant awards.
- Program budget decreased by \$600,000 in Impact Fees and \$200,000 in Reserves Applied compared to the 2023 Adopted CIP.

Stormwater Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Lower Badger Mill Creek Pond at Mineral Point Rd

- New project. Adopted Budget includes \$1.8 million in Impact Fees in 2029.
- This project was separated from the Citywide Flood Mitigation program due to its size.

Storm Sewer System Improvements

- Program budget increased by \$65,000 in Reserves Applied from 2024-2028. This reflects a 5.9% increase.

Stormwater Quality System Improvements

- Program budget decreased by \$6.6 million from 2024-2028 compared to the 2023 Adopted CIP (\$2.4 million decrease in Non-GF GO Borrowing, \$4.4 million decrease in State Sources, \$41,000 increase in Reserves Applied, \$100,000 increase in County Sources). This reflects a 55.2% decrease.
- Reductions are due to funding being moved to other projects and programs within the Stormwater CIP and do not reflect a reduction in planned services.

Street Cleaning Equipment - Streets

- Program budget increased by \$110,000 in Reserves Applied from 2024-2028. This reflects a 3.6% increase.

Warner Lagoon Dredging

- New project. The 2023 Adopted CIP included partial funding within the "Stormwater Quality Systems Improvement" program; the 2024 Adopted CIP reflects the full project and creates a standalone project due to its size.
- Adopted budget includes \$80,000 in Non-GF GO Borrowing in 2025 and \$4.42 million in Non-GF GO Borrowing, State Sources (grants), and Private Contributions/Donations in 2027. Common Council Amendment #10 advanced the project timeline from 2029 to fund design in 2025 and work on the dredging project in 2027.

Stormwater Utility

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Land	-	-	-	-	-	1,800,000
Machinery and Equipment	557,000	596,000	638,000	824,000	526,000	780,000
Stormwater Network	17,185,000	4,540,000	2,195,000	5,260,000	2,800,000	3,545,000
	\$ 17,742,000	\$ 5,136,000	\$ 2,833,000	\$ 6,084,000	\$ 3,326,000	\$ 6,125,000

2024 CIP by Funding Source

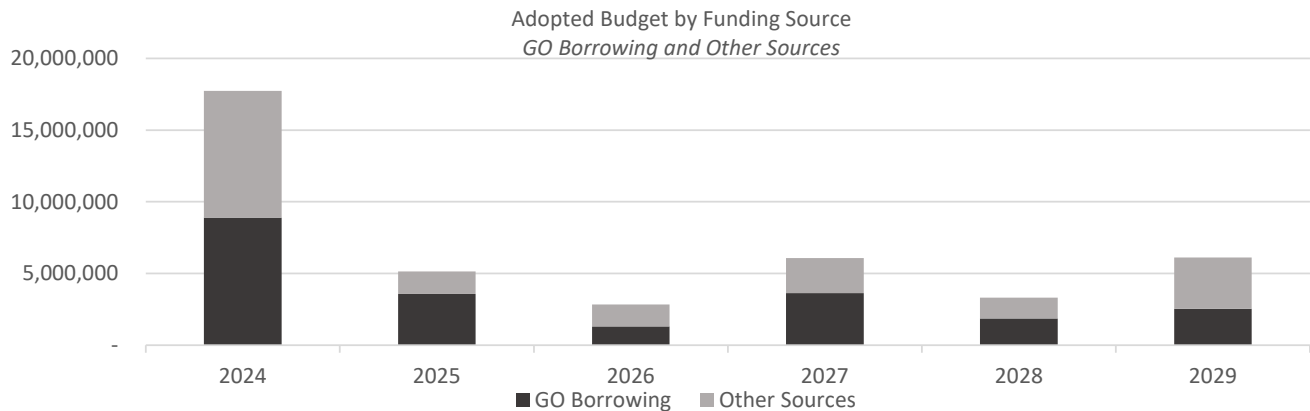
	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	8,890,000	3,570,000	1,315,000	3,630,000	1,860,000	2,545,000
County Sources	100,000	-	-	-	-	-
Federal Sources	7,000,000	-	-	-	-	-
Impact Fees	-	-	-	-	-	1,800,000
Private Contribution/Donation	-	-	-	500,000	-	-
Reserves Applied	1,652,000	1,566,000	1,518,000	1,454,000	1,466,000	1,780,000
State Sources	100,000	-	-	500,000	-	-
	\$ 17,742,000	\$ 5,136,000	\$ 2,833,000	\$ 6,084,000	\$ 3,326,000	\$ 6,125,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	8,890,000	3,570,000	1,315,000	3,630,000	1,860,000	2,545,000
	\$ 8,890,000	\$ 3,570,000	\$ 1,315,000	\$ 3,630,000	\$ 1,860,000	\$ 2,545,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	1,155,700	464,100	170,950	471,900	241,800	330,850
	\$ 1,155,700	\$ 464,100	\$ 170,950	\$ 471,900	\$ 241,800	\$ 330,850



Stormwater Utility

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	332,905	400,000
10138 BIKEWAYS PROGRAM	2,000,000	1,900,000
10142 CANNONBALL BIKE TRAIL	73,346	-
10143 CAPITAL CITY TRAIL	50,000	35,000
11513 CITYWIDE FLOOD MITIGATION	7,755,436	1,930,440
10576 EQUIPMENT AND VEHICLES	172,490	-
10312 GREENWAY IMPROVEMENTS	132,195	-
10948 LOWER BADGER MILL CREEK WATERSHED	570,103	225,000
10540 PAVEMENT MANAGEMENT	1,807,517	960,909
10226 RECONSTRUCTION STREETS	3,311,992	2,747,825
11133 S PARK ST (OLIN TO RR)	20,000	-
10192 SERVICE BUILDING IMPROVEMENTS	270,268	268,500
10334 STARKWEATHER CREEK WATERSHED	89,032	345,000
11664 STORM SEWER SYSTEM IMPROVEMENTS	168,731	-
11665 STORMWATER QUALITY SYSTEM IMPROV	5,078,625	4,057,891
10554 STREET CLEANING EQUIPMENT	128,853	-
11868 TROY DR UNDERPASS	30,000	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	3,310,866	2,496,000
11459 WILSON ST (MLK - S HAMILTON)	3,346	-
	25,305,706	15,366,566

Stormwater Utility

Project & Program Details

Project	Citywide Flood Mitigation	Project #	11513
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for stormwater network improvements where flooding occurs during large rain events. The goal of the program is to mitigate or eliminate flooding and protect property from damage. Projects planned in 2024 include: major projects for the Pheasant Branch Greenway Enhancement Project (previously "Old Sauk Trails Business Park Flood Mitigation"), Schroeder Road Flood Mitigation, West Towne Pond, and other local flood mitigation projects. This program supports design of pond improvements and flood mitigation installations that are scheduled with street reconstruction projects.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	7,810,000	2,240,000	510,000	60,000	1,210,000	860,000
Federal Sources	7,000,000	-	-	-	-	-
Reserves Applied	400,000	500,000	500,000	200,000	500,000	500,000
Total	\$ 15,210,000	\$ 2,740,000	\$ 1,010,000	\$ 260,000	\$ 1,710,000	\$ 1,360,000

Project	Lower Badger Mill Creek Pond at Mineral Point Rd	Project #	14718
Citywide Element	Green and Resilient	Project Type	Project

Project Description

The Lower Badger Mill Creek Regional pond is part of the Lower Badger Mill Creek Impact Fee District. Development in this vicinity will allow the City to purchase the property and construct the pond in conjunction with the development that is occurring. Funding of the improvements will come from impact fees.

	2024	2025	2026	2027	2028	2029
Impact Fees	-	-	-	-	-	1,800,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,800,000

Project	Storm Sewer System Improvements	Project #	11664
Citywide Element	Effective Government	Project Type	Program

Project Description

This program is for improvements to the storm sewer network. The goal of the program is to ensure a reliable storm sewer system for City residents. Projects planned in 2024 include Burrows Park storm sewer, which will be constructed in coordination with the Parks Division parking lot repaving; cured in place piping (CIPP); and, the annual waterways improvement projects, which consists of various low cost improvements to enhance the stormwater networks that will be constructed by Engineering Operations staff.

	2024	2025	2026	2027	2028	2029
Reserves Applied	445,000	180,000	180,000	180,000	190,000	210,000
Total	\$ 445,000	\$ 180,000	\$ 180,000	\$ 180,000	\$ 190,000	\$ 210,000

Stormwater Utility

Project & Program Details

Project	Stormwater Quality System Improvements	Project #	11665
Citywide Element	Green and Resilient	Project Type	Program

Project Description

The goal of this program is to improve the quality of the stormwater entering our streams, rivers and lakes. Projects within the program are prioritized annually and include: greenway reconstructions, stormwater pond improvements, shoreline restoration and urban water quality projects. Smaller projects include rain gardens with street reconstructions and dredging. Many stormwater quality projects will be coupled with regional flood mitigation projects and grants will be sought to help leverage additional funding mechanisms. In addition, this program will help the City to comply with its Wisconsin Department of Natural Resources (WDNR)/ Environmental Protection Agency (EPA) stormwater discharge permit. Projects in 2024 include funding for the Willow Creek Dredging and restoration in conjunction with the UW Madison and Dane County, reconstruction of the Yahara River shoreline at Burr Jones Park and numerous smaller stormwater quality improvements incorporated with street reconstruction projects or as smaller standalone projects.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	1,080,000	1,250,000	805,000	150,000	650,000	1,685,000
County Sources	100,000	-	-	-	-	-
Reserves Applied	250,000	290,000	200,000	250,000	250,000	290,000
State Sources	100,000	-	-	-	-	-
Total	\$ 1,530,000	\$ 1,540,000	\$ 1,005,000	\$ 400,000	\$ 900,000	\$ 1,975,000

Project	Street Cleaning Equipment - Streets	Project #	10554
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for replacing existing street sweeping machines operated by the Streets Division. The City's street sweeping equipment life cycle is five years with interim maintenance. The goal of this program is to reduce the discharge of pollutants and suspended solids to the lakes by removing material from the streets surface before it is mixed with the stormwater runoff. Funding in 2024-2026 will be used to replace 2 mechanical sweepers per year; in 2027, 1 vacuum Sweeper and 1 mechanical sweeper will be replaced; in 2028, 1 vacuum sweeper will be replaced; and in 2029, 2 mechanical sweepers will be replaced.

	2024	2025	2026	2027	2028	2029
Reserves Applied	557,000	596,000	638,000	824,000	526,000	780,000
Total	\$ 557,000	\$ 596,000	\$ 638,000	\$ 824,000	\$ 526,000	\$ 780,000

Stormwater Utility

Project & Program Details

Project	Warner Lagoon Dredging	Project #	14717
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is to dredge Warner Park Lagoon, as part of the key recommendations from the Warner Lagoon Water Quality Planning Report, which will meet the primary goals of the Lagoon plan (maintain or improve recreational opportunities, improve water quality, improve and maintain habitat and increase educational opportunities). Warner Lagoon is a degraded and hypereutrophic (nutrient rich) waterbody at the lowermost portion of a 1024 acre watershed. The waters within the Lagoon will continue to deteriorate if not addressed, however, if appropriate measures are taken, water quality, water clarity, and pan fish habitat can be significantly improved.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	-	80,000	-	3,420,000	-	-
Private						
Contribution/Donation	-	-	-	500,000	-	-
State Sources	-	-	-	500,000	-	-
Total	\$ -	\$ 80,000	\$ -	\$ 4,420,000	\$ -	\$ -

Stormwater Utility

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
Citywide Flood Mitigation	15,210,000	15,210,000	7,810,000	7,400,000	15,210,000
Storm Sewer System Improvements	445,000	445,000	-	445,000	445,000
Stormwater Quality System Improvements	1,530,000	1,530,000	1,080,000	450,000	1,530,000
Street Cleaning Equipment - Streets	557,000	557,000	-	557,000	557,000
	\$ 17,742,000	\$ 17,742,000	\$ 8,890,000	\$ 8,852,000	\$ 17,742,000

Streets Division

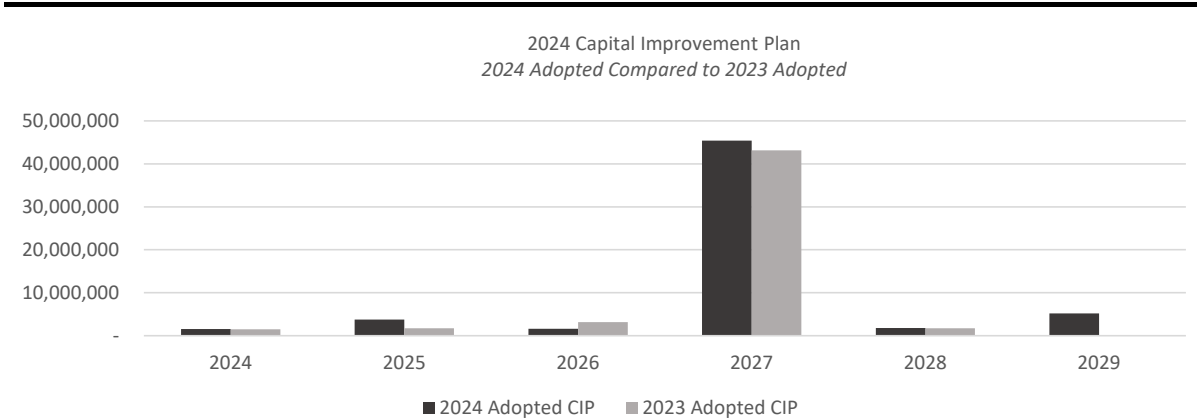
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Far West Facility	-	1,930,000	-	43,719,400	-	-
Street Tree Program	340,000	340,000	360,000	378,000	390,000	393,000
Streets Equipment	1,016,000	1,277,000	1,055,000	1,065,000	1,155,000	1,212,000
Streets Yard Improvements	200,000	200,000	200,000	230,000	250,000	270,000
Sycamore Salt & Sand Barn	-	-	-	-	-	3,300,000
	\$ 1,556,000	\$ 3,747,000	\$ 1,615,000	\$ 45,392,400	\$ 1,795,000	\$ 5,175,000

Changes from 2023 Adopted CIP



Description of Major Changes

Far West Facility

- Project budget increased by \$549,400 in GF GO Borrowing from 2025-2027. This reflects a 1.3% increase.
- \$2.0 million in Federal Sources in 2027 assumes receipt of tax credits under the Inflation Reduction Act.
- Planning for the Far West Facility was advanced from 2026 to 2025 to better align with co-location opportunities.

Street Tree Program

- Program budget replaced \$8,000 in Private Contributions with GF GO Borrowing in each year of the CIP. This represents a 4% increase in GF GO Borrowing.
- Program budget replaced \$7,000 in TIF Increment funding with Special Assessment funding in each year of the CIP. This reflects a 4.7% increase in Special Assessment funding.

Streets Equipment

- Program budget increased by \$263,000 in GF GO Borrowing from 2024-2028. This represents a 5.0% increase.

Streets Yard Improvements

- No major changes compared to 2023 Adopted CIP.

Streets Division

Capital Improvement Plan (CIP) Overview

Sycamore Salt & Sand Barn

- New project. Adopted Budget includes \$3.3 million in GF GO Borrowing in 2029.

Horizon List

- Finance Committee Amendment #1 added three projects to the Streets Division Horizon List: Sycamore Maintenance Facility Fire Suppression, Sycamore Facility Siding, and Badger Road Facility Wash Bay Expansion.

Streets Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	-	1,930,000	-	43,719,400	-	3,300,000
Land Improvements	340,000	340,000	360,000	378,000	390,000	393,000
Machinery and Equipment	1,016,000	1,277,000	1,055,000	1,065,000	1,155,000	1,212,000
Other	200,000	200,000	200,000	230,000	250,000	270,000
	\$ 1,556,000	\$ 3,747,000	\$ 1,615,000	\$ 45,392,400	\$ 1,795,000	\$ 5,175,000

2024 CIP by Funding Source

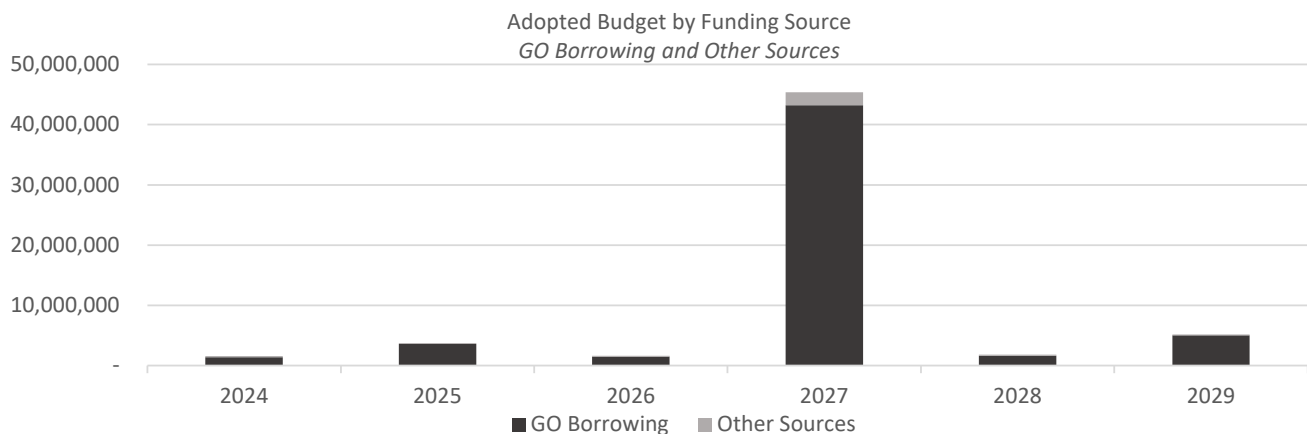
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,399,000	3,590,000	1,458,000	43,235,400	1,638,000	5,018,000
Federal Sources	-	-	-	2,000,000	-	-
Special Assessment	157,000	157,000	157,000	157,000	157,000	157,000
	\$ 1,556,000	\$ 3,747,000	\$ 1,615,000	\$ 45,392,400	\$ 1,795,000	\$ 5,175,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	1,399,000	3,590,000	1,458,000	43,235,400	1,638,000	5,018,000
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 1,399,000	\$ 3,590,000	\$ 1,458,000	\$ 43,235,400	\$ 1,638,000	\$ 5,018,000

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	181,870	466,700	189,540	5,620,602	212,940	652,340
Non-General Fund GO Borrowing	-	-	-	-	-	-
	\$ 181,870	\$ 466,700	\$ 189,540	\$ 5,620,602	\$ 212,940	\$ 652,340



Streets Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
44001 SALT STORAGE BARN - BADGER ROAD	215,419	-
12444 ST FUELING STATION AT SOUTH POINT	(46,314)	-
12415 STREET TREE PROGRAM	577,892	243,000
12502 STREETS EMERALD ASH BORER	5,168	125,000
10458 STREETS EQUIPMENT	517,861	320,000
12503 STREETS YARD IMPROVEMENTS	1,556,770	1,443,866
12445 TRANSFER STATION TIPPING FLOOR	94,721	94,000
12758 URBAN TREE INITIATIVES	584,703	920,000
	3,506,220	3,145,866

Streets Division

Project & Program Details

Project	Far West Facility	Project #	13016
Citywide Element	Effective Government	Project Type	Project

Project Description

This project funds the construction of the long planned, fully functioning Public Works Facility (South Point) on the far west side. The goal of this project is to improve the accessibility to government agencies and serve the City's rapidly growing far west community by better distributing staff and equipment geographically between three facilities instead of the existing two. This will benefit residents across the City. The Streets and Urban Forestry Division loses many hundreds of staffing hours, many during critical weather related events, transporting employees and heavy equipment from the centrally located Badger Rd facility to perform work on the City's west side. This new facility will allow for co-location of other City agencies at both this proposed site and the current Badger Rd and Sycamore facilities while allowing Streets to be more effective and efficient serving residents across the City.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	1,930,000	-	41,719,400	-	-
Federal Sources	-	-	-	2,000,000	-	-
Total	\$ -	\$ 1,930,000	\$ -	\$ 43,719,400	\$ -	\$ -

Project	Street Tree Program	Project #	12415
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program funds the planting of terrace trees along new streets and replacement of street trees within the City in conjunction with Emerald Ash Borer (EAB) efforts. The goal of the program is to ensure the maintenance and improvement of the urban forest tree canopy in the City by replacing damaged or sick trees and planting diverse tree species to create a resilient tree canopy. Progress will be measured by the number of trees planted, not including EAB Replacements.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	183,000	183,000	203,000	221,000	233,000	236,000
Special Assessment	157,000	157,000	157,000	157,000	157,000	157,000
Total	\$ 340,000	\$ 340,000	\$ 360,000	\$ 378,000	\$ 390,000	\$ 393,000

Streets Division

Project & Program Details

Project **Streets Equipment** Project # **10458**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program is for new Streets Division Equipment. The goal of this program is to ensure the services provided by the Streets Division are completed with reliable equipment and machinery. Funding in 2024 is for a new tandem dump with spreader and wing, 2 Patrol trucks, a liquid de-icing brine trailer, and hook lift containers. Due to ongoing backlogs in heavy equipment availability, the exact schedule of replacements may vary. In all new equipment purchases, Streets and Fleet work to identify and procure equipment that advances City goals related to the climate and green energy use while assuring the equipment is capable of proper duty cycles and durability.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,016,000	1,277,000	1,055,000	1,065,000	1,155,000	1,212,000
Total	\$ 1,016,000	\$ 1,277,000	\$ 1,055,000	\$ 1,065,000	\$ 1,155,000	\$ 1,212,000

Project **Streets Yard Improvements** Project # **12503**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for improving and maintaining the Streets Division's drop off sites and facility yards. Funding is typically used for asphalt repairs and replacement, as well as bins and equipment for the yards. Planned work for 2024 includes crack sealing and making repairs to the Badger Rd location as well as the Transfer Station location.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	200,000	200,000	200,000	230,000	250,000	270,000
Total	\$ 200,000	\$ 200,000	\$ 200,000	\$ 230,000	\$ 250,000	\$ 270,000

Project **Sycamore Salt & Sand Barn** Project # **44244**
 Citywide Element **Health and Safety** Project Type **Project**

Project Description

The Sycamore Salt Storage Facility is reaching the end of its useful life as repairs are becoming more frequent and costly. The timing of the project would allow Streets to right size the new building for both salt and sand storage while recognizing the facility will be serving a smaller portion of the City with Far West/Southpoint having come on line.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	-	-	-	-	-	3,300,000
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,300,000

Streets Division

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Street Tree Program	340,000	340,000	183,000	157,000	340,000
Streets Equipment	1,016,000	1,016,000	1,016,000	-	1,016,000
Streets Yard Improvements	200,000	200,000	200,000	-	200,000
	\$ 1,556,000	\$ 1,556,000	\$ 1,399,000	\$ 157,000	\$ 1,556,000

Water Utility

Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

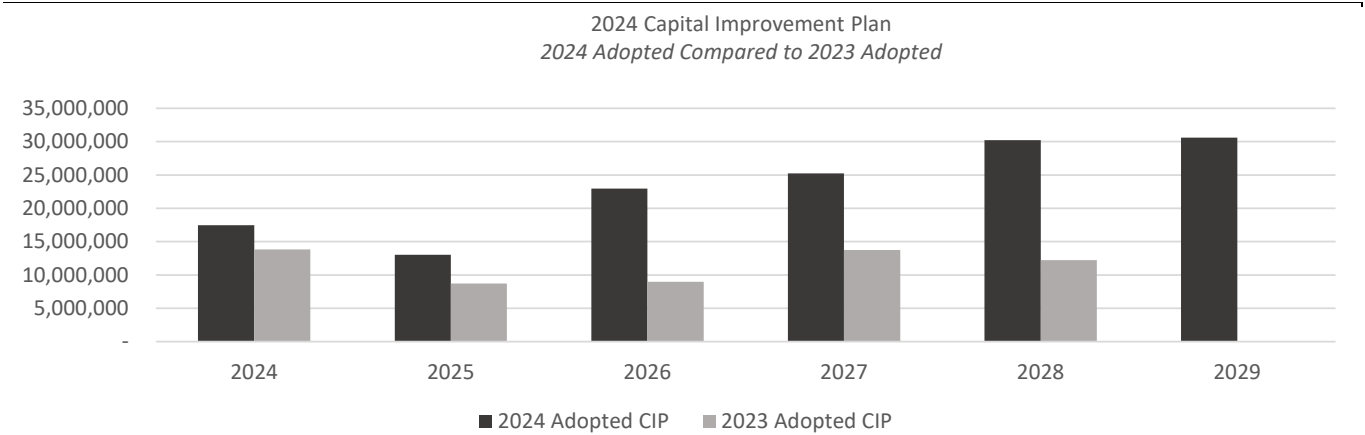
Summary Table

	2024	2025	2026	2027	2028	2029
Booster Pump Station #213						
Lakeview Reconstruction	500,000	-	-	-	-	2,100,000
Booster Pump Station 128						
Upgrade	-	-	-	1,100,000	-	-
Chlorinators & Florinators						
Program	40,000	40,000	50,000	50,000	60,000	60,000
High						
Point/Raymond/MidTown	10,000	-	-	-	1,145,000	-
John Nolen Drive	30,000	30,000	-	-	-	-
New Water Facility						
Planning	800,000	-	-	-	-	1,500,000
Park Street, South (Olin to						
RR)	-	-	509,000	-	-	-
Unit Well 12 Conversion to						
a Two Zone Well	-	1,000,000	4,000,000	-	-	-
Unit Well 15 - PFAS						
Treatment Facility	5,135,000	-	-	-	-	-
Unit Well Rehab Program	371,000	382,000	393,000	405,000	417,000	430,000
Water Hydrants Program	412,000	424,000	437,000	450,000	464,000	476,000
Water Mains - New	89,000	1,070,000	1,696,000	3,294,000	3,039,000	3,192,000
Water Mains Replacement	5,709,000	6,220,000	11,991,000	12,500,000	17,605,000	18,750,000
Water Meter and Fixed						
Network Program	539,000	552,000	566,000	580,000	595,000	610,000
Water Utility Facility						
Improvements	2,248,000	2,316,000	2,385,000	2,457,000	2,530,000	2,606,000
Water Utility Vehicles &						
Equipment	1,015,000	915,000	875,000	820,000	815,000	795,000
Water Valve Cut-In						
Program	64,000	66,000	68,000	70,000	72,000	74,000
Well 27 Iron & Manganese						
Mitigation	-	-	-	3,500,000	3,500,000	-
Wilson, E. & Doty, E.	501,000	-	-	-	-	-
	\$ 17,463,000	\$ 13,015,000	\$ 22,970,000	\$ 25,226,000	\$ 30,242,000	\$ 30,593,000

Water Utility

Capital Improvement Plan (CIP) Overview

Changes from 2023 Adopted CIP



Description of Major Changes

The 2024 Adopted Capital Budget adds \$7.3 million of Water Utility-supported general obligation debt to fund several Water Utility Projects. This financing strategy will assist the Water Utility with its transition to utilizing the State of Wisconsin Safe Drinking Water Loan program on an on-going basis.

Booster Pump Station #213 Lakeview Reconstruction

- Project budget increased by \$374,000 (\$500,000 increase in Non-GF GO Borrowing in 2024, a \$2.2 million decrease in Revenue Bonds, and a \$2.1 million increase in State Sources). This reflects a 16.8% increase.
- Project was advanced to 2024 for machinery needs and the remainder delayed to 2029.

Booster Pump Station 128 Upgrade

- Projected advanced from 2028 to 2027 due to Water Utility's updated Master Plan.
- Project costs increased by \$1.0 million in State Sources in 2027. This reflects a 1089% increase.

Chlorinators & Florinators Program

- Program budget decreased by \$115,000 (32.4%). This reflects a \$40,000 increase in Non-GF GO Borrowing in 2024 and a \$155,000 decrease in Reserves Applied from 2025-2028 due to the number of units Water Utility plans on replacing.

High Point/Raymond/MidTown

- Project budget increased by \$10,000 and \$842,000 in Expense Depreciation in 2024 and 2028. This reflects a 281% increase.

John Nolen Drive

- New project. Adopted Budget includes \$30,000 in Expense Depreciation in 2024 and 2025.

New Water Facility Planning

- New project. Adopted Budget includes \$800,000 in Non-GF GO Borrowing in 2024 and \$1.5 million in State Sources in 2029.

Park Street, South (Olin to RR)

- Project was delayed from 2025 to 2026 due to timing of construction.
- Project budget increased by \$72,000 in Expense Depreciation in 2025. This reflects a 16.5% increase.

Water Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Unit Well 12 Conversion to a Two Zone Well

- Project budget increased by \$5.0 million in State Sources in 2025 and 2026 and decreased by \$4.1 million in Revenue Bonds (net increase of \$942,000). This reflects a 23.2% increase.
- Project was advanced from 2026 to 2025 due to Water Utility's updated Master Plan.

Unit Well 15 PFAS Treatment Facility

- No major changes compared to 2023 Adopted CIP.

Unit Well Rehab Program

- Program budget increased by \$371,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$371,000 in Reserves Applied in 2024.

Water Hydrants Program

- Program budget increased by \$412,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$412,000 in Reserves Applied in 2024.

Water Mains - New

- Program budget increased by \$89,000 in Non-GF GO Borrowing and decreased by \$768,000 in Revenue Bonds in 2024 due to project timing.
- Program budget increased by \$7.9 million in Reserves Applied in and decreased by \$1.2 million in Revenue Bonds in 2025-2028. This reflects a 631% increase.
- Program budget increases are due to expected increases in projects over the course of the CIP.

Water Mains Replacement

- New program. Adopted Budget includes \$1.3 million in Non-GF GO Borrowing and \$4.5 million in Expense Depreciation in 2024.
- Program combines three prior 2023 Adopted CIP programs: Water Mains - Pavement Management, Water Mains - Pipe Lining, and Water Mains - Reconstruct Streets.

Water Meter and Fixed Network Program

- Program budget increased by \$539,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$539,000 in Reserves Applied in 2024.

Water Utility Facility Improvements

- Program budget increased by \$4.1 million (\$2.2 million in Non-GF GO Borrowing in 2024 and \$3.7 million in Reserves Applied in 2025-2028). This reflects a 52.3% increase.
- Program budget increased by \$2.2 million in Non-GF GO Borrowing in 2024, offset by a \$1.9 million decrease in Reserves Applied in 2024. This reflects a 21.1% net funding increase in 2024.

Water Utility Vehicles & Equipment

- Program budget increased by \$853,000 (\$1.0 million increase in Non-GF GO Borrowing and \$192,000 decrease in Reserves Applied) from 2024-2028. This reflects a 23.8% increase.
- Program budget increased by \$1.0 million in Non-GF GO Borrowing in 2024, offset by a decrease of \$700,000 in Reserves Applied in 2024.
- \$7,500 per year in Federal Sources assumes receipt of tax credits under the Inflation Reduction Act.
- Program increases are due to increased vehicle costs.

Water Utility

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Water Valve Cut-In Program

- Program budget increased by \$22,000-\$24,000 annually in Non-GF GO Borrowing in 2024 and Reserves Applied in 2025-2028. This reflects a 49.8% increase.
- Program budget increased by \$64,000 in Non-GF GO Borrowing in 2024, offset by a decrease of \$42,000 in Reserves Applied in 2024.

Well 27 Iron & Manganese Mitigation

- Project advanced from post 2029 to 2027-2028 due to Water Utility's updated Master Plan.
- Adopted Budget includes \$3.5 million in State Sources in 2027 and 2028.

Wilson, E. & Doty, E.

- Project budget increased by \$501,000 in Expense Depreciation, offset by a decrease of \$157,000 in Revenue Bonds in 2024. This reflects a 219.1% increase.
- Project budget increases are due to combining the Outer Capital Loop Doty Street Project with the Wilson Street Project.

Water Utility

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	2,925,000	2,674,000	5,724,000	1,776,000	1,829,000	5,484,000
Machinery and Equipment	7,723,000	2,531,000	2,545,000	3,636,000	2,588,000	2,617,000
Water Network	6,815,000	7,810,000	14,701,000	19,814,000	25,825,000	22,492,000
	\$ 17,463,000	\$ 13,015,000	\$ 22,970,000	\$ 25,226,000	\$ 30,242,000	\$ 30,593,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	7,320,500	-	-	-	-	-
Expense Depreciation	5,000,000	5,000,000	10,000,000	10,000,000	15,000,000	15,000,000
Federal Sources	7,500	7,500	7,500	7,500	7,500	7,500
Reserves Applied	-	7,007,500	8,962,500	10,618,500	11,734,500	11,985,500
State Sources	5,135,000	1,000,000	4,000,000	4,600,000	3,500,000	3,600,000
	\$ 17,463,000	\$ 13,015,000	\$ 22,970,000	\$ 25,226,000	\$ 30,242,000	\$ 30,593,000

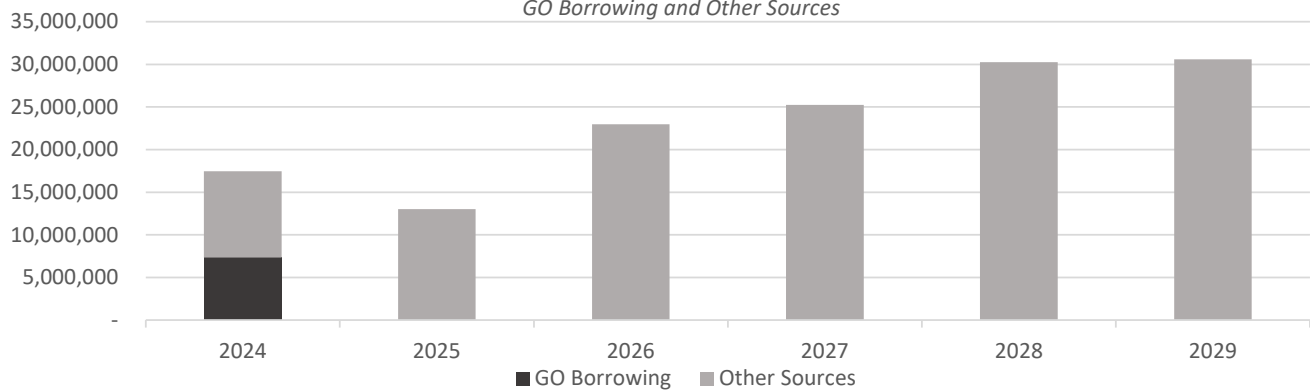
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	7,320,500	-	-	-	-	-
	\$ 7,320,500	\$ -	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	-	-	-	-	-	-
Non-General Fund GO Borrowing	951,665	-	-	-	-	-
	\$ 951,665	\$ -	\$ -	\$ -	\$ -	\$ -

Adopted Budget by Funding Source
GO Borrowing and Other Sources



Water Utility

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
11984 ATWOOD AVE RECONSTRUCTION	122,321	-
13838 BLAIR ST	58,787	-
17607 BUS RAPID TRANSIT PROGRAM	164,461	-
12386 CHLORINATORS & FLORINATORS PROGRAM	48,170	-
11574 COTTAGE GROVE ROAD	11,869	-
13013 CTH AB INTERCHANGE	45,391	-
13835 CTH M	192,586	-
11130 GAMMON ROAD, SOUTH	99,531	-
12454 HIGH POINT RD AND RAYMOND RD	25,000	-
10245 MCKEE RD (CTH PD) IMPROVEMENTS	68,790	-
10540 PAVEMENT MANAGEMENT	1,960,235	-
10284 PLEASANT VIEW ROAD	71,322	-
14004 PRESSURE ZONE RESILIENCY	532,534	-
10226 RECONSTRUCTION STREETS	1,532,112	-
11133 S PARK ST (OLIN TO RR)	21,000	-
12503 STREETS YARD IMPROVEMENTS	500,000	-
10944 UNIT WELL NO. 8 RECONSTRUCTION	25,000	-
11168 UNIVERSITY AVE (SHOREWOOD-UNIV BAY)	98,362	-
10448 UW19 IRON & MANGANESE FILTER	8,157,386	-
14205 UW27 IRON & MANGANESE FILTER	63,000	-
11894 WATER MAIN REPLACE PAVEMENT MGMT	1,113,000	-
11892 WATER MAIN REPLACE PIPE LINING	576,850	-
11893 WATER MAIN REPLACEMENT	174,000	-
12507 WATER MAINS NEW	22,800	-
10440 WATER UTILITY FACILITY IMPROVEMENTS	2,100,484	-
12385 WATER UTILITY HYDRANTS PROGRAM	242,947	-
12340 WATER UTILITY METER PROGRAM	370,651	-
12341 WATER UTILITY UW REHAB PROGRAM	511,094	-
12339 WATER UTILITY VEHICLE PROGRAM	422,108	-
12387 WATER VALVE CUT-IN PROGRAM	27,767	-
11900 WELL 14 MITIGATION	979,631	-
17604 WELL 28 IRON AND MANGANESE FILTER	63,000	-
17603 WELL 30 IRON AND MANGANESE FILTER	63,000	-
11459 WILSON ST (MLK - S HAMILTON)	23,437	-
	20,488,626	-

Water Utility

Project & Program Details

Project	Booster Pump Station #213 Lakeview Reconstruction	Project #	12441
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for reconstructing the Lake View Booster Pumping Station. The goal of the project is to meet fire fighting requirements and expansion in Zone 5. A generator will also be added to ensure reliability of the pumping station in the event of a power outage. Pump capacity will be increased to 1200 gallons per minute.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	500,000	-	-	-	-	-
State Sources	-	-	-	-	-	2,100,000
Total	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,100,000

Project	Booster Pump Station 128 Upgrade	Project #	12442
Citywide Element	Green and Resilient	Project Type	Project

Project Description

Pressure Zone 11 on the far west side is experiencing development pressure and growth. The Blackhawk elevated tank was completed and put into service in December 2018 and will support projected growth in the area. Pump station capacity at the Blackhawk Booster Pumping Station is a limiting factor and the pumps and electrical systems require upgrade. This proposal will increase firm pumping capacity from 1,000 gpm to 1,400 gpm to 2,100 gpm. Design and construction is scheduled in 2027.

	2024	2025	2026	2027	2028	2029
State Sources	-	-	-	1,100,000	-	-
Total	\$ -	\$ -	\$ -	\$ 1,100,000	\$ -	\$ -

Project	Chlorinators & Florinators Program	Project #	12386
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program rebuilds and replaces chlorinator and florinator equipment on a 10 year replacement cycle. The goal of this program is to reduce failures and service interruptions for safe and reliable water. Progress will be measured by the frequency of equipment failure.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	40,000	-	-	-	-	-
Reserves Applied	-	40,000	50,000	50,000	60,000	60,000
Total	\$ 40,000	\$ 40,000	\$ 50,000	\$ 50,000	\$ 60,000	\$ 60,000

Water Utility

Project & Program Details

Project	High Point/Raymond/MidTown	Project #	12454
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds the connection of water mains in the Marty Road area. When the project to complete the street and path network (as outlined in the High Point - Raymond Neighborhood Development Plan) goes forward, water infrastructure will be built to connect piping between Pressure Zones 8 and 9. This connection will increase operational resiliency in an area that is currently more isolated within the system than desirable.

	2024	2025	2026	2027	2028	2029
Expense Depreciation	10,000	-	-	-	1,145,000	-
Total	\$ 10,000	\$ -	\$ -	\$ -	\$ 1,145,000	\$ -

Project	John Nolen Drive	Project #	11860
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for replacing the causeway bridges on John Nolen Drive between North Shore Drive and Olin Avenue. The goal of this project is to improve the transportation safety for this corridor for pedestrians, bicycles, and motor vehicles. The project's scope includes replacing the six bridges on the John Nolen Drive causeway, which are approaching the end of their service life. The bike path is also planned to be reconstructed to create additional space for bike and pedestrian traffic, particularly where it is narrow over waterways. Pavement is planned for replacement in the corridor. Design is scheduled through 2024 and construction is scheduled for 2025-2026. Madison Water Utility will be making minor relocations and valve/hydrant improvements in support of the overall project and is not anticipating participating in the state/major construction contract.

	2024	2025	2026	2027	2028	2029
Expense Depreciation	30,000	30,000	-	-	-	-
Total	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	\$ -

Project	New Water Facility Planning	Project #	14697
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project funds investigation into the ways and means of addressing the City's future water supply shortages to combat significant development pressure within parts of the City over the next 20 years. Alternatives will include but will not be limited to: a new well; pumping water from other areas of the system; and optimization of operation. Planning and investigation will commence in 2024, with the project completion targeted by 2032.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	800,000	-	-	-	-	-
State Sources	-	-	-	-	-	1,500,000
Total	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000

Water Utility

Project & Program Details

Project **Park Street, South (Olin to RR)** Project # **11133**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project proposes to connect a system hydraulic gap located between Wingra Creek and the railroad crossing to improve system hydraulics in close proximity to Unit Well 18 in addition to minor system improvements. Design occurred in 2023 and construction is planned for 2026.

	2024	2025	2026	2027	2028	2029
Expense Depreciation	-	-	509,000	-	-	-
Total	\$ -	\$ -	\$ 509,000	\$ -	\$ -	\$ -

Project **Unit Well 12 Conversion to a Two Zone Well** Project # **10452**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project is for rebuilding and expanding Well #12 located on South Whitney Way. The goal of the project is to provide water supply capacity to five existing pressure zones, which represents the majority of the City's west side. The system flexibility provided by this project will improve service reliability and maximize water supply. Funding in 2025 is for design and the start of construction.

	2024	2025	2026	2027	2028	2029
State Sources	-	1,000,000	4,000,000	-	-	-
Total	\$ -	\$ 1,000,000	\$ 4,000,000	\$ -	\$ -	\$ -

Project **Unit Well 15 - PFAS Treatment Facility** Project # **14092**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

The contaminant, PFAS, has been detected at Well 15. While PFAS is not regulated at this time, there is significant concern about potential health impacts. To prepare for a change in the PFAS regulatory requirements, this project will investigate and study potential treatment options. A study that was performed on Well 15 gave guidance on how to proceed with improving the PFAS levels at Well 15. Funding in 2024 is for construction and installation of equipment in Well 15.

	2024	2025	2026	2027	2028	2029
State Sources	5,135,000	-	-	-	-	-
Total	\$ 5,135,000	\$ -	\$ -	\$ -	\$ -	\$ -

Water Utility

Project & Program Details

Project	Unit Well Rehab Program	Project #	12341
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the 10 year unit well upgrade projects as recommended by the Wisconsin Department of Natural Resources. The goal of this program is to ensure that all unit wells are functioning at an efficient level and to reduce annual maintenance costs. Progress will be measured by reduction of maintenance costs, fewer unit well failures, and compliance with the 10 year schedule.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	371,000	-	-	-	-	-
Reserves Applied	-	382,000	393,000	405,000	417,000	430,000
Total	\$ 371,000	\$ 382,000	\$ 393,000	\$ 405,000	\$ 417,000	\$ 430,000

Project	Water Hydrants Program	Project #	12385
Citywide Element	Neighborhoods and Housing	Project Type	Program

Project Description

This program is for the annual raising, replacing and moving of water hydrants. The goal of this program is to maintain reliable service for fire suppression.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	412,000	-	-	-	-	-
Reserves Applied	-	424,000	437,000	450,000	464,000	476,000
Total	\$ 412,000	\$ 424,000	\$ 437,000	\$ 450,000	\$ 464,000	\$ 476,000

Project	Water Mains - New	Project #	12507
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for installing new water mains throughout the City. The goal of the program is to strengthen and expand the existing distribution system, improve water pressure, improve fire protection, allow transfer of water between pressure zones, and to serve the growing areas of the City. Newly installed mains include hydraulic improvements consistent with the Water Utility Master Plan.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	89,000	-	-	-	-	-
Reserves Applied	-	1,070,000	1,696,000	3,294,000	3,039,000	3,192,000
Total	\$ 89,000	\$ 1,070,000	\$ 1,696,000	\$ 3,294,000	\$ 3,039,000	\$ 3,192,000

Water Utility

Project & Program Details

Project	Water Mains Replacement	Project #	11893
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for replacing existing water mains in conjunction with the reconstruction of roads as part of the City's Engineering- Major Streets Reconstruct Streets and Pavement Management programs. The 2024 budget creates a new program for all the water main replacements. In previous budgets there were three programs that covered this work, which are being consolidated into one program in 2024: Water Mains - Pavement Management, Water Mains - Pipe Lining, and Water Mains Reconstruct Streets. The goal of the program is to update the water infrastructure, diminish the risk of pipe failure, and extend the useful life of the pipes at a lower cost than replacing the pipe. The pipe lining portion of this program is measured by the miles of pipe rehabilitated using the lining method. The program aligns with the Water Utility's goal to replace or rehabilitate over 400 miles of aging pipe within the City over a 40-year period to renew and maintain the system.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	1,250,000	-	-	-	-	-
Expense Depreciation	4,459,000	4,970,000	9,491,000	10,000,000	13,855,000	15,000,000
Reserves Applied	-	1,250,000	2,500,000	2,500,000	3,750,000	3,750,000
Total	\$ 5,709,000	\$ 6,220,000	\$ 11,991,000	\$ 12,500,000	\$ 17,605,000	\$ 18,750,000

Project	Water Meter and Fixed Network Program	Project #	12340
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for water meter and fixed network advanced metering infrastructure (AMI) improvements. The goal of the program is to provide accurate consumption data for billing purposes. Progress will be measured by comparing the meter accuracy testing results against the Public Service Commission of Wisconsin rules and regulations as well as monitoring the total non-revenue water volume.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	539,000	-	-	-	-	-
Reserves Applied	-	552,000	566,000	580,000	595,000	610,000
Total	\$ 539,000	\$ 552,000	\$ 566,000	\$ 580,000	\$ 595,000	\$ 610,000

Water Utility

Project & Program Details

Project	Water Utility Facility Improvements	Project #	10440
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for repairing and upgrading Water Utility facilities. The goal of the program is to maintain the facilities for reliable service and reducing emergency repairs. Progress is measured by tracking the number of emergency calls, facility outages, and accidents each year. Funding in 2024 is for fiber optic system installations and upgrades, control and instrumentation replacements and upgrades, cybersecurity upgrades, upgrading GPS system, and other miscellaneous upgrades.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	2,248,000	-	-	-	-	-
Reserves Applied	-	2,316,000	2,385,000	2,457,000	2,530,000	2,606,000
Total	\$ 2,248,000	\$ 2,316,000	\$ 2,385,000	\$ 2,457,000	\$ 2,530,000	\$ 2,606,000

Project	Water Utility Vehicles & Equipment	Project #	12339
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for the annual vehicle and equipment replacements and additions. Replacement schedules are based on age and mileage of the vehicles and equipment. The goal of this program is to provide reliable vehicles and equipment for Water Utility's operations. Progress will be measured by the frequency of vehicle breakdowns and actual useful life obtained. In 2024, funds will be used for three utilimasters, two tri-axel dump trucks, a GM vehicle and other miscellaneous equipment.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	1,007,500	-	-	-	-	-
Federal Sources	7,500	7,500	7,500	7,500	7,500	7,500
Reserves Applied	-	907,500	867,500	812,500	807,500	787,500
Total	\$ 1,015,000	\$ 915,000	\$ 875,000	\$ 820,000	\$ 815,000	\$ 795,000

Project	Water Valve Cut-In Program	Project #	12387
Citywide Element	Green and Resilient	Project Type	Program

Project Description

This program is for installing new valve cut-ins to the existing water infrastructure. The goal of this program is to eliminate areas of the city where water service is negatively impacted during water system maintenance and repair. Success is measured by a reduction in complaints from customers for impacted service.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	64,000	-	-	-	-	-
Reserves Applied	-	66,000	68,000	70,000	72,000	74,000
Total	\$ 64,000	\$ 66,000	\$ 68,000	\$ 70,000	\$ 72,000	\$ 74,000

Water Utility

Project & Program Details

Project	Well 27 Iron & Manganese Mitigation	Project #	14025
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project will address elevated levels of iron and manganese at Well 27 which exceed Water Utility Board Standards. In addition, radium levels periodically exceed the EPA Safe Drinking Water limit. The goal of the project is to identify strata causing the elevated contaminant levels and determine whether well reconstruction is a viable alternative to wellhead treatment.

	2024	2025	2026	2027	2028	2029
State Sources	-	-	-	3,500,000	3,500,000	-
Total	\$ -	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	\$ -

Project	Wilson, E. & Doty, E.	Project #	11543
Citywide Element	Green and Resilient	Project Type	Project

Project Description

This project is for minor valve/hydrant improvements and the abandonment and transfer of service connections from an existing 6-IN water main to an existing parallel 16-IN water main. The proposed 2024 improvements include the outer capital loop (Doty St) project that was previously budgeted as a separate project in the Engineering - Major Streets budget.

	2024	2025	2026	2027	2028	2029
Expense Depreciation	501,000	-	-	-	-	-
Total	\$ 501,000	\$ -	\$ -	\$ -	\$ -	\$ -

Water Utility

2024 Appropriation Schedule

2024 Appropriation

Adopted Budget

	Request	Executive	GO Borrowing	Other	Total
Booster Pump Station #213					
Lakeview Reconstruction	500,000	500,000	500,000	-	500,000
Chlorinators & Florinators Program	40,000	40,000	40,000	-	40,000
High Point/Raymond/MidTown	10,000	10,000	-	10,000	10,000
John Nolen Drive	30,000	30,000	-	30,000	30,000
New Water Facility Planning	800,000	800,000	800,000	-	800,000
Unit Well 15 - PFAS Treatment Facility	5,135,000	5,135,000	-	5,135,000	5,135,000
Unit Well Rehab Program	371,000	371,000	371,000	-	371,000
Water Hydrants Program	412,000	412,000	412,000	-	412,000
Water Mains - New	89,000	89,000	89,000	-	89,000
Water Mains Replacement	5,709,000	5,709,000	1,250,000	4,459,000	5,709,000
Water Meter and Fixed Network Program	539,000	539,000	539,000	-	539,000
Water Utility Facility Improvements	2,248,000	2,248,000	2,248,000	-	2,248,000
Water Utility Vehicles & Equipment	1,015,000	1,015,000	1,007,500	7,500	1,015,000
Water Valve Cut-In Program	64,000	64,000	64,000	-	64,000
Wilson, E. & Doty, E.	501,000	501,000	-	501,000	501,000
	\$ 17,463,000	\$ 17,463,000	\$ 7,320,500	\$ 10,142,500	\$ 17,463,000



Transportation (Capital)

Metro Transit
Parking Utility
Traffic Engineering
Transportation Department

Metro Transit

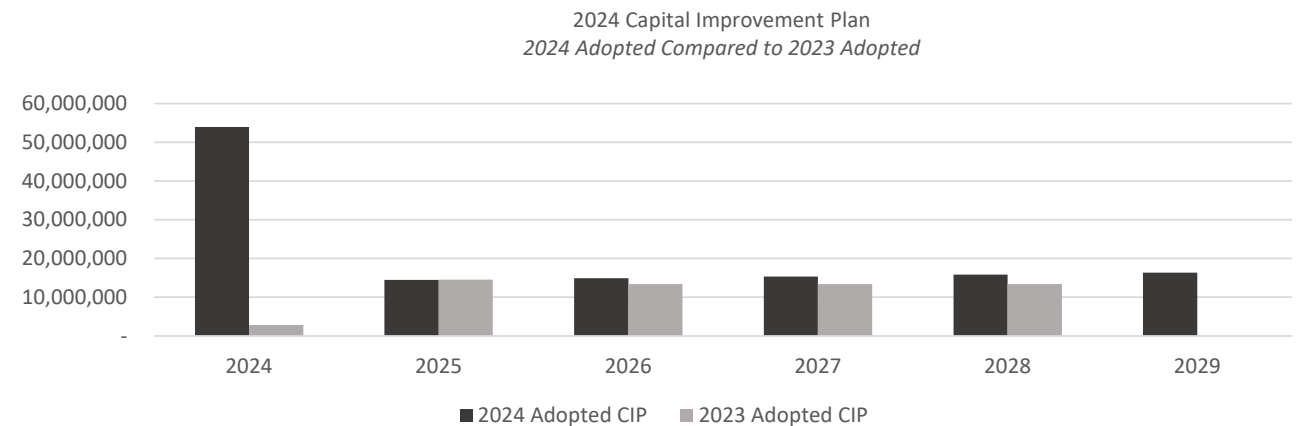
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
Electric Transit Buses and Charging Equipment	31,223,550	13,600,000	14,000,000	14,400,000	14,850,000	15,300,000
Equipment and Facility Systems	1,385,000	435,000	445,000	460,000	480,000	495,000
Facilities Repairs and Improvement	9,921,000	-	-	-	-	-
Metro Satellite Bus Facility	11,009,000	-	-	-	-	-
Transit Speed and Reliability Projects	450,000	470,000	490,000	510,000	530,000	550,000
	\$ 53,988,550	\$ 14,505,000	\$ 14,935,000	\$ 15,370,000	\$ 15,860,000	\$ 16,345,000

Changes from 2023 Adopted CIP



Description of Major Changes

Electric Transit Buses and Charging Equipment

- Program name has been updated from "Transit Coaches" to "Electric Transit Buses and Charging Equipment".
- Program budget adds \$25.0 million in federal funding in 2024 to reflect the award of a federal grant to purchase electric buses. Local matching funds are also added to the budget and include \$3.0 million in non-GF GO borrowing and \$3.2 million from the University of Wisconsin-Madison.
- Non-GF GO borrowing increased by \$810,000 from 2025 to 2028 and anticipated federal dollars increased \$3.2 million over the same period to account for expected cost increases. This reflects a 7.7% increase.

Equipment and Facility Systems

- New program created to track equipment and facility expenses that were previously budgeted in "Facilities Repairs and Improvement" and "Transit System Upgrades."
- Program includes \$1.9 million in non-GF GO borrowing and \$1.9 million in federal funds across the CIP.

Metro Transit

Capital Improvement Plan (CIP) Overview

Description of Major Changes (Continued)

Facility Repairs and Improvement

- Program budget adds \$8.5 million in federal funding in 2024 to reflect the award of a federal grant for solar installations at Metro's East Washington Avenue facility.
- \$1.4 million in GF GO borrowing is included in 2024 to serve as a local match for the grant. Additionally, \$750,000 of funding within Engineering Facilities' Energy Improvements capital program will serve as a match for the grant.
- After 2024, expenses for facilities will move into the new "Equipment and Facility System" program.

Metro Satellite Bus Facility

- Project budget increased \$9.4 million in federal funding in 2024 to reflect the award of a federal grant for solar installations at Metro's Hanson Road facility.
- \$1.6 million in GF GO borrowing is included in the budget to serve as a local match for the grant. Additionally, \$750,000 of funding within Engineering Facilities' Energy Improvements capital program will serve as a match for the grant.

Transit Speed and Reliability Projects

- New program that includes non-equipment funding from the existing "Transit System Upgrades" program.
- Program budget includes \$3.0 million in non-GF GO borrowing across the CIP.

Transit System Upgrades

- The 2023 Adopted budget included \$4.6 million in funding for Transit System Upgrades in 2024 – 2028. This program has been reorganized into two new programs – “Equipment and Facility Systems” and “Transit Speed and Reliability Projects.” These new programs were created to better track equipment and non-equipment funding and expenditures.

Metro Transit

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	20,930,000	-	-	-	-	-
Machinery and Equipment	32,608,550	14,035,000	14,445,000	14,860,000	15,330,000	15,795,000
Street	450,000	470,000	490,000	510,000	530,000	550,000
	\$ 53,988,550	\$ 14,505,000	\$ 14,935,000	\$ 15,370,000	\$ 15,860,000	\$ 16,345,000

2024 CIP by Funding Source

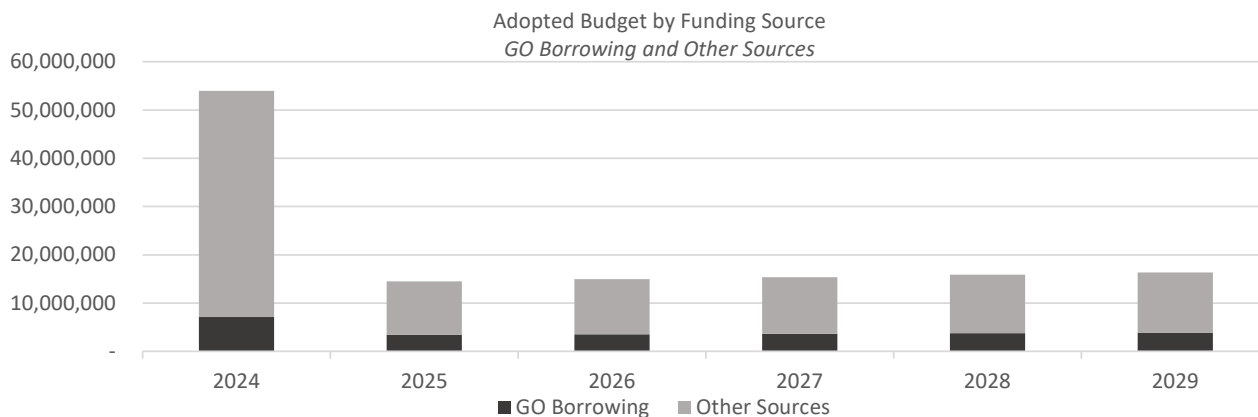
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	2,946,000	-	-	-	-	-
Non-GF GO Borrowing	4,187,210	3,407,500	3,512,500	3,620,000	3,740,000	3,857,500
Federal Sources	43,655,340	11,097,500	11,422,500	11,750,000	12,120,000	12,487,500
State Sources	3,200,000	-	-	-	-	-
	\$ 53,988,550	\$ 14,505,000	\$ 14,935,000	\$ 15,370,000	\$ 15,860,000	\$ 16,345,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	2,946,000	-	-	-	-	-
Non-General Fund GO Borrowing	4,187,210	3,407,500	3,512,500	3,620,000	3,740,000	3,857,500
	\$ 7,133,210	\$ 3,407,500	\$ 3,512,500	\$ 3,620,000	\$ 3,740,000	\$ 3,857,500

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	382,980	-	-	-	-	-
Non-General Fund GO Borrowing	544,337	442,975	456,625	470,600	486,200	501,475
	\$ 927,317	\$ 442,975	\$ 456,625	\$ 470,600	\$ 486,200	\$ 501,475



Metro Transit

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
85002 FACILITY REPAIRS & IMPROVEMENTS	15,990,457	9,800,000
10950 METRO SATELLITE BUS FACILITY	19,328,963	1,250,000
85001 TRANSIT COACHES (MAJOR)	6,807,326	-
85003 TRANSIT SYSTEM UPGRADES	3,800,181	2,750,000
13120 TRANSIT TECHNOLOGY SYSTEM	1,036,874	-
	\$ 46,963,801	\$ 13,800,000

Metro Transit

Project & Program Details

Project	Electric Transit Buses and Charging Equipment	Project #	85001
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for the replacement of fixed route transit buses with new electric buses, plus associated bus charging infrastructure. The program's goal is to maintain an updated and fully functional fleet of vehicles for Metro Transit's fixed route service. Metro typically targets the replacement of 1/12th of the fleet each year to ensure a consistent mix of new and old. This program was formally known as "Transit Coaches".

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	3,044,710	2,720,000	2,800,000	2,880,000	2,970,000	3,060,000
Federal Sources	24,978,840	10,880,000	11,200,000	11,520,000	11,880,000	12,240,000
State Sources	3,200,000	-	-	-	-	-
Total	\$ 31,223,550	\$ 13,600,000	\$ 14,000,000	\$ 14,400,000	\$ 14,850,000	\$ 15,300,000

Project	Equipment and Facility Systems	Project #	14879
Citywide Element	Effective Government	Project Type	Program

Project Description

This program includes a variety of equipment needed to support Metro's maintenance unit. This includes, but is not limited to, tools, vehicles for field staff, maintenance equipment such as forklifts and floor scrubbers, and small-scale building system repairs such as heating units and generators. Expenditures are based on a Transit Asset Management (TAM) plan which Metro is required to maintain as a recipient of Federal funding.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	692,500	217,500	222,500	230,000	240,000	247,500
Federal Sources	692,500	217,500	222,500	230,000	240,000	247,500
Total	\$ 1,385,000	\$ 435,000	\$ 445,000	\$ 460,000	\$ 480,000	\$ 495,000

Project	Facilities Repairs and Improvement	Project #	85002
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program is for major building repairs and improvements to the existing Metro Transit facility at 1101 East Washington Avenue. This program's goal is to ensure that the Metro facility remains usable for at least the next 20 years. Funding in 2024 utilizes federal grants for solar installations at the facility. Funding beyond 2024 is now part of Metro's new "Equipment and Facility Systems" capital program.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,384,200	-	-	-	-	-
Federal Sources	8,536,800	-	-	-	-	-
Total	\$ 9,921,000	\$ -	\$ -	\$ -	\$ -	\$ -

Metro Transit

Project & Program Details

Project	Metro Satellite Bus Facility	Project #	10950
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project supports Metro Transit's satellite bus facility that was purchased in 2021 and is located on Hanson Road. The goal of the project is to alleviate space constraints at Metro's existing East Washington Avenue location in preparation of Bus Rapid Transit. Funding in 2024 will support solar installations at the facility. The total project amount including prior budget appropriations is \$48.6 million. Metro Transit's 2024 operating budget includes an additional 5.0 FTE positions to operationalize the facility at a cost of \$396,000.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,561,800	-	-	-	-	-
Federal Sources	9,447,200	-	-	-	-	-
Total	\$ 11,009,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	Transit Speed and Reliability Projects	Project #	14880
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program includes a variety of small-scale street projects intended to make bus service faster and more reliable or convenient for customers to use. Projects could include, but are not limited to, bus stop changes, dedicated bus lanes, sidewalk connections, new traffic signals, and street geometry changes.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	450,000	470,000	490,000	510,000	530,000	550,000
Total	\$ 450,000	\$ 470,000	\$ 490,000	\$ 510,000	\$ 530,000	\$ 550,000

Metro Transit

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
Campus Transit Center	-	-	-	-	-
Electric Transit Buses and Charging Equipment	13,200,000	31,223,550	3,044,710	28,178,840	31,223,550
Equipment and Facility Systems	1,385,000	1,385,000	692,500	692,500	1,385,000
Facilities Repairs and Improvement	-	9,921,000	1,384,200	8,536,800	9,921,000
Metro Satellite Bus Facility	-	11,009,000	1,561,800	9,447,200	11,009,000
Transit Speed and Reliability Projects	450,000	450,000	450,000	-	450,000
	\$ 15,035,000	\$ 53,988,550	\$ 7,133,210	\$ 46,855,340	\$ 53,988,550

Parking Division

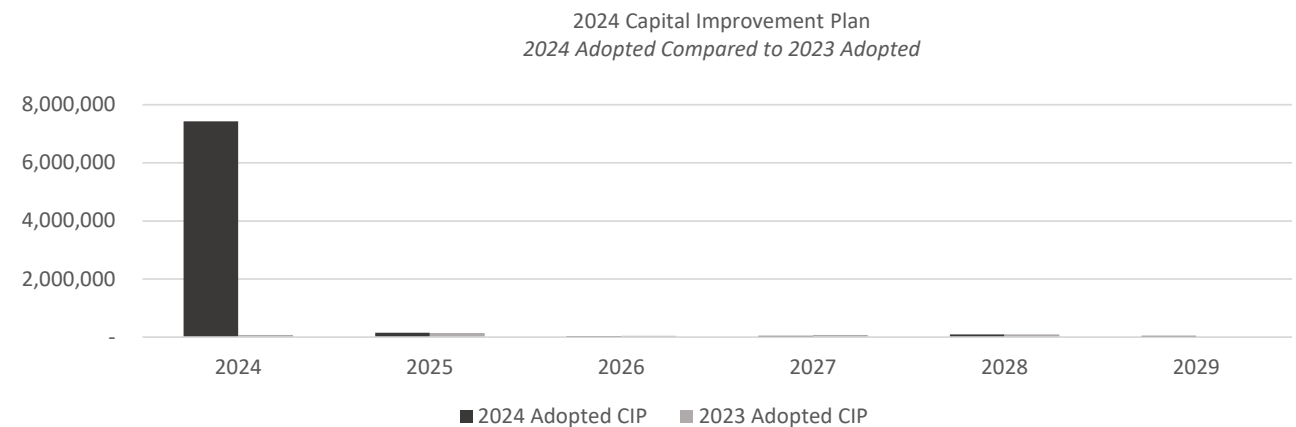
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
PEO Technology Equipment	42,500	44,600	-	-	-	-
Parking Access and Revenue Control Equipment Replacement	2,500,000	-	-	-	-	-
State Street Campus Garage Replacement	4,800,000	-	-	-	-	-
Vehicle Replacement	81,000	101,000	36,000	42,000	97,000	42,000
	\$ 7,423,500	\$ 145,600	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

Changes from 2023 Adopted CIP



Description of Major Changes

PEO Technology Equipment

- No major changes compared to 2023 Adopted CIP.

Parking Access and Revenue Control Equipment Replacement

- Common Council amendment #9 creates a new capital project to upgrade credit card reading equipment to be in compliance with Payment Card Industry data standards. The project is supported by \$2.5 million in Parking-supported borrowing.

State Street Campus Garage Replacement

- Common Council amendment #8 reduces the State Street Campus Garage Replacement project by \$10.2 million to reflect updated cost estimates based on bids. This includes a reduction of \$7.7 million in TIF-supported borrowing included in the 2024 executive capital budget and a reduction of \$2.5 million in Parking-supported borrowing approved in the 2023 capital budget.
- Total project costs, including the 2023 appropriation, is \$50.3 million.

Vehicle Replacement

- Program budget increased by \$17,000 in Parking reserves from 2024 - 2028 and reflects a 5% increase.

Parking Division

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	4,800,000	-	-	-	-	-
Machinery and Equipment	2,623,500	145,600	36,000	42,000	97,000	42,000
	\$ 7,423,500	\$ 145,600	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

2024 CIP by Funding Source

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	42,500	44,600	-	-	-	-
Non-GF GO Borrowing	7,300,000	-	-	-	-	-
Reserves Applied	81,000	101,000	36,000	42,000	97,000	42,000
	\$ 7,423,500	\$ 145,600	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

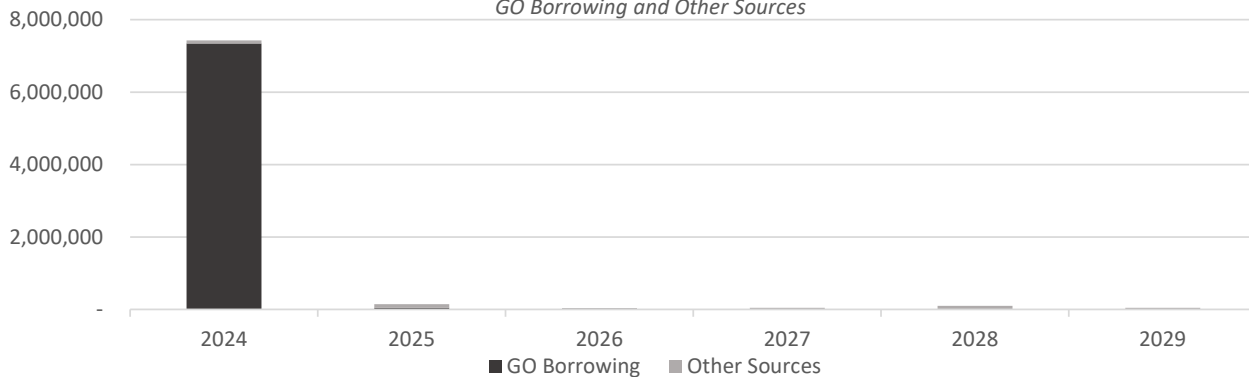
Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	42,500	44,600	-	-	-	-
Non-General Fund GO Borrowing	7,300,000	-	-	-	-	-
	\$ 7,342,500	\$ 44,600	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	5,525	5,798	-	-	-	-
Non-General Fund GO Borrowing	949,000	-	-	-	-	-
	\$ 954,525	\$ 5,798	\$ -	\$ -	\$ -	\$ -

Adopted Budget by Funding Source
GO Borrowing and Other Sources



Parking Division

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
1627 CAPITOL EAST PARKING STRUCTURE	4,278	-
16120 GARAGE LIGHTING REPLACEMENT (LED)	1,091,885	-
14146 INTERCITY BUS TERMINAL	1,700,000	1,700,000
11983 JUDGE DOYLE SQUARE	149,636	-
19005 OVERTURE PARKING GARAGE FENCING/SCR	204,765	-
19010 PARKING GARAGE WINDOW REPLACEMENT P	194,385	-
14147 PEO TECHNOLOGY EQUIPMENT	10,536	49,700
10397 REVENUE EQUIPMENT REPLACEMENT	190,907	-
16003 SINGLE SPACE METER REPLACEMENT	1,245,747	-
14145 STATE STREET CAMPUS GARAGE REPLAC	45,770,085	24,457,495
17600 VEHICLE REPLACEMENT PRGM MAJOR	71,083	-
	\$ 50,633,308	\$ 26,207,195

Parking Division

Project & Program Details

Project **PEO Technology Equipment** Project # **14147**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project replaces vehicle computer equipment used by Parking Enforcement Officers and are needed with the transfer of Parking Enforcement Officers from the Police Department to the Parking Division.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	42,500	44,600	-	-	-	-
Total	\$ 42,500	\$ 44,600	\$ -	\$ -	\$ -	\$ -

Project **Parking Access and Revenue Control Equipment Replacement** Project # **14982**
 Citywide Element **Effective Government** Project Type **Project**

Project Description

This project upgrades Parking’s revenue equipment and related software in all City-owned garages. This upgrade will allow the City to comply with Payment Card Industry standards on credit card data and security.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	2,500,000	-	-	-	-	-
Total	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **State Street Campus Garage Replacement** Project # **14145**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project replaces a parking facility nearing the end of its structural life while providing additional housing and an intercity bus terminal through a private-public partnership. The project is connected with the complementing projects of an intercity bus terminal and student housing.

	2024	2025	2026	2027	2028	2029
Non-GF GO Borrowing	4,800,000	-	-	-	-	-
Total	\$ 4,800,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Vehicle Replacement** Project # **17600**
 Citywide Element **Green and Resilient** Project Type **Program**

Project Description

This program funds the replacement of Parking Division vehicles. The goal of this program is to replace vehicles on a ten-year cycle, realizing savings on maintenance, repairs, and fuel. Planned purchases in 2024 include two replacement vehicles.

	2024	2025	2026	2027	2028	2029
Reserves Applied	81,000	101,000	36,000	42,000	97,000	42,000
Total	\$ 81,000	\$ 101,000	\$ 36,000	\$ 42,000	\$ 97,000	\$ 42,000

Parking Division

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
PEO Technology Equipment	42,500	42,500	42,500	-	42,500
Parking Access and Revenue Control Equipment Replacement	-	-	2,500,000	-	2,500,000
State Street Campus Garage Replacement	11,000,000	12,500,000	4,800,000	-	4,800,000
Vehicle Replacement	81,000	81,000	-	81,000	81,000
	\$ 11,123,500	\$ 12,623,500	\$ 7,342,500	\$ 81,000	\$ 7,423,500

Traffic Engineering

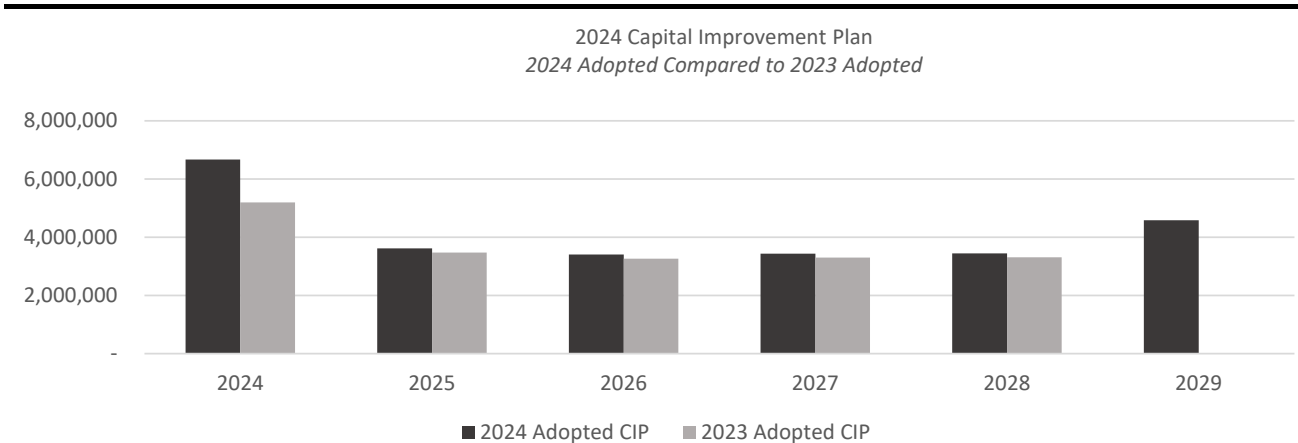
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
2024 Pedestrian Bicycle Counters	185,000	-	-	-	-	-
Camera Lifecycle Management	55,000	55,000	55,000	55,000	55,000	55,000
Citywide LED Conversion	892,500	157,500	-	-	-	-
Field Equipment Replacement	52,500	26,250	-	-	-	-
John Nolen Drive Lighting	1,845,000	-	-	-	-	-
Public Safety Radio System	157,500	157,500	157,500	157,500	157,500	1,200,000
Safe Streets Madison	1,627,500	1,642,200	1,661,100	1,683,150	1,683,150	1,767,308
Street Light Installation	615,000	615,000	620,000	620,000	630,000	630,000
Town of Madison Annexation - Signing and Pavement Markings	60,000	50,000	-	-	-	-
Town of Madison Annexation - Street Lighting	20,000	-	-	-	-	-
Traffic Safety Infrastructure	78,750	78,750	78,750	78,750	78,750	82,688
Traffic Signal Installation	1,080,000	835,000	835,000	840,000	840,000	845,000
	\$ 6,668,750	\$ 3,617,200	\$ 3,407,350	\$ 3,434,400	\$ 3,444,400	\$ 4,579,996

Changes from 2023 Adopted CIP



Traffic Engineering

Capital Improvement Plan (CIP) Overview

Description of Major Changes

2024 Pedestrian Bicycle Counters

- New Project. Includes \$185,000 in GF GO borrowing in 2024 to replace bicycle and pedestrian counters.

Camera Lifecycle Management

- \$55,000 in annual GF GO borrowing represents Traffic Engineering's portion of the Information Technology capital program to maintain the City's digital security cameras and traffic cameras.

Citywide LED Conversion

- Project budget increased by \$50,000 in GF GO borrowing from 2024 to 2025 and reflects a 5% increase.

Field Equipment Replacement

- No major changes compared to 2023 CIP.

John Nolen Drive Lighting

- Project budget increased by \$845,000 in GF GO borrowing in 2024 to accommodate increased scope and updated construction costs. This reflects an 84.5% increase.

Public Safety Radio System

- Program budget increased by \$37,500 in GF GO borrowing from 2024 to 2028 and reflects a 5% increase.
- \$1.2 million of GF GO borrowing added in 2029 for anticipated system improvements.

Safe Streets Madison

- Program budget increased by \$395,100 in GF GO borrowing from 2024 to 2028 and reflects a 5% increase.

Street Light Installation

- No major changes compared to 2023 Adopted CIP.

Town of Madison Annexation - Signing and Pavement Markings

- No major changes compared to 2023 Adopted CIP.

Town of Madison Annexation - Street Lighting

- No major changes compared to 2023 Adopted CIP.

Traffic Safety Infrastructure

- Program budget increased by \$18,750 in GF GO borrowing from 2024 to 2028 and reflects a 5% increase.

Traffic Signal Installation

- Finance Committee amendment #16 adds \$250,000 in GF GO borrowing to replace and upgrade the traffic signal at the intersection of Segoe Road and Sawyer Terrace.

Traffic Engineering

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Building	1,845,000	-	-	-	-	-
Machinery and Equipment	1,608,750	1,152,500	1,126,250	1,131,250	1,131,250	2,182,688
Other	250,000	150,000	150,000	150,000	150,000	150,000
Street	1,437,500	1,542,200	1,511,100	1,533,150	1,533,150	1,617,308
Streetlighting	1,527,500	772,500	620,000	620,000	630,000	630,000
\$	6,668,750	3,617,200	3,407,350	3,434,400	3,444,400	4,579,996

2024 CIP by Funding Source

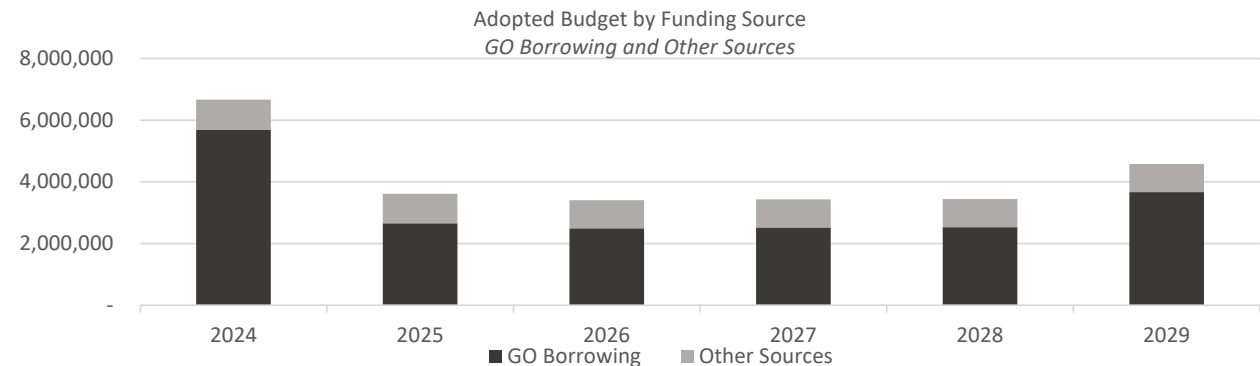
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	5,678,750	2,657,200	2,497,350	2,524,400	2,534,400	3,669,996
County Sources	45,000	45,000	45,000	45,000	45,000	45,000
Developer Capital Funding	410,000	410,000	410,000	410,000	410,000	410,000
Other Govt Pmt For Services	80,000	80,000	80,000	80,000	80,000	80,000
Special Assessment	275,000	275,000	275,000	275,000	275,000	275,000
State Sources	100,000	100,000	100,000	100,000	100,000	100,000
TIF Increment	80,000	50,000	-	-	-	-
\$	6,668,750	3,617,200	3,407,350	3,434,400	3,444,400	4,579,996

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	5,678,750	2,657,200	2,497,350	2,524,400	2,534,400	3,669,996
Non-General Fund GO Borrowing	-	-	-	-	-	-
\$	5,678,750	2,657,200	2,497,350	2,524,400	2,534,400	3,669,996

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	738,238	345,436	324,656	328,172	329,472	477,099
Non-General Fund GO Borrowing	-	-	-	-	-	-
\$	738,238	345,436	324,656	328,172	329,472	477,099



Traffic Engineering

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
14356 CAMERA LIFECYCLE MANAGEMENT	21,889	23,000
13065 CITYWIDE LED LIGHTING CONVERSION	955,717	975,000
13835 CTH M	339	-
10245 MCKEE RD (CTH PD) IMPROVEMENTS	902	-
12730 MONONA TERRACE/JOHN NOLEN DR LIGHT	1,944,279	2,055,000
10420 PUBLIC SAFETY RADIO SYSTEM	43	-
14149 SAFE STREETS FOR ALL FEDERAL GRANT	20,000,000	4,000,000
13778 SAFE STREETS MADISON	2,853,057	3,063,402
13119 SNOW EMERGENCY ZONE EXP/CSCL	99,987	-
10418 STREET LIGHT INSTALLATION	1,786,725	342,500
14162 TOWN OF MADISON: PAVEMENT/SIGN IMPR	13,620	-
14163 TOWN OF MADISON: STREET LIGHT IMPRO	20,000	-
10428 TRAFFIC SAFETY INFRASTRUCTURE	254,634	50,000
10427 TRAFFIC SIGNAL INFRASTRUCTURE	4,004,400	1,210,368
13573 TWENTY IS PLENTY	608,076	613,026
12733 VISION ZERO TRAFFIC SAFETY INFRASTR	133,102	-
17071 WAYFINDING SIGNAGE	76,669	-
13066 ZERO VISION PROGRAM	137,532	-
	\$ 32,910,972	\$ 12,332,296

Traffic Engineering

Project & Program Details

Project **2024 Pedestrian Bicycle Counters** Project # **14700**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project is for the replacement and installation of bicycle and pedestrian counters used on sidewalks, roadways, and shared use paths across the City. The goal of this project is to provide quality data to evaluate facility usage over time, inform project prioritization, provide quantifiable evidence to support investment decisions, and improve transportation planning. Counters currently installed in areas such as State Street and the Southwest Bike Path are at the end of their life cycle and need to be replaced/upgraded to continue to provide quality data.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	185,000	-	-	-	-	-
Total	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Camera Lifecycle Management** Project # **14356**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program represents Traffic Engineering's portion of the Camera Lifecycle Management program shown in Information Technology's capital budget. Traffic Engineering's share of the program supports the replacement and maintenance of the City's traffic cameras. The goal of the program is to provide a strong and secure traffic camera network that improves traffic flow, facilitates efficient network operations, and improves traffic safety.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	55,000	55,000	55,000	55,000	55,000	55,000
Total	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000	\$ 55,000

Project **Citywide LED Conversion** Project # **13065**
 Citywide Element **Green and Resilient** Project Type **Project**

Project Description

This project provides funding to convert all remaining City streetlights to LED. The goal of this project is to replace streetlight fixtures with more energy efficient LED fixtures, reducing energy usage and costs. The project's scope includes equipment costs for the replacement of all non-LED streetlight fixtures.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	892,500	157,500	-	-	-	-
Total	\$ 892,500	\$ 157,500	\$ -	\$ -	\$ -	\$ -

Traffic Engineering

Project & Program Details

Project **Field Equipment Replacement** Project # **13779**
 Citywide Element **Effective Government** Project Type **Program**

Project Description

This program is for the purchase and replacement of equipment used to support Traffic Engineering field operations including the City's fiber optic network, signing, streetlighting and signal operations. The goal of this program is to improve efficiency and reduce delays in providing or restoring services to City agencies and partners. Funding in 2024 and 2025 will be used to fund cable locators and magnetic detectors to support the City's underground facility marking programs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	52,500	26,250	-	-	-	-
Total	\$ 52,500	\$ 26,250	\$ -	\$ -	\$ -	\$ -

Project **John Nolen Drive Lighting** Project # **12730**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

This project funds replacing the current tunnel lighting on John Nolen Drive under Monona Terrace. The goal of the project is to improve safety along the existing roadway by replacing the existing lighting that has been damaged by snow and stormwater runoff. The initial scope of the project was to replace lighting in the Monona Terrace tunnel on John Nolen Drive and to study the existing components of Fire, Life and Safety. After completing the preliminary design study, it was determined that the highest priority Fire-Life-Safety tunnel components need to be repaired and replaced. The 2024 budget updates the scope to include upgrading the entire tunnel lighting system, rehabilitating the existing highest priority Fire-Life-Safety tunnel components, and associated design and construction costs.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,845,000	-	-	-	-	-
Total	\$ 1,845,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Public Safety Radio System** Project # **10420**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program is for digital radio communication equipment to serve over 5,000 users across multiple public safety, public works, and transportation agencies. The program's goal is to provide reliable 24/7 radio communication and build redundancy to ensure the continuation of operations in case of major disruptions. The program's scope is focused on purchasing equipment and the corresponding software to operate the equipment. Annual funding from 2024 to 2028 is associated with equipment costs to keep the system updated. Funding in 2029 is for anticipated system improvements and entering into new contracts with the system vendor.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	157,500	157,500	157,500	157,500	157,500	1,200,000
Total	\$ 157,500	\$ 157,500	\$ 157,500	\$ 157,500	\$ 157,500	\$ 1,200,000

Traffic Engineering

Project & Program Details

Project	Safe Streets Madison	Project #	13778
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

The Safe Streets Madison program funds Vision Zero projects focused on eliminating serious and fatal crashes. This program also provides funding to close gaps in the pedestrian and bicycle network to ensure accessibility for people of all ages and abilities. Projects are selected using the Safe Streets prioritization metric that was approved August 2021. Typical projects include proven safety countermeasures such as Rectangular Rapid Flashing Beacons, pedestrian islands, curb extensions, improved pavement markings and signs, and new/improved bike lanes.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	1,627,500	1,642,200	1,661,100	1,683,150	1,683,150	1,767,308
Total	\$ 1,627,500	\$ 1,642,200	\$ 1,661,100	\$ 1,683,150	\$ 1,683,150	\$ 1,767,308

Project	Street Light Installation	Project #	10418
Citywide Element	Health and Safety	Project Type	Program

Project Description

This program is for improvements to outdated street lighting systems, including computer support; replacement or painting/refurbishing of older poles, fixtures, cable and other major street light equipment; and installation of new street lights. This program's goal is to provide adequate lighting on streets for motorists, pedestrians, and bicyclists. Projects planned in 2024 include adding lighting to existing paths and replacement of standard signal poles including poles on State Street.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	175,000	175,000	180,000	180,000	190,000	190,000
County Sources	15,000	15,000	15,000	15,000	15,000	15,000
Developer Capital Funding	300,000	300,000	300,000	300,000	300,000	300,000
Other Govt Pmt For Services	30,000	30,000	30,000	30,000	30,000	30,000
Special Assessment	75,000	75,000	75,000	75,000	75,000	75,000
State Sources	20,000	20,000	20,000	20,000	20,000	20,000
Total	\$ 615,000	\$ 615,000	\$ 620,000	\$ 620,000	\$ 630,000	\$ 630,000

Traffic Engineering

Project & Program Details

Project **Town of Madison Annexation - Signing and Pavement Markings** Project # **14162**
 Citywide Element **Health and Safety** Project Type **Project**

Project Description

The City of Madison assumed responsibility for a portion of the former Town of Madison in an annexation effective in October 2022. Traffic Engineering has reviewed the existing Town of Madison roadway signs and pavement markings in the annexation areas. The majority of the signs and pavement markings will need to be updated to meet current Manual on Uniform Traffic Control Devices standards and/or City of Madison standards and expectations. Additional signing and pavement markings will also be required to meet current standards and needs of the community. Traffic Engineering has divided the annexation areas in to sub areas. A three year phased approach (2023 – 2025) is being used to update existing and to add new signing and pavement marking infrastructure to meet current standards.

	2024	2025	2026	2027	2028	2029
TIF Increment	60,000	50,000	-	-	-	-
Total	\$ 60,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -

Project **Town of Madison Annexation - Street Lighting** Project # **14163**
 Citywide Element **Land Use and Transportation** Project Type **Project**

Project Description

The City of Madison assumed responsibility for a portion of the former Town of Madison in an annexation effective in October 2022. Traffic Engineering has reviewed the existing Town of Madison street lighting in the annexation areas. It is estimated that the City of Madison will need to install 10 new street lights to meet current City standards and expectations.

	2024	2025	2026	2027	2028	2029
TIF Increment	20,000	-	-	-	-	-
Total	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project **Traffic Safety Infrastructure** Project # **10428**
 Citywide Element **Health and Safety** Project Type **Program**

Project Description

This program is for traffic control devices used in the design for the local share of the State Highway Hazard Elimination program, signs, and traffic safety studies. The goal of this program is to improve traffic safety and accessibility for pedestrians, bicyclists, motorists, and transit users. A portion of funding starting in 2024 will support replacement of signs that show retroreflectivity degradation due to wear over time. The Federal Manual on Uniform Traffic Control Devices for streets and highways provides retroreflectivity standards and this funding will help bring sign inventory to these standards and enhance public safety.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	78,750	78,750	78,750	78,750	78,750	82,688
Total	\$ 78,750	\$ 78,750	\$ 78,750	\$ 78,750	\$ 78,750	\$ 82,688

Traffic Engineering

Project & Program Details

Project **Traffic Signal Installation** Project # **10427**
 Citywide Element **Land Use and Transportation** Project Type **Program**

Project Description

This program is for replacing and modernizing the City's traffic signal network. The goal of the program is to provide energy efficient and dynamic traffic signals that are readily adaptable to provide for safe, efficient traffic flow for pedestrians, bicycles and vehicles. Projects planned for 2024 include replacement and upgrade of the traffic signals at the intersection of Atwood Ave & Hudson St.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	610,000	365,000	365,000	370,000	370,000	375,000
County Sources	30,000	30,000	30,000	30,000	30,000	30,000
Developer Capital Funding	110,000	110,000	110,000	110,000	110,000	110,000
Other Govt Pmt For Services	50,000	50,000	50,000	50,000	50,000	50,000
Special Assessment	200,000	200,000	200,000	200,000	200,000	200,000
State Sources	80,000	80,000	80,000	80,000	80,000	80,000
Total	\$ 1,080,000	\$ 835,000	\$ 835,000	\$ 840,000	\$ 840,000	\$ 845,000

Traffic Engineering

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
2024 Pedestrian Bicycle Counters	185,000	185,000	185,000	-	185,000
Camera Lifecycle Management	55,000	55,000	55,000	-	55,000
Citywide LED Conversion	892,500	892,500	892,500	-	892,500
Field Equipment Replacement	52,500	52,500	52,500	-	52,500
John Nolen Drive Lighting	1,845,000	1,845,000	1,845,000	-	1,845,000
Public Safety Radio System	157,500	157,500	157,500	-	157,500
Safe Streets Madison	1,905,000	1,627,500	1,627,500	-	1,627,500
Street Light Installation	615,000	615,000	175,000	440,000	615,000
Town of Madison Annexation - Signing and Pavement Markings	60,000	60,000	-	60,000	60,000
Town of Madison Annexation - Street Lighting	20,000	20,000	-	20,000	20,000
Traffic Safety Infrastructure	78,750	78,750	78,750	-	78,750
Traffic Signal Installation	830,000	830,000	610,000	470,000	1,080,000
	\$ 6,696,250	\$ 6,418,750	\$ 5,678,750	\$ 990,000	\$ 6,668,750

Transportation

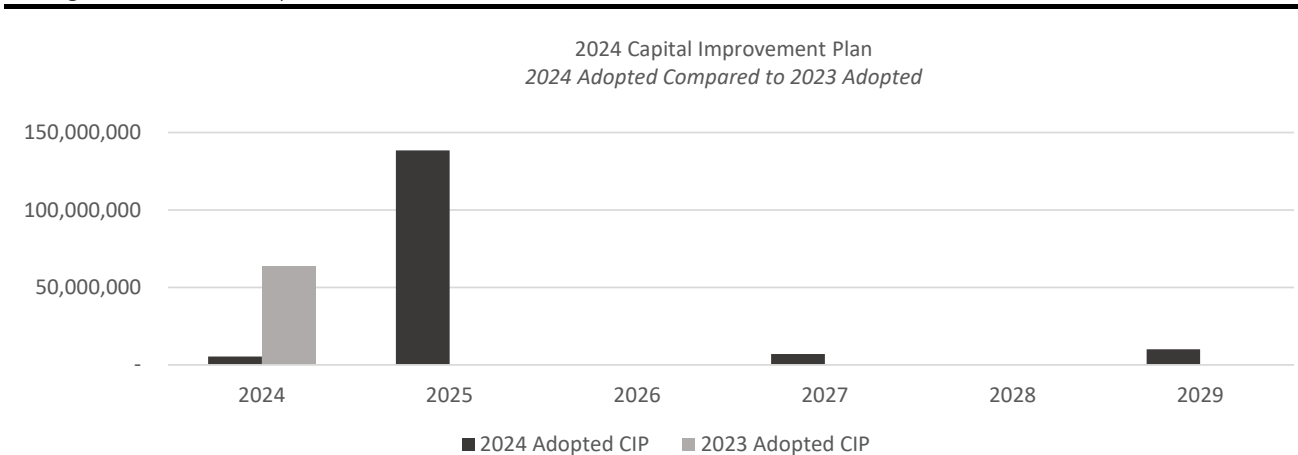
Capital Improvement Plan (CIP) Overview

Budget Phase: Adopted

Summary Table

	2024	2025	2026	2027	2028	2029
E-W Bus Rapid Transit	150,000	-	-	-	-	-
I-94 Interchanges	-	-	-	7,000,000	-	10,000,000
Inter-City Passenger Rail Station and Planning	50,000	-	-	-	-	-
North-South Bus Rapid Transit	5,258,480	138,441,520	-	-	-	-
	\$ 5,458,480	\$ 138,441,520	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

Changes from 2023 Adopted CIP



Description of Major Changes

E-W Bus Rapid Transit

- Program budget decreased by \$180,000 in GF GO borrowing to provide the correct amount related to the Percent for Art ordinance.

I-94 Interchanges

- New project that includes \$7.0 million in impact fees in 2027 and \$10.0 million in impact fees in 2029 to fund the local share of two future interstate exchanges.

Inter-City Passenger Rail Station and Planning

- Project budget increased by \$50,000 in GF GO borrowing for continued consulting work and to provide a local match for potential federal funding.

North-South Bus Rapid Transit

- \$62.4 million in additional federal funds added to the CIP. Federal funding includes \$258,480 in 2024 for an awarded Areas of Persistent Poverty grant and \$118.1 million in 2025 that is contingent on qualifying for Small Starts grants.
- \$10.0 million in state funding added for a potential partnership with WisDOT to reconstruct Park Street.
- Local funding increased \$6.8 million compared to the 2023 Adopted CIP. This increase includes an additional \$1.8 million in GF GO borrowing and \$5.0 million in TIF borrowing. The increase, coupled with state funding, allows the reconstruction of Park St. to be incorporated into the project.

Transportation

Summary of Expenditures and Revenues

2024 CIP by Expenditure Type

	2024	2025	2026	2027	2028	2029
Other	5,458,480	9,741,520	-	7,000,000	-	10,000,000
Street	-	128,700,000	-	-	-	-
	\$ 5,458,480	\$ 138,441,520	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

2024 CIP by Funding Source

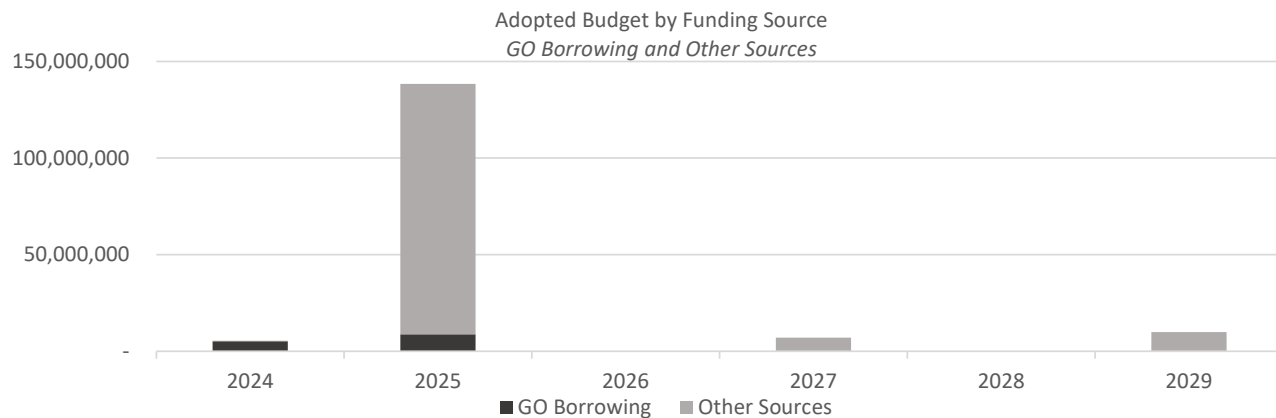
	2024	2025	2026	2027	2028	2029
GF GO Borrowing	5,200,000	3,810,000	-	-	-	-
Non-GF GO Borrowing	-	5,000,000	-	-	-	-
Federal Sources	258,480	118,131,520	-	-	-	-
Impact Fees	-	-	-	7,000,000	-	10,000,000
Other Govt Pmt For Services	-	1,500,000	-	-	-	-
State Sources	-	10,000,000	-	-	-	-
	\$ 5,458,480	\$ 138,441,520	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

Borrowing Summary

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	5,200,000	3,810,000	-	-	-	-
Non-General Fund GO Borrowing	-	5,000,000	-	-	-	-
	\$ 5,200,000	\$ 8,810,000	\$ -	\$ -	\$ -	\$ -

Annual Debt Service

	2024	2025	2026	2027	2028	2029
General Fund GO Borrowing	676,000	495,300	-	-	-	-
Non-General Fund GO Borrowing	-	650,000	-	-	-	-
	\$ 676,000	\$ 1,145,300	\$ -	\$ -	\$ -	\$ -



Transportation

Carryforward General Obligation Borrowing

	Unused Appropriation Authority	Reauthorized GO Borrowing
17607 BUS RAPID TRANSIT PROGRAM	17,512,389	-
12775 INTER-CITY INTERMODAL BUS TERMINAL	184,546	-
13781 INTER-CITY RAIL STATION AND PLAN	292	230,000
13665 NORTH-SOUTH BUS RAPID TRANSIT	6,050,716	2,330,000
14355 RECONNECTING COMMUNITIES PILOT GRAN	1,000,000	200,000
	\$ 24,747,943	\$ 2,760,000

Transportation

Project & Program Details

Project	E-W Bus Rapid Transit	Project #	17607
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program funds the implementation of the East-West Bus Rapid Transit (E-W BRT) which runs from the Junction Road/Mineral Point Road intersection east to East Towne and onto Sun Prairie. The goal of E-W BRT is to reduce travel times, increase ridership, and improve Metro Transit System capacity. BRT, coupled with Metro's Network Redesign, seeks to provide better service to all of Madison's residents. The total E-W BRT project budget is \$199.3 million and includes prior budget appropriations, the value of land used as a local match for federal grants, and future debt service payments associated with planned borrowing. Amounts in 2024 fund the Percent for Art ordinance and will focus on public art at stations.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	150,000	-	-	-	-	-
Total	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	I-94 Interchanges	Project #	14699
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds the local commitment for two potential Madison I-94 interchange locations. The two locations are a Milwaukee Street extension near Sprecher Road and a Hoepker Road interchange near the American Center. WisDOT requires a local cost sharing commitment for new interchanges, which varies depending on the benefit the interchange provides the overall interstate system. Federal Highway Administration approval and a local cost sharing agreement would need to be approved by the Common Council in 2024 for the two Madison interchanges to proceed.

	2024	2025	2026	2027	2028	2029
Impact Fees	-	-	-	7,000,000	-	10,000,000
Total	\$ -	\$ -	\$ -	\$ 7,000,000	\$ -	\$ 10,000,000

Transportation

Project & Program Details

Project	Inter-City Passenger Rail Station and Planning	Project #	13781
Citywide Element	Land Use and Transportation	Project Type	Project

Project Description

This project funds a consultant for programming and planning activities associated with bringing passenger rail to Madison, as proposed in Amtrak's Connect US plan. Services will include developing station criteria, identifying and evaluating station locations, programming and budgeting, and interaction with state/federal agencies. Funding in 2024 augments the 2023 programming and planning activities and will serve as part of a local match for Federal Corridor ID funds. The Bipartisan Infrastructure Law increased passenger rail funding over 500%. Madison is listed as a critical city in the expansion of passenger rail service by the Midwest Rail Plan and Amtrak's Connect US. This project will increase project readiness and improve chances for capturing federal funding for passenger rail expansion.

	2024	2025	2026	2027	2028	2029
GF GO Borrowing	50,000	-	-	-	-	-
Total	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -

Project	North-South Bus Rapid Transit	Project #	13665
Citywide Element	Land Use and Transportation	Project Type	Program

Project Description

This program funds the design and implementation of the North-South Bus Rapid Transit (N-S BRT) from South Park Street north to Northport Drive. The goal of the N-S BRT is to complement the E-W BRT as it provides improved transit frequency and service to the City's north and south sides. The 2024 budget expands the project by using other already programmed funding sources and federal dollars to reconstruct Park Street from Badger Road to West Washington Avenue. The reconstructed roadway, in addition to bus lanes, will provide separated bicycle facilities and improved pedestrian accommodations.

Funding Source	2024	2025	2026	2027	2028	2029
GF GO Borrowing	5,000,000	3,810,000	-	-	-	-
Non-GF GO Borrowing	-	5,000,000	-	-	-	-
Federal Sources	258,480	118,131,520	-	-	-	-
Other Govt Pmt For						
Services	-	1,500,000	-	-	-	-
State Sources	-	10,000,000	-	-	-	-
Total	\$ 5,258,480	\$ 138,441,520	\$ -	\$ -	\$ -	\$ -

Transportation

2024 Appropriation Schedule

2024 Appropriation

	Request	Executive	Adopted Budget		Total
			GO Borrowing	Other	
E-W Bus Rapid Transit	330,000	150,000	150,000	-	150,000
Grant Writing Technical Support	30,000	-	-	-	-
I-94 Interchanges	7,000,000	-	-	-	-
Inter-City Passenger Rail Station and Planning	-	50,000	50,000	-	50,000
MMB Furnishings	25,000	-	-	-	-
North-South Bus Rapid Transit	5,000,000	5,258,480	5,000,000	258,480	5,258,480
Sayles Street Reconstruct/Remodel	50,000	-	-	-	-
	\$ 12,435,000	\$ 5,458,480	\$ 5,200,000	\$ 258,480	\$ 5,458,480



Special Fund Statements

2024 Adopted Budget

ROOM TAX FUND

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Fund Balance, January 1	\$ 1,547,643	3,491,755	4,552,920	3,669,451	3,669,451
Reserved for Monona Terrace Capital Projects	(165,490)	(165,490)	(94,505)	(94,505)	(94,505)
Committed for Event Booking Assistance	(398,025)	(398,025)	(470,145)	(470,145)	(470,145)
Balance of Unassigned Funds, January 1	\$ 984,128	\$ 2,928,240	\$ 3,988,270	\$ 3,104,801	\$ 3,104,801
 SOURCES					
Estimated Total Room Tax Receipts	18,488,410	19,000,000	19,967,000	21,165,000	21,165,000
Interest Revenue	156,678	40,247	52,025	41,930	41,930
TOTAL SOURCES	\$ 18,645,088	\$ 19,040,247	\$ 20,019,025	\$ 21,206,930	\$ 21,206,930
 USES					
Tangible Municipal Development (s. 66.0615 (1) (fm) 3., Wis. Stats.)					
<u>Monona Terrace:</u>					
Debt Service Payment-Gen'l Obligation Bond Issue (a)	115,479	207,721	207,721	416,700	509,768
Capital Purchases	72,995	1,655,000	1,655,000	399,000	399,000
Operating Subsidy	3,962,100	4,825,725	4,825,725	5,392,000	5,392,000
Reserves (b)	-	-	-	-	-
Net Operating Subsidy	3,962,100	4,825,725	4,825,725	5,392,000	5,392,000
Subtotal Monona Terrace	\$ 4,150,574	\$ 6,688,446	\$ 6,688,446	\$ 6,207,700	\$ 6,300,768
Monona Terrace Share of Room Tax Revenues	22%	35%	33%	29%	30%
<u>Alliant Energy Center, Henry Vilas Zoo and Olbrich Gardens (i)</u>	\$ -	\$ 738,152	\$ 738,152	\$ 1,386,000	\$ 1,386,000
<u>Overture Center Subsidy from Room Tax (j)</u>	\$ 1,600,000	\$ 2,095,000	\$ 2,095,000	\$ 2,180,000	\$ 2,180,000
Subtotal Tangible Municipal Development	\$ 5,750,574	\$ 9,521,598	\$ 9,521,598	\$ 9,773,700	\$ 9,866,768
Tangible Municipal Development Share of Room Tax Revenues	31%	50%	48%	46%	47%

ROOM TAX FUND

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Adopted</u>
Tourism Marketing (s. 66.0615 (1) (fm) 1., Wis. Stats.)					
<u>Greater Madison Convention and Visitors Bureau:</u>					
Destination Marketing (c)	3,900,000	5,264,037	5,264,037	5,591,000	5,591,000
Estimated Event Booking Assistance Subsidy	197,080	275,000	275,000	275,000	275,000
Subtotal GMCVB	<u>\$ 4,097,080</u>	<u>\$ 5,539,037</u>	<u>\$ 5,539,037</u>	<u>\$ 5,866,000</u>	<u>\$ 5,866,000</u>
<u>City Tourism Marketing Activities</u>					
Support for Fireworks Events (d)	-	-			
Sister Cities Program	19,977	30,000	30,000	30,000	30,000
Civic Conferences / Fairs / Festivals / Summer Concerts	73,152	177,500	202,500	252,500	252,500
Civic Conferences (e)	4,500	35,000	35,000	35,000	35,000
Civic Promotion (e)	7,227	15,000	15,000	15,000	15,000
Dane Dances (g)	15,000	25,000	25,000	25,000	25,000
Make Music Madison (g)	15,000	30,000	30,000	30,000	30,000
Music Tourism Study / Implementation (f)	1,000	25,000	50,000	25,000	25,000
Arts Worker Grants (f)				75,000	75,000
Fairs / Festivals / Summer Concerts (f)	15,000	17,500	17,500	17,500	17,500
Downtown Temporary Art Installations (g)	15,425	30,000	30,000	30,000	30,000
WIAA Basketball Tournament (h)	15,000	15,000	15,000	15,000	15,000
Subtotal City Tourism Marketing	<u>\$ 108,129</u>	<u>\$ 222,500</u>	<u>\$ 247,500</u>	<u>\$ 297,500</u>	<u>\$ 297,500</u>
Subtotal Tourism Marketing	<u>\$ 4,205,209</u>	<u>\$ 5,761,537</u>	<u>\$ 5,786,537</u>	<u>\$ 6,163,500</u>	<u>\$ 6,163,500</u>
Share of Room Tax Revenues	23%	30%	29%	29%	29%
Room Tax Commission Administration	<u>\$ 2,165</u>	<u>\$ 20,000</u>	<u>\$ 32,835</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
Room Tax Commission Enforcement of Transient Tourist Rooming I	<u>\$ 14,064</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>
Share of Room Tax Revenues	0.1%	0.2%	0.2%	0.2%	0.2%
Reserves					
Share of Room Tax Revenues					
Room Tax Commission	<u>\$ 9,972,012</u>	<u>\$ 15,318,136</u>	<u>\$ 15,355,971</u>	<u>\$ 15,972,200</u>	<u>\$ 16,065,268</u>
Tourism-Related Share of Room Tax	54%	80%	77%	75%	76%
Room Tax Retained for General Purposes					
General Purposes (b)	5,667,799	5,700,000	5,546,523	6,350,000	6,350,000
Share of Room Tax Revenues	31%	30%	28%	30%	30%
TOTAL USES	<u>\$ 15,639,811</u>	<u>\$ 21,018,136</u>	<u>\$ 20,902,494</u>	<u>\$ 22,322,200</u>	<u>\$ 22,415,268</u>
Fund Balance, December 31	<u>\$ 4,552,920</u>	<u>\$ 1,513,867</u>	<u>\$ 3,669,451</u>	<u>\$ 2,554,181</u>	<u>\$ 2,461,113</u>
Committed for Monona Terrace Capital Projects	(94,505)	(165,490)	(94,505)	(94,505)	(94,505)
Committed for Event Booking Assistance	(470,145)	(398,025)	(470,145)	(470,145)	(470,145)
Balance of Unassigned Funds, December 31 (b)	<u>\$ 3,988,270</u>	<u>\$ 950,352</u>	<u>\$ 3,104,801</u>	<u>\$ 1,989,531</u>	<u>\$ 1,896,463</u>

Background on Room Tax Fund and Role of Room Tax Commission

The presentation of the Room Tax Fund has been modified from prior years to reflect changes to state law and to reflect the requirement, first effective in 2017, that 70 percent of room tax revenues be transferred for allocation by a Room Tax Commission created by the City.

The City of Madison Room Tax Commission is created and defined by state law, as reflected in city ordinance, with members appointed by the Mayor and approved by the Common Council.

The Room Tax Commission is responsible for allocating at least 70 percent of room taxes collected by the City of Madison and allocated to it in the adopted City budget. Funds allocated by the Commission must adhere to state law which requires that the funds be used for tourism marketing and tangible municipal development that is reasonably expected to result in overnight stays at transient occupancy facilities in the city. The remaining 30 percent of room taxes are deposited in the City's General Fund for appropriation by the Common Council to support general city programs and services.

The City of Madison has entered into a contract with Destination Madison (i.e., the Greater Madison Convention and Visitors Bureau) to provide tourism destination marketing services to the Monona Terrace Convention and Community Center. That contract provides 28% of all room taxes collected in the prior year to Destination Madison to fund these services. Monona Terrace administers this contract, including evaluation of performance measures. The Room Tax Commission budget allocations reflect estimates of this payment calculation.

The City of Madison has entered into a Structural Agreement and Annual Performance Contract with the Overture Center Foundation, operating entity of the Overture Center for the Performing Arts. The Structural Agreement and Annual Performance Contract include an expected amount of City subsidy provided annually, subject to appropriation. The Room Tax Commission allocates room tax funding to the Overture Center annually based on its review of overall priorities, available funding, and Commission policies. The Madison Arts Commission and Common Council review the various performance provisions included in the Structural Agreement and the Annual Performance Contract.

Notes to Room Tax Fund Condition Statement

(a) The CDA lease revenue bonds issued to finance the construction of Monona Terrace were retired in 2020. The General Obligation bonds initially issued as part of the original Monona Terrace financing were retired in 2014. New GO bonds have been issued for renovation projects at Monona Terrace.

(b) Under state law, 70% of room taxes are distributed by the Room Tax Commission and 30% are retained by the City. The Room Tax Commission anticipates allocating sufficient room tax revenues on a permanent basis to eliminate the reliance on Monona Terrace reserves, as well as providing additional room tax subsidy to Monona Terrace to help reach the goal that reserves are at least 20% of expenditures. The Monona Terrace Board has stated that the Monona Terrace Reserve Fund is to be used to cover Monona Terrace's unexpected operating and capital shortfalls as well as to help support a future renovation. Due to economic impacts brought on by the global pandemic, Monona Terrace reserves were exhausted by the end of 2020. In July 2020, the Room Tax Commission amended its 2020 adopted budget to reduce allocations by 50% in response to the impact of the global pandemic on City room tax collections. The Room Tax Fund retained 100% of room tax revenues that were budgeted for general purposes in 2020 and 2021, resulting in \$0 transferred to the City's General Fund for 2020 and 2021. The "Balance of Unassigned Funds" represent the unspent portion of the 70% of room taxes allocated to the Room Tax Commission.

Effective with its adopted 2024 budget, the Room Tax Commission has established a policy that it shall by its 2029 budget establish a reserve at least equal to 10% of budgeted appropriations for Room Tax Commission programs. The reserve amount for the 2024 budget will be at least 5% of budgeted appropriations for Room Tax Commission programs. Reserves will only be used to respond to declining revenue of more than 10% compared to the prior year. Use of reserve levels requires an affirmative vote of at least two-thirds of commission members (4 of 6). Reserve levels will be replenished to policy target within 5 years of an event.

(c) In 2020, the contract with Destination Madison, Inc., was amended to provide a fixed amount of funding based on much lower room tax revenues brought on by the impacts of the global pandemic. A new contract allocating 28% of prior year room tax revenues is expected to go into effect in 2024.

(d) In 2024, no funding is provided to help support fireworks events.

(e) These funds will be used to promote conferences and/or enterprises that the City helps host or sponsor that are designed to provide education and training for Madisonians and also to promote Madison as a city of distinction and place of topical interest.

(f) This includes funds for events as determined by the Arts Commission that result in tourism and hotel room nights in the City. In 2023, \$25,000 was allocated for implementing recommendations from a study to support and expand the diversity of music tourism in Madison. Unspent funding of \$25,000 from 2022 was allocated through an amendment to the 2023 budget allocations which was adopted by the Room Tax Commission. In 2024, \$75,000 was allocated for grants to organizations to support employment of arts workers.

(g) This includes funding for Dane Dances (\$25,000); Make Music Madison, a summer solstice festival (\$30,000); and Downtown Temporary Art Installations (\$30,000).

(h) In 2024, \$15,000 is continued to support the WIAA Tournament.

(i) Allocation of funding for enforcement of state laws and City ordinances related to tourism rooming houses is subject to approval by the Room Tax Commission.

(j) Allocation of funding to support an operating subsidy to the Overture Center (\$2,180,000) is authorized by the Room Tax Commission, consistent with state law. In 2024, funding of \$1,287,000, is provided for city costs related to the Henry Vilas Zoo and Olbrich Gardens. In 2024, \$99,000 is provided to the Alliant Energy Center (AEC) to reflect a previous agreement between AEC and the former Town of Madison regarding sharing of room taxes; the AEC was attached to the City of Madison on October 31, 2022, pursuant to the final attachment agreement dissolving the Town of Madison.

By the adoption of this budget, the City Council hereby incorporates the decisions of the Room Tax Commission into the 2024 operating budget in accordance with state law. An increase in the room tax rate from 9% to 10% for the Room Tax Fund was first adopted in the 2018 budget.

SPECIAL ASSESSMENT REVOLVING FUND

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Adopted</u>
Fund Balance, January 1	\$ 6,274,125	\$ 5,624,192	\$ 8,735,332	\$ 11,558,416	\$ 11,558,416
SOURCES					
Special Assessment Repayment					
Principal Repayment	4,859,037	5,000,000	4,750,000	5,000,000	5,000,000
General Obligation Borrowing	-	-	-	-	-
Interest on Repayments	416,138	550,000	550,000	550,000	550,000
Investment Income	-	250,000	325,000	325,000	325,000
Other	50,428	-	-	-	-
TOTAL SOURCES	<u>\$ 5,325,604</u>	<u>\$ 5,800,000</u>	<u>\$ 5,625,000</u>	<u>\$ 5,875,000</u>	<u>\$ 5,875,000</u>
USES					
Transfer to Capital Projects	2,534,276	6,808,000	2,500,000	4,866,000	4,866,000
Transfer out to Debt Service	209,933	201,916	201,916	193,816	193,816
Other	120,188	125,000	100,000	125,000	125,000
TOTAL USES	<u>\$ 2,864,397</u>	<u>\$ 7,134,916</u>	<u>\$ 2,801,916</u>	<u>\$ 5,184,816</u>	<u>\$ 5,184,816</u>
Annual Net Cash Flow	<u>\$ 2,461,207</u>	<u>\$ (1,334,916)</u>	<u>\$ 2,823,084</u>	<u>\$ 690,184</u>	<u>\$ 690,184</u>
Fund Balance, December 31	<u>\$ 8,735,332</u>	<u>\$ 4,289,276</u>	<u>\$ 11,558,416</u>	<u>\$ 12,248,600</u>	<u>\$ 12,248,600</u>

The Special Assessment Revolving Fund is used as a financing source for the assessable portion of various capital projects included in the Capital Budget. Agencies that have projects partially financed by this fund include Engineering, Traffic Engineering, Parks, Sewer Utility, Stormwater Utility, and Water Utility. The primary source of revenue for the Special Assessment Revolving Fund is the repayment of past assessments. These assessments can be paid either in full or on an installment basis collected in conjunction with the annual property tax bill.

In 2014, the Council authorized \$2 million in funds from General Obligation borrowing to provide additional working capital for the Fund, as recent economic conditions have deferred principal repayments to the Fund. The funding will be recovered over time, but borrowing is required in the short term.

INSURANCE FUND

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash and Other Assets	5,645,918	4,651,063	5,645,918	7,251,460	7,251,460
Claims Payable and Other Liabilities	(3,802,209)	(3,618,360)	(3,925,204)	(3,925,204)	(3,925,204)
Net Assets: January 1	<u>\$ 1,843,709</u>	<u>\$ 1,032,702</u>	<u>\$ 1,720,714</u>	<u>\$ 3,326,256</u>	<u>\$ 3,326,256</u>
REVENUES					
Billings to Departments	2,750,000	2,750,000	2,750,000	3,150,000	3,150,000
Interest Income	7,267	8,000	8,000	8,000	8,000
Appropriation from Other Funds	-	1,500,000	2,000,000	-	-
Insurance Recoveries	76,581	200,000	200,000	200,000	200,000
Miscellaneous Revenue	436	-	-	-	-
WMMIC Dividend	142,120	120,000	120,000	80,000	80,000
Total Revenues	<u>\$ 2,976,405</u>	<u>\$ 4,578,000</u>	<u>\$ 5,078,000</u>	<u>\$ 3,438,000</u>	<u>\$ 3,438,000</u>
EXPENSES					
Liability Premium	922,722	1,150,000	1,011,811	1,265,000	1,265,000
Property Premium	769,119	850,000	848,854	1,047,500	1,047,500
Other Premiums	6,826	120,000	141,425	120,000	120,000
Claims	1,090,362	950,000	950,000	950,000	950,000
Reserve Adjustment	-	-	-	-	-
Interest Expense	-	-	-	-	-
Loss Payments to Departments	47,043	200,000	200,000	200,000	200,000
Emergency Management	-	16,000	16,000	-	-
Administrative Expense	263,327	304,368	304,368	348,136	348,136
Total Expenses	<u>\$ 3,099,400</u>	<u>\$ 3,590,368</u>	<u>\$ 3,472,458</u>	<u>\$ 3,930,636</u>	<u>\$ 3,930,636</u>
Net Assets: December 31	1,720,714	2,020,334	3,326,256	2,833,620	2,833,620
Net Asset Goal	1,550,000	1,550,000	1,550,000	1,875,000	1,875,000
Surplus (Deficiency)	<u>\$ 170,714</u>	<u>\$ 470,334</u>	<u>\$ 1,776,256</u>	<u>\$ 958,620</u>	<u>\$ 958,620</u>

Note on Reserve Policy:

The City's Insurance Fund reserve policy is to maintain a net asset balance equal to or greater than the current year aggregate self-insured retention (SIR) contained in the City's liability insurance coverage as established by Wisconsin Municipal Mutual Insurance Company (WMMIC) policy.

On December 3, 2013, the Common Council authorized an additional appropriation of \$1,000,000 to the Insurance Fund from the City General Fund (Legistar #32182, RES-13-00882).

On December 2, 2014, the Common Council authorized an additional appropriation of \$150,000 to the Insurance Fund from the City General Fund (Legistar #36230, RES-14-00873).

On January 5, 2016, the Common Council authorized an additional 2015 appropriation of \$500,000 to the Insurance Fund from the City General Fund (Legistar #40817, RES-16-00012).

The City of Madison aggregate SIR for 2015 is \$1.55 million. Based on the reserve policy, the Insurance Fund is expected to be above its net asset goal by \$278,430 at the end of 2015. Claims are reserved at a 95% confidence level.

In 2016, premiums in the Insurance Fund are increasing for two primary reasons. First, significant rate increases were expected in the Local Government Property Insurance Fund (LGPIF) due to past changes by the Legislature and incurred losses. As an alternative, the City sought a proposal from the newly formed Municipal Property Insurance Corporation (MPIC). This proposal was \$100,000 less than the LGPIF, but still represents an increase of \$50,000. However, MPIC does not cover auto physical damage. The City also worked with the Transit Mutual Insurance to secure that coverage. On the liability side, the City is facing a liability premium increase of approximately \$45,000 for 2016. Second, the fund is also in the midst of defending a larger number of litigated files than in past years resulting in increases in the reserve adjustment. Administrative costs are also increasing due to additional staff support for the program and other salary and benefit adjustments.

In 2017, the confidence level at which claims are reserved is changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

In 2017, billings to agencies are increased by \$650,000.

In 2017, \$16,000 was added for Emergency Management. These funds include money for training, plan development, active shooter exercises and supplies. Madison Police Department will supply Risk Management with a report detailing goals and progress of active shooter training and a plan for cost recovery of training to outside entities.

In 2018, WMMIC dividend was reduced by \$300,000 based on projections; billings to agencies increased by \$250,000.

In 2019, premiums and insurance claims increased by \$291,000; billings to agencies increased by \$150,000.

In 2020, billings to agencies for Workers Compensation decreased by \$900,000 and increased by \$950,000 for Insurance in order to improve the Insurance fund balance without affecting agency budgets. Budgeted Insurance premiums increased by \$129,000.

In 2021, billings to agencies for the Insurance Fund decreased by \$500,000, and increased by \$500,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2022, billings to agencies for the Insurance Fund decreased by \$100,000 and increased by \$100,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2023, billings to agencies for the Insurance Fund did not change from 2022. The 2023 budget increases funding added \$1.5 million to reserves from a transfer from the General Fund. The City is experiencing high levels of claim payouts in 2022 due primarily to various legal settlements and associated legal counsel costs; this supplement will help address the cash balance in the fund.

In 2024, billings to agencies increased \$400,000. The Adopted Budget assumes using \$492,636 in fund balance in 2024.

WORKERS COMPENSATION FUND

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Adopted</u>
Cash and Other Assets	15,855,491	15,858,240	15,938,067	15,361,515	15,361,515
Claims Payable and Other Liabilities	<u>(11,193,588)</u>	<u>(11,442,663)</u>	<u>(10,338,557)</u>	<u>(10,338,557)</u>	<u>(10,338,557)</u>
Net Assets: January 1	<u>\$ 4,661,903</u>	<u>\$ 4,415,577</u>	<u>\$ 5,599,510</u>	<u>\$ 5,022,958</u>	<u>\$ 5,022,958</u>
REVENUES					
Billings to Departments	3,750,000	3,750,000	3,750,000	4,000,000	4,000,000
Appropriation from Other Funds	-	-	-	-	-
Misc. Revenue (3rd Party Subrogation)	39,581	40,000	40,000	40,000	40,000
Total Revenue	<u>\$ 3,789,581</u>	<u>\$ 3,790,000</u>	<u>\$ 3,790,000</u>	<u>\$ 4,040,000</u>	<u>\$ 4,040,000</u>
EXPENSES					
Workers' Compensation Losses Paid	1,892,157	3,500,000	3,500,000	3,250,000	3,250,000
Actuarial Reserve Adjustment	-	-	-	-	-
Debt and Other Financing	-	-	-	-	-
Legal Services	118,691	115,500	115,500	123,000	123,000
Outside Services	277,195	187,200	187,200	154,500	154,500
Administrative Expense	141,075	163,852	163,852	179,696	179,696
Insurance	433,017	400,000	400,000	460,000	460,000
Total Expenses	<u>\$ 2,862,136</u>	<u>\$ 4,366,552</u>	<u>\$ 4,366,552</u>	<u>\$ 4,167,196</u>	<u>\$ 4,167,196</u>
Net Assets: December 31	5,589,348	3,839,025	5,022,958	4,895,762	4,895,762
Net Asset Goal	650,000	650,000	650,000	650,000	650,000
Surplus (Deficiency)	<u>\$ 4,939,348</u>	<u>\$ 3,189,025</u>	<u>\$ 4,372,958</u>	<u>\$ 4,245,762</u>	<u>\$ 4,245,762</u>

Notes on Workers Compensation Fund Policy:

The City's Workers Compensation Fund policy is to maintain a net asset balance equal to or greater than the current self-insured retention (SIR) contained in the City's excess Workers Compensation insurance policy. In 2015, the SIR is increased to \$650,000. Claims are reserved at a 95% confidence level.

In 2017, the confidence level at which claims are reserved was changed to 85%. This means in 85 out of 100 cases, the amount reserved will be sufficient to pay outstanding claims.

On December 3, 2013, the Common Council authorized an appropriation of \$750,000 to the Workers Compensation Fund from the City General Fund (Legistar #32182, RES-13-00882). In 2015, billings to agencies were increased by \$125,000. Additional appropriations from the General Fund, as well as increased billings to agencies, may be required in the future if fund expenses continue to exceed revenues. Much of these increased expenses can be attributed to the actuarial reserve adjustment associated with medical cost inflation and increases in average claim amounts.

In 2017, billings to agencies increased by \$150,000.

In 2018, billings to agencies increased by \$250,000 to meet budgeted increase in losses paid.

In 2019, billings to agencies decreased by \$200,000 to meet budgeted decrease in losses paid.

In 2020, billings to agencies for Workers Compensation decreased by \$900,000 and increased by \$950,000 for Insurance in order to improve the Insurance fund balance without affecting agency budgets. Budgeted Workers Compensation losses increased by \$50,000.

In 2021, billings to agencies for the Insurance Fund decreased by \$500,000, and increased by \$500,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2022, billings to agencies for the Insurance Fund decreased by \$100,000, and increased by \$100,000 in the Worker's Compensation Fund. This modification restores a portion of a change in billings between the two funds in the 2020 budget that addressed a deficit in the Insurance Fund.

In 2023, billings to agencies for the Workers Compensation Fund did not change from 2022. The Adopted Budget assumes using \$576,552 in fund balance in 2023.

In 2024, billings to agencies increased \$250,000. The Adopted Budget assumes using \$127,196 in fund balance in 2024.

IMPACT FEES

CASH FLOW STATEMENTS

Impact Fees
Citywide Summary - All Active Impact Fee Funds
2024 Executive Budget

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 17,453,682	\$ 17,656,742	\$ 21,552,307	\$ 25,855,655	\$ 25,855,655
Fund Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	345,275	32,960	1,060,886	1,059,086	1,059,086
Revenue - Impact Fees	8,032,606	5,411,000	6,061,000	6,088,858	6,088,858
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	10,885	-	-	-	-
Total Inflows:	<u>\$ 8,388,766</u>	<u>\$ 5,443,960</u>	<u>\$ 7,121,886</u>	<u>\$ 7,147,944</u>	<u>\$ 7,147,944</u>
Fund Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	3,944,112	9,600,000	1,270,000	2,703,000	2,778,000
Major Streets	-	-	-	-	-
Storm Utility	205,205	330,000	1,413,200	-	-
Sewer Utility	35	-	-	-	-
Debt Service - Principal	139,704	134,573	134,573	82,247	82,247
Debt Service - Interest	1,085	764	764	387	387
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 4,290,141</u>	<u>\$ 10,065,337</u>	<u>\$ 2,818,537</u>	<u>\$ 2,785,633</u>	<u>\$ 2,860,633</u>
Annual Net Cash Flow	<u>\$ 4,098,625</u>	<u>\$ (4,621,377)</u>	<u>\$ 4,303,349</u>	<u>\$ 4,362,311</u>	<u>\$ 4,287,311</u>
Cash Balance (Deficit), December 31	<u>\$ 21,552,307</u>	<u>\$ 13,035,365</u>	<u>\$ 25,855,656</u>	<u>\$ 30,217,966</u>	<u>\$ 30,142,966</u>

**Impact Fees
Parks Subtotal**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 22,044,388	\$ 22,259,004	\$ 26,077,981	\$ 31,505,876	\$ 31,505,876
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	344,510	32,940	1,059,086	1,057,786	1,057,786
Revenue - Impact Fees	7,654,189	5,100,000	5,659,000	5,763,858	5,763,858
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 7,998,699</u>	<u>\$ 5,132,940</u>	<u>\$ 6,718,086</u>	<u>\$ 6,821,644</u>	<u>\$ 6,821,644</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	3,944,112	9,600,000	1,270,000	2,703,000	2,778,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	20,799	20,045	20,045	19,291	19,291
Debt Service - Interest	195	147	147	91	91
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 3,965,105</u>	<u>\$ 9,620,192</u>	<u>\$ 1,290,192</u>	<u>\$ 2,722,382</u>	<u>\$ 2,797,382</u>
Annual Net Cash Flow	<u>\$ 4,033,594</u>	<u>\$ (4,487,252)</u>	<u>\$ 5,427,894</u>	<u>\$ 4,099,263</u>	<u>\$ 4,024,263</u>
Cash Balance (Deficit), December 31	<u>\$ 26,077,981</u>	<u>\$ 17,771,752</u>	<u>\$ 31,505,876</u>	<u>\$ 35,605,138</u>	<u>\$ 35,530,138</u>

Impact Fees
12405101 Parks - Warner

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ (70,113)	\$ (70,113)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (70,113)</u>	<u>\$ (70,113)</u>	<u>\$ (70,113)</u>	<u>\$ (70,113)</u>	<u>\$ (70,113)</u>

Impact Fees
12405102 Parks - Reindahl

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 93,006	\$ 91,157	\$ 90,963	\$ 94,159	\$ 94,159
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	1,208	120	3,196	3,196	3,196
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 1,208</u>	<u>\$ 120</u>	<u>\$ 3,196</u>	<u>\$ 3,196</u>	<u>\$ 3,196</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	3,251	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 3,251</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (2,043)</u>	<u>\$ 120</u>	<u>\$ 3,196</u>	<u>\$ 3,196</u>	<u>\$ 3,196</u>
Cash Balance (Deficit), December 31	<u>\$ 90,963</u>	<u>\$ 91,277</u>	<u>\$ 94,159</u>	<u>\$ 97,355</u>	<u>\$ 97,355</u>

Impact Fees
12405105 Parks - Olbrich

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (19,244)	\$ (19,243)	\$ (19,244)	\$ (19,244)	\$ (19,244)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (19,244)</u>	<u>\$ (19,243)</u>	<u>\$ (19,244)</u>	<u>\$ (19,244)</u>	<u>\$ (19,244)</u>

Impact Fees
12405106 Parks - Law - Tenney

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (119,540)	\$ (140,534)	\$ (140,533)	\$ (160,725)	\$ (160,725)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	20,799	20,045	20,045	19,291	19,291
Debt Service - Interest	195	147	147	91	91
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 20,993</u>	<u>\$ 20,192</u>	<u>\$ 20,192</u>	<u>\$ 19,382</u>	<u>\$ 19,382</u>
Annual Net Cash Flow	<u>\$ (20,993)</u>	<u>\$ (20,192)</u>	<u>\$ (20,192)</u>	<u>\$ (19,382)</u>	<u>\$ (19,382)</u>
Cash Balance (Deficit), December 31	<u>\$ (140,533)</u>	<u>\$ (160,726)</u>	<u>\$ (160,725)</u>	<u>\$ (180,107)</u>	<u>\$ (180,107)</u>

Impact Fees
12405107 Parks - Vilas - Brittingham

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 44,492	\$ 34,552	\$ 32,704	\$ 33,869	\$ 33,869
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	496	60	1,165	1,165	1,165
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 496</u>	<u>\$ 60</u>	<u>\$ 1,165</u>	<u>\$ 1,165</u>	<u>\$ 1,165</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	12,284	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 12,284</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (11,788)</u>	<u>\$ 60</u>	<u>\$ 1,165</u>	<u>\$ 1,165</u>	<u>\$ 1,165</u>
Cash Balance (Deficit), December 31	<u>\$ 32,704</u>	<u>\$ 34,612</u>	<u>\$ 33,869</u>	<u>\$ 35,034</u>	<u>\$ 35,034</u>

Impact Fees
12405108 Parks Olin - Turville

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 42,274	\$ 42,332	\$ 42,828	\$ 44,353	\$ 44,353
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	554	60	1,525	1,525	1,525
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 554</u>	<u>\$ 60</u>	<u>\$ 1,525</u>	<u>\$ 1,525</u>	<u>\$ 1,525</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 554</u>	<u>\$ 60</u>	<u>\$ 1,525</u>	<u>\$ 1,525</u>	<u>\$ 1,525</u>
Cash Balance (Deficit), December 31	<u>\$ 42,828</u>	<u>\$ 42,392</u>	<u>\$ 44,353</u>	<u>\$ 45,878</u>	<u>\$ 45,878</u>

Impact Fees
12405109 Parks - Garner

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)	\$ (53,481)

**Impact Fees
12405110 Parks - Far West**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (77,857)	\$ (77,856)	\$ (77,857)	\$ (77,857)	\$ (77,857)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (77,857)</u>	<u>\$ (77,856)</u>	<u>\$ (77,857)</u>	<u>\$ (77,857)</u>	<u>\$ (77,857)</u>

Impact Fees
12405111 Parks - Elver

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ 180,826	\$ 175,076	\$ 173,216	\$ 179,385	\$ 179,385
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	2,336	200	6,169	6,169	6,169
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 2,336	\$ 200	\$ 6,169	\$ 6,169	\$ 6,169
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	9,946	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ 9,946	\$ -	\$ -	\$ -	\$ -
Annual Net Cash Flow	\$ (7,610)	\$ 200	\$ 6,169	\$ 6,169	\$ 6,169
Cash Balance (Deficit), December 31	\$ 173,216	\$ 175,276	\$ 179,385	\$ 185,553	\$ 185,553

Impact Fees
12405112 Parks - Citywide Parkland Fee

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 487,887	\$ (885,712)	\$ (125,507)	\$ (124,207)	\$ (124,207)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	19,734	1,300	1,300	-	-
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 19,734</u>	<u>\$ 1,300</u>	<u>\$ 1,300</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	633,128	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 633,128</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ (613,394)</u>	<u>\$ 1,300</u>	<u>\$ 1,300</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ (125,507)</u>	<u>\$ (884,412)</u>	<u>\$ (124,207)</u>	<u>\$ (124,207)</u>	<u>\$ (124,207)</u>

Impact Fees
12405113 Parks - Citywide Infrastructure Fee

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 987,261	\$ 1,084,762	\$ 1,187,551	\$ 1,230,935	\$ 1,230,935
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	12,844	1,500	43,384	43,384	43,384
Revenue - Impact Fees	293,631	500,000	500,000	405,471	405,471
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 306,475</u>	<u>\$ 501,500</u>	<u>\$ 543,384</u>	<u>\$ 448,855</u>	<u>\$ 448,855</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	106,185	900,000	500,000	165,000	215,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 106,185</u>	<u>\$ 900,000</u>	<u>\$ 500,000</u>	<u>\$ 165,000</u>	<u>\$ 215,000</u>
Annual Net Cash Flow	<u>\$ 200,290</u>	<u>\$ (398,500)</u>	<u>\$ 43,384</u>	<u>\$ 283,855</u>	<u>\$ 233,855</u>
Cash Balance (Deficit), December 31	<u>\$ 1,187,551</u>	<u>\$ 686,262</u>	<u>\$ 1,230,935</u>	<u>\$ 1,514,790</u>	<u>\$ 1,464,790</u>

Includes 2023 amounts as follows:

Parks Division:

Warner Park Community Center	cash	\$ 900,000
		<u>\$ 900,000</u>

Includes 2024 amounts as follows:

Parks Division:

Lake Monona Waterfront Improvements	cash	\$ 150,000
Park Land Improvements	cash	\$ 65,000
		<u>\$ 215,000</u>

**Impact Fees
12405114 - North**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 757,810	\$ 709,312	\$ 735,573	\$ 696,039	\$ 696,039
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	9,692	1,500	26,466	26,466	26,466
Revenue - Impact Fees	19,745	-	9,000	201,363	201,363
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 29,437</u>	<u>\$ 1,500</u>	<u>\$ 35,466</u>	<u>\$ 227,829</u>	<u>\$ 227,829</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	51,674	75,000	75,000	440,000	440,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 51,674</u>	<u>\$ 75,000</u>	<u>\$ 75,000</u>	<u>\$ 440,000</u>	<u>\$ 440,000</u>
Annual Net Cash Flow	<u>\$ (22,237)</u>	<u>\$ (73,500)</u>	<u>\$ (39,534)</u>	<u>\$ (212,171)</u>	<u>\$ (212,171)</u>
Cash Balance (Deficit), December 31	<u>\$ 735,573</u>	<u>\$ 635,812</u>	<u>\$ 696,039</u>	<u>\$ 483,868</u>	<u>\$ 483,868</u>

Includes 2023 amounts as follows:

Parks Division:

Beach and Shoreline Improvements	cash	\$ 75,000
		<u>\$ 75,000</u>

Includes 2024 amounts as follows:

Parks Division:

Beach and Shoreline Improvements	cash	\$ 60,000
Park Land Improvements	cash	\$ 380,000
		<u>\$ 440,000</u>

**Impact Fees
12405115 - East**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 1,731,305	\$ 1,913,806	\$ 1,820,823	\$ 2,463,125	\$ 2,463,125
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	24,371	2,500	77,302	77,302	77,302
Revenue - Impact Fees	139,277	200,000	820,000	458,277	458,277
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 163,648</u>	<u>\$ 202,500</u>	<u>\$ 897,302</u>	<u>\$ 535,579</u>	<u>\$ 535,579</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	74,130	680,000	255,000	538,000	563,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 74,130</u>	<u>\$ 680,000</u>	<u>\$ 255,000</u>	<u>\$ 538,000</u>	<u>\$ 563,000</u>
Annual Net Cash Flow	<u>\$ 89,518</u>	<u>\$ (477,500)</u>	<u>\$ 642,302</u>	<u>\$ (2,421)</u>	<u>\$ (27,421)</u>
Cash Balance (Deficit), December 31	<u>\$ 1,820,823</u>	<u>\$ 1,436,306</u>	<u>\$ 2,463,125</u>	<u>\$ 2,460,704</u>	<u>\$ 2,435,704</u>

Includes 2023 amounts as follows:

Parks Division:

Door Creek Park Shelter	cash	\$ 600,000
Park Land Improvements	cash	\$ 25,000
Playground/Accessibility Improvements	cash	\$ 55,000
		<u>\$ 680,000</u>

Includes 2024 amounts as follows:

Parks Division:

Park Facility Improvements	cash	\$ 160,000
Park Land Improvements	cash	\$ 353,000
Playground/Accessibility Improvements	cash	\$ 50,000
		<u>\$ 563,000</u>

**Impact Fees
12405116 - Central**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (207,197)	\$ 623,303	\$ 926,748	\$ 1,034,703	\$ 1,034,703
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	10,273	500	42,956	42,956	42,956
Revenue - Impact Fees	1,192,600	100,000	290,000	320,386	320,386
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 1,202,873</u>	<u>\$ 100,500</u>	<u>\$ 332,956</u>	<u>\$ 363,342</u>	<u>\$ 363,342</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	68,928	225,000	225,000	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 68,928</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 1,133,945</u>	<u>\$ (124,500)</u>	<u>\$ 107,956</u>	<u>\$ 363,342</u>	<u>\$ 363,342</u>
Cash Balance (Deficit), December 31	<u>\$ 926,748</u>	<u>\$ 498,803</u>	<u>\$ 1,034,703</u>	<u>\$ 1,398,045</u>	<u>\$ 1,398,045</u>

Includes 2023 amounts as follows:

Parks Division:

Downtown Area Park (Senior Center Par	cash	\$ 225,000
		<u>\$ 225,000</u>

**Impact Fees
12405117 - West**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 2,431,703	\$ 3,079,890	\$ 2,989,257	\$ 3,234,133	\$ 3,234,133
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	40,235	4,200	119,876	119,876	119,876
Revenue - Impact Fees	873,337	800,000	340,000	685,361	685,361
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
State Grant	-	-	-	-	-
Total Inflows:	<u>\$ 913,572</u>	<u>\$ 804,200</u>	<u>\$ 459,876</u>	<u>\$ 805,237</u>	<u>\$ 805,237</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	356,018	1,420,000	215,000	1,260,000	1,260,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 356,018</u>	<u>\$ 1,420,000</u>	<u>\$ 215,000</u>	<u>\$ 1,260,000</u>	<u>\$ 1,260,000</u>
Annual Net Cash Flow	<u>\$ 557,554</u>	<u>\$ (615,800)</u>	<u>\$ 244,876</u>	<u>\$ (454,763)</u>	<u>\$ (454,763)</u>
Cash Balance (Deficit), December 31	<u>\$ 2,989,257</u>	<u>\$ 2,464,090</u>	<u>\$ 3,234,133</u>	<u>\$ 2,779,370</u>	<u>\$ 2,779,370</u>

Includes 2023 amounts as follows:

Parks Division:

Country Grove Restroom Facility	cash	\$ 775,000
Elver Park	cash	\$ 40,000
Park Land Improvements	cash	\$ 390,000
Playground and Accessibility	cash	\$ 215,000
		<u>\$ 1,420,000</u>

Includes 2024 amounts as follows:

Parks Division:

Country Grove Restroom Facility	cash	\$ 560,000
Park Land Improvements	cash	\$ 470,000
Playground/Accessibility Improvements	cash	\$ 230,000
		<u>\$ 1,260,000</u>

**Impact Fees
12405118 - Park Land**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 15,835,256	\$ 15,751,753	\$ 18,565,054	\$ 23,000,803	\$ 23,000,803
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	222,767	21,000	735,748	735,748	735,748
Revenue - Impact Fees	5,135,599	3,500,000	3,700,000	3,693,000	3,693,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 5,358,366</u>	<u>\$ 3,521,000</u>	<u>\$ 4,435,748</u>	<u>\$ 4,428,748</u>	<u>\$ 4,428,748</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	2,628,568	6,300,000	-	300,000	300,000
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 2,628,568</u>	<u>\$ 6,300,000</u>	<u>\$ -</u>	<u>\$ 300,000</u>	<u>\$ 300,000</u>
Annual Net Cash Flow	<u>\$ 2,729,798</u>	<u>\$ (2,779,000)</u>	<u>\$ 4,435,748</u>	<u>\$ 4,128,748</u>	<u>\$ 4,128,748</u>
Cash Balance (Deficit), December 31	<u>\$ 18,565,054</u>	<u>\$ 12,972,753</u>	<u>\$ 23,000,803</u>	<u>\$ 27,129,551</u>	<u>\$ 27,129,551</u>

Includes 2023 amounts as follows:

Parks Division:

Land Acquisition	cash	\$ 6,300,000
		<u>\$ 6,300,000</u>

Includes 2024 amounts as follows:

Parks Division:

Land Acquisition	cash	\$ 300,000
		<u>\$ 300,000</u>

**Impact Fees
Engineering Subtotal**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Budget
Cash Balance (Deficit), January 1	\$ (4,590,706)	\$ (4,602,262)	\$ (4,525,674)	\$ (5,650,219)	\$ (5,650,219)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	765	20	1,800	1,300	1,300
Revenue - Impact Fees	378,417	311,000	402,000	325,000	325,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	10,885	-	-	-	-
	-	-	-	-	-
Total Inflows:	\$ 390,067	\$ 311,020	\$ 403,800	\$ 326,300	\$ 326,300
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	205,205	330,000	1,413,200	-	-
Sewer Utility	35	-	-	-	-
Debt Service - Principal	118,906	114,528	114,528	62,956	62,956
Debt Service - Interest	890	617	617	296	296
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
	-	-	-	-	-
Total Outflows:	\$ 325,036	\$ 445,145	\$ 1,528,345	\$ 63,252	\$ 63,252
Annual Net Cash Flow	\$ 65,031	\$ (134,125)	\$ (1,124,545)	\$ 263,048	\$ 263,048
Cash Balance (Deficit), December 31	\$ (4,525,674)	\$ (4,736,387)	\$ (5,650,219)	\$ (5,387,171)	\$ (5,387,171)

Impact Fees
12404020 Engr. - Door Creek North Phase 2

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (100,492)	\$ (60,490)	\$ (43,905)	\$ (18,905)	\$ (18,905)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	56,587	25,000	25,000	25,000	25,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 56,587</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 56,587</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Cash Balance (Deficit), December 31	<u>\$ (43,905)</u>	<u>\$ (35,490)</u>	<u>\$ (18,905)</u>	<u>\$ 6,095</u>	<u>\$ 6,095</u>

Impact Fees
12404021 Engr. - Valley View Road

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (678,663)	\$ (675,663)	\$ (676,493)	\$ (674,493)	\$ (674,493)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	2,170	10,000	2,000	5,000	5,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Federal Grants	-	-	-	-	-
Total Inflows:	<u>\$ 2,170</u>	<u>\$ 10,000</u>	<u>\$ 2,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 2,170</u>	<u>\$ 10,000</u>	<u>\$ 2,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>
Cash Balance (Deficit), December 31	<u>\$ (676,493)</u>	<u>\$ (665,663)</u>	<u>\$ (674,493)</u>	<u>\$ (669,493)</u>	<u>\$ (669,493)</u>

Impact Fees
12404022 Engr. - Upper Badger Mill Creek

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 30,901	\$ 51,976	\$ 52,332	\$ 53,832	\$ 53,832
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	629	-	1,500	1,000	1,000
Revenue - Impact Fees	20,802	5,000	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 21,431</u>	<u>\$ 5,000</u>	<u>\$ 1,500</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 21,431</u>	<u>\$ 5,000</u>	<u>\$ 1,500</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>
Cash Balance (Deficit), December 31	<u>\$ 52,332</u>	<u>\$ 56,976</u>	<u>\$ 53,832</u>	<u>\$ 54,832</u>	<u>\$ 54,832</u>

Impact Fees
12404023 Engr. - Feland Road Impact Fee

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,577,443)	\$ (1,552,443)	\$ (1,545,077)	\$ (1,510,077)	\$ (1,510,077)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	32,366	25,000	35,000	25,000	25,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 32,366</u>	<u>\$ 25,000</u>	<u>\$ 35,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 32,366</u>	<u>\$ 25,000</u>	<u>\$ 35,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Cash Balance (Deficit), December 31	<u>\$ (1,545,077)</u>	<u>\$ (1,527,443)</u>	<u>\$ (1,510,077)</u>	<u>\$ (1,485,077)</u>	<u>\$ (1,485,077)</u>

Impact Fees
12404024 Engr. - Elderberry Neighborhood

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (36,792)	\$ (34,291)	\$ (10,827)	\$ 24,173	\$ 24,173
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	26,000	1,000	35,000	20,000	20,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 26,000</u>	<u>\$ 1,000</u>	<u>\$ 35,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	35	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 35</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 25,965</u>	<u>\$ 1,000</u>	<u>\$ 35,000</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>
Cash Balance (Deficit), December 31	<u>\$ (10,827)</u>	<u>\$ (33,291)</u>	<u>\$ 24,173</u>	<u>\$ 44,173</u>	<u>\$ 44,173</u>

Impact Fees
12404025 Engr. - Northeast Neighborhood

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (617,135)	\$ (612,792)	\$ (606,250)	\$ (576,250)	\$ (576,250)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	5,000	30,000	25,000	25,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	10,885	-	-	-	-
Total Inflows:	<u>\$ 10,885</u>	<u>\$ 5,000</u>	<u>\$ 30,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 10,885</u>	<u>\$ 5,000</u>	<u>\$ 30,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Cash Balance (Deficit), December 31	<u>\$ (606,250)</u>	<u>\$ (607,792)</u>	<u>\$ (576,250)</u>	<u>\$ (551,250)</u>	<u>\$ (551,250)</u>

Impact Fees
12404026 Engr. - Lower Badger Mill Creek Sanitary Sewer and Stormwater

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (1,097,801)	\$ (1,230,296)	\$ (1,182,309)	\$ (2,460,654)	\$ (2,460,654)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	240,492	200,000	250,000	200,000	200,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 240,492</u>	<u>\$ 200,000</u>	<u>\$ 250,000</u>	<u>\$ 200,000</u>	<u>\$ 200,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	205,205	-	1,413,200	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	118,906	114,528	114,528	62,956	62,956
Debt Service - Interest	890	617	617	296	296
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ 325,001</u>	<u>\$ 115,145</u>	<u>\$ 1,528,345</u>	<u>\$ 63,252</u>	<u>\$ 63,252</u>
Annual Net Cash Flow	<u>\$ (84,509)</u>	<u>\$ 84,855</u>	<u>\$ (1,278,345)</u>	<u>\$ 136,748</u>	<u>\$ 136,748</u>
Cash Balance (Deficit), December 31	<u>\$ (1,182,309)</u>	<u>\$ (1,145,441)</u>	<u>\$ (2,460,654)</u>	<u>\$ (2,323,906)</u>	<u>\$ (2,323,906)</u>

Impact Fees
12404028 Engr. - Jeffy Trail

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 10,399	\$ 10,417	\$ 10,535	\$ 10,835	\$ 10,835
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	136	20	300	300	300
Revenue - Impact Fees	-	-	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ 136</u>	<u>\$ 20</u>	<u>\$ 300</u>	<u>\$ 300</u>	<u>\$ 300</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ 136</u>	<u>\$ 20</u>	<u>\$ 300</u>	<u>\$ 300</u>	<u>\$ 300</u>
Cash Balance (Deficit), December 31	<u>\$ 10,535</u>	<u>\$ 10,437</u>	<u>\$ 10,835</u>	<u>\$ 11,135</u>	<u>\$ 11,135</u>

Impact Fees
12408329 Engr. - West Elderberry

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ (559,133)	\$ (539,133)	\$ (559,133)	\$ (534,133)	\$ (534,133)
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	25,000	25,000	25,000	25,000
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	-	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>	<u>\$ 25,000</u>
Cash Balance (Deficit), December 31	<u>\$ (559,133)</u>	<u>\$ (514,133)</u>	<u>\$ (534,133)</u>	<u>\$ (509,133)</u>	<u>\$ (509,133)</u>

Impact Fees
12408430 Engr. - Westside Drainage

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Budget</u>
Cash Balance (Deficit), January 1	\$ 35,453	\$ 40,453	\$ 35,453	\$ 35,453	\$ 35,453
Project Inflows:					
County Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Revenue - Impact Fees	-	15,000	-	-	-
Park Dev. / Impact Fees	-	-	-	-	-
General Obligation Debt	-	-	-	-	-
Revenue Bonds	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	<u>\$ -</u>	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Project Outflows:					
Advances - Principal	-	-	-	-	-
Advances - Interest	-	-	-	-	-
Land and Land Improvements	-	-	-	-	-
Major Streets	-	-	-	-	-
Storm Utility	-	330,000	-	-	-
Sewer Utility	-	-	-	-	-
Debt Service - Principal	-	-	-	-	-
Debt Service - Interest	-	-	-	-	-
Development and Plan	-	-	-	-	-
Equipment	-	-	-	-	-
Buildings	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 330,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Annual Net Cash Flow	<u>\$ -</u>	<u>\$ (315,000)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Cash Balance (Deficit), December 31	<u>\$ 35,453</u>	<u>\$ (274,547)</u>	<u>\$ 35,453</u>	<u>\$ 35,453</u>	<u>\$ 35,453</u>

Includes 2023 amounts as follows:

Stormwater Utility

Citywide Flood Mitigation	borrow	\$ 330,000
		<u>\$ 330,000</u>

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2024 Adopted Budget**

<u>No.</u>	<u>Name</u>	<u>Year of Inception</u>	<u>Base Value</u>	<u>2023 Value</u>	<u>Accumulated TIF Increment Change August 15, 2023</u>	<u>2024 Ratio of Debt Svc. and Cap. Leases to Annual Revenues (Excluding Borrowing)</u>	<u>Dec. 31, 2024 Budgeted Cash Balance</u>	<u>Dec. 31, 2024 Balance of Unrecovered Costs (Favorable)</u>	<u>2024 Capital Budget Adopted</u>
29	Allied Terrace	2000	41,741,400	86,081,600	106%	0%	1,797,241	(1,795,769)	916,738
36	Capitol Gateway	2005	97,652,400	645,784,700	561%	19%	7,014,290	(3,027,679)	4,600,000
37	Union Corners	2006	43,466,900	235,344,100	441%	7%	5,971,614	(4,953,998)	-
39	Stoughton Road	2008	263,256,500	503,336,200	91%	6%	11,188,696	(6,878,028)	4,803,375
41	University/Whitney	2011	18,703,300	89,946,400	381%	20%	1,624,069	1,879,173	1,500,000
42	Wingra	2012	50,866,200	202,673,000	298%	27%	17,607,268	(6,314,103)	4,300,000
44	Royster Clark	2013	30,448,400	111,858,300	267%	30%	1,964,237	(1,374,835)	-
45	Capitol Square West	2015	113,759,800	230,285,800	102%	100%	(2,170,911)	8,372,348	2,600,000
46	Research Park	2015	320,906,300	820,813,800	156%	23%	19,671,213	2,192,126	19,200,000
47	Silicon Prairie	2017	240,896,200	365,190,600	52%	43%	1,318,415	(1,137,571)	126,821
48	Regent Street	2021	240,896,200	365,190,600	52%	0%	3,226,454	2,388,911	5,620,000
49	Femrite Drive	2021	34,378,700	34,098,500	-1%	854%	1,389,964	1,178,202	-
50	State Street	2022	507,688,500	543,442,200	7%	106%	5,981	22,185,571	17,139,000
51	South Madison	2022	Unavailable	Unavailable	Unavailable	Unavailable	15,700,183	(15,625,183)	8,915,000
52	E Wash / Stoughton Rd	2023	Unavailable	Unavailable	Unavailable	Unavailable	-	800,000	800,000
53	Wilson Street	2023	Unavailable	Unavailable	Unavailable	Unavailable	-	4,500,000	4,500,000
54	Pennsylvania Avenue	2023	Unavailable	Unavailable	Unavailable	Unavailable	-	750,000	750,000
							\$ 86,308,714	\$ 3,139,164	\$ 75,770,934

**Tax Incremental Financing
Citywide Summary - All Active TIDs
2024 Adopted Budget**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 29,403,797	\$ 44,243,576	\$ 58,382,824	\$ 79,609,884	\$ 79,609,884
Project Inflows:					
Incremental Revenues	30,501,841	32,799,233	32,782,636	38,197,023	42,248,642
Computer Reimbursement	673,520	673,520	673,520	673,520	673,520
Personal Property Aid	843,109	843,109	843,111	516,714	843,110
Payment on Advance	-	-	-	-	-
Interest Income	737,120	1,213,639	2,470,578	2,388,297	2,461,510
Proceeds from Borrowing	8,975,000	39,217,000	19,447,000	48,059,000	46,309,000
Developer Capital Funding	-	-	1,162,401	-	-
Application Fees	-	-	-	-	-
Other / Transfers from Other TIDs	8,445,925	13,600,000	13,600,000	13,600,000	13,600,000
Total Inflows:	\$ 50,176,514	\$ 88,346,501	\$ 70,979,246	\$ 103,434,553	\$ 106,135,781
Project Outflows:					
Engineering: Major Streets	2,226,050	4,247,000	4,247,000	4,689,000	7,289,000
Engineering: Other	77,947	-	-	-	-
Engineering: Ped Bike	40,542	2,620,000	-	2,720,000	2,720,000
Engineering: Storm Water	760,632	200,000	200,000	5,200,000	5,200,000
Engineering: Sewer Utility	-	-	-	300,000	300,000
Parking Utility	5,000,000	15,000,000	4,200,000	23,300,000	15,600,000
Parks	-	-	-	735,000	735,000
PCED: Affordable Hsg. Set Aside	-	-	-	8,259,998	8,846,934
PCED: Other	413,710	16,355,500	8,855,500	10,650,000	14,000,000
PCED: Payments to Developers	-	6,350,000	-	11,000,000	11,000,000
PCED: Planning Studies	-	-	-	-	-
Streets	-	8,500	8,500	-	-
Traffic Engineering	-	110,000	-	80,000	80,000
Transit	110,363	20,000,000	10,000,000	10,000,000	10,000,000
Debt Service-Principal	7,331,462	7,290,410	6,974,594	8,532,106	8,532,106
Debt Service-Interest	788,036	1,018,104	978,824	1,198,411	1,198,411
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	230,090	200,025	273,241	287,000	287,000
Audit Costs	216,755	19,300	20,130	22,000	22,000
Other / Transfers to Other TIDs	4,001,900	13,675,150	13,994,397	13,626,500	13,626,500
Total Outflows:	\$ 21,197,487	\$ 87,093,989	\$ 49,752,186	\$ 100,600,015	\$ 99,436,952
Annual Net Cash Flow	\$ 28,979,027	\$ 1,252,512	\$ 21,227,060	\$ 2,834,538	\$ 6,698,830
Cash Balance (Deficit), December 31	\$ 58,382,824	\$ 45,496,087	\$ 79,609,884	\$ 82,444,422	\$ 86,308,714
Memo: Unrecovered Costs (Fav.)	\$ (19,184,246)	\$ 20,043,680	\$ (27,938,900)	\$ 8,753,456	\$ 3,139,164

**Tax Incremental Financing
TID #29 - Allied Terrace
Inception 2000**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (167,797)	\$ 693,024	\$ 700,871	\$ 1,724,178	\$ 1,724,178
Project Inflows:					
Incremental Revenues	839,279	955,492	955,492	802,141	916,738
Computer Reimbursement	9,516	9,516	9,516	9,516	9,516
Personal Property Aid	23,971	23,971	23,971	23,971	23,971
Payment on Advance	-	-	-	-	-
Interest Income	8,249	15,593	45,532	51,725	51,725
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 881,015	\$ 1,004,572	\$ 1,034,511	\$ 887,353	\$ 1,001,950
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. - Set Aside	-	-	-	802,141	916,738
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,547	13,000	9,224	10,000	10,000
Audit Costs	1,800	2,000	1,830	2,000	2,000
Other	-	-	150	150	150
Total Outflows:	\$ 12,347	\$ 15,000	\$ 11,204	\$ 814,291	\$ 928,888
Annual Net Cash Flow	\$ 868,668	\$ 989,572	\$ 1,023,307	\$ 73,063	\$ 73,063
Cash Balance (Deficit), December 31	\$ 700,871	\$ 1,682,596	\$ 1,724,178	\$ 1,797,241	\$ 1,797,241
Memo: Unrecovered Costs (Fav.)	\$ (699,399)	\$ (1,681,618)	\$ (1,722,706)	\$ (1,795,769)	\$ (1,795,769)

Note: A resolution (RES-22-00471) adopted 6/21/2022 authorizes extending the life of TID 29 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Incremental revenues from taxes levied in 2023 and collected in 2024 will be used for affordable housing.

**Tax Incremental Financing
TID #36 - Capitol Gateway Corridor
Inception 2005**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 14,773,785	\$ 10,232,570	\$ 13,703,471	\$ 12,158,356	\$ 12,158,356
Project Inflows:					
Incremental Revenues	10,394,133	10,014,015	9,997,416	9,916,042	10,966,713
Computer Reimbursement	78,514	78,514	78,514	78,514	78,514
Personal Property Aid	31,171	31,171	31,171	31,171	31,171
Payment on Advance	-	-	-	-	-
Interest Income	210,470	230,233	591,186	364,751	364,751
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 10,714,287	\$ 10,353,933	\$ 10,698,287	\$ 10,390,478	\$ 11,441,149
Project Outflows:					
Engineering: Major Streets	4,620	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	5,000,000	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	61,520	4,600,000	100,000	4,600,000	4,600,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	1,300	1,300	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	2,510,900	1,983,586	1,983,586	1,855,088	1,855,088
Debt Service-Interest	182,438	142,505	142,505	113,126	113,126
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	23,323	19,000	14,181	15,000	15,000
Audit Costs	1,800	1,300	1,830	2,000	2,000
Other - Transfer to TID 51	-	7,200,000	7,200,000	10,000,000	10,000,000
Other - Transfer to TID 42	4,000,000	2,800,000	2,800,000	-	-
Total Outflows:	\$ 11,784,601	\$ 16,747,691	\$ 12,243,402	\$ 16,585,214	\$ 16,585,214
Annual Net Cash Flow	\$ (1,070,314)	\$ (6,393,758)	\$ (1,545,115)	\$ (6,194,736)	\$ (5,144,066)
Cash Balance (Deficit), December 31	\$ 13,703,471	\$ 3,838,811	\$ 12,158,356	\$ 5,963,620	\$ 7,014,290
Memo: Unrecovered Costs (Fav.)	\$ (5,878,186)	\$ 1,463,985	\$ (6,316,657)	\$ (1,977,009)	\$ (3,027,679)

Note: The 2023 Project Plan Amendment for TID 36 authorizes transferring \$10 million annually through 2027 to TID 51 to fund the South Madison Plan. See RES-23-00182. Outflows in 2022 Actual for Parking Utility are related to reimbursing funding initially provided for the South Livingston Garage project: \$4.0 million to the Debt Service Fund and \$1.0 million to the General Fund.

2024 Adopted amounts include:

PCED: Other - Economic Development Public Market	Carryforward Cash	4,500,000	4,500,000
PCED: Other - Economic Development BUILD Plan	Cash	100,000	100,000
TOTAL		\$ 4,600,000.00	\$ 4,600,000.00

**Tax Incremental Financing
TID #37 - Union Corners
Inception 2006**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 3,059,279	\$ 6,284,602	\$ 6,311,195	\$ 5,802,450	\$ 5,802,450
Project Inflows:					
Incremental Revenues	3,175,550	3,092,458	3,092,458	3,471,174	3,838,968
Computer Reimbursement	8,727	8,727	8,727	8,727	8,727
Personal Property Aid	37,907	37,907	37,907	37,907	37,907
Payment on Advance	-	-	-	-	-
Interest Income	78,831	141,404	258,693	174,073	174,073
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	266,979	-	-	-	-
Total Inflows:	\$ 3,567,994	\$ 3,280,496	\$ 3,397,785	\$ 3,691,881	\$ 4,059,675
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	400	400	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	247,690	247,095	247,095	237,159	237,159
Debt Service-Interest	53,846	44,734	44,734	37,201	37,201
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	12,742	14,000	12,321	14,000	14,000
Audit Costs	1,800	2,000	1,830	2,000	2,000
Other - Transfer to TID 51	-	3,600,000	3,600,000	3,600,000	3,600,000
Other	-	150	150	150	150
Total Outflows:	\$ 316,078	\$ 3,908,379	\$ 3,906,530	\$ 3,890,510	\$ 3,890,510
Annual Net Cash Flow	\$ 3,251,916	\$ (627,883)	\$ (508,745)	\$ (198,630)	\$ 169,164
Cash Balance (Deficit), December 31	\$ 6,311,195	\$ 5,656,719	\$ 5,802,450	\$ 5,603,820	\$ 5,971,614
Memo: Unrecovered Costs (Fav.)	\$ (4,809,325)	\$ (4,402,093)	\$ (4,547,675)	\$ (4,586,204)	\$ (4,953,998)

Note: The 2023 Project Plan Amendment for TID 37 authorizes transferring \$3.6 million annually through 2027 to TID 51 to fund the South Madison Plan. See RES-23-00183.

**Tax Incremental Financing
TID #39 - Stoughton Road
Inception 2008**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 3,938,901	\$ 3,931,173	\$ 6,647,348	\$ 10,632,277	\$ 10,632,277
Project Inflows:					
Incremental Revenues	2,794,631	3,576,218	3,576,218	4,343,186	4,803,375
Computer Reimbursement	205,443	205,443	205,443	205,443	205,443
Personal Property Aid	359,814	359,814	359,814	359,814	359,814
Payment on Advance	-	-	-	-	-
Interest Income	50,460	88,451	209,298	318,968	318,968
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 3,410,348	\$ 4,229,926	\$ 4,350,774	\$ 5,227,412	\$ 5,687,601
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	4,343,186	4,803,375
PCED: Other	348,061	30,000	30,000	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	500	500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	273,678	272,108	272,108	270,600	270,600
Debt Service-Interest	59,829	50,450	50,450	42,057	42,057
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	16,748	20,025	10,807	13,000	13,000
Audit Costs	3,585	2,000	1,830	2,000	2,000
Other	-	-	150	150	150
Total Outflows:	\$ 701,901	\$ 375,083	\$ 365,845	\$ 4,670,993	\$ 5,131,183
Annual Net Cash Flow	\$ 2,708,447	\$ 3,854,843	\$ 3,984,929	\$ 556,419	\$ 556,419
Cash Balance (Deficit), December 31	\$ 6,647,348	\$ 7,786,016	\$ 10,632,277	\$ 11,188,696	\$ 11,188,696
Memo: Unrecovered Costs (Fav.)	\$ (1,793,972)	\$ (6,221,681)	\$ (6,051,009)	\$ (6,878,028)	\$ (6,878,028)

Note: A resolution (RES-22-00329) adopted 4/25/2023 authorizes extending the life of TID 35 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Incremental revenues from taxes levied in 2023 and collected in 2024 will be used for affordable housing.

Tax Incremental Financing
TID #41 - University - Whitney (UW Clinic Project)
 Inception 2011

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 2,058,130	\$ 2,807,844	\$ (569,845)	\$ 456,336	\$ 456,336
Project Inflows:					
Incremental Revenues	1,234,870	1,164,621	1,164,621	1,288,830	1,425,391
Computer Reimbursement	5,881	5,881	5,881	5,881	5,881
Personal Property Aid	5,921	5,921	5,922	5,921	5,921
Payment on Advance	-	-	-	-	-
Interest Income	20,483	63,176	6,795	13,690	13,690
Proceeds from Borrowing	-	3,725,000	2,225,000	1,500,000	1,500,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,267,155	\$ 4,964,599	\$ 3,408,219	\$ 2,814,323	\$ 2,950,883
Project Outflows:					
Engineering: Major Streets	2,179,744	2,225,000	2,225,000	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	16,136	1,500,000	-	1,500,000	\$ 1,500,000.00
Engineering: Storm Water	1,192,378	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	478,040	136,970	136,970	222,500	222,500
Debt Service-Interest	15,198	4,105	4,105	44,500	44,500
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	11,685	14,000	13,983	14,000	14,000
Audit Costs	1,800	2,000	1,830	2,000	2,000
Other	150	-	150	150	150
Total Outflows:	\$ 3,895,130	\$ 3,882,075	\$ 2,382,038	\$ 1,783,150	\$ 1,783,150
Annual Net Cash Flow	\$ (2,627,975)	\$ 1,082,524	\$ 1,026,182	\$ 1,031,173	\$ 1,167,733
Cash Balance (Deficit), December 31	\$ (569,845)	\$ 3,890,368	\$ 456,336	\$ 1,487,509	\$ 1,624,069
Memo: Unrecovered Costs (Fav.)	\$ 707,557	\$ (164,476)	\$ 1,769,405	\$ 2,015,733	\$ 1,879,173
2024 Adopted amounts include:					
Eng Ped Bike: Old Middleton Underpass			Carryforward Borrowing	1,500,000	1,500,000
TOTAL				\$ 1,500,000.00	\$ 1,500,000.00

Tax Incremental Financing
TID #42 - Wingra (Wingra Clinic Project)
 Inception 2012

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 3,441,502	\$ 9,523,325	\$ 18,112,869	\$ 15,070,666	\$ 15,070,666
Project Inflows:					
Incremental Revenues	1,648,712	2,411,252	2,411,252	2,746,276	3,037,262
Computer Reimbursement	41,233	41,233	41,233	41,233	41,233
Personal Property Aid	38,719	38,719	38,719	38,719	38,719
Payment on Advance	-	-	-	-	-
Interest Income	179,376	214,275	650,696	452,120	452,120
Proceeds from Borrowing	6,200,000	1,000,000	-	1,000,000	4,200,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfer from TID 36	7,000,000	2,800,000	2,800,000	-	-
Total Inflows:	\$ 15,108,040	\$ 6,505,479	\$ 5,941,900	\$ 4,278,348	\$ 7,769,335
Project Outflows:					
Engineering: Major Streets	27,167	-	-	-	-
Engineering: Other	77,947	-	-	-	-
Engineering: Ped Bike	-	1,000,000	-	1,000,000	1,000,000
Engineering: Storm Water	(431,746)	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	4,128	7,925,500	7,925,500	100,000	3,300,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	500	500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	506,225	1,063,129	754,359	651,225	651,225
Debt Service-Interest	15,764	316,475	250,114	227,508	227,508
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	43,279	37,000	26,580	27,000	27,000
Audit Costs	193,758	2,000	1,830	2,000	2,000
Other	150	25,000	25,220	25,000	25,000
Total Outflows:	\$ 436,673	\$ 10,369,604	\$ 8,984,103	\$ 2,032,732	\$ 5,232,732
Annual Net Cash Flow	\$ 14,671,367	\$ (3,864,125)	\$ (3,042,203)	\$ 2,245,616	\$ 2,536,602
Cash Balance (Deficit), December 31	\$ 18,112,869	\$ 5,659,200	\$ 15,070,666	\$ 17,316,282	\$ 17,607,268
Memo: Unrecovered Costs (Fav.)	\$ (9,614,120)	\$ 794,763	\$ (7,326,276)	\$ (9,223,117)	\$ (6,314,103)

2024 Adopted amounts include:

Engineering - Ped Bike: Cannonball Path	Carryforward Borrowing	1,000,000	1,000,000
PCED Other: Economic Development property holding costs	Cash	100,000	100,000
PCED Other: Village on Park Redevelopment construction	Borrowing	-	3,200,000
TOTAL		\$ 1,100,000	\$ 4,300,000

Tax Incremental Financing
TID #44 - Royster Clark
 Inception 2013

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (650,551)	\$ (50,161)	\$ (77,802)	\$ 760,067	\$ 760,067
Project Inflows:					
Incremental Revenues	1,049,655	1,274,264	1,274,264	1,472,754	1,628,802
Computer Reimbursement	5,582	5,582	5,582	5,582	5,582
Personal Property Aid	12,301	12,301	12,301	12,301	12,301
Payment on Advance	-	-	-	-	-
Interest Income	1,734	-	26,309	22,802	22,802
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 1,069,272	\$ 1,292,147	\$ 1,318,456	\$ 1,513,439	\$ 1,669,487
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	400	400	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	438,802	433,895	433,895	428,249	428,249
Debt Service-Interest	45,261	35,122	35,122	24,919	24,919
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	10,510	15,000	9,190	10,000	10,000
Audit Costs	1,800	2,000	1,830	2,000	2,000
Other	150	-	150	150	150
Total Outflows:	\$ 496,523	\$ 486,417	\$ 480,587	\$ 465,317	\$ 465,317
Annual Net Cash Flow	\$ 572,749	\$ 805,730	\$ 837,869	\$ 1,048,122	\$ 1,204,170
Cash Balance (Deficit), December 31	\$ (77,802)	\$ 755,569	\$ 760,067	\$ 1,808,188	\$ 1,964,237
Memo: Unrecovered Costs (Fav.)	\$ 1,529,347	\$ 292,014	\$ 257,583	\$ (1,218,787)	\$ (1,374,835)

**Tax Incremental Financing
TID #45 - Capitol Square West
Inception June 2015**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (4,898,660)	\$ (3,473,147)	\$ (3,539,042)	\$ (2,440,445)	\$ (2,440,445)
Project Inflows:					
Incremental Revenues	2,197,694	1,900,951	1,900,951	2,108,025	2,331,385
Computer Reimbursement	45,505	45,505	45,505	45,505	45,505
Personal Property Aid	6,909	6,909	6,909	6,909	6,909
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	(73,213)	-
Proceeds from Borrowing	-	1,222,000	1,222,000	-	2,600,000
Developer Capital Funding	-	-	1,162,401	-	-
Application Fees	-	-	-	-	-
Other	1,178,946	-	-	-	-
Total Inflows:	\$ 3,429,054	\$ 3,175,365	\$ 4,337,766	\$ 2,087,226	\$ 4,983,798
Project Outflows:					
Engineering: Major Streets	-	1,222,000	1,222,000	-	2,600,000
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	1,500	1,500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	1,837,541	1,837,541	1,837,541	1,958,287	1,958,287
Debt Service-Interest	202,349	157,703	157,703	134,827	134,827
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	23,446	13,000	18,445	19,000	19,000
Audit Costs	4,950	2,000	1,830	2,000	2,000
Other	1,150	-	150	150	150
Total Outflows:	\$ 2,069,436	\$ 3,233,744	\$ 3,239,169	\$ 2,114,265	\$ 4,714,265
Annual Net Cash Flow	\$ 1,359,618	\$ (58,379)	\$ 1,098,597	\$ (27,039)	\$ 269,533
Cash Balance (Deficit), December 31	\$ (3,539,042)	\$ (3,531,526)	\$ (2,440,445)	\$ (2,467,484)	\$ (2,170,911)
Memo: Unrecovered Costs (Fav.)	\$ 9,714,307	\$ 9,140,896	\$ 8,000,169	\$ 6,068,921	\$ 8,372,348
2024 Adopted amounts include:					
Engineering: Major Streets - W Washington Ave & Henry St resurfacing			Borrowing	-	800,000
Engineering: Major Streets - John Nolen Drive and Underpass			Borrowing	-	1,800,000
TOTAL				\$ -	\$ 2,600,000

**Tax Incremental Financing
TID #46 - Research Park
Inception September 2015**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 7,194,808	\$ 13,292,083	\$ 13,512,144	\$ 20,819,572	\$ 20,819,572
Project Inflows:					
Incremental Revenues	6,751,068	7,244,642	7,244,642	9,043,627	9,971,038
Computer Reimbursement	273,119	273,119	273,119	273,119	273,119
Personal Property Aid	326,396	326,396	326,396	-	326,396
Payment on Advance	-	-	-	-	-
Interest Income	174,407	460,507	638,210	624,587	624,587
Proceeds from Borrowing	-	14,000,000	10,000,000	9,200,000	9,200,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 7,524,990	\$ 22,304,664	\$ 18,482,368	\$ 19,141,333	\$ 20,395,140
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	5,200,000	5,200,000
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	4,000,000	-	4,000,000	4,000,000
PCED: Planning Studies	-	-	-	-	-
Streets	-	3,400	3,400	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	20,000,000	10,000,000	10,000,000	10,000,000
Debt Service-Principal	978,520	978,520	978,520	1,978,520	1,978,520
Debt Service-Interest	204,792	176,492	176,492	347,830	347,830
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	22,480	50,000	14,548	15,000	15,000
Audit Costs	1,862	2,000	1,830	2,000	2,000
Other	-	-	150	150	150
Total Outflows:	\$ 1,207,654	\$ 25,210,412	\$ 11,174,940	\$ 21,543,499	\$ 21,543,499
Annual Net Cash Flow	\$ 6,317,336	\$ (2,905,748)	\$ 7,307,428	\$ (2,402,166)	\$ (1,148,359)
Cash Balance (Deficit), December 31	\$ 13,512,144	\$ 10,386,335	\$ 20,819,572	\$ 18,417,406	\$ 19,671,213
Memo: Unrecovered Costs (Fav.)	\$ (7,891,766)	\$ 8,255,524	\$ (6,177,714)	\$ 3,445,933	\$ 2,192,126
2024 Adopted amounts include:					
Engineering: Storm Water - West Towne Ponds and Regent St culvert replacement			Borrowing	5,200,000	5,200,000
PCED Other: Economic Development developer loans			Carryforward Borrowing	4,000,000	4,000,000
Transit: Bus Rapid Transit			Carryforward Cash	10,000,000	10,000,000
TOTAL				\$ 19,200,000	\$ 19,200,000

**Tax Incremental Financing
TID #47 - Silicon Prairie
Inception 2017**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ 658,885	\$ 1,002,263	\$ 1,009,280	\$ 1,353,988	\$ 1,353,988
Project Inflows:					
Incremental Revenues	416,249	377,457	377,457	114,671	126,821
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	13,110	-	43,860	40,620	40,620
Proceeds from Borrowing	-	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 429,359	\$ 377,457	\$ 421,317	\$ 155,291	\$ 167,441
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	114,671	126,821
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	60,066	60,066	60,066	60,066	60,066
Debt Service-Interest	8,559	7,268	7,268	5,977	5,977
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	8,389	5,000	7,295	8,000	8,000
Audit Costs	1,800	2,000	1,830	2,000	2,000
Other	150	-	150	150	150
Total Outflows:	\$ 78,964	\$ 74,334	\$ 76,609	\$ 190,863	\$ 203,013
Annual Net Cash Flow	\$ 350,395	\$ 303,123	\$ 344,708	\$ (35,573)	\$ (35,573)
Cash Balance (Deficit), December 31	\$ 1,009,280	\$ 1,305,386	\$ 1,353,988	\$ 1,318,415	\$ 1,318,415
Memo: Unrecovered Costs (Fav.)	\$ (708,304)	\$ (1,064,326)	\$ (1,113,078)	\$ (1,137,571)	\$ (1,137,571)

Note: A resolution (RES-22-00472) adopted 6/21/2022 authorizes extending the life of TID 47 for an additional year to collect incremental revenues for affordable housing pursuant to Wis. Stat. §66.1105(6)(g). Incremental revenues from taxes levied in 2023 and collected in 2024 will be used for affordable housing.

**Tax Incremental Financing
TID #48 - Regent Street
Inception 2021**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ (4,485)	\$ -	\$ (44,858)	\$ 731,353	\$ 731,353
Project Inflows:					
Incremental Revenues	-	787,863	787,863	2,248,560	2,486,810
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	21,941	21,941
Proceeds from Borrowing	-	120,000	-	5,620,000	5,620,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ 907,863	\$ 787,863	\$ 7,890,501	\$ 8,128,751
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	24,407	120,000	-	120,000	120,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	500,000	500,000
PCED: Payments to Developers	-	-	-	5,000,000	5,000,000
PCED: Planning Studies	-	-	-	-	-
Streets	-	500	500	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	14,016	-	9,172	11,500	11,500
Audit Costs	1,800	-	1,830	2,000	2,000
Other	150	-	150	150	150
Total Outflows:	\$ 40,373	\$ 120,500	\$ 11,652	\$ 5,633,650	\$ 5,633,650
Annual Net Cash Flow	\$ (40,373)	\$ 787,363	\$ 776,211	\$ 2,256,851	\$ 2,495,101
Cash Balance (Deficit), December 31	\$ (44,858)	\$ 787,363	\$ 731,353	\$ 2,988,204	\$ 3,226,454
Memo: Unrecovered Costs (Fav.)	\$ 40,223	\$ (662,558)	\$ (735,988)	\$ 2,627,161	\$ 2,388,911
2024 Adopted amounts include:					
Engineering: Ped Bike - Main St. improvements			Carryforward borrowing	120,000	120,000
PCED: Payments to Developers - CDA Triangle Redevelopment			Borrowing	5,000,000	5,000,000
PCED Other: Economic Development developer loans			Borrowing	500,000	500,000
TOTAL				\$ 5,620,000	\$ 5,620,000

Tax Incremental Financing
TID #49 - Femrite Drive
 Inception 2021

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ 2,052,556	\$ 1,751,747	\$ 1,751,747
Project Inflows:					
Incremental Revenues	-	-	-	(5,069)	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	52,552	52,552
Proceeds from Borrowing	2,100,000	1,000,000	1,000,000	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 2,100,000	\$ 1,000,000	\$ 1,000,000	\$ 47,483	\$ 52,552
Project Outflows:					
Engineering: Major Streets	14,519	800,000	800,000	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	200,000	200,000	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	-	-
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	210,000	210,417	310,417	310,417
Debt Service-Interest	-	63,000	82,523	95,268	95,268
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	32,925	-	7,719	8,500	8,500
Audit Costs	-	-	-	-	-
Other	-	-	150	150	150
Total Outflows:	\$ 47,444	\$ 1,273,000	\$ 1,300,809	\$ 414,335	\$ 414,335
Annual Net Cash Flow	\$ 2,052,556	\$ (273,000)	\$ (300,809)	\$ (366,852)	\$ (361,783)
Cash Balance (Deficit), December 31	\$ 2,052,556	\$ (273,000)	\$ 1,751,747	\$ 1,384,895	\$ 1,389,964
Memo: Unrecovered Costs (Fav.)	\$ 36,444	\$ 3,163,000	\$ 1,126,836	\$ 1,183,271	\$ 1,178,202

**Tax Incremental Financing
TID #50 - State Street
Inception 2022**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ 489,637	\$ 15,374	\$ 15,374
Project Inflows:					
Incremental Revenues	-	-	-	646,806	715,339
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	461	461
Proceeds from Borrowing	600,000	15,800,000	5,000,000	24,689,000	17,139,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ 600,000	\$ 15,800,000	\$ 5,000,000	\$ 25,336,267	\$ 17,854,801
Project Outflows:					
Engineering: Major Streets	-	-	-	689,000	689,000
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	15,000,000	4,200,000	23,300,000	15,600,000
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	800,000	800,000	700,000	850,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	110,363	-	-	-	-
Debt Service-Principal	-	60,000	60,037	559,996	559,996
Debt Service-Interest	-	18,000	27,808	125,198	125,198
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	37,710	40,000	40,000
Audit Costs	-	-	-	-	-
Other	-	-	348,707	-	-
Total Outflows:	\$ 110,363	\$ 15,878,000	\$ 5,474,263	\$ 25,414,194	\$ 17,864,194
Annual Net Cash Flow	\$ 489,637	\$ (78,000)	\$ (474,263)	\$ (77,927)	\$ (9,394)
Cash Balance (Deficit), December 31	\$ 489,637	\$ (78,000)	\$ 15,374	\$ (62,553)	\$ 5,981
Memo: Unrecovered Costs (Fav.)	\$ 182,948	\$ 16,418,000	\$ 5,597,173	\$ 29,804,105	\$ 22,185,571

2024 Adopted amounts include:

Engineering: Major Streets - Dayton St. reconstruction	Borrowing	689,000	689,000
Parking: State Street Garage Redevelopment	Carryforward borrowing	10,800,000	10,800,000
	Borrowing	12,500,000	4,800,000
PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance	Borrowing	700,000	850,000
TOTAL		\$ 24,689,000	\$ 17,139,000

**Tax Incremental Financing
TID #51 - South Madison
Inception 2022**

	<u>2022 Actual</u>	<u>2023 Budget</u>	<u>2023 Projected</u>	<u>2024 Executive</u>	<u>2024 Adopted</u>
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ 75,000	\$ 10,773,964	\$ 10,773,964
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	323,219	323,219
Proceeds from Borrowing	75,000	-	-	-	-
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other - Transfers from TID 36 & 37	-	10,800,000	10,800,000	13,600,000	13,600,000
Total Inflows:	<u>\$ 75,000</u>	<u>\$ 10,800,000</u>	<u>\$ 10,800,000</u>	<u>\$ 13,923,219</u>	<u>\$ 13,923,219</u>
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	100,000	100,000
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	735,000	735,000
PCED: Affordable Hsg. Set Aside	-	-	-	3,000,000	3,000,000
PCED: Other	-	3,000,000	-	3,000,000	3,000,000
PCED: Payments to Developers	-	-	-	2,000,000	2,000,000
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	110,000	-	80,000	80,000
Transit	-	-	-	-	-
Debt Service-Principal	-	7,500	-	-	-
Debt Service-Interest	-	2,250	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	82,066	82,000	82,000
Audit Costs	-	-	-	-	-
Other	-	50,000	18,970	-	-
Total Outflows:	<u>\$ -</u>	<u>\$ 3,169,750</u>	<u>\$ 101,036</u>	<u>\$ 8,997,000</u>	<u>\$ 8,997,000</u>
Annual Net Cash Flow	<u>\$ 75,000</u>	<u>\$ 7,630,250</u>	<u>\$ 10,698,964</u>	<u>\$ 4,926,219</u>	<u>\$ 4,926,219</u>
Cash Balance (Deficit), December 31	<u>\$ 75,000</u>	<u>\$ 7,630,250</u>	<u>\$ 10,773,964</u>	<u>\$ 15,700,183</u>	<u>\$ 15,700,183</u>
Memo: Unrecovered Costs (Fav.)	\$ -	\$ (7,637,750)	\$ (10,698,964)	\$ (15,625,183)	\$ (15,625,183)

Note: 2023 Project Plan amendments authorize transferring \$10 million from TID 36 and \$3.6 million from TID 37 annually to TID 51 to fund the South Madison Plan. See RES-23-00182 and RES-23-00183.

2024 Adopted amounts include:

Engineering: Ped Bike - Badger Rusk Path	Cash	100,000	100,000
Parks: Athletic Field & Park Land Improvements	Cash	735,000	735,000
PCED: Affordable Hsg. Set Aside	Cash	3,000,000	3,000,000
PCED: Other - Economic Development South Madison Plan activities	Cash	3,000,000	3,000,000
PCED: Payments to Developers - CDA South Madison Redevelopment	Cash	2,000,000	2,000,000
Traffic Engineering: Town of Madison Signing	Cash	60,000	60,000
Traffic Engineering: Town of Madison Street Lights	Cash	20,000	20,000
TOTAL		<u>\$ 8,915,000</u>	<u>\$ 8,915,000</u>

Tax Incremental Financing
TID #52 - East Washington Avenue and Stoughton Road
 Inception 2022

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	2,350,000	-	800,000	800,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ 2,350,000	\$ -	\$ 800,000	\$ 800,000
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	300,000	300,000
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	500,000	500,000
PCED: Payments to Developers	-	2,350,000	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ 2,350,000	\$ -	\$ 800,000	\$ 800,000
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -
Memo: Unrecovered Costs (Fav.)	\$ -	\$ 2,350,000	\$ -	\$ 800,000	\$ 800,000
2024 Adopted amounts include:					
Engineering: Sewer Utility - 3400 E Wash sewer work			Borrowing	300,000	300,000
PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance			Borrowing	500,000	500,000
TOTAL				\$ 800,000	\$ 800,000

**Tax Incremental Financing
TID #53 -- Wilson Street
Inception 2023**

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	4,500,000	4,500,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ 4,500,000	\$ 4,500,000
Project Outflows:					
Engineering: Major Streets	-	-	-	4,000,000	4,000,000
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	500,000	500,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ 4,500,000	\$ 4,500,000
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -
Memo: Unrecovered Costs (Fav.)	\$ -	\$ -	\$ -	\$ 4,500,000	\$ 4,500,000
2024 Adopted amount includes:					
Engineering: Major Streets - E. Wilson St. and E. Doty St. reconstruction			Borrowing	4,000,000	4,000,000
PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance; pre-development costs for Brayton Lot			Borrowing	500,000	500,000
TOTAL				\$ 4,500,000	\$ 4,500,000

Tax Incremental Financing
TID #54 -- Pennsylvania Avenue
 Inception 2023

	2022 Actual	2023 Budget	2023 Projected	2024 Executive	2024 Adopted
Cash Balance (Deficit), January 1	\$ -	\$ -	\$ -	\$ -	\$ -
Project Inflows:					
Incremental Revenues	-	-	-	-	-
Computer Reimbursement	-	-	-	-	-
Personal Property Aid	-	-	-	-	-
Payment on Advance	-	-	-	-	-
Interest Income	-	-	-	-	-
Proceeds from Borrowing	-	-	-	750,000	750,000
Developer Capital Funding	-	-	-	-	-
Application Fees	-	-	-	-	-
Other	-	-	-	-	-
Total Inflows:	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000
Project Outflows:					
Engineering: Major Streets	-	-	-	-	-
Engineering: Other	-	-	-	-	-
Engineering: Ped Bike	-	-	-	-	-
Engineering: Storm Water	-	-	-	-	-
Engineering: Sewer Utility	-	-	-	-	-
Parking Utility	-	-	-	-	-
Parks	-	-	-	-	-
PCED: Affordable Hsg. Set Aside	-	-	-	-	-
PCED: Other	-	-	-	750,000	750,000
PCED: Payments to Developers	-	-	-	-	-
PCED: Planning Studies	-	-	-	-	-
Streets	-	-	-	-	-
Traffic Engineering	-	-	-	-	-
Transit	-	-	-	-	-
Debt Service-Principal	-	-	-	-	-
Debt Service-Interest	-	-	-	-	-
Pay Advances-Principal	-	-	-	-	-
Pay Advances-Interest	-	-	-	-	-
Capital Lease-Principal	-	-	-	-	-
Capital Lease-Interest	-	-	-	-	-
Refund to Overlying Districts	-	-	-	-	-
Staff Costs	-	-	-	-	-
Audit Costs	-	-	-	-	-
Other	-	-	-	-	-
Total Outflows:	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000
Annual Net Cash Flow	\$ -	\$ -	\$ -	\$ -	\$ -
Cash Balance (Deficit), December 31	\$ -	\$ -	\$ -	\$ -	\$ -
Memo: Unrecovered Costs (Fav.)	\$ -	\$ -	\$ -	\$ 750,000	\$ 750,000

2024 Adopted amounts include:

PCED: Other - Economic Development façade, building improvement grants; commercial ownership assistance	750,000	750,000
TOTAL	\$ 750,000	\$ 750,000

Borrowing



Glossary

Glossary

AGENCY: A unit of organization within the City. Agencies include departments, divisions, and utilities. Each agency is responsible for submitting to the Finance Director capital and operating budget requests outlining projected costs of operation for the upcoming fiscal year.

AMERICAN RESCUE PLAN ACT (ARPA): The American Rescue Plan Act of 2021 (ARPA) was passed by the U.S. Congress to provide for a strong and equitable recovery from the COVID-19 pandemic. ARPA provides \$350 billion directly to state and local governments, including the City of Madison, to respond to the impacts of the COVID-19 pandemic. Eligible uses for ARPA funds include addressing ongoing public health responses costs, addressing the negative economic impacts of COVID-19, and supporting city operations and government services. ARPA is a funding source for some capital projects in the 2022 CIP.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

BORROWING SCHEDULE: The plan for General Fund and Non-General Fund General Obligation (GO) borrowing during the period of the Capital Improvement Plan (CIP).

CANCELLATION: The removal of budget authority for a project or program. Authority may be cancelled because a project is delayed, the project is not moving forward, implementation is slowed, the project is completed under budget, or there is a change in the scope of the project.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Plan.

CAPITAL IMPROVEMENT PLAN (CIP): The capital projects planned for the next six years in the capital budget. Only the first year of the Capital Improvement Plan is appropriated with the adoption of the capital budget. The remaining five years of budget information are presented as a plan for the future.

CAPITAL PROGRAM: A large scale *continuing* work plan which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing methods.

CAPITAL PROJECT: A large scale work plan with a *defined start date and end date* which provides for lasting improvements to the City's infrastructure, assets, and services oftentimes funded by notes, bonds, and other borrowing.

CITYWIDE ELEMENT: Major topic areas that influence the quality of life in Madison, as defined by the Imagine Madison Comprehensive Plan. The Citywide Elements are:

- Culture and Character
- Economy and Opportunity
- Effective Government
- Health and Safety
- Green and Resilient
- Land Use and Transportation
- Neighborhoods and Housing

COMPENSATION GROUP: A grouping of job classifications based on shared attributes, professional and supervisory requirements, and work functions that are assigned to established salary ranges in the compensation plan.

DEBT SERVICE: Principal and interest payments on debt incurred by the City.

DEVELOPMENT IMPACT FEE ZONE: Geographically defined areas of the City that have been designated by the Common Council as areas in which development has created or may create the need for capital improvements to be funded in whole or in part by impact fees. The areas may be referenced in the Comprehensive Plan or Master Plan, and are shown on a Development Impact Fee Zones Map.

Glossary

DIRECT APPROPRIATION: Budget appropriations made for a specific activity or initiative but not housed within a specific agency. These appropriations fall under the purview of the Mayor.

EQUALIZED VALUE: The estimated value of all taxable real and personal property in each taxation district, by class of property, as of January 1, and certified by the State of Wisconsin Department of Revenue on August 15 of each year.

EXECUTIVE BUDGET: The Mayor's plan for expenditures and funding sources during the fiscal year. The plan reflects potential appropriations and is presented to the Common Council for their amendments and adoption at which time the funds are legally appropriated.

EXPENDITURE RESTRAINT PROGRAM: A state aid program that provides funding to municipalities that keep the growth in property tax supported spending to a calculated limit based on mills, the consumer price index, and net new construction.

EXPENDITURE TYPE: The category that describes the type of expenditure being made, for example, Building, Machinery and Equipment, Fiber Network.

FULL TIME EQUIVALENT POSITION (FTE): A term used to express the position count. A person working in a half-time position is considered to be working at 0.5 FTE.

FUNCTION: A grouping of agencies that provide like services. The functions identified within Madison's operating budget include: Administration, General Government, Library, Planning and Development, Public Safety and Health, and Public Works and Transportation.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each fund. The funds identified within the City of Madison's Adopted Budget include: Capital Projects Fund, General Fund, Community Development Grants, Convention Center, Debt Service, Fleet Services, Golf Courses, Impact Fees, Insurance, Library, Loans, Metro Transit, Other Grants, Other Restricted, Parking Utility, Public Health Madison & Dane County, Sewer Utility, Stormwater Utility, Water Utility, Worker's Compensation, and Community Development Authority.

FUNDING SOURCE: Income received which supports an appropriation. Funding sources include General Obligation borrowing, federal and state grants, special assessments, etc.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations.

GENERAL OBLIGATION (GO) BORROWING: A type of municipal borrowing that is secured by the City's available resources, including tax revenues, to repay the debt.

General Fund GO Borrowing: General Obligation Borrowing that is funded by the City's General Fund which comprises most of the City's tax revenues and unrestricted revenues.

Non-General Fund GO Borrowing: General Obligation Borrowing that is funded by sources other than the General Fund. These include enterprise funds such as Stormwater and Metro.

HOLDING COSTS: Expenses for upkeep and maintenance of the unoccupied areas of the Tax Increment Financing (TIF) district properties throughout Madison.

HORIZON LIST: A list of projects not included in the Capital Improvement Plan but that will continue to be studied and analyzed for inclusion in a future CIP. Projects on this list have specific outstanding items that must be addressed prior to inclusion in a future CIP.

Glossary

IMAGINE MADISON: Madison’s Comprehensive Plan (most recently updated in 2018), outlining policies and actions impacting City budgets, ordinances, and growth. The plan update, which was guided by community input, looks 20 years into the future and seeks opportunities to address long term issues, but focuses on action steps to guide the City’s near term efforts.

IMPACT FEE: A fee imposed on developers in order to pay the capital costs to construct, expand or improve public facilities which are necessary to accommodate new development or any improvements made to existing development in the City as a whole or in designated development impact fee zones. The City currently receives fees from 16 zones that pay for park infrastructure, parkland acquisitions, transportation improvements, Stormwater facilities and sanitary sewer improvements.

LEVY (PROPERTY TAX): Taxes levied on all taxable property within the City of Madison. The annual levy is determined by the amount of funding needed to support ongoing operating functions of the City. The property tax represents 73% of Madison’s total General Fund budget.

LEVY LIMIT: A state law providing the maximum amount a municipality may implement as property tax calculated as the prior year levy plus the percentage increase in equalized value from net new construction, with certain exceptions such as general obligation debt service.

MAJOR: A set of like accounts defining the nature of expenditures. Major objects within the City of Madison’s chart of accounts include:

Revenues

- General Revenues
- Intergovernmental Revenues
- Charges for Services; Licenses and Permits; and other sources

Personnel Expenses

- Salaries
- Fringe Benefits

Non-Personnel Expenses

- Supplies
- Purchased Services
- Debt and Other Financing
- Inter Departmental Billings
- Inter Departmental Charges
- Transfers Out

MILL RATE: A figure used to represent the amount per \$1,000 of the assessed value of property which then is used to determine the amount of property tax.

NEIGHBORHOOD RESOURCE TEAM (NRT): Staff teams that work together to focus on priorities identified by a specific neighborhood. The mission of Neighborhood Resource Teams is to encourage and enhance communication, coordination, and relationship building among City staff, residents, and other stakeholders to promote equity and improve the quality of life for Madison residents.

NET NEW CONSTRUCTION: The percentage calculated from the ratio of new construction value to the total equalized property value in the City, used in calculating state levy limits and expenditure restraint program limits.

OPERATING BUDGET: A plan, approved by the Mayor and Common Council, appropriating funds to agencies for operating costs during the upcoming year. This plan establishes legal expenditure authority for agencies to carry out business as authorized in the adopted budget. Amendments to the operating budget that exceed \$5,000 are subject to super majority approval by the Common Council.

Glossary

PAVEMENT RATING: A scale for measuring roadway quality ranging from 0-10, used to document the roadway condition throughout the City of Madison. Pavement ratings are updated biennially.

1	2	3	4	5	6	7	8	9	10
Poor	Deficient			Adequate				New	

PAYMENT IN LIEU OF TAX (PILOT): A payment made by entities exempt from the property tax to reflect services received from the City.

RACIAL EQUITY AND SOCIAL JUSTICE INITIATIVE (RESJI): An initiative within the City of Madison focused on establishing racial equity and social justice as core principles in all decisions, policies and functions of the City of Madison.

REAUTHORIZATION: Funding appropriated in one year that will not be expended in that year and is appropriated by the Common Council in the following year's budget for the same purpose.

REVENUE BONDS: Debt funding for capital projects and programs that is secured by a specified revenue source, for example, payments made by rate payers for water or sewer services.

SERVICE: An activity or set of activities performed by an agency that has identifiable costs for budgetary purposes and a clear purpose with measurable objectives.

SPECIAL ASSESSMENTS: Charges designated for improvements and services provided to real property within the City and charged to the property owners. Examples of improvements funded by special assessments include sewer repair and sidewalk replacement.

TAX INCREMENT: The amount obtained by multiplying the total county, city, school and other local general property taxes levied on all taxable property within a tax incremental district in a year by a fraction having as a numerator the value increment for that year in the TID and as a denominator that year's equalized value of all taxable property in the TID. In any year, a tax increment is "positive" if the value increment is positive.

TAX INCREMENTAL BASE (BASE VALUE): The aggregate value, as equalized by the Wisconsin Department of Revenue, of all taxable property located within a Tax Increment District (TID) on the date as of which the TID is created.

TAX INCREMENT DISTRICT (TID): A geographical area, made up of contiguous whole units of property. A TID does not include any area identified as a wetland, as defined in State Statute.

TAX INCREMENT FINANCING (TIF): TIF is a public financing method that serves two primary functions. The first function is to fund certain capital improvements. The second function is, when a private project has demonstrated financial need and met the "but for" test as proscribed in State Statute, to provide public financial assistance to private developments in a tax increment district. (For a full list of eligible project costs, consult State Statute 66.1105.)

TAXES ON AVERAGE VALUE HOME (TOAH): A calculation used to reflect the impact of budgetary decisions on the property tax levy by calculating the impact on the average assessed property value of a single family home.

VALUE INCREMENT: The equalized value of all taxable property in a TID in any year minus the tax incremental base. In any year "value increment" is positive if the tax incremental base is less than the aggregate value of taxable property as equalized by the Wisconsin Department of Revenue; it is negative if that base exceeds the aggregate value.

FINANCE DEPARTMENT

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OFFICE OF BUDGET & PROGRAM EVALUATION

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CITY OF
MADISON